## The Muesli Case

Monday 21. November 2022

## On first sight: Standard process from customer briefing

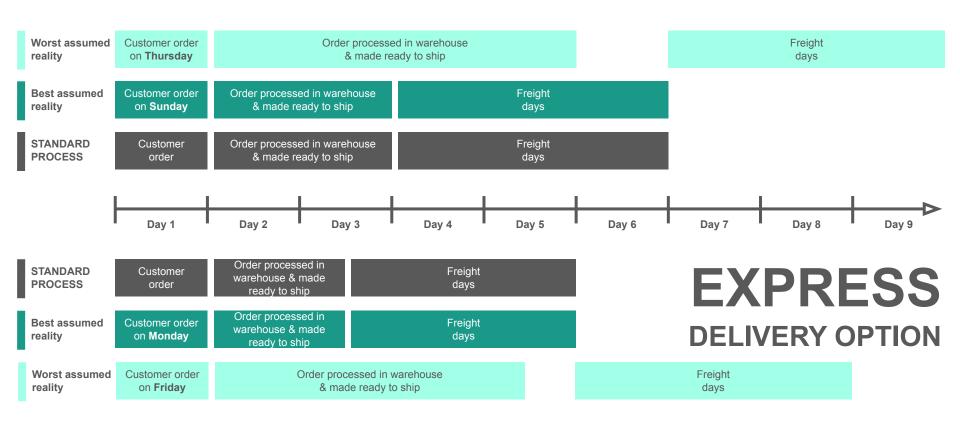


#### **GENERAL DATA**

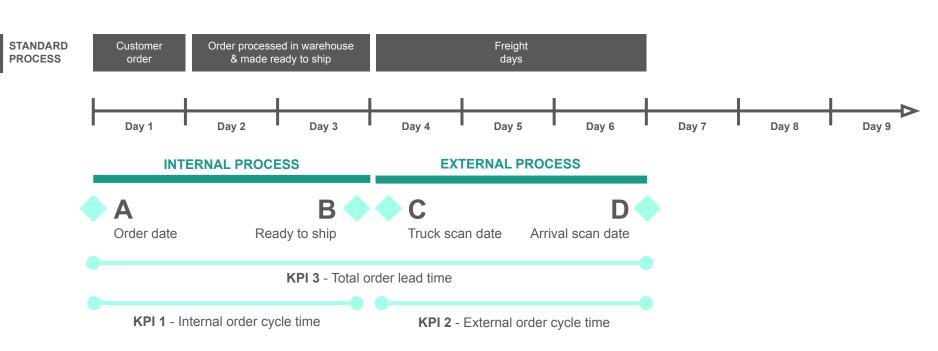
ORDER DAYS Monday to Sunday WAREHOUSE DAYS Monday to Friday PROCESSING TIME +1 day PICK UP DAYS Monday, Wednesday, Friday FREIGHT DAYS
Monday to Sunday

**DELIVERY DAYS**Monday to Friday

## On first sight: Standard process from customer briefing



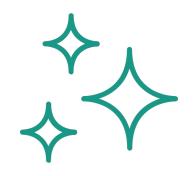
## Second: We defined 3 KPIs along the process chain



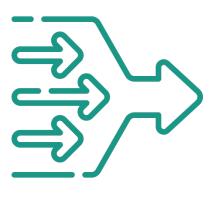
## Let's start with data: What we did



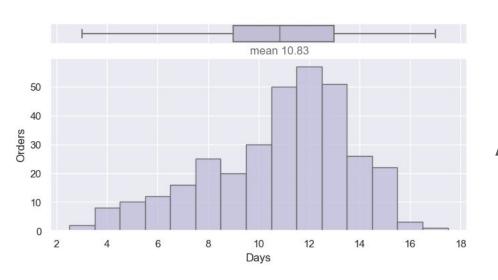
DATA PREPARATION



DATA CLEANING



DATA MERGING

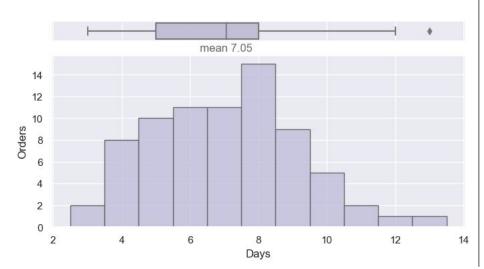


# KPI 3

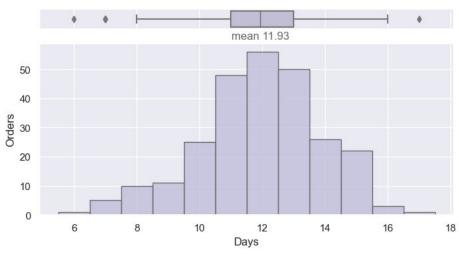
A short overview

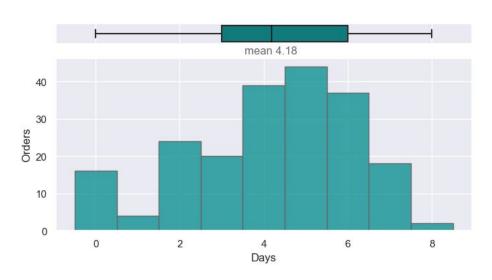
#### **EXPRESS DELIVERY**

gets near the 6 days goal



#### **STANDARD SHIPMENT**



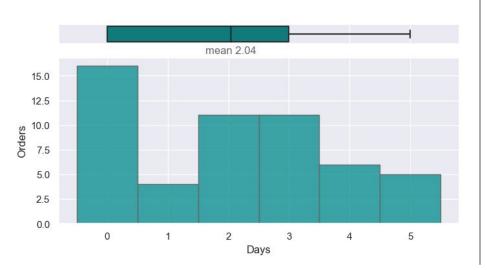


# KPI 1

## A short overview

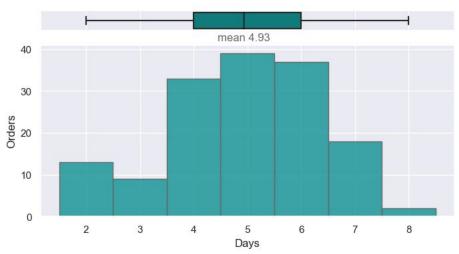
#### **EXPRESS DELIVERY**

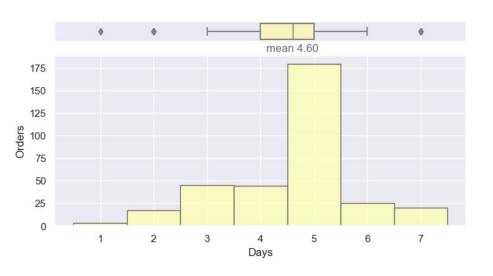
is not reliable



#### **STANDARD SHIPMENT**

is nowhere near the 3 days goal



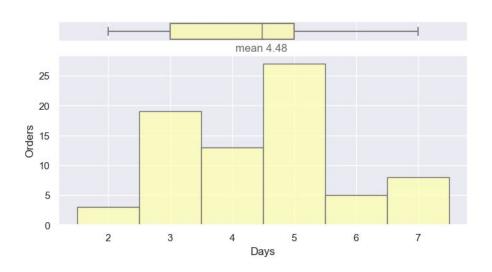


## KPI 2

## A short overview

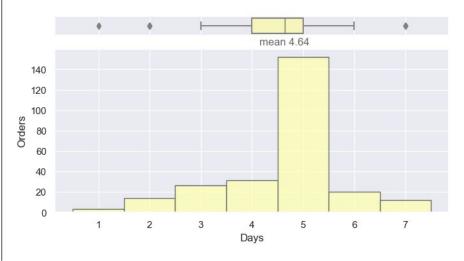
#### **EXPRESS DELIVERY**

takes longer than promised

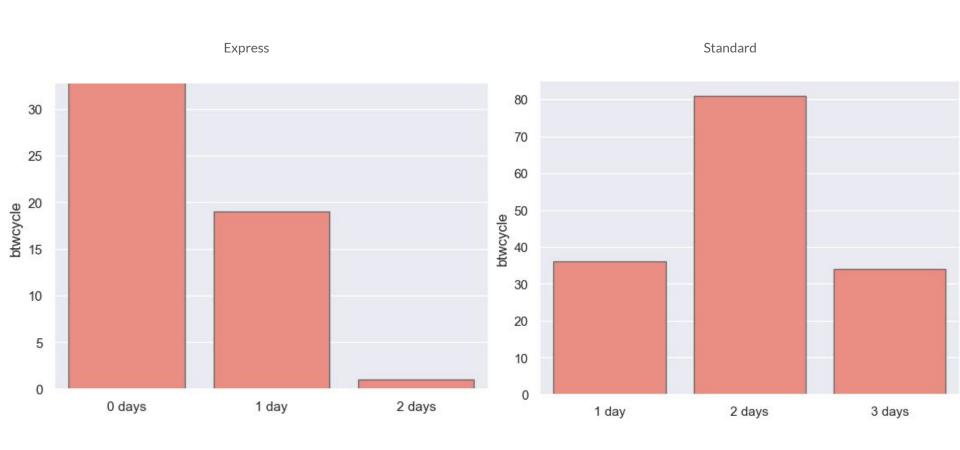


#### **STANDARD SHIPMENT**

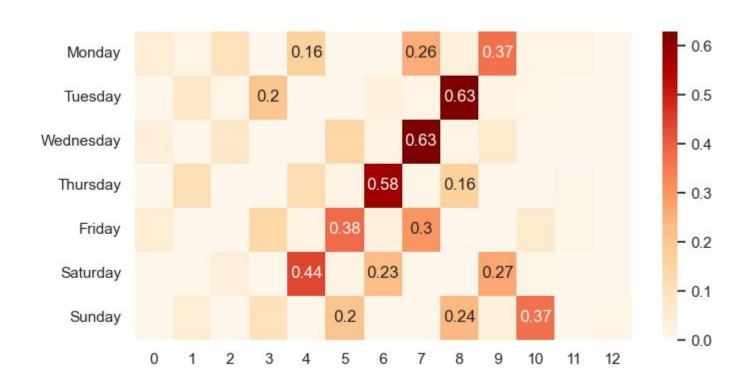
takes on average even longer



## The hidden KPI: Time between ready to ship and getting on the truck



## It is a long way from order day to truck scan



### Recommendations

#### Based on the HEATMAP

• More employees needed

# HTMP

### **Regarding the WAREHOUSE**

- Look into processes and staff
- More data and data analysis needed
- Optimizing the warehouse

# WRHS

#### **Regarding the LOGISTICS COMPANY**

- Better performance or new contractor
- Daily pick up



# Thank you