

Fine politics of art - organizational behavior, budgetary strategies and some implications for art policy

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131	Cost and other management practices are well controlled.
131	Cost management is based on a clear and regularly published strategy.
131	Internal audits, self-audits, employee review processes, and a publicly responding to critics.
131	The accounting system produces accurate and timely in-year reports on central government budget status.
131	Fiscal reporting covers central government, and, in consolidated form, local government.
132	Procurement rules are largely followed by EU regulations, but implementation has in the past sometimes proven difficult.
133	Cost versus employment trade-offs are clear and open.
133	The administration has effective internal monitoring and control mechanisms. For all personnel in an administration a general code of conduct has been developed and applied.
134	The national tax administration is given legal protection from political interference.
141	Payments to providers open an annual government budget execution three times during the budget year.
142	The national fiscal accounts of central government are available within five months after the end of the fiscal year.
142	The use of policy evaluation has been strengthened in recent years, but remains difficult to implement effectively. Two more evaluations are planned with little or no impact.
142	What needs to be done to enhance public independence and use in the budget process of policy evaluation. Continuing central support by the NEF is required.
Insurance of integrity	
411	Budget data are reliable and the variance between budgeted and actual outcome of most fiscal aggregates is disclosed in the public, giving reasons for variance.
412	Accounting policy is generally clearly defined but no formal assessments are available in the budget and fiscal accounts documents.
412	The use of an accounting system by central government, for government departments and for development agencies, from fiscal transparency to some extent.
413	The process of accounts reconciliation and fiscal reporting is effective, but could be improved in the medium term.
413	What agencies have been through that made the State Finance, which means that all fiscal central government cash transactions can be monitored continuously at an aggregated level.
413	In-year budget reporting has been lost a priority of the NEF given the resistance to budget preparation. It should be considered to be monitored in other reporting years.

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