#### UTILITY ENABLEMENT IN THE DIGITAL ERA

SISB

Professor Chandan Chowdhury, Senior Associate Dean

Executive Director (Munjal Institute for Global Manufacturing & Punj Lloyd Institute of Infrastructure Management)

Indian School of Business

Email: chandan\_chowdhury@isb.edu

Mobile:+919810043378



### **AGENDA**



- Comments on sustainability-pressure on utility
- Data driven policies
- Opportunities in leveraging disruptive technologies
- Current status
- Takeaways

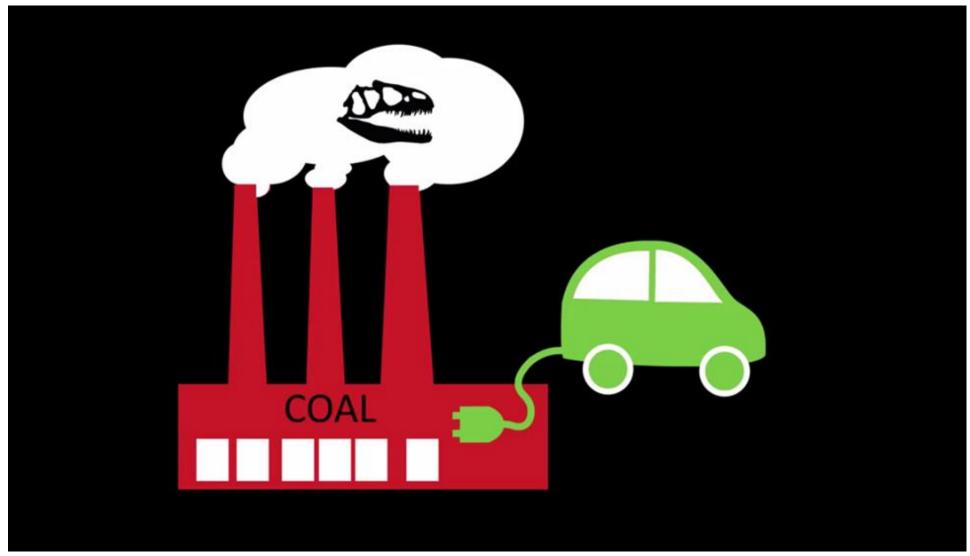
## UTILITY ENABLEMENT IN THE DIGITAL ERA



- Training and Capacity Building of Utility Personnel
- Sharing of Resources amongst Utilities
- New Tools and Skills in the Digital Era

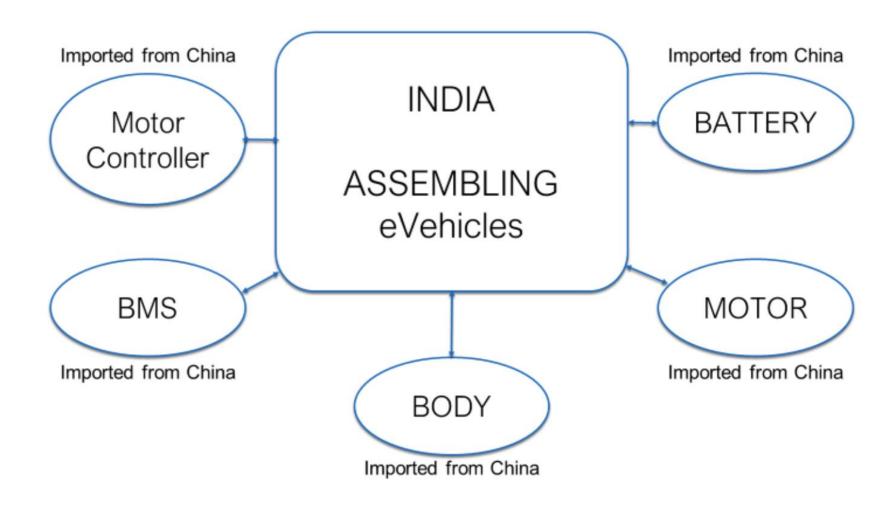
#### Promote Data Driven Policies





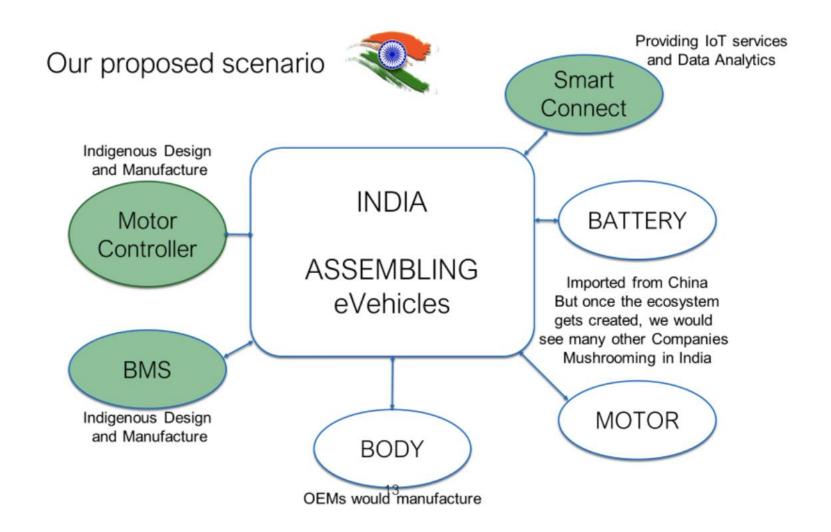
#### The Current scenario of Electric Vehicles in India





### Some comments-electric vehicles







# What are the changes we expect from an organization that has launched the 4<sup>th</sup> Industrial Revolution journey?









# **Industry 4.0**







#### More Efficient Production Processes





Innovation

New Marketing & Business Models

2019-2022

Value Chain
Transformation
through Networked
Processing & Objects

#### 1<sup>st</sup>, 2<sup>nd</sup>, 3<sup>rd</sup> and 4<sup>th</sup> Industrial Revolution









Water and steam power is used to create mechanical production facilities (1784 First Mechanical Loom) (1st)



Automation of production system (1969 Programmable Logic Controller) (3<sup>rd</sup>)

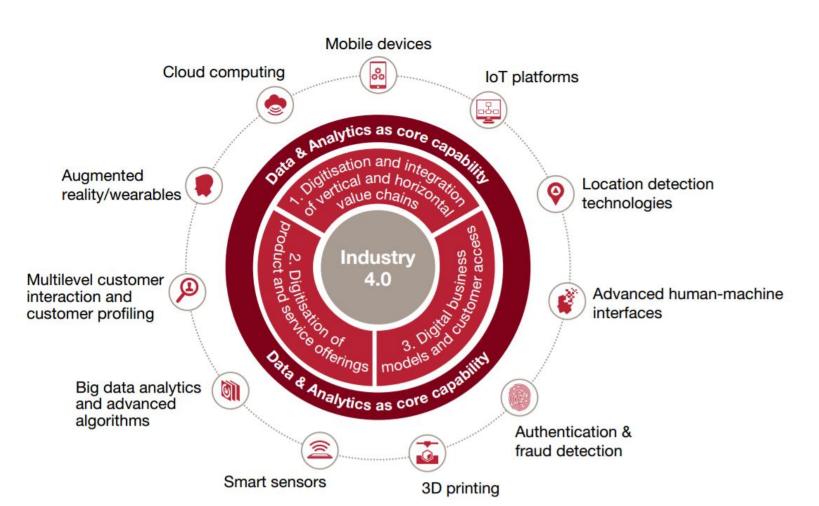
Electricity supports division of labor and mass production (1870- First production line) (2<sup>nd</sup>)



IoT & Cloud Technology automate complex task (4<sup>th</sup> Industrial Revolution)

# **Digitalization**



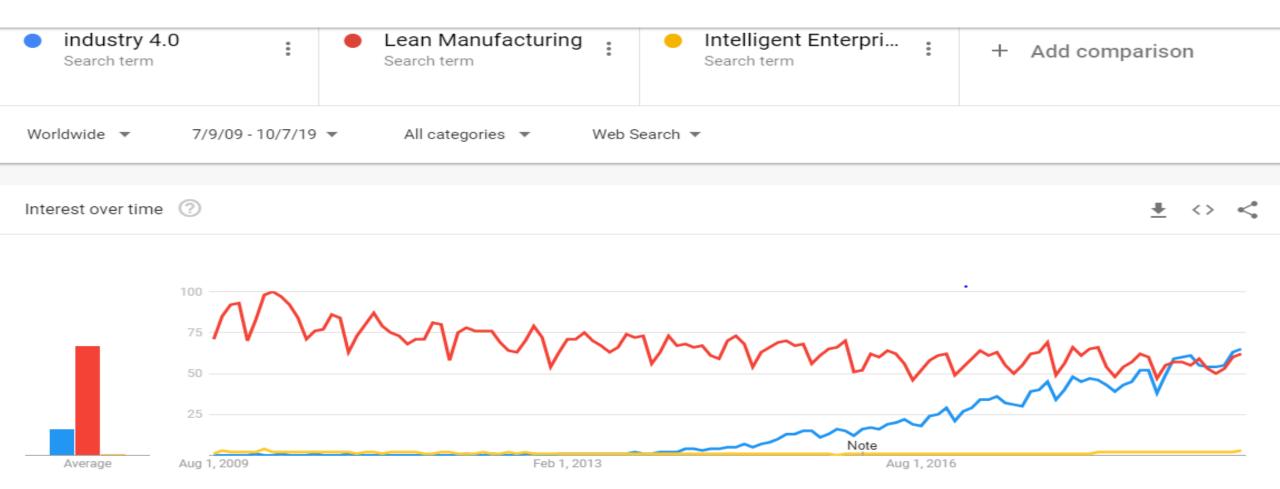


From just automation of back-office processes to:

- 1) Integration with potential end consumers
- 2) Internal collaboration with relevant stakeholders
- 3) Digital continuity in the value chain

#### Worldwide Google Trend: Industry 4.0, Lean Manufacturing & Intelligent Enterprise (2009-2019)

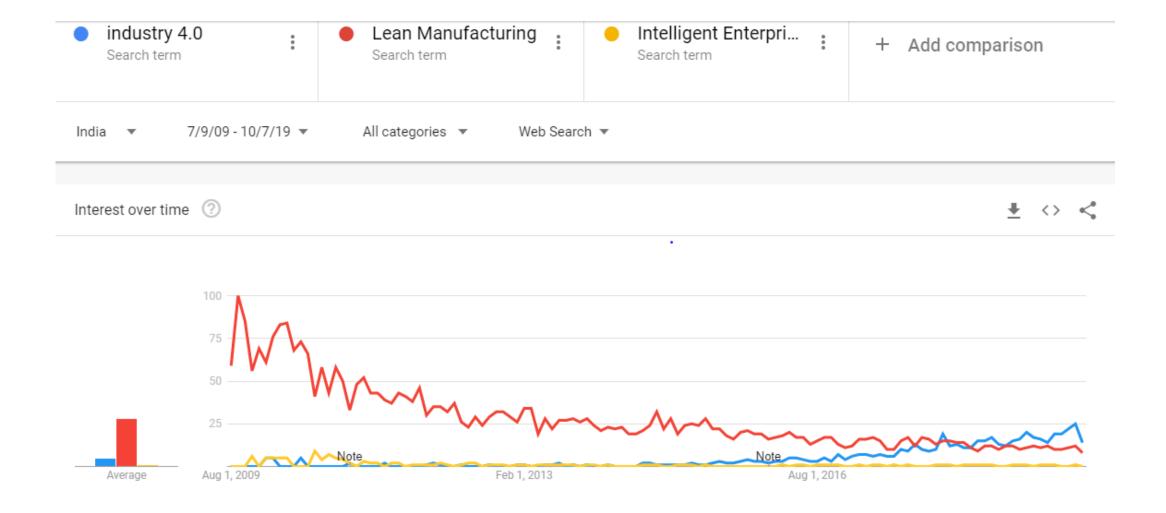




https://trends.google.com/trends/explore?date=2009-07-09%202019-10-07&q=industry%204.0,Lean%20Manufacturing,Intelligent%20Enterprise

# India Google Trend: Industry 4.0, Lean Manufacturing & Intelligent Enterprise (2009-2019) ISB



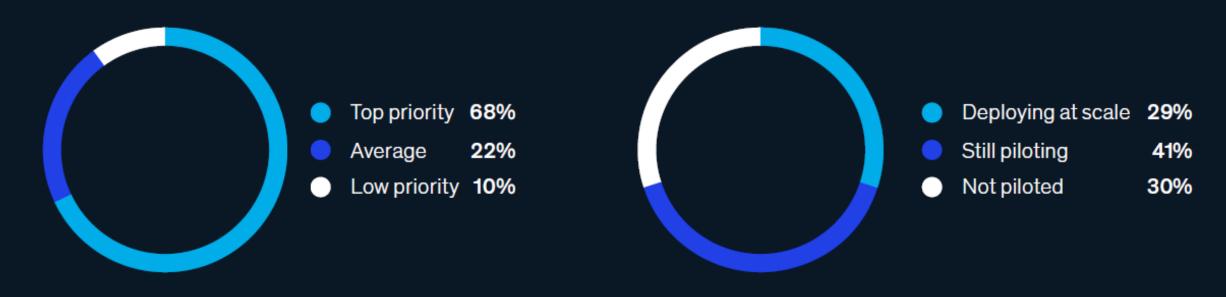


#### While Industry 4.0 is a strategic priority, value capture at scale is lagging behind

How much of a priority is Industry 4.0 on your company's strategic agenda?<sup>2</sup>

Percent

Status of Industry 4.0 solutions<sup>2</sup>
Percent



Christoph Schmitz, Andreas Tschiesner, Christian Jansen, Stefan Hallerstede and Florian Garms: **Industry 4.0: Capturing Value at Scale in Discrete Manufacturing**, McKinsey & Company Report, July 2019, p.58

#### To unleash the power of Industry 4.0, key roadblocks need to be overcome



Christoph Schmitz, Andreas Tschiesner, Christian Jansen, Stefan Hallerstede and Florian Garms: Industry 4.0: Capturing Value at Scale in Discrete Manufacturing, McKinsey & Company Report, July 2019, p.58

# Workforce of the future:



# The competing forces shaping 2030

# We need to protect people, not jobs

- Organizations can't protect jobs which are made redundant by technology & intelligent machines.
- A third of workers are anxious about the future and their job due to automation – an anxiety that kills confidence and the willingness to innovate.
- We need to nurture employees' agility, adaptability and reskill them.

Source: Workforce of the future: The Competing Forces Shaping 2030-A PWC Report

# **Takeaways**



- Intelligent and innovative technologies offer great opportunities to utilities
- Innovation and creativity will be a must for survival
  - a) Commit to sustainability and adhere to regulatory norms
- 3) Develop skills on emerging technology and new business models
  - a) Complex problem solving
  - b) Learning to learn
  - c) Digital technologies
  - d) Collaboration with human and robots
  - e) Cybersecurity



# **Thank You**











# Mention Some Enablers of Digital Continuity



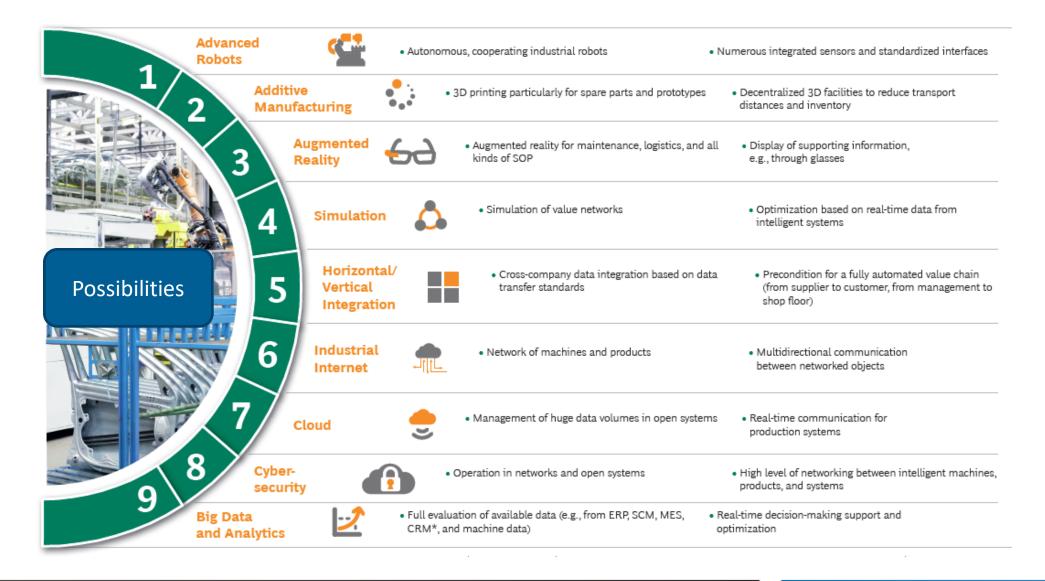






# **Some Enablers of Digital Continuity**







- Chair: Juthika Patankar, Additional Secretary, Ministry of Skill Development and Entrepreneurship\*
- Moderator: Anant Venkateswaran, Director of ISGF Master Classes

# **Expert panel**

- 1) Chandan Chowdhury, Dean, ISB
- 2) Ganesh Das, COO, Incubation Centre, TPDDL
- 3) Sushil Srivastava, Tata Power Delhi Distribution Ltd
- 4) Apurva Chaturvedi, Sr Clean Energy Specialist, USAID
- Swetha Bhagwat, FSR Global
- 6) Pradeep Parera, Asian Development Bank\*
- 7) Mani Khurana, Sr Energy Specialist, World Bank
- 8) Vinod Behari, CEO, Power Sector Skill Council