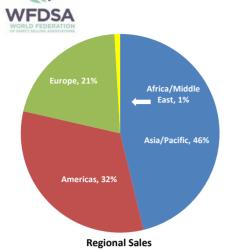
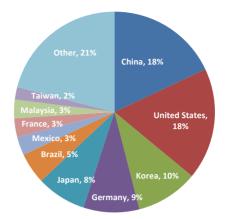
Global Direct Selling - 2018 Retail Sales

Published June 1, 2019

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Top 10 Global Markets

Global Industry: \$192,949 (USD millions), Up 1.2% in Constant 2018 USD

		2018 Retail			3-Year CAGR		
Region/Country		Local		% Sales Change		in Constant	Independent
		Currency	USD	(YOY) in Constant 2018 USD (2)		2018 USD	Representatives
		(millions)	(millions)			(2015-18)	(3)
Global		na	192,949	1.2%		1.7%	118,408,732
Asia/Pacific		na	89,168	1.8%		1.9%	69,725,723
Australia		1,741	1,301	-5.3%		-4.1%	463,000
China	(5)	236,402	35,732	2.0%		2.3%	5,580,000
Hong Kong		2,927	373	10.0%		0.4%	211,211
India		103,784	1,518	5.1%		10.9%	5,362,202
Indonesia		20,710,000	1,455	9.3%		13.1%	19,800,000
Japan		1,723,500	15,608	0.2%		-1.0%	3,257,663
Kazakhstan		130,627	379	7.0%		24.0%	907,273
Korea		19,859,000	18,044	2.4%		1.8%	8,699,339
Malaysia		21,333	5,287	0.6%		3.7%	4,250,000
New Zealand		200	138	-17.3%	_	-12.2%	109,925
Philippines		72,255	1,372	9.3%		8.6%	5,382,906
Singapore		521	386	5.6%		0.6%	327,000
Taiwan		117,439	3,894	-0.6%		3.2%	2,865,000
Thailand		93,067	2,880	-1.9%	_	0.2%	11,102,209
Vietnam		12,813,000	567	30.0%		9.7%	1,246,195
Other Asia/Pacific	(5)	na	233	4.0%		2.7%	161,800
Africa/Middle East		na	1,786	1.4%		6.4%	3,348,675
Africa		na	1,540	1.1%		6.3%	2,220,399
Morocco	(5)	1,191	127	3.0%		3.0%	295,523
South Africa		10,998	831	-6.6%		3.1%	1,207,27
Other Africa	(5)	na	583	14.0%		12.6%	717,600
Middle East		na	246	3.5%		6.8%	1,128,276
Israel	(5)	225	63	15.0%		4.1%	28,243
United Arab Emirates	(5)	63	17	-5.0%		22.1%	863,93
Other Middle East	(5)	na	166	0.6%		6.7%	236,100
Americas		na	62,438	1.5%		0.5%	30,971,615
North America		na	37,297	1.1%		-0.6%	17,777,000
Canada		2,523	1,947	-2.4%		1.5%	1,237,000
United States		35,350	35,350	1.3%		-0.7%	16,540,000

Region/Country		2018 Retail Sales (1)				2 Veen CACD	
		Local		0/ Calaa Chanaa		3-Year CAGR in Constant	
		Currency	USD	% Sales Change (YOY) in Constant		2018 USD	Independent
		(millions)	(millions)	2018 USD		(2015-18)	Representatives
South & Central America		(millions)	25,140	2.0%	(2)	2.3%	(3) 13,194,615
Argentina	(6)	45,323	1,613	23.1%		33.4%	898,000
Bolivia	(4)	2,466	357	3.4%		2.3%	329,310
Brazil	(4)	37,260	10,198	-1.5%	-	-1.3%	3,820,000
Chile		442,148	689	6.7%		5.6%	432,545
Colombia		7,357,000	2,489	4.3%		1.7%	2,276,225
Ecuador		1,197	1,197	0.4%		7.8%	913,280
Mexico		112,864	5,865	1.3%		2.3%	2,770,000
Peru		6,130	1,880	8.1%		5.2%	762,030
Uruguay	(4)(5)	2,666	87	9.6%		5.6%	102,595
Venezuela	(7)	na	na	na	na	na	na
Central America/Caribbean	(5)	na	736	-5.0%	_	-2.5%	862,730
Other South & Central America	(5)	na	30	2.0%		3.0%	27,900
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Europe		na	39,558	-0.3%		2.7%	14,362,719
European Union		na	35,204	-0.1%	_	2.4%	6,858,558
Austria	(5)	254	300	1.5%		1.2%	299,284
Belgium	(5)	184	217	-5.0%	_	-2.2%	41,470
Bulgaria	(5)	159	96	6.7%		3.3%	207,090
Croatia	(5)	275	44	1.9%		-2.3%	36,469
Cyprus	(5)	7	9	1.1%		-1.1%	8,790
Czech Republic		7,668	353	9.5%		6.1%	337,097
Denmark		599	95	3.6%		3.9%	66,967
Estonia		49	58	2.1%		3.5%	45,100
Finland		151	178	-15.1%		-6.9%	75,890
France		4,562	5,385	3.0%		3.3%	698,378
Germany		14,843	17,520	0.2%		2.7%	889,004
Greece	(5)	118	139	0.0%		-4.5%	132,444
Hungary		59,960	222	11.8%		2.1%	521,701
Ireland	(5)	44	52	5.7%		5.9%	25,270
Italy		2,805	3,311	-2.0%		2.0%	544,000
Latvia		65	77	5.0%		4.5%	62,900
Lithuania		84	99	5.0%		5.8%	82,500
Luxembourg		40	47	-7.0%	_	-1.2%	2,500
Malta	(5)	10	11	-1.0%		3.6%	8,690
Netherlands		123	145	-2.6%	_	-1.0%	99,008
Poland		4,289	1,188	4.5%		2.3%	880,000
Portugal		229	271	3.0%		-0.5%	183,882
Romania	(5)	1,770	449	12.2%		10.4%	420,805
Slovakia		164	194	5.7%		6.2%	203,734
Slovenia		20	23	-6.9%		-2.0%	18,914
Spain		764	902	-1.2%	_	2.1%	248,965
Sweden		2,149	247	-1.9%		-3.3%	154,586
United Kingdom		2,680	3,575	-7.6%		0.4%	563,120
Rest of Europe		na	4,353	-1.4%		6.1%	7,504,161
Norway	(5)	1,371	169	-10.0%	_	3.4%	80,200
Russia	(=)	155,933	2,488	-5.0%	V	6.1%	4,721,663
Switzerland	(5)	325	332	7.0%		2.0%	158,615
Turkey	(5)	2,824	585	5.8%		10.8%	1,387,000
Ukraine	(5)	9,151	336	11.4%		8.1%	805,643
Other Europe	(5)	na	443	0.0%		3.2%	351,040

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(1) Sales figures are expressed at Estimated Retail level and exclude Value Added Tax. Unless otherwise noted, country figures are for the entire industry and are based on research by national direct selling associations including surveys of their member companies.
(2) Sales figures for 2017 and 2018 are expressed in US Constant 2018 Dollars to exclude the impact of foreign exchange and ensure comparability. Average annual exchange rates from the International Monetary Fund (IMF) have been used to convert data from local currency to US dollars.
(3) Independent Representatives have signed an Independent Contractor agreement with a direct selling company enabling them to purchase products at a discount, sell, sponsor and earn, including:

• Full-time Business Builders actively working to grow their businesses, typically devoting more than 30 hours weekly to direct selling activities

activities

• Part-time Business Builders, typically devoting less than 30 hours weekly

• Others who may be new to direct selling; or may have joined primarily to purchase favorite products at a discount; and others who join