





# DISTRIBUTION UTILITY MEET (DUM) 2020 SESSION ON 250 MILLION SMART METERS

**28 November 2020** 

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### **AMI Market Landscape**



#### **GOI Target:**

250 million smart prepaid meters in 3 yrs

**Investment:** 

USD 20 billion



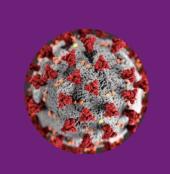
Deployments in NDMC, UP, Bihar, etc. realized benefits

Avg. rev increase vs. cost per consumer per meter in UP- 200 vs. 85; and NDMC 500 vs. 85 respectively



DBFOOT/Totex & CAPEX models feasible

Standard bid documents for appointment of AMI Service Providers released by NSGM



# Resilience

COVID-19 pandemic amplified the imp. of smart metering

Smart meter-enabled DISCOMs maintained 90% billing eff. during lockdown – avg. rev/consumer ↑ 15-20%



# Potential

Bangladesh – tender for 100k smart meters already awarded by DPDC – another 750 k to be deployed soon (net target 1.4 Mn) Bhutan – plans to accelerate smart meter – integration with DRE

## **Consultative Approach at Center of National Rollout Strategy**

USAID SPARC Program supported the MOP, GOI organize a "Consultative Workshop on National Rollout of Smart Prepaid Metering" in Nov. 2019

7 Thematic Areas

Utility Exp, Challenges & Learning

Delivery & Business Model

Financing & Implementation

System Integration & Cyber Security

Regulatory Environment

Metering, Comms. & Interoperability

Data Management, Privacy & Analytics

130+ participants & 30+ presentations

Utilities (State + Pvt)
UP, Bihar, MP, CESC,

UP, Bihar, MP, CESC TPDDL, Adani, etc.

**System Integrators** L&T, WIPRO, GE, EDF Central Agencies

CEA, NSGM, EESL, PFC, REC, NTPC, etc.

Comm, MDM ,Analytics
Kalkitech, JIO, Trilliant,
CyanConnode

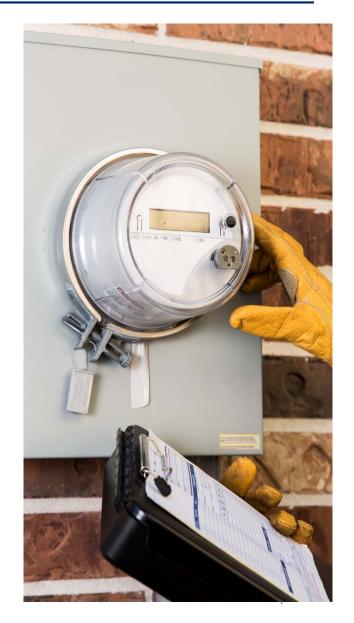
Industry Associations
IEEMA, COAI, CII, DSCI

Think Tanks & Acad Brookings, Prayas, IIT Kanpur, CER, ISGF Meter Manufacturers
Secure, Landys, Genus,
Siemens, etc.

**Bi/Multi-Lateral Org**USAID, World Bank,
ADB

## **Key Considerations for National Rollout**

- End to end AMI service provider preferred over separate procurement of meters, and communication or SI - enables optimizing time and minimizing coordination.
- 2. Industry has the capacity to supply however volume visibility is needed.
- 3. Cost benefit and business case should be developed upfront and should form basis of area selection. During COVID time utilities that had smart metering were able to maintain their billing efficiency, and consequently the collections.
- **4. Service based or TOTEX mode** preferred due to limitation of utilities to fund capex.
- 5. Vendor should be **free to choose any communication technologies**, however, should commit to the Service Level Agreements.
- **6. Cloud-based MDM systems preferred** as they are quick to deploy, modular, and can be upgraded remotely.
- 7. Leveraging the data is critical so develop use cases that support this.
- 8. Customer engagement is critical right from the beginning of the project.



# Implementation Enablement Requires a Range of Actions



- Implementation enablement of the national roll-out scheme
- New tariff structures & use case contours (TOD, DR, customer analytics, etc.)
- Onboarding states, strategy for roll-out & phasing of areas (state-wise)
- Roll-out documents -DPR, Procurement documents, SBD, etc.
- Decision making and analytics tools – cost benefit assessment, etc.

- Service provider selection, project mgt. and governance
- Project monitoring & continuous impact assessment (KPIs, SLAs)
- Use case planning & deployment, new apps for increasing effectiveness

- Communication strategy & awareness campaign
- Consumer engagement initiatives
- Information Sharing (best practices, update, etc.)

- Training & capacity development
- Knowledge sharing & dissemination, exposure visits & tours
- Twinning & Partnerships

Stakeholders involved

Ministry of Power

NSGM

CEA

States/ DISCOMs

SERCs

Market Intermediaries Financial Institutions

Others

## **USAID - A Key Partner in GOI's Smart Grid Journey**

**PACE-D TA PROGRAM:** A 6 yrs U.S.-India bilateral program (2012-2018) to accelerate clean energy deployment (with Smart Grid as a key component)

#### **Key Smart Grid Activities**



Model Smart Grid Regulations



2 GOI Smart Grid pilot projects - Ajmer & Tripura



Cost-Benefit Analysis of 2 GOI Smart Grid pilot projects



Capacity Building – 3-day SG Course, SG Film, international study trips, dissemination workshops, opinion papers



NSGM Implementation Framework



Insights from pilot projects for scaling-up Smart Grid in India

**SPARC PROGRAM:** A 3 yrs. U.S.-India bilateral initiative ((2018-2021) to support modernization of electricity distribution sector

#### **Key Activities**



SBD for smart prepaid meter rollout in DBFOOT model



Private participation models in distribution



Investment analysis tool for Smart Grid projects



SGKC – COE in Smart Grid technologies



EV charging infra, new rev. model for DISCOMs



250+ people trained in Smart Grid & other emerging areas

#### **Thank You**

#### **Panel Discussion**

- 1. Rajesh Gowda, MD, BESCOM
- 2. Sylvain Jouanneau, Director, EDF
- 3. A P Singh, Head-IT, UPPCL
- 4. Deepti Dutt, Amazon Web Services
- 5. Anurag Johri, Senior Principal Utilities, Accenture in India
- 6. Dwijadas Basak, Chief Commercial, Tata Power Delhi Distribution Ltd
- 7. Bikash Dewan, Managing Director, Dhaka Power Distribution Company
- 8. Nerendra D'Silva, Head of Engineering, Lanka Electricity Company
- 9. Anant Venkateswaran, Director of ISGF Master Classes

# Thank You

#### **About the Program:**

The Smart Power for Advancing Reliability and Connectivity (SPARC) is a three year bi-lateral program of the USAID with the Ministry of Power, Government of India. The objective of the program is to modernize electricity distribution utilities to improve their operational and financial performance. The implementing partner of the SPARC program is KPMG Advisory Services Pvt. Ltd.

#### **Contact Details**

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