

# The Role of Social Connections in the Labor Market

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# Introduction

- Motivating facts:
  - Some firms pay more to similar workers
  - Many/most jobs obtained through social contacts
  - Homophily of social networks
- Question: How helpful are socially connected parents for young workers' who are entering the labor market?

# Literature and contributions

## Effects of social connections

Importance for finding jobs (Granovetter 1973; Topa 2011); Past coworkers (Cingano and Rosolia 2012; Caldwell and Harmon 2018; Eliason et al. 2019); Parental connections (Corak and Piraino 2011; Kramarz and Skans 2014; Plug et al. 2018)

Contribution: importance of indirect parental connections

## Mechanisms for the effects

Search frictions (Calvo-Armengol and Jackson 2004; Fontaine 2008); Match value: productivity (Athey et al. 2000; Bandiera et al. 2009); favoritism (Beaman and Magruder 2012; Dickinson et al. 2018), uncertainty about worker's productivity (Montgomery 1991; Dustmann et al. 2016; Bolte et al. 2020)

Contribution: separately estimate the two mechanisms

## Two-sided matching models

Deterministic transferable utilities (Shapley and Shubik 1971; Demange and Gale 1985); Nondeterministic utilities (Choo and Siow 2006; Galichon and Salanié 2015)

Contribution: add search frictions (more realistic + enables simulation-based estimation)

# Outline

- 1 Data and definitions
- 2 Identification strategy
- 3 Regression results
- 4 Matching model
- 5 Estimation
- 6 Model results
- 7 Counterfactuals
- 8 Conclusion

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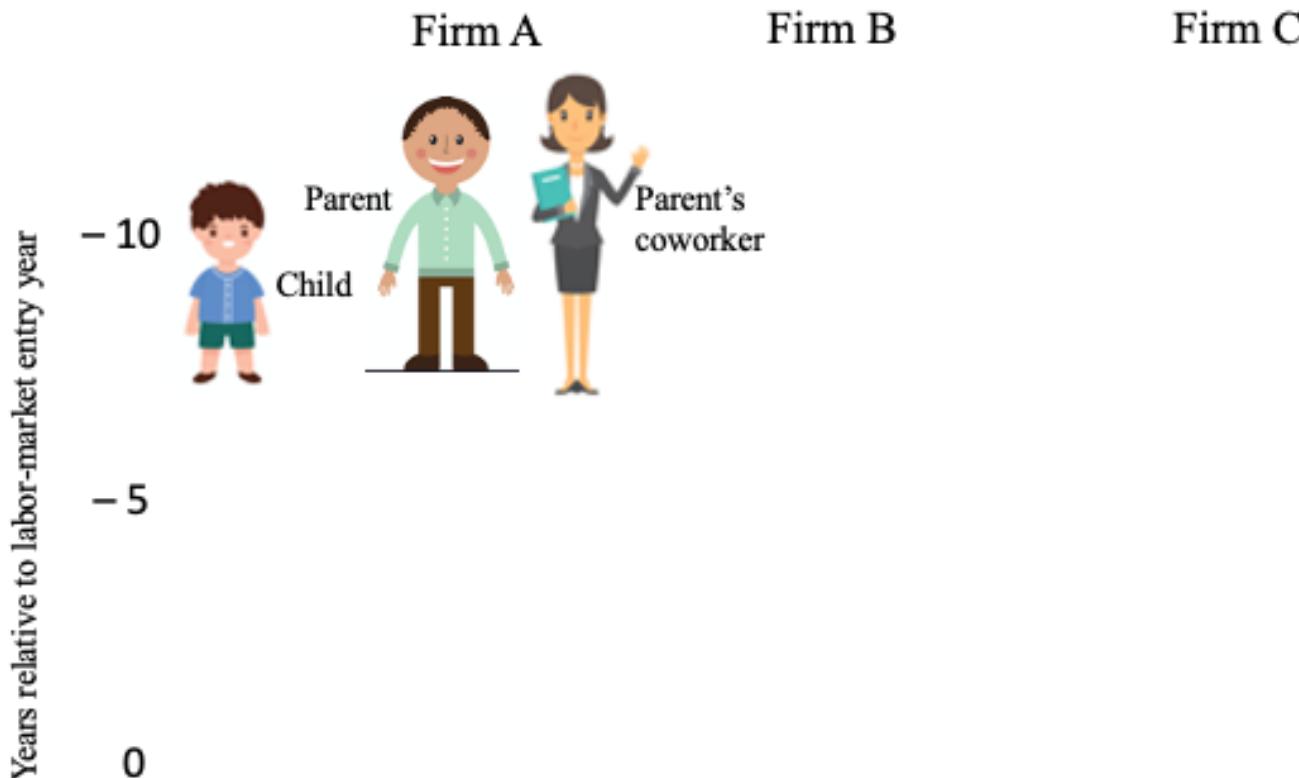
8 Conclusion

# Data

- Matched employer-employee administrative records from Israel (1983-2015)
  - Person identifiers, firm identifiers, monthly indicators, yearly salary, and industry
- Israeli Population Registry
  - Date of birth, date of death, sex, ethnic group, parents identifiers, and location
- Social security records
  - Higher education (institution and years)

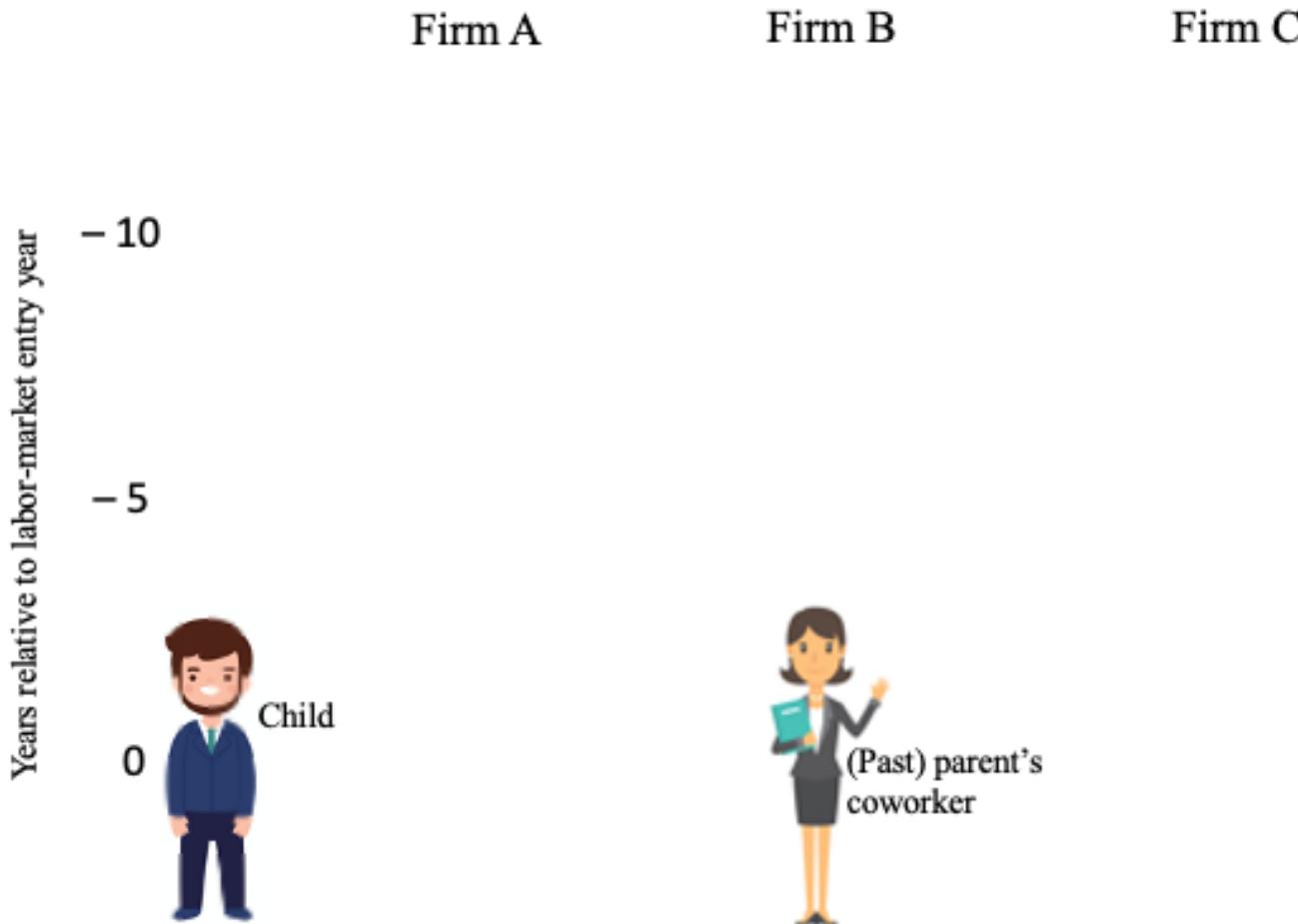
# Types of parental connections

definitions



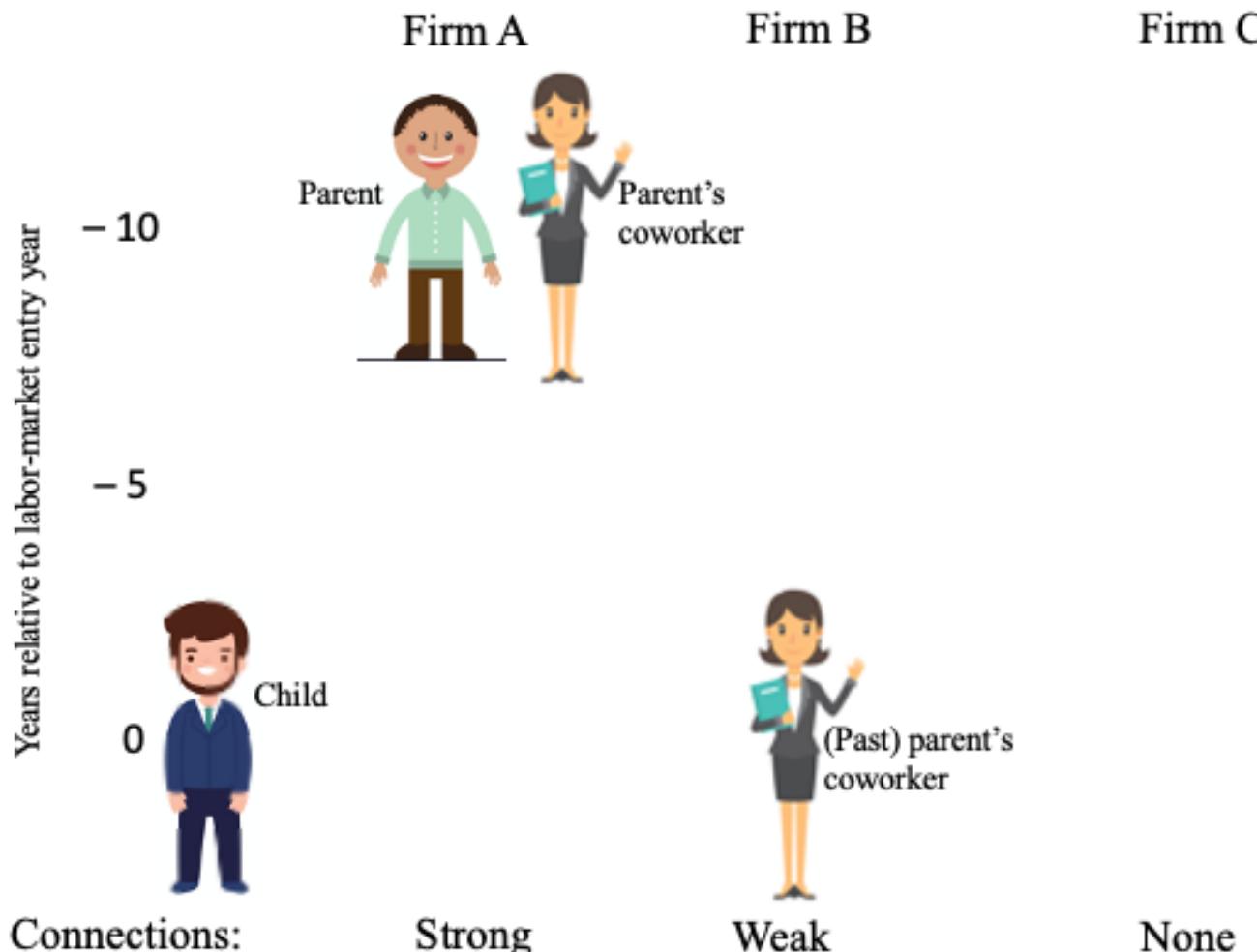
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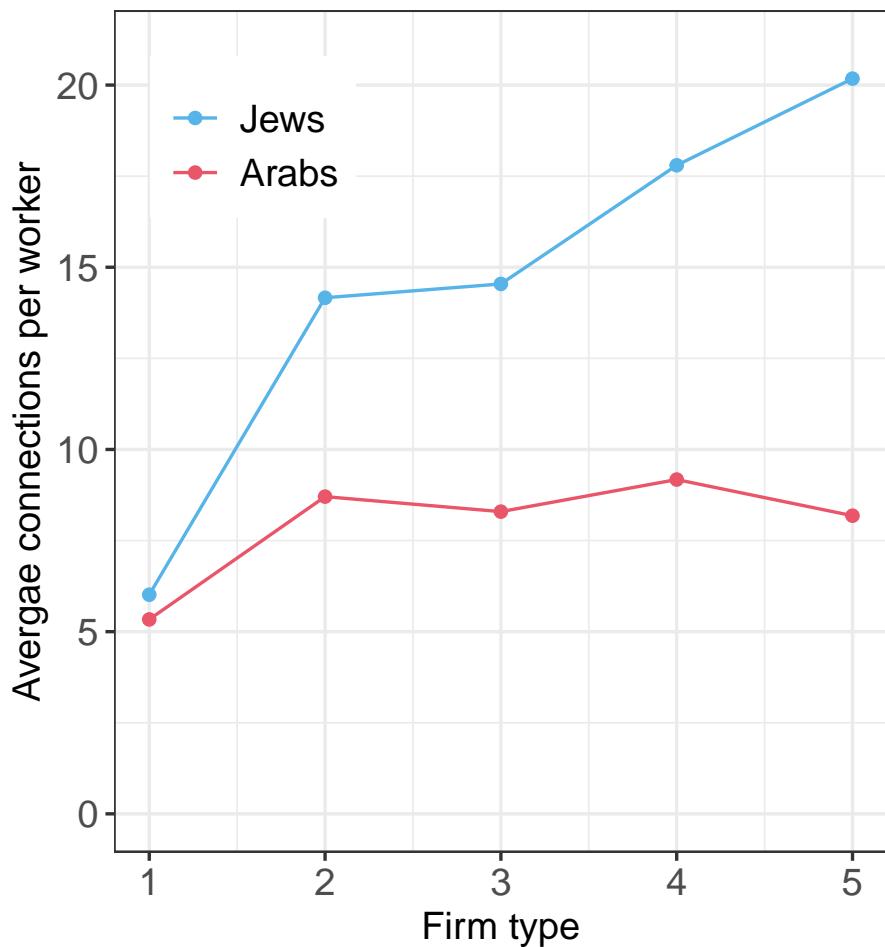
# Summary statistics

Table 1: Summary statistics: new workers

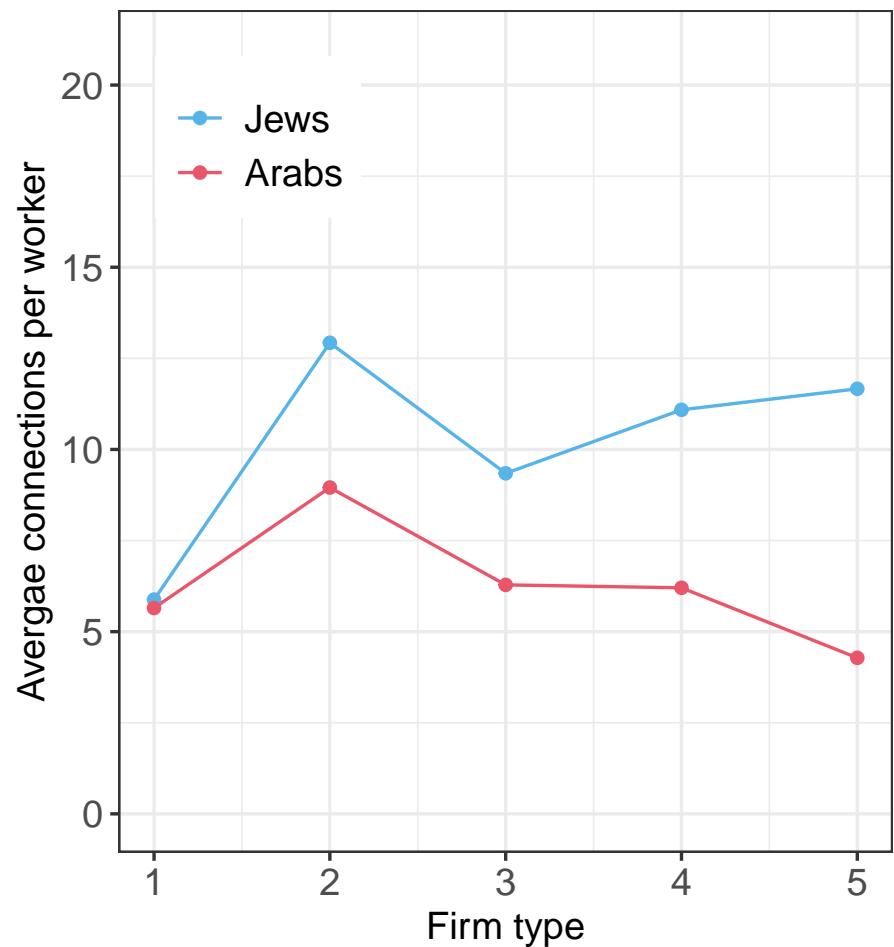
|                     | All     | Ethnicity |        | Gender  |         |
|---------------------|---------|-----------|--------|---------|---------|
|                     |         | Jews      | Arabs  | Males   | Females |
| N.                  | 220,806 | 157,023   | 63,783 | 126,233 | 94,573  |
| First job           |         |           |        |         |         |
| Salary              | 5,839   | 6,053     | 5,312  | 6,223   | 5,325   |
| Firm rank           | 0.60    | 0.64      | 0.52   | 0.60    | 0.61    |
| Connections         |         |           |        |         |         |
| Weak                | 0.03    | 0.02      | 0.04   | 0.03    | 0.02    |
| Strong              | 0.11    | 0.09      | 0.17   | 0.13    | 0.08    |
| Connections quality |         |           |        |         |         |
| Av. firm rank       |         |           |        |         |         |
| Weak                | 0.64    | 0.66      | 0.58   | 0.63    | 0.65    |
| Strong              | 0.61    | 0.64      | 0.54   | 0.60    | 0.62    |

# Connections per worker by ethnicity

A. Weak connections by ethnicity



B. Strong connections by ethnicity



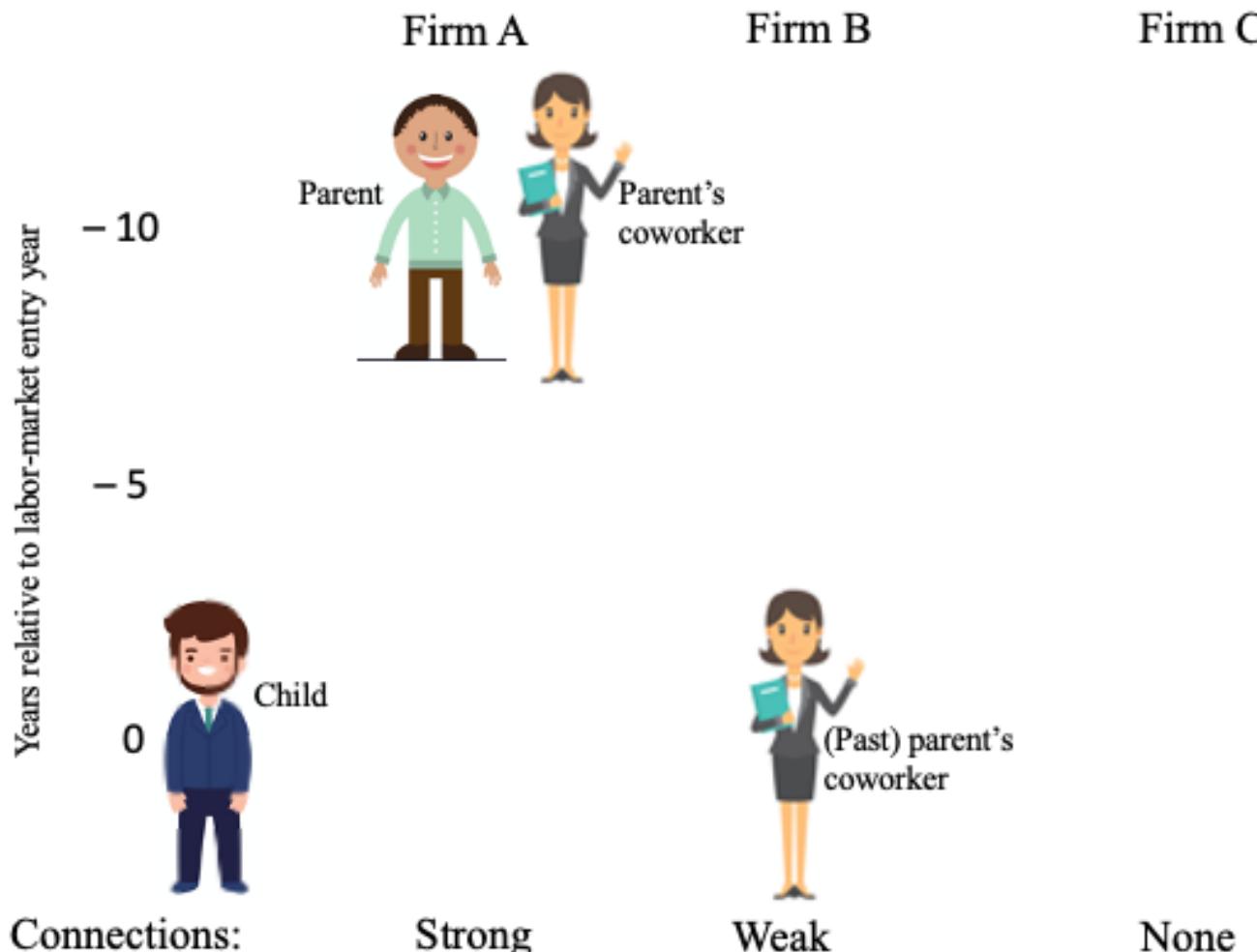
Gender

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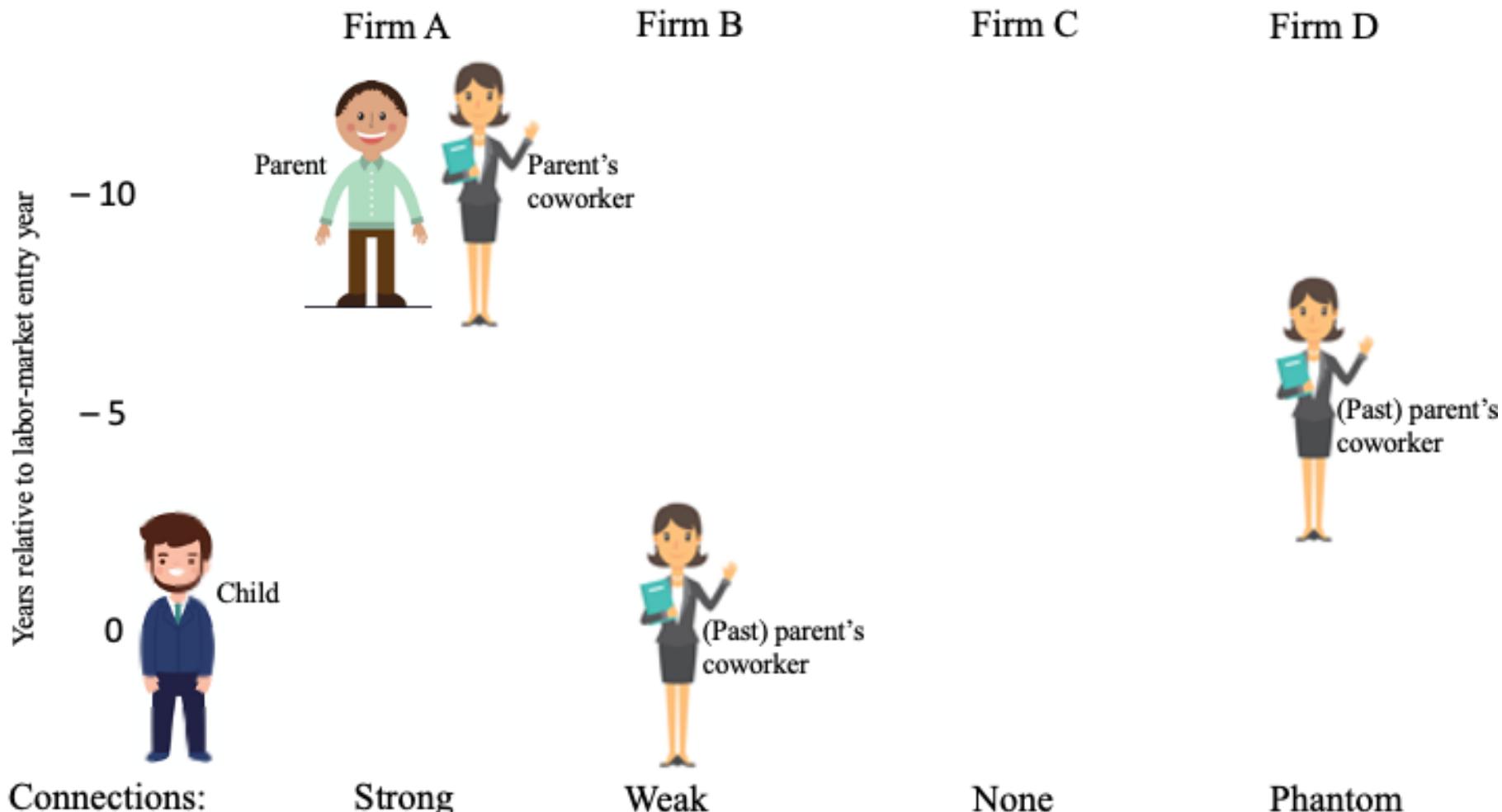
definitions



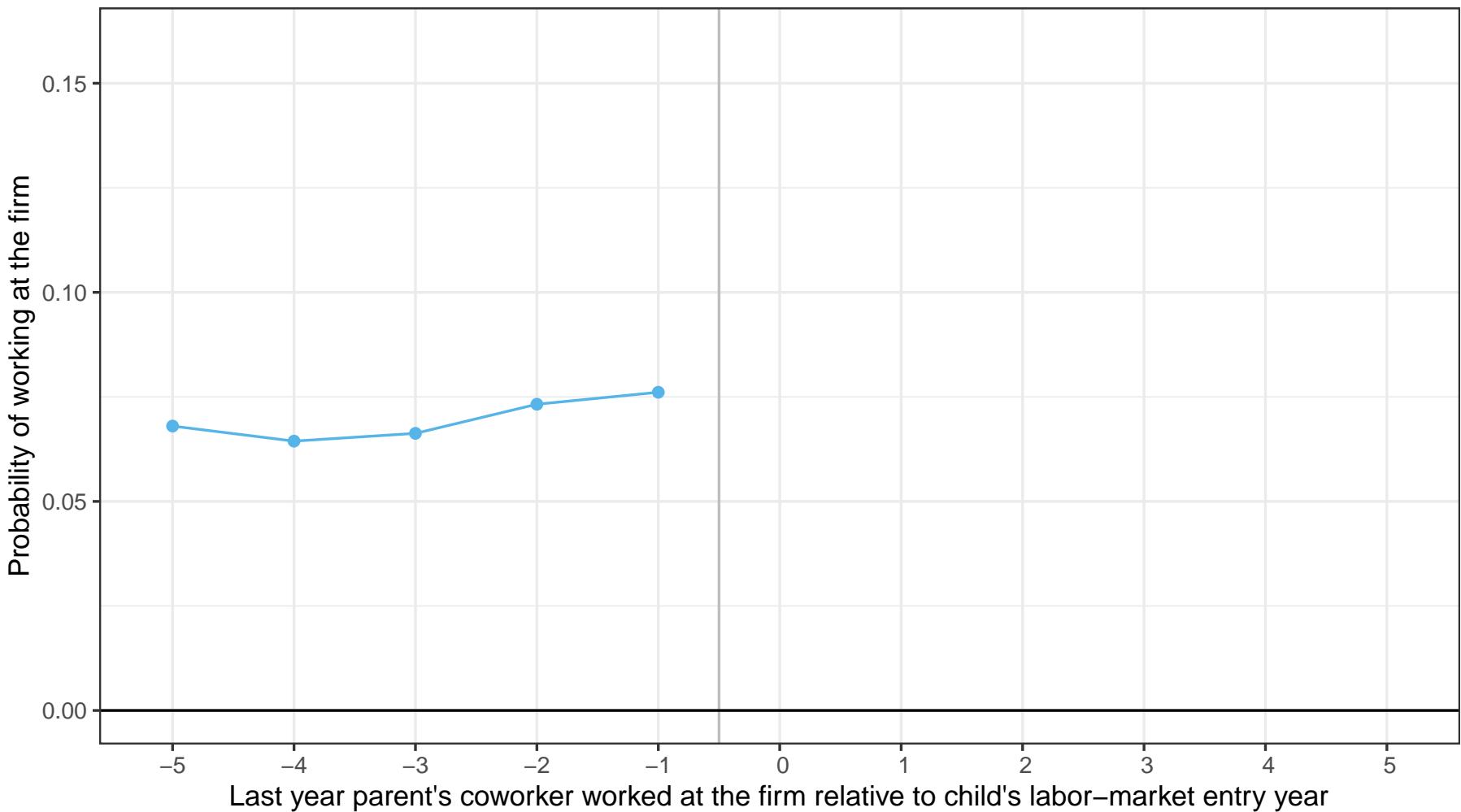
# Types of parental connections

definitions

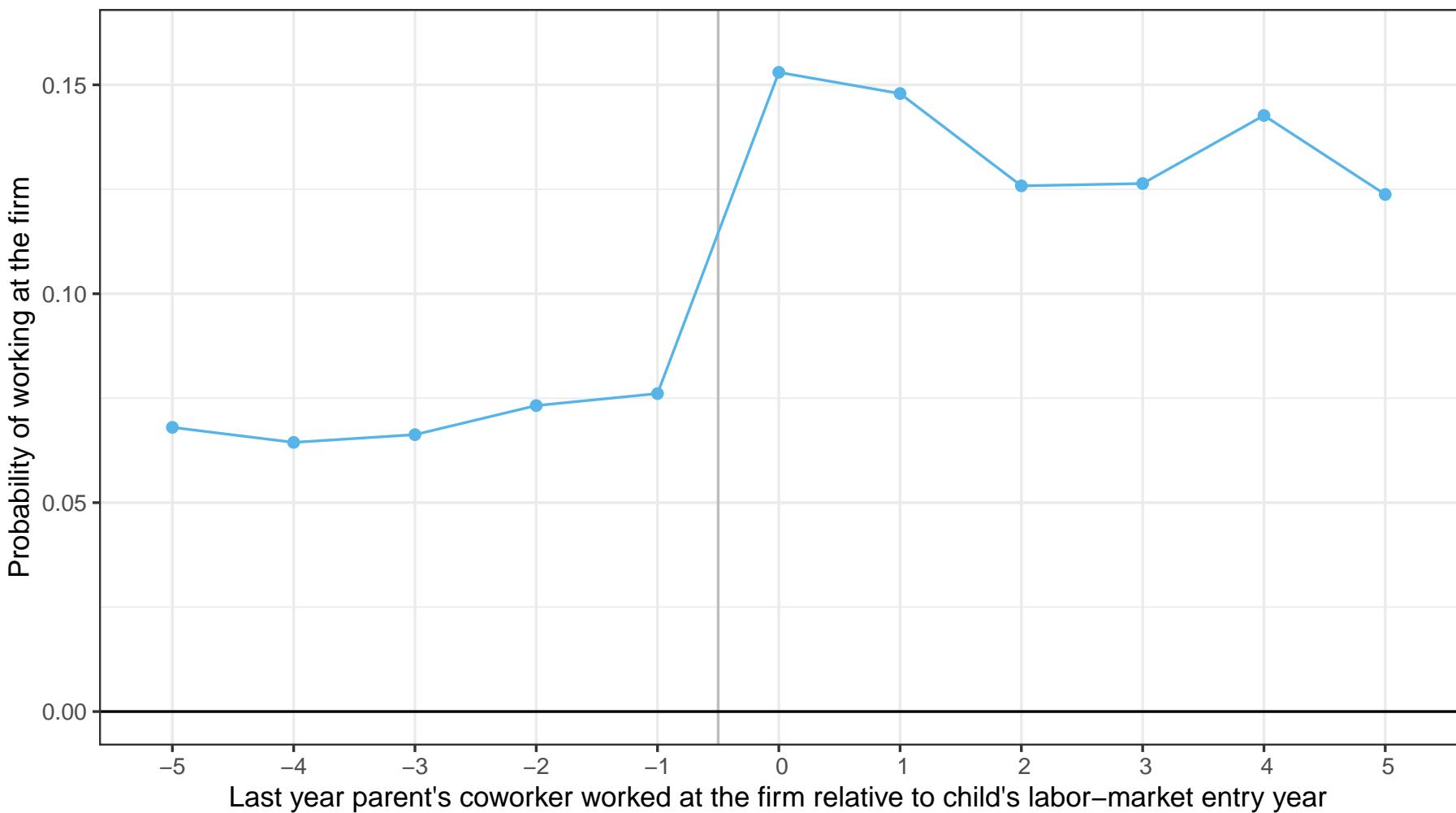
balancing table



# Employment probability: raw data



# Employment probability: raw data



# Econometric model

- Extending Kramarz and Skans (2014) fixed-effects transformation framework
- Group workers based on observables
- The probability that a worker  $i$  of a group  $x$  starts working in firm  $j$  is

$$e_{ixj} = \phi_{xj} + \sum_{c=p,w,s} \delta^c \cdot D_{ij}^c + \epsilon_{ixj}$$

with

- $e_{ixj} = 1$  if  $i$  worked at firm  $j$
- $\phi_{xj}$  group-firm match specific effect
- $D_{ij}^c = 1$  if  $i$  had connections of type  $c$  at firm  $j$

# Within-group estimation in practice

- Restrict the sample to cases where there is within group-firm variation in  $D_{ij} \equiv \max_c D_{ij}^c$
- For each group-firm combination, compute
  - The fraction of connected children who were hired by the firm

$$R_{xj}^{CON} = \frac{\sum_{i \in x} e_{ixj} D_{ij}}{\sum_{i \in x} D_{ij}} = \phi_{xj} + \sum_{c=1}^C \delta^c \cdot D_{xj}^c + \epsilon_{xj}^{CON}$$

- The fraction of non-connected children who were hired by firm  $j$

$$R_{xj}^{-CON} = \frac{\sum_{i \in x} e_{ixj} (1 - D_{ij})}{\sum_{i \in x} (1 - D_{ij})} = \phi_{xj} + \epsilon_{xj}^{-CON}$$

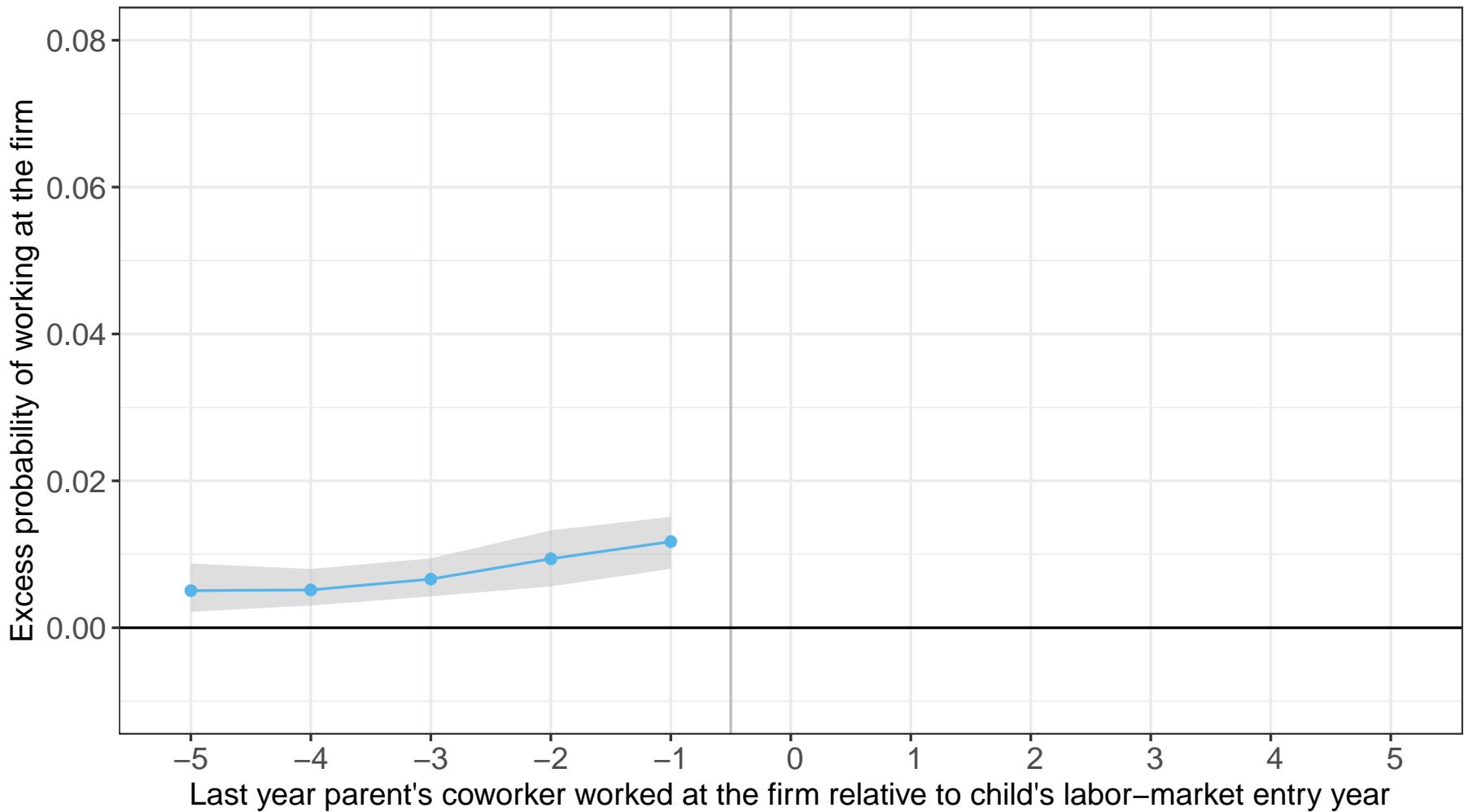
- Estimate

$$R_{xj} \equiv R_{xj}^{CON} - R_{xj}^{-CON} = \sum_{c=1}^C \delta^c \cdot D_{xj}^c + \epsilon_{xj}^G.$$

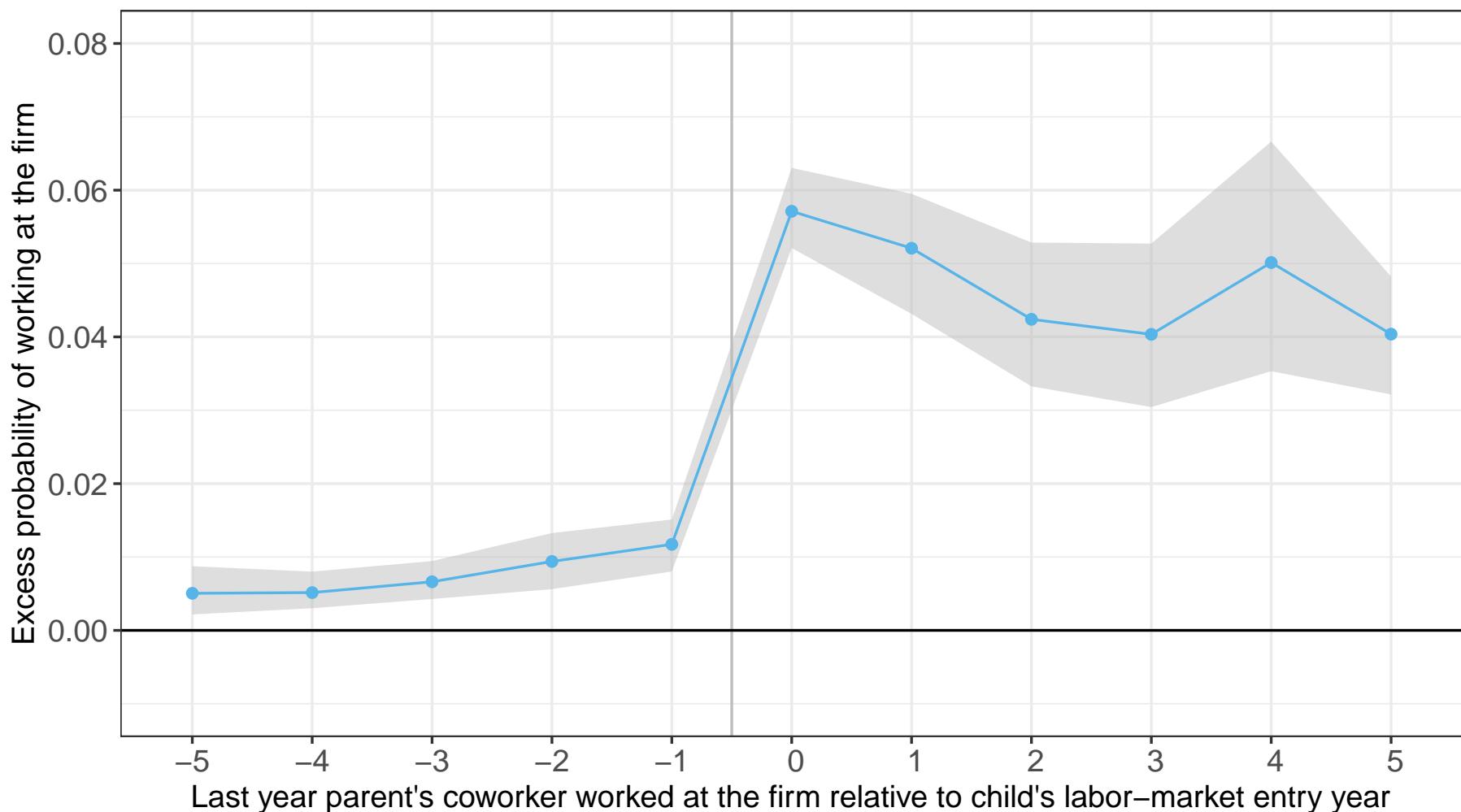
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# Effects of connections on employment: Event study



# Effects of connections on employment: Event study



# Effects of connections on employment: Average effects

Table 2: Effects of parental connections on firm assignment

|                      | All<br>(1)             | Jews<br>(2)            | Arabs<br>(3)           | Males<br>(4)           | Females<br>(5)         |
|----------------------|------------------------|------------------------|------------------------|------------------------|------------------------|
| Phantom connections  | 0.010<br>[0.009,0.011] | 0.006<br>[0.005,0.007] | 0.030<br>[0.025,0.032] | 0.011<br>[0.010,0.013] | 0.008<br>[0.006,0.010] |
| Weak connections     | 0.050<br>[0.047,0.054] | 0.031<br>[0.028,0.034] | 0.143<br>[0.131,0.156] | 0.067<br>[0.061,0.071] | 0.031<br>[0.027,0.036] |
| Strong connections   | 0.487<br>[0.472,0.501] | 0.366<br>[0.351,0.384] | 0.917<br>[0.878,0.956] | 0.617<br>[0.593,0.647] | 0.338<br>[0.320,0.354] |
| R0 (no connections)  | 0.005<br>[0.005,0.005] | 0.005<br>[0.005,0.005] | 0.006<br>[0.006,0.006] | 0.005<br>[0.005,0.005] | 0.006<br>[0.005,0.006] |
| Ratio weak-phantom   | 3.666<br>[3.316,4.081] | 3.259<br>[2.841,3.681] | 4.177<br>[3.651,4.803] | 4.409<br>[3.912,4.959] | 2.731<br>[2.262,3.303] |
| Ratio strong-phantom | 32.52<br>[30.02,35.53] | 33.99<br>[30.65,37.8]  | 25.91<br>[23.52,30.03] | 38.37<br>[34.83,43.67] | 25.37<br>[22.41,29.39] |
| Observations         | 21,166,443             | 16,837,526             | 4,328,917              | 15,319,313             | 5,847,130              |
| N firms              | 149,729                | 144,186                | 117,746                | 145,939                | 134,555                |
| N groups             | 2,959                  | 1,658                  | 1,301                  | 1,548                  | 1,411                  |
| N workers            | 220,684                | 157,009                | 63,675                 | 170,872                | 49,812                 |
| N connections        | 40,827,833             | 33,261,814             | 7,566,019              | 31,664,340             | 9,163,493              |

# Robustness checks

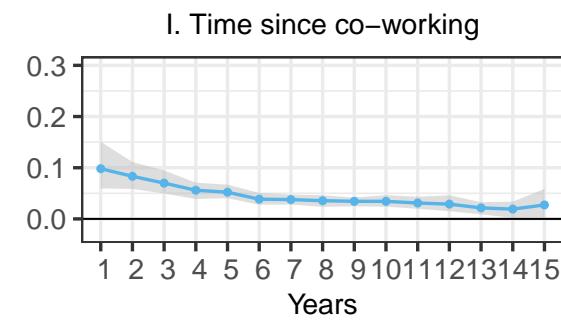
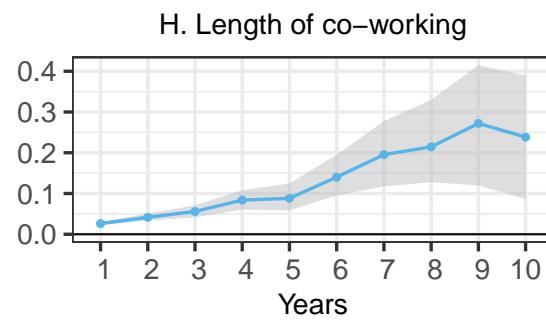
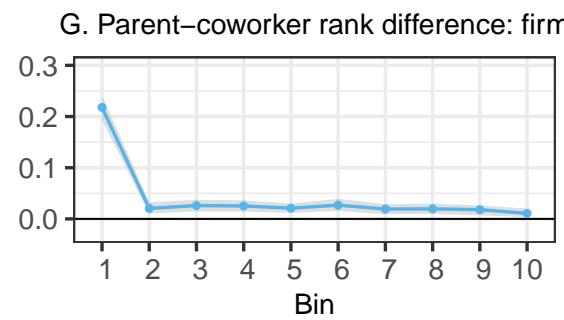
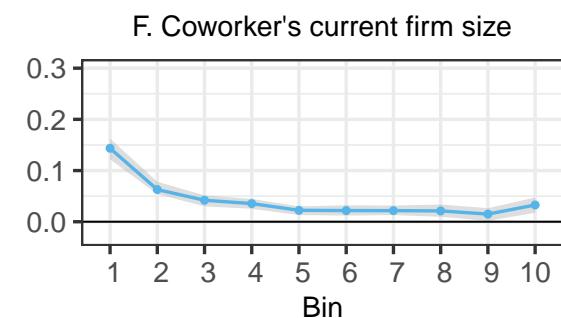
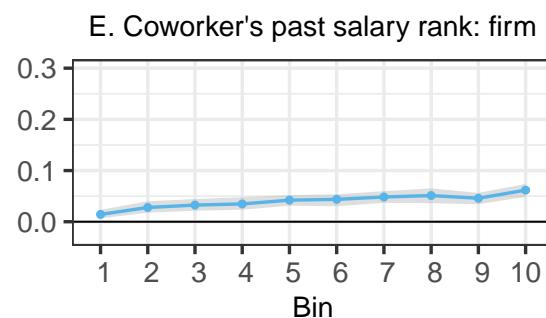
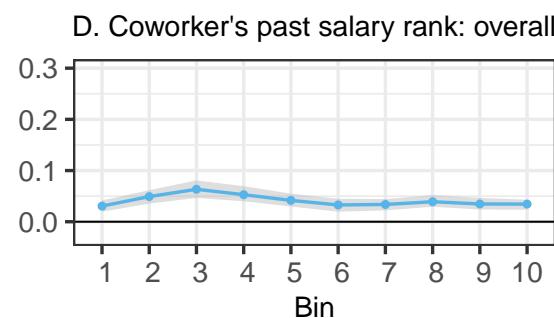
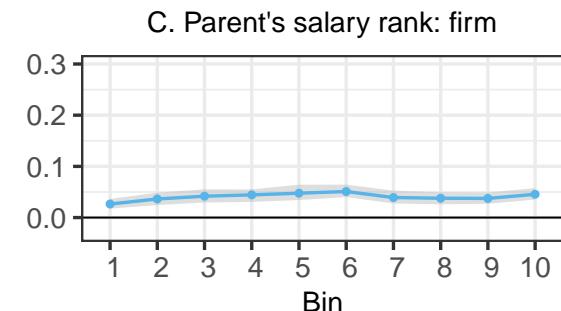
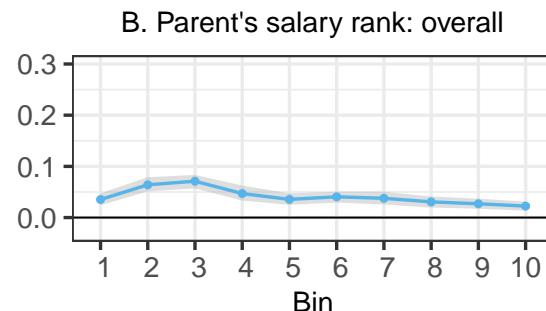
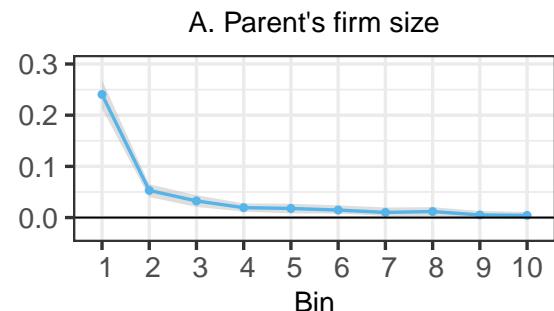
- Exogenous separations (death and retirement of contacts) [go](#)
- Placebo connections [go](#)
- Definitions of connections [go](#)

# Heterogeneity of the effect

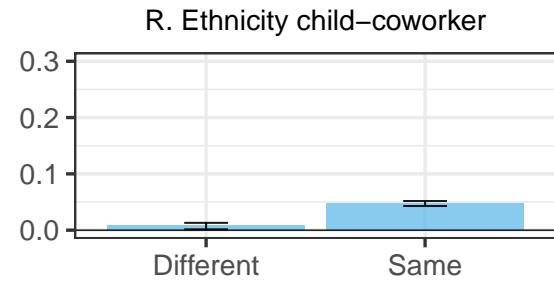
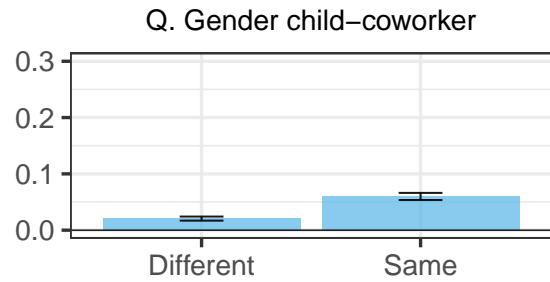
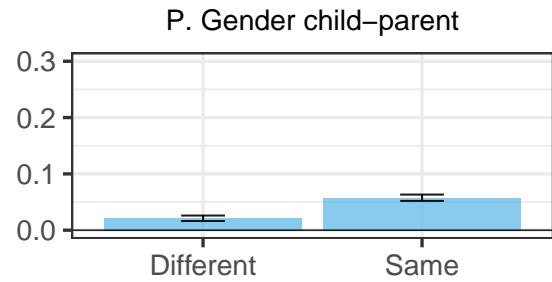
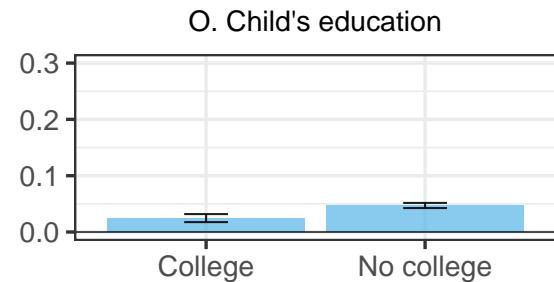
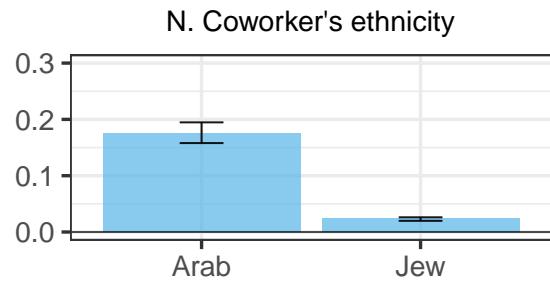
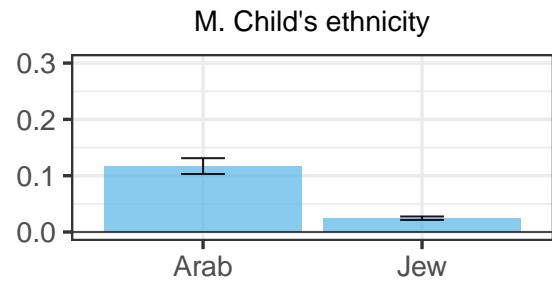
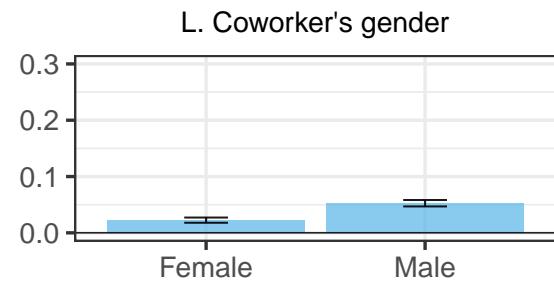
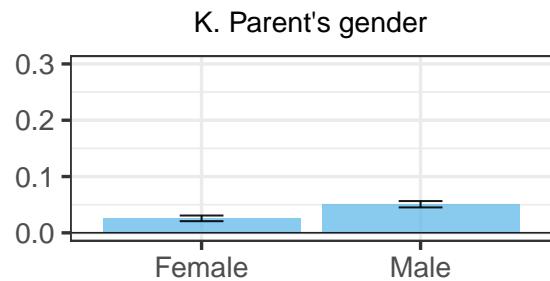
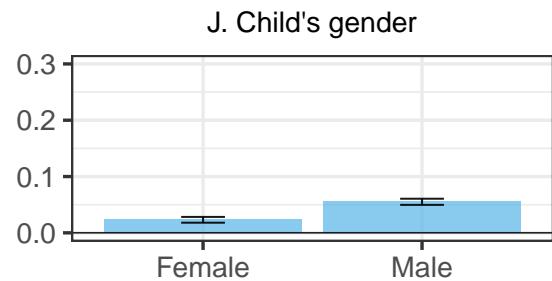
- Dividing phantom and weak connections into disjoint sets based on characteristics of the workers and the connections

$$e_{ixj} = \alpha_{xj} + \sum_{c'} \left( \delta^{w,c'} \cdot D^{w,c'} + \delta^{p,c'} \cdot D^{p,c'} \right) + \\ \delta^s \cdot D_{ij}^s + \epsilon_{ixj}$$

# Heterogeneity (1/2)



# Heterogeneity (2/2)



# Correlation with salary

- Correlation between connections at first job and salary

$$w_i = \sum_{c=p,w,s} \delta^c D_{i,j(i)}^c + \phi_{x(i)} + \psi_{j(i)} + \epsilon_i.$$

where

- $j(i)$  is the firm in which  $i$  works at
- $x(i)$  is the observable group of worker  $i$  (ethnicity, education, gender, year of first job, age, district)
- $D_{i,j}^c$  indicates connection of type  $c$  between  $i$  and  $j$
- This analysis does not identify the causal effect: ignores selection

# Salary and tenure at first job

Table 3: Correlation between parental connections at first job and salary and tenure

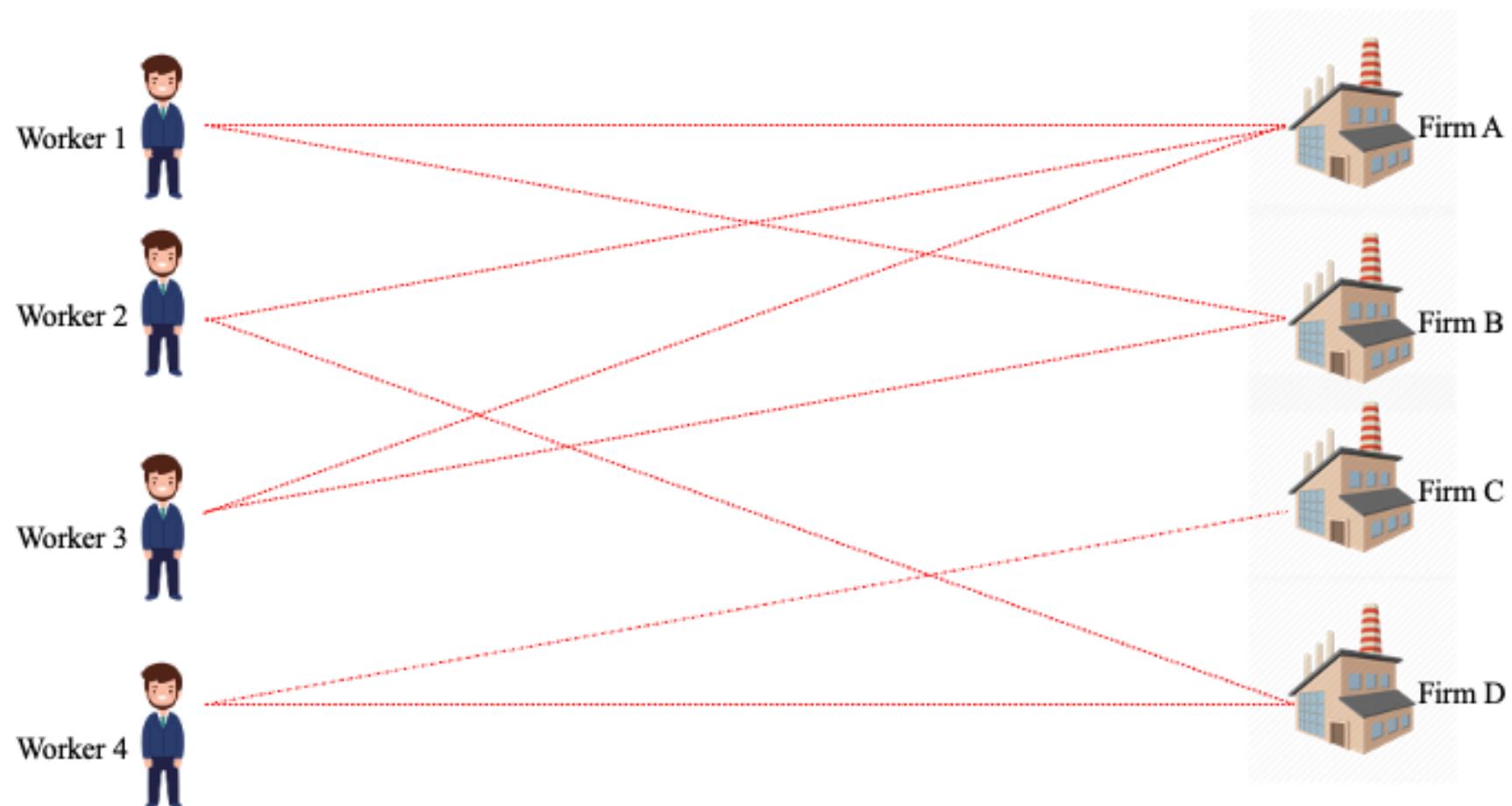
|                                  | Log salary        |                  | Job tenure       |                  |
|----------------------------------|-------------------|------------------|------------------|------------------|
|                                  | (1)               | (2)              | (3)              | (4)              |
| Phantom connections              | -0.007<br>(0.005) | 0.012<br>(0.004) | 0.123<br>(0.022) | 0.098<br>(0.022) |
| Weak connections                 | 0.018<br>(0.005)  | 0.026<br>(0.004) | 0.182<br>(0.024) | 0.187<br>(0.025) |
| Strong connections               | 0.074<br>(0.004)  | 0.083<br>(0.003) | 0.601<br>(0.024) | 0.441<br>(0.020) |
| Group FE                         | Yes               | Yes              | Yes              | Yes              |
| Firm FE                          | No                | Yes              | No               | Yes              |
| Observations                     | 220,806           | 220,806          | 220,806          | 220,806          |
| N firms                          | 54,321            | 54,321           | 54,321           | 54,321           |
| R <sup>2</sup> (full model)      | 0.169             | 0.624            | 0.127            | 0.414            |
| R <sup>2</sup> (projected model) | 0.004             | 0.006            | 0.014            | 0.007            |

$$w_i = \sum_{c=1}^C \delta^c D_{i,j(i)}^c + \phi_{x(i)} + \psi_{j(i)} + \epsilon_i.$$

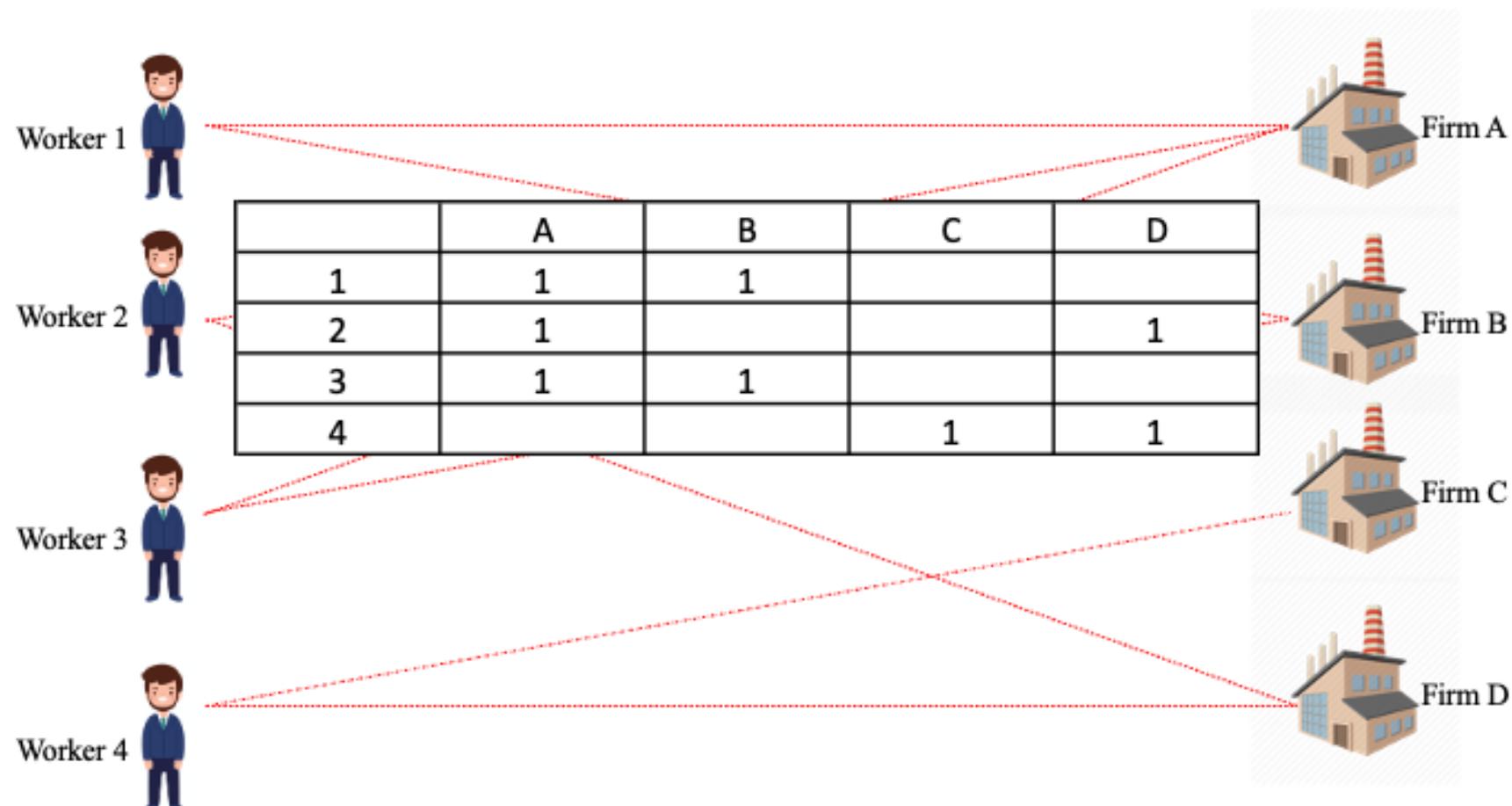
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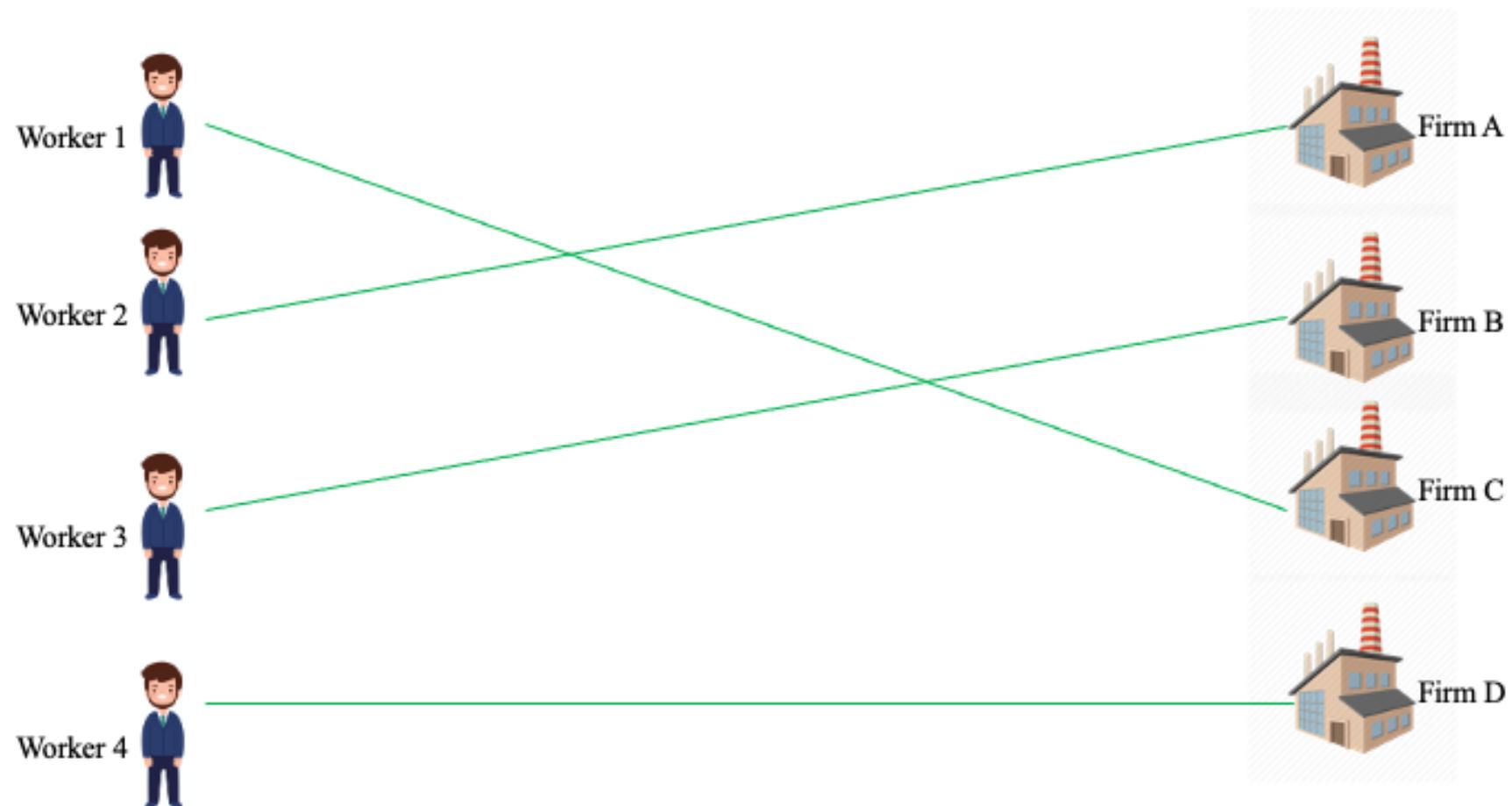
# Connections: RHS (data)



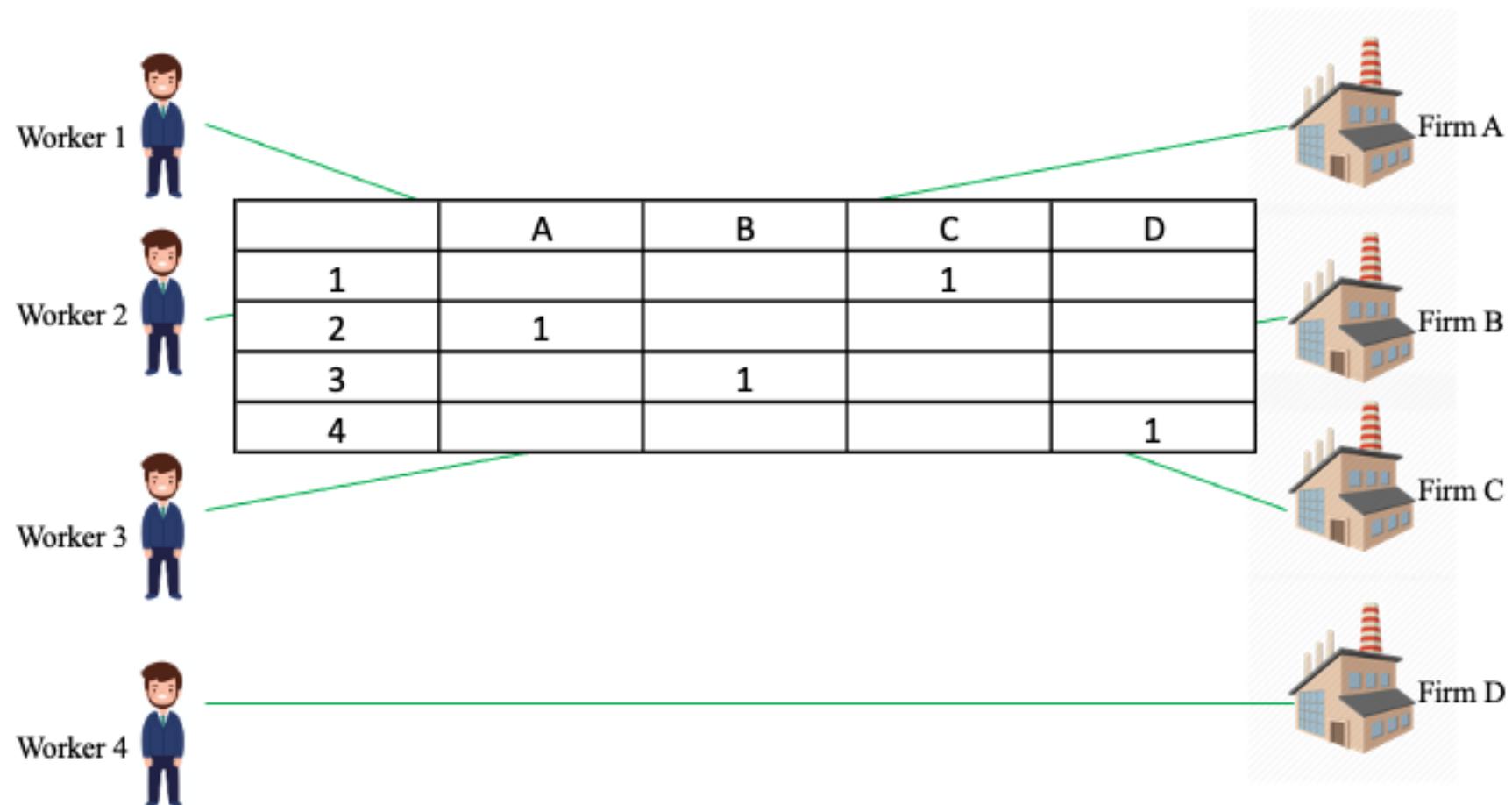
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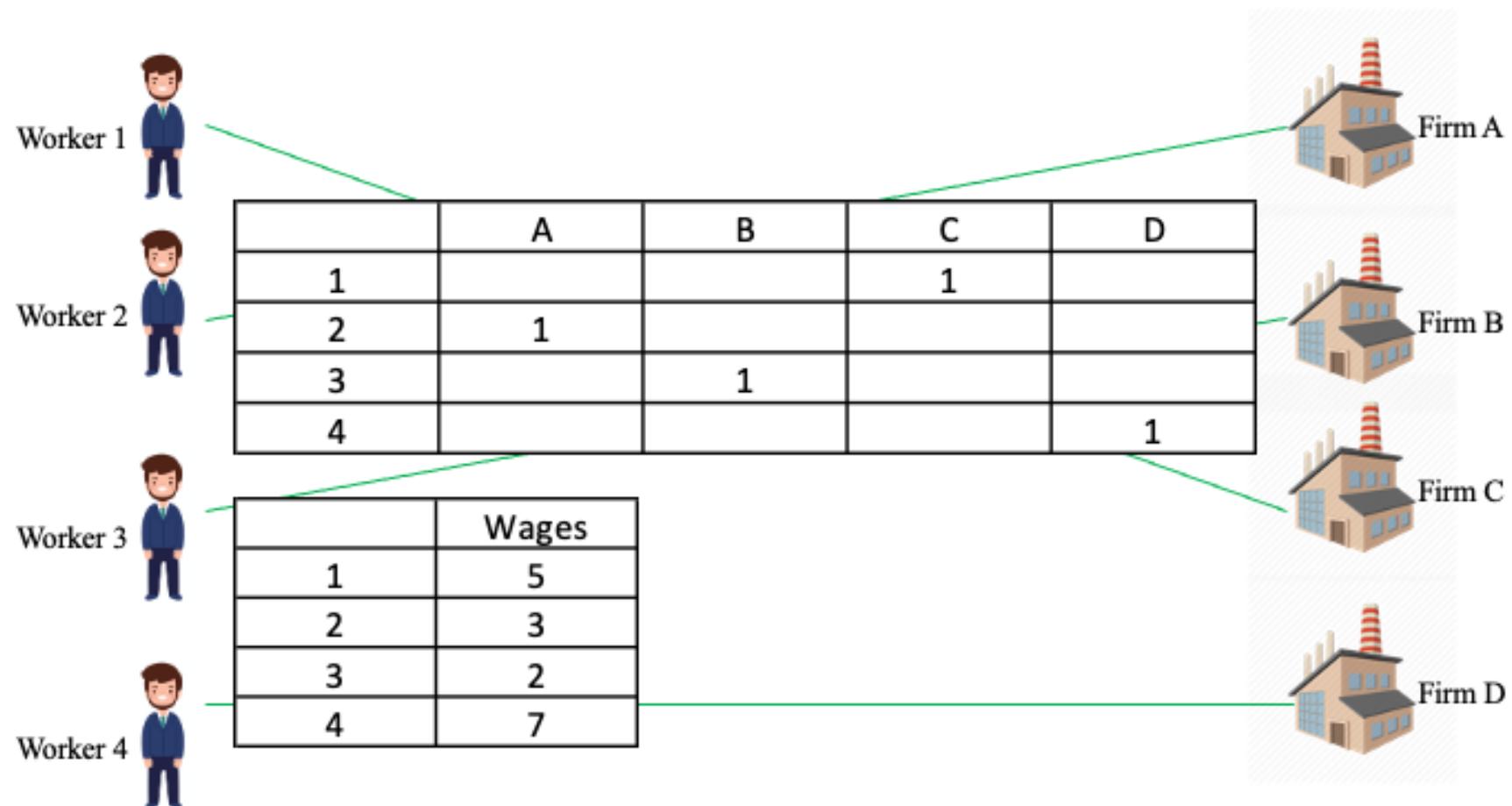
# Matches: LHS 1 (data)



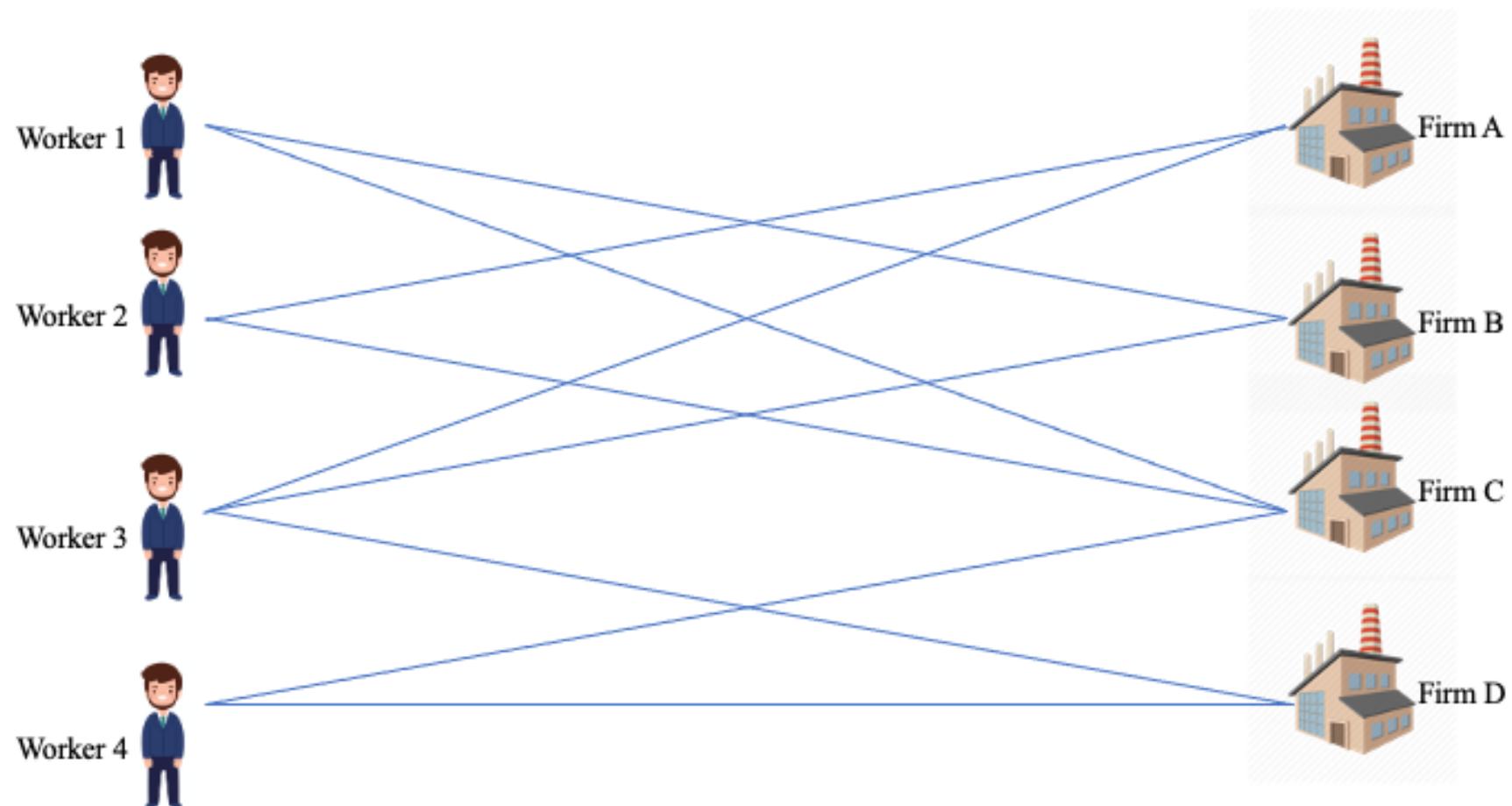
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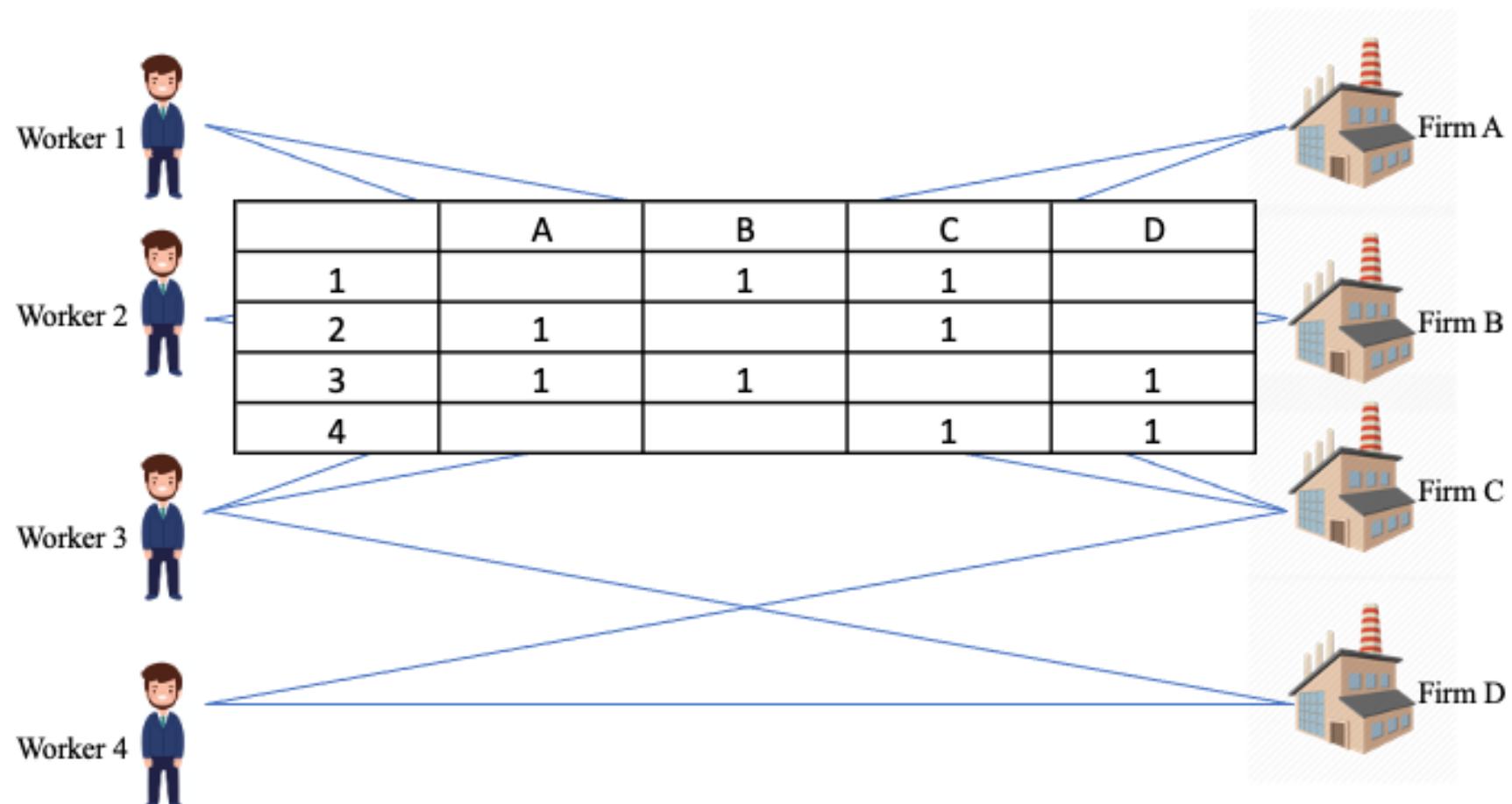
# Wages: LHS 2 (data)



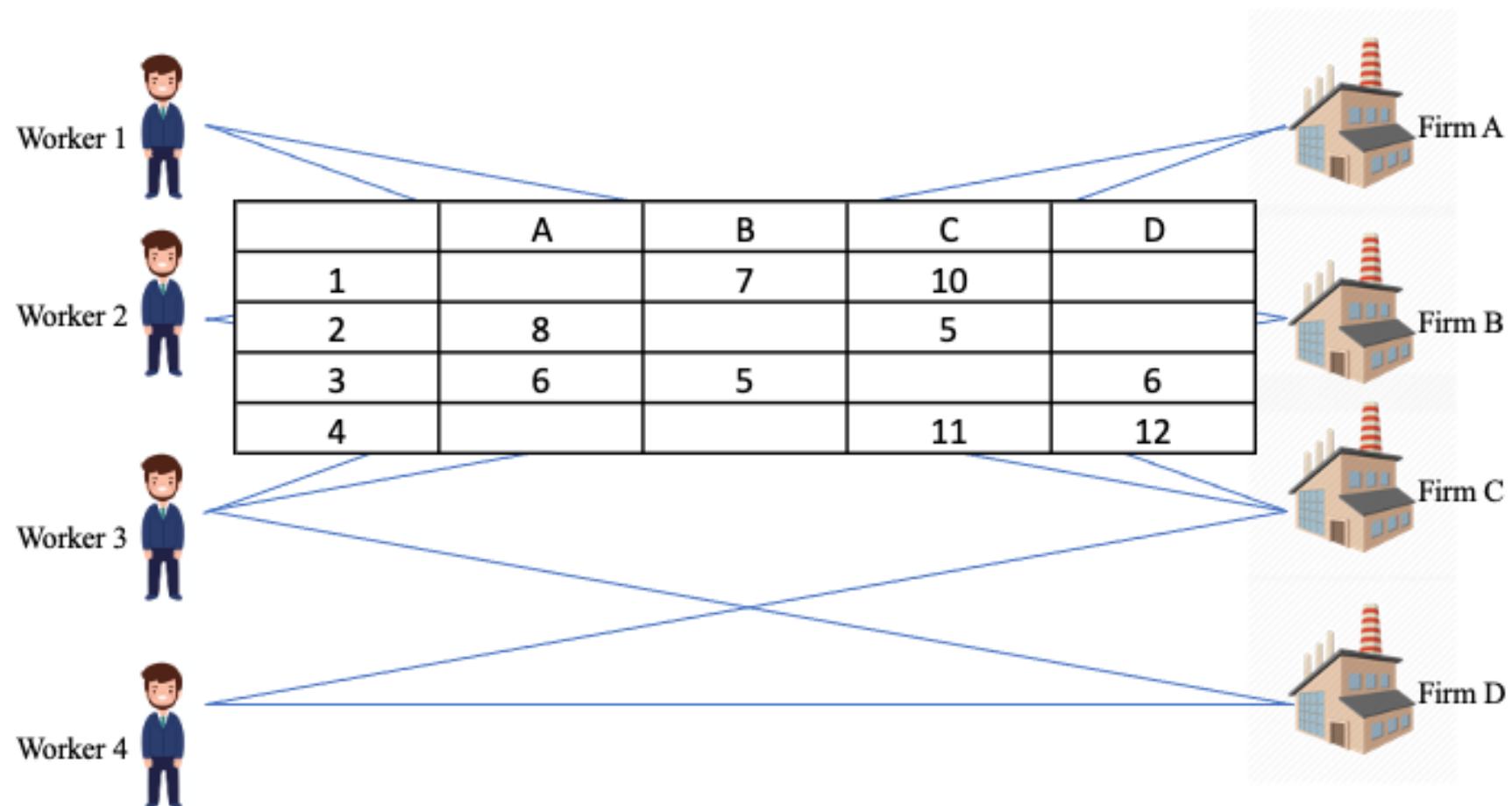
# Meetings: parameter 1 (model)



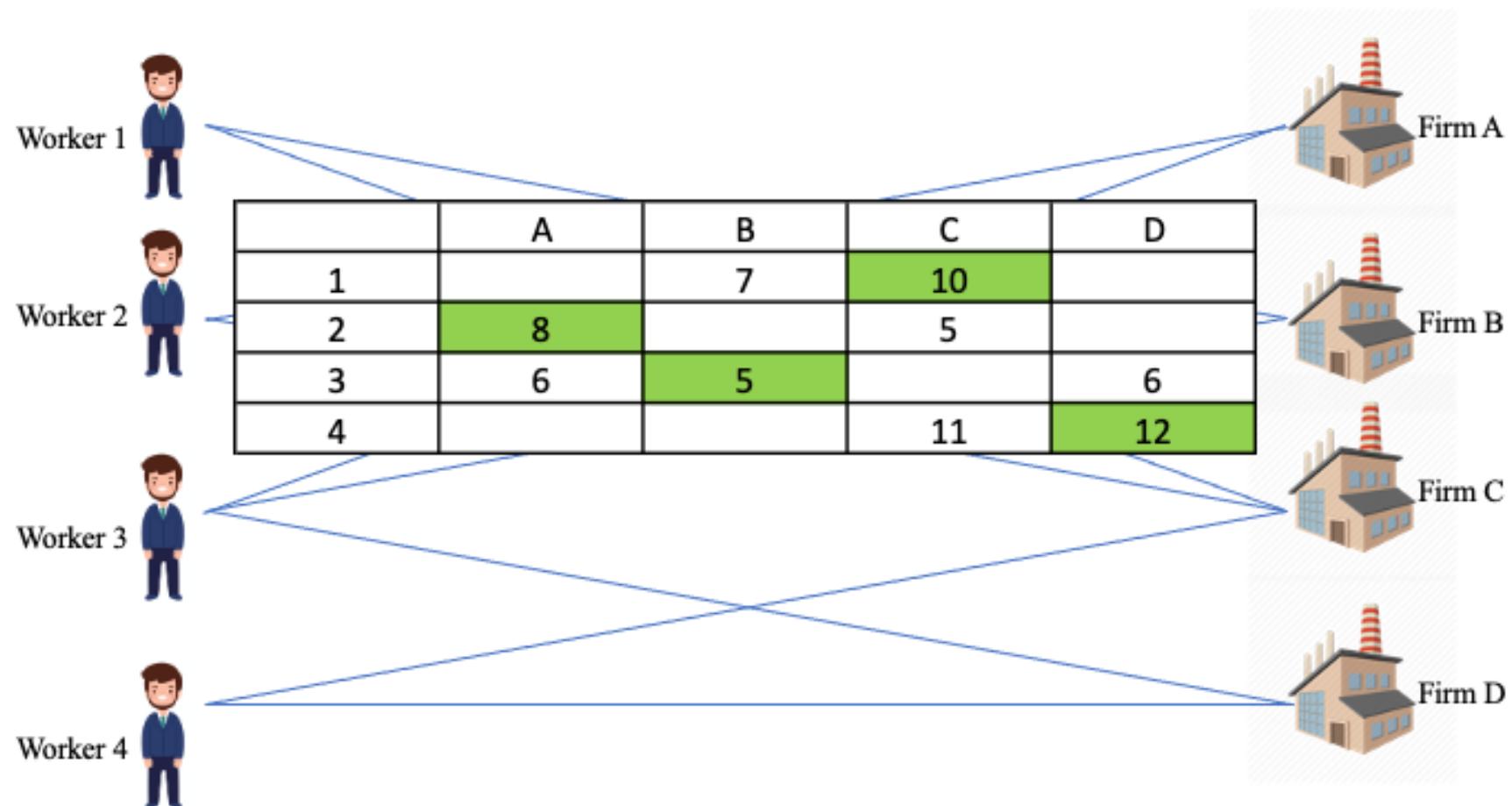
# Meetings: parameter 1 (model)



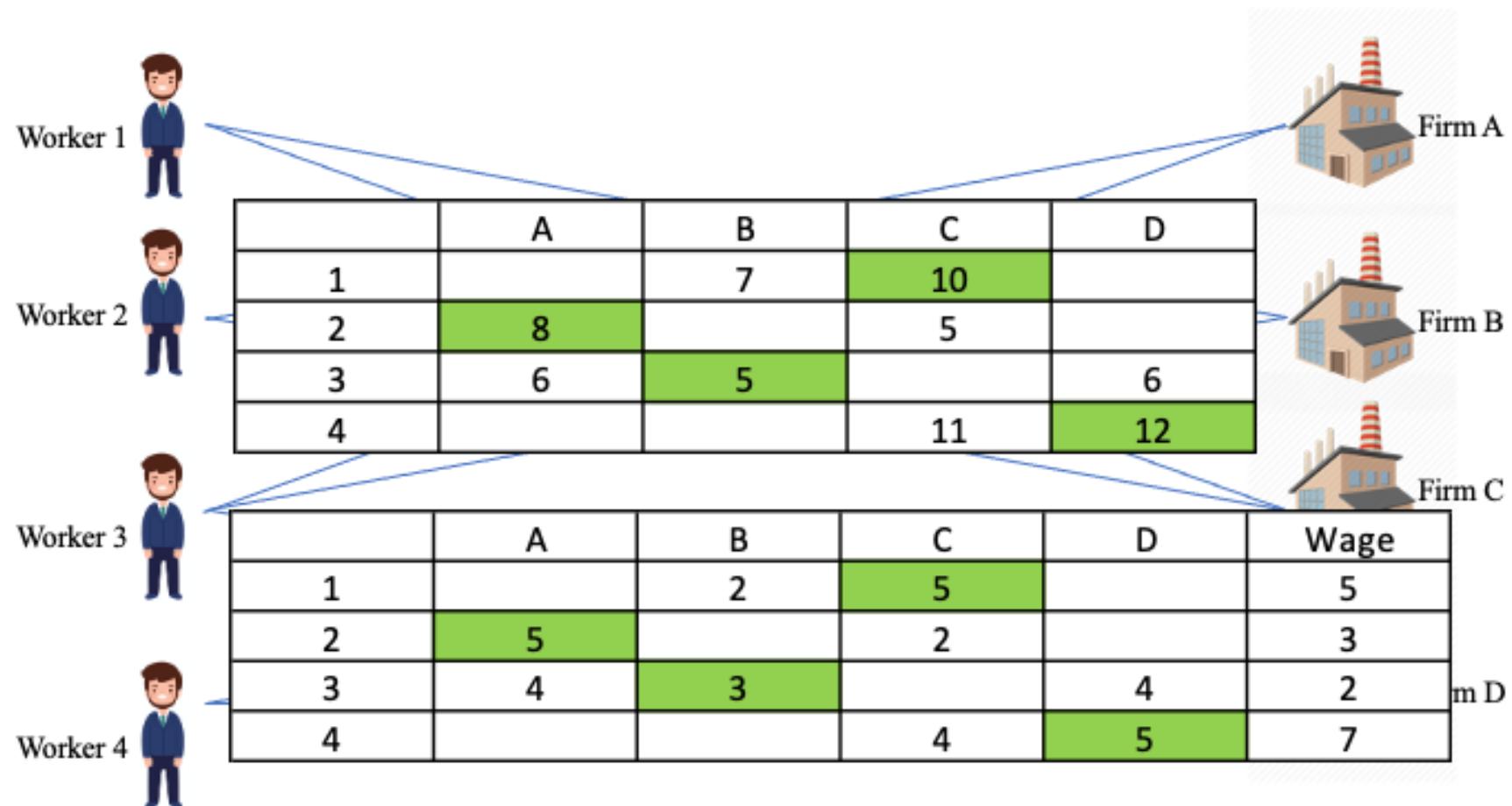
# Match utility: parameter 2 (model)



# Equilibrium matches: prediction 1



# Equilibrium wages: prediction 2



# Set-up

- $X$  types of workers,  $Y$  types of firms
- $T$  markets
- In each market  $t$ ,  $I_t$  workers,  $J_t$  firms (jobs),  $I_t = J_t$ ,  $I_{tx}$  workers of type  $x \in \mathcal{X}$ ,  $J_{ty}$  firms of type  $y \in \mathcal{Y}$
- Each worker  $i$  and firm  $j$  are connected by exactly one type of connection  $c = 0, 1, \dots, C$
- Matching in two stages:
  - Workers and firms randomly meet
  - Given meetings: each worker chooses the best firm and vice versa; wages clear the markets

## Stage 1: meeting

- The meeting probability depends on the observable characteristics of  $i$  and  $j$

$$m_{ij} = 1 (\rho_{ij} \leq p_{txyc})$$

- $m_{ij}$ : meeting indicator
- $\rho_{ij}$ : iid standard uniform
- $p_{txyc}$ : systematic meeting probability

## Stage 2: matching

- After the realization of the meetings, there is a matching process between all feasible pairs
- Transferable utilities (TU)
- The utility of a firm  $j$  which employs a worker  $i$  is:

$$V_{ij} = f_{ij} - w_{ij}$$

where

$$\log(f_{ij}) = b + \beta_{txyc} + \sigma \cdot \xi_{ij}, \quad \xi_{ij} \sim N(0, 1)$$

- The utility of the worker is:

$$U_{ij} = w_{ij}$$

equilibrium definition

# Equilibrium characterization: matching

- Equilibrium matching is generically unique
- (Shapley and Shubik 1971):  $\mu$  is an equilibrium matching if and only if it maximizes the total joint surplus  $f_{ij} = U_{ij} + V_{ij}$

$$\mu \in \operatorname{argmax}_{\mu'} \sum_{\mu'(i,j)=1} f_{ij}$$

s.t.  $\mu'$  is feasible

- Equilibrium matching can be found efficiently using the auction algorithm (Bertsekas 1998) [auction algorithm](#)

# Equilibrium characterization: wages

- Equilibrium wages are not unique
- If  $w$  is an equilibrium wage schedule, so is  $w + r$
- The set of (normalized) equilibrium wages is a lattice: there exist  $\{\underline{w}_i, \bar{w}_i\}_{i=1}^I$  such that  $\{w_i | \underline{w}_i \leq w_i \leq \bar{w}_i\}_{i=1}^I$  is the set of equilibrium wages (Demange and Gale 1985)
- Find the bounds using the Bellman-Ford algorithm (Bonnet et al. 2018)  
[BF algorithm](#)   [example](#)
- Wages are  $w_i = (1 - \lambda)\underline{w}_i + \lambda\bar{w}_i$  for some "bargaining power"  
 $\lambda \in [0, 1]$

[summary \(inner loop\)](#)

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# Parameters and moments

- Parameters

- Meeting probabilities:  $p_{txyc}$
- Systematic match utility:  $\beta_{txyc}$
- Idiosyncratic utility scale:  $\sigma$
- (Utility location:  $b$ )

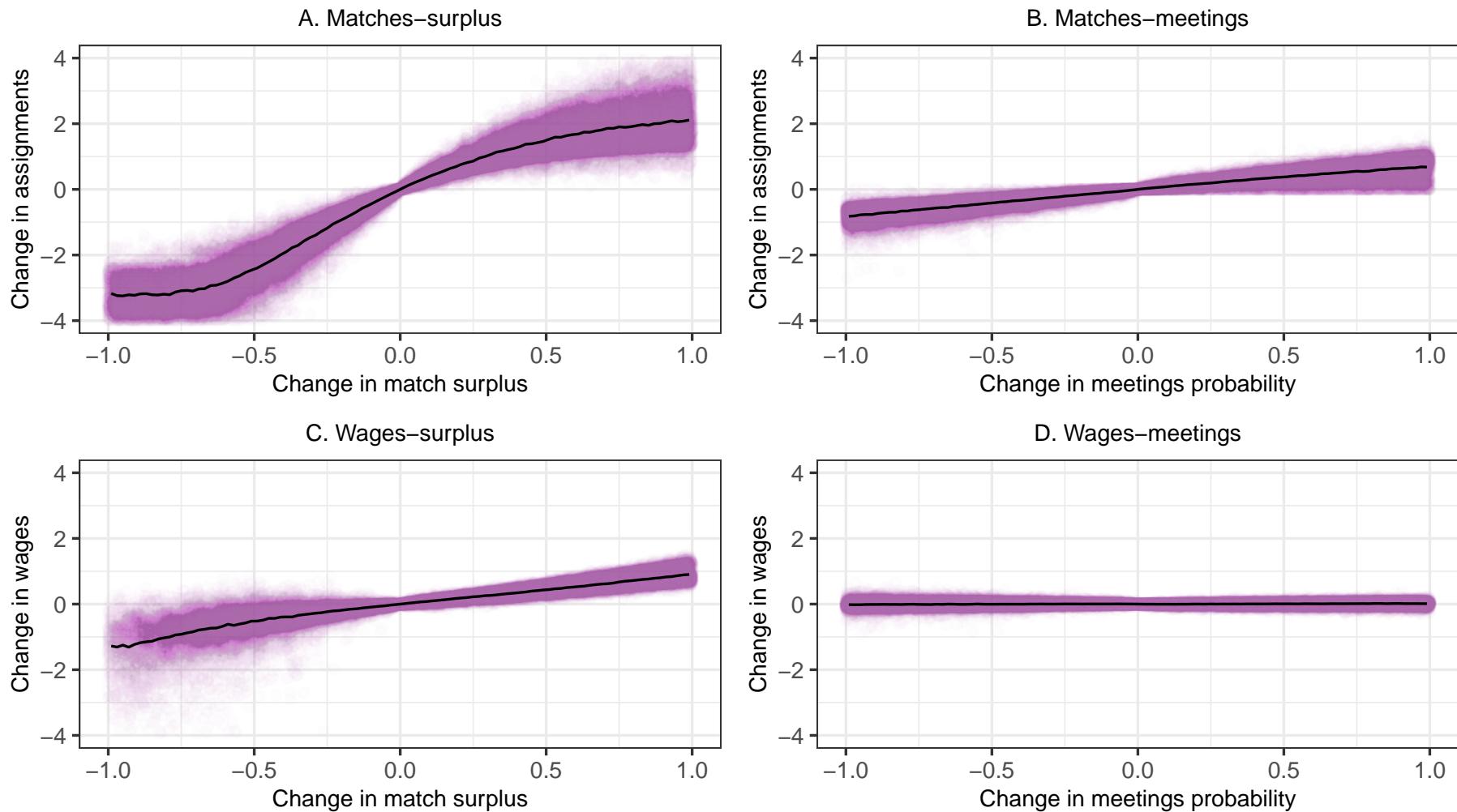
- Moments

- Number of matches:  $\mu_{txyc}$
- Average wage:  $w_{txyc}$
- Within-group wage variance:  $WithinVar_w$
- (Wage variance:  $Var_w$ )

# Groups and observations

- $T = 10$  (2006-2015)
- $X = 8$  (Jews/Arabs  $\times$  no-college/college  $\times$  males/females)
- $Y = 5$  (bins of AKM firm premiums)
- $C = 4$  (none, phantom, weak, and strong)
- $I \approx 200K$

# Identification of the model



# Estimation: inverting the data (outer loop)

- Use an update mapping that "inverts" the data into the parameters

$$p_n^{h+1} = p_n^h + \eta [\log(\mu_n) - \log(\hat{\mu}_n(p^h, \beta^h))]$$

$$\beta_n^{h+1} = \beta_n^h + \eta [\log(\mu_n \cdot w_n) - \log(\hat{\mu}_n(p^h, \beta^h) \cdot \hat{w}_n(p^h, \beta^h))]$$

where

- Parameters:
  - $p$ : meeting rate
  - $\beta$ : match utility
- Moments:
  - $\mu$ : matches share
  - $w$ : average wage
- $h$ : iteration index
- $n \equiv txyc$ : a combination of market  $t$ , worker group  $x$ , firm group  $y$ , and connection type  $c$
- $\eta > 0$ : update rate

full update mapping

# Model fit

**Table 4:** Model's fit and precision

|                | A. Model's fit                     |                                   |                                 |                                      |
|----------------|------------------------------------|-----------------------------------|---------------------------------|--------------------------------------|
|                | Matches<br>( $\mu_{txyc}$ )<br>(1) | Av. wage<br>( $w_{txyc}$ )<br>(2) | Overall<br>wage variance<br>(3) | Within-group<br>wage variance<br>(4) |
| Abs. deviation | 0.013<br>(0.0006)                  | 0.008<br>(0.0006)                 | 0.0008<br>(0.0006)              | 0.0007<br>(0.0005)                   |
| Correlation    | 1.000<br>(0.00002)                 | 0.998<br>(0.0002)                 |                                 |                                      |

|             | B. Model's precision and Monte Carlo simulation |                                   |   |                                 |
|-------------|---|-----------------------------------|---|---------------------------------|
|             | Surplus<br>( $\beta_{txyc}$ )<br>(1)            | Meetings<br>( $p_{txyc}$ )<br>(2) | Unobserved<br>heterogeneity ( $\log(\sigma)$ )<br>(3) | Surplus<br>scale ( $b$ )<br>(4) |
| Estimates   |   |                                   |   |                                 |
| Correlation | 0.980<br>(0.001)                                | 0.988<br>(0.0006)                 |   |                                 |
| Value       |   |                                   | -1.069<br>(0.007)                                     | 9.174<br>(0.011)                |
| Monte Carlo |   |                                   |   |                                 |
| Correlation | 0.972<br>(0.003)                                | 0.985<br>(0.0006)                 |   |                                 |
| Value       |   |                                   | -1.076<br>(0.006)                                     | 9.186<br>(0.009)                |

# Outline

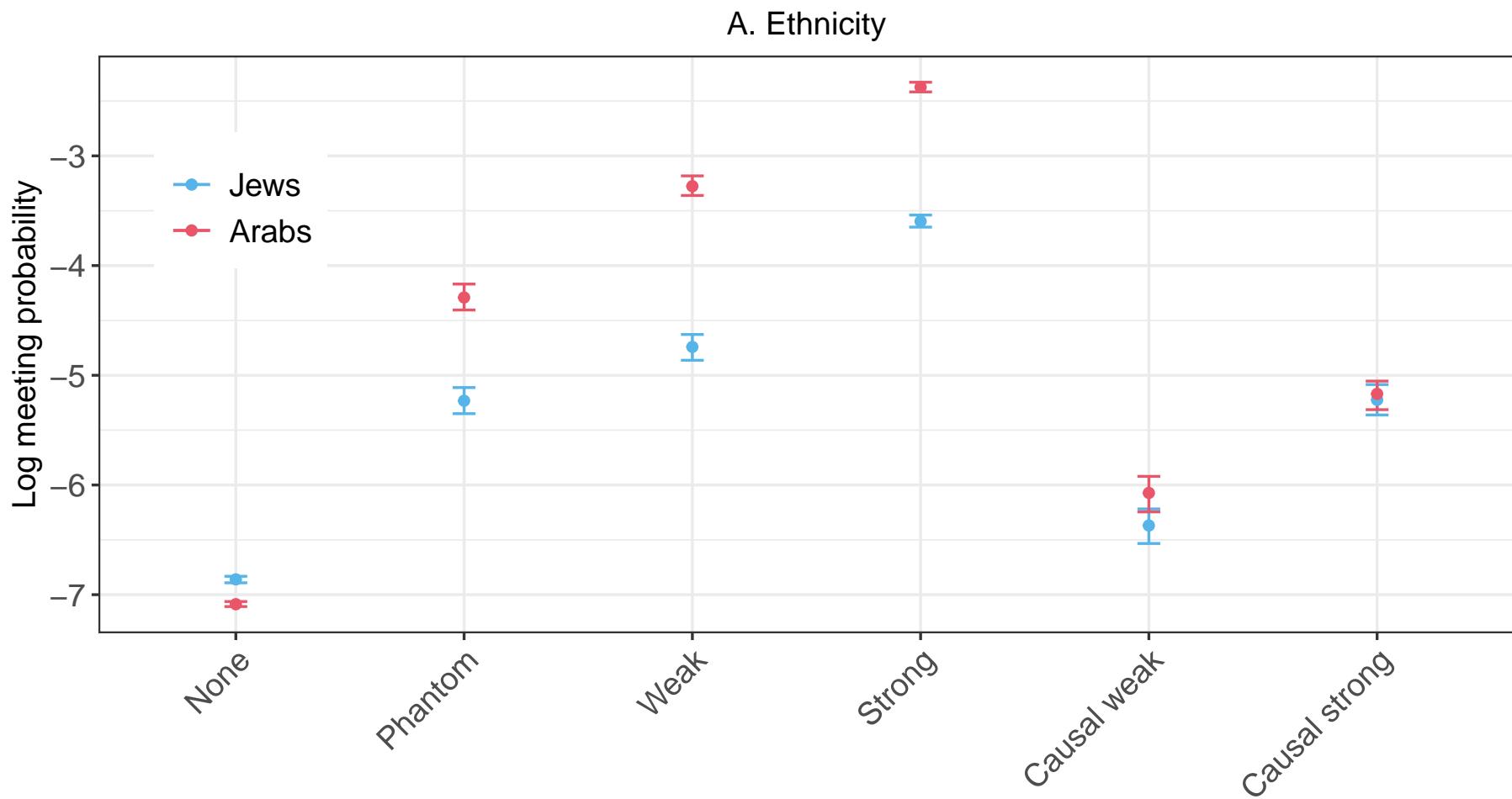
- 1 Data and definitions
- 2 Identification strategy
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# Model estimates

**Table 5:** Projection of the model estimates on workers', firms', and connections' characteristics

|                     | Meeting probability ( $\text{Log}(p_{txyc})$ )<br>(1) | Firm's surplus ( $\beta_{txyc}$ )<br>(2) |
|---------------------|---|--|
| Constant            | -6.900<br>(0.015)                                     | 8.809<br>(0.011)                         |
| Phantom connections | 1.964<br>(0.039)                                      | 0.012<br>(0.007)                         |
| Weak connections    | 2.728<br>(0.038)                                      | 0.041<br>(0.008)                         |
| Strong connections  | 3.742<br>(0.019)                                      | 0.158<br>(0.004)                         |
| Arab                | 0.051<br>(0.010)                                      | -0.011<br>(0.002)                        |
| Female              | -0.009<br>(0.010)                                     | -0.070<br>(0.002)                        |
| College             | -0.066<br>(0.011)                                     | 0.077<br>(0.002)                         |
| Job type: 2         | -0.067<br>(0.012)                                     | 0.120<br>(0.005)                         |
| Job type: 3         | -0.028<br>(0.012)                                     | 0.268<br>(0.005)                         |
| Job type: 4         | -0.002<br>(0.013)                                     | 0.459<br>(0.006)                         |
| Job type: 5         | -0.093<br>(0.021)                                     | 0.967<br>(0.007)                         |
| Weak - phantom      | 0.764<br>(0.054)                                      | 0.028<br>(0.010)                         |
| Strong - phantom    | 1.779<br>(0.042)                                      | 0.146<br>(0.008)                         |
| $R^2$               | 0.831<br>(0.005)                                      | 0.907<br>(0.003)                         |

# Meeting probability by ethnicity and connections type



by gender

by bargaining power

# Outline

- 1 Data and definitions
- 2 Identification strategy
- 3 Regression results
- 4 Matching model
- 5 Estimation
- 6 Model results
- 7 Counterfactuals
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# Value of a meeting

Table 6: Value of meetings and connections

|                                       | Total expected gains<br>(1) | Salary change with a job change |                 |                       | Salary change without a job change |                |                       |
|---------------------------------------|-----------------------------|---------------------------------|-----------------|-----------------------|------------------------------------|----------------|-----------------------|
|                                       |                             | Probability<br>(2)              | Gains<br>(3)    | Expected gains<br>(4) | Probability<br>(5)                 | Gains<br>(6)   | Expected gains<br>(7) |
| New meeting, without surplus effect   | 2.2<br>(0.417)              | 0.040<br>(0.007)                | 41.4<br>(6.543) | 1.7<br>(0.394)        | 0.064<br>(0.008)                   | 7.9<br>(1.809) | 0.5<br>(0.135)        |
| Existing meeting, with surplus effect | 1.5<br>(0.467)              | 0.040<br>(0.007)                | 20.3<br>(8.151) | 0.8<br>(0.373)        | 0.101<br>(0.010)                   | 6.4<br>(2.974) | 0.7<br>(0.311)        |
| New meeting, with surplus effect      | 3.7<br>(0.819)              | 0.055<br>(0.009)                | 57.0<br>(9.323) | 3.1<br>(0.778)        | 0.066<br>(0.008)                   | 9.0<br>(2.248) | 0.6<br>(0.153)        |

by job type

# Between-group pay gaps

Table 7: Counterfactual impacts of connections on between-group pay gaps

|                    | A. Equalizing number of connections per worker |                       |                     |                              |                       |                 |                     |
|--------------------|--|-----------------------|---------------------|------------------------------|-----------------------|-----------------|---------------------|
| Gap<br>(% Average) | Without identification strategy                |                       |                     | With identification strategy |                       |                 | Both effects<br>(7) |
|                    | Meetings effect<br>(1)                         | Surplus effect<br>(2) | Both effects<br>(3) | Meetings effect<br>(5)       | Surplus effect<br>(6) |                 |                     |
| Ethnicity gap      | -8.4<br>(0.351)                                | -59.5<br>(4.866)      | -0.4<br>(0.168)     | -67.6<br>(3.031)             | -5.1<br>(0.679)       | -1.1<br>(0.297) | -11.7<br>(1.638)    |
| Gender gap         | -18.0<br>(0.290)                               | 1.2<br>(0.180)        | 0.0<br>(0.034)      | 2.3<br>(0.197)               | 0.1<br>(0.066)        | 0.0<br>(0.045)  | 0.1<br>(0.093)      |

|                         | B. Prohibiting hiring of connected workers |                 |                  |                  |
|-------------------------|--|-----------------|------------------|------------------|
| Baseline<br>(% Average) | Weak                                       |                 |                  | Weak + strong    |
|                         | (1)  | (2)             | (3)              | (4)              |
| Ethnicity gap           | -8.4<br>(0.351)                            | 8.9<br>(0.982)  | 44.3<br>(2.820)  | 56.4<br>(3.347)  |
| Gender gap              | -18.0<br>(0.290)                           | -4.0<br>(0.320) | -20.3<br>(0.780) | -25.3<br>(0.798) |

# Outline

- 1 Data and definitions
- 2 Identification strategy
- 3 Regression results
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# Review

- In Israel, (weak) parental connections increase hiring in a firm by
  - 3.7 times (regression)
  - 2.9 times (model)
    - 115% search frictions + 35% match value
  - Stronger effect for Arabs
- Value of one additional meeting with a connected firm is 3.7% the average wage
  - 2.2% search frictions + 1.5% match value
  - 3.1% direct (changing job) + 0.6% indirect (better choice set)
- Impacts of connections on ethnic pay gaps
  - Equalizing connections: pay gap decreases by 12%
    - 5% without the match-value effect
  - Prohibiting connections: pay gap increases by 56%

Thank you!

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# Sample selection

- **Full sample:** panel dataset at the annual frequency
  - Ages 22-80
  - Assigning the firm with the maximal salary in February
  - Excluding worker-year observations < 25% the national average monthly wage
- **5-500 sample:** firms with 5-500 workers
- **New workers sample:** the first real job of workers
  - Natives, ages 22-27 at 2006-2015
  - First job after graduation, 5-500 firm,  $\geq 4$  months, annual earnings  $\geq 150\%$  the national average monthly wage (Kramarz and Skans 2014)
  - Graduation year = 21 for workers with no college

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# Parental connections

- Three types of connections between a new worker  $i$  and firm  $j$ 
  - Weak connections
    - $i$ 's parent and  $k$  worked simultaneously at  $j' \neq j$  when  $i$  was 12-21 years old
    - $k$  worked at  $j$  at time 0 (= the year  $i$  entered the labor market)
  - Phantom connections
    - $i$ 's parent and  $k$  worked simultaneously at  $j' \neq j$  when  $i$  was 12-21 years old
    - $k$  worked at  $j$  at time [-5,5] but not at time 0
  - Strong connections
    - $i$ 's parent worked at  $j$  when  $i$  was 12-21 years old, or
    - $i$  has at least two weak or phantom contacts at  $j$
- All firms belong to the 5-500 sample

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# Firm pay premium

- Estimating AKM model (Abowd et al. 1999)

$$w_{it} = \alpha_i + \psi_{J(it)} + Z'_{it}\gamma + \varepsilon_{it}$$

with

- $\alpha_i$  = person FE
- $\psi_{J(it)}$  = firm FE
- $Z'_{it}$  = year FEs, and quartic polynomials of age restricted to be flat at age 40 (Card et al. 2018)
- Firm premium at year  $t$  is calculated using the largest connected set of the full sample at years  $[t-4, t]$
- Firms are ranked within year

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# Raw ethnic and gender pay gaps

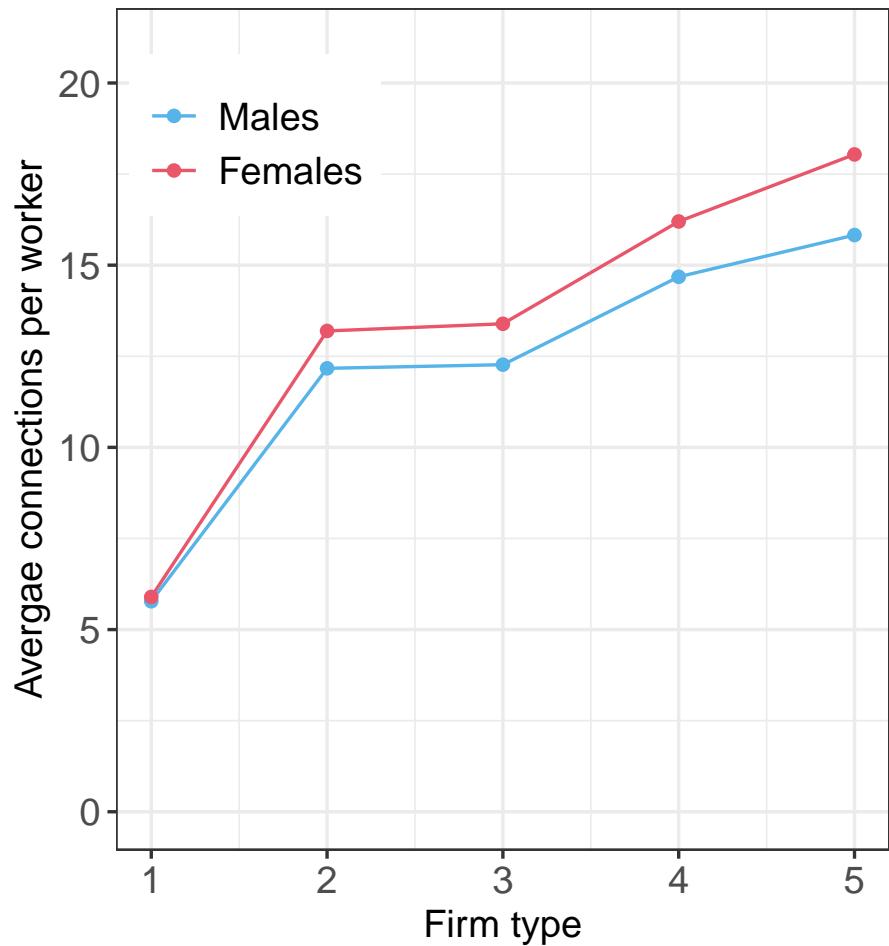
Table 8: Earnings gap by ethnicity and gender, new workers

|                         | Log salary        |                   |                   |                   |
|-------------------------|-------------------|-------------------|-------------------|-------------------|
|                         | (1)               | (2)               | (3)               | (4)               |
| Arab                    | -0.077<br>(0.004) | 0.030<br>(0.003)  | -0.062<br>(0.004) | 0.030<br>(0.003)  |
| Female                  | -0.203<br>(0.003) | -0.134<br>(0.002) | -0.203<br>(0.003) | -0.134<br>(0.002) |
| Weak con qualiy         |                   |                   | 0.117<br>(0.010)  | -0.001<br>(0.008) |
| Strong con qualiy       |                   |                   | 0.090<br>(0.007)  | -0.014<br>(0.006) |
| Firm FE                 | No                | Yes               | No                | Yes               |
| Observations            | 211,144           | 211,144           | 211,144           | 211,144           |
| N firms                 | 52,963            | 52,963            | 52,963            | 52,963            |
| $R^2$ (full model)      | 0.138             | 0.614             | 0.140             | 0.614             |
| $R^2$ (projected model) | 0.080             | 0.047             | 0.083             | 0.047             |

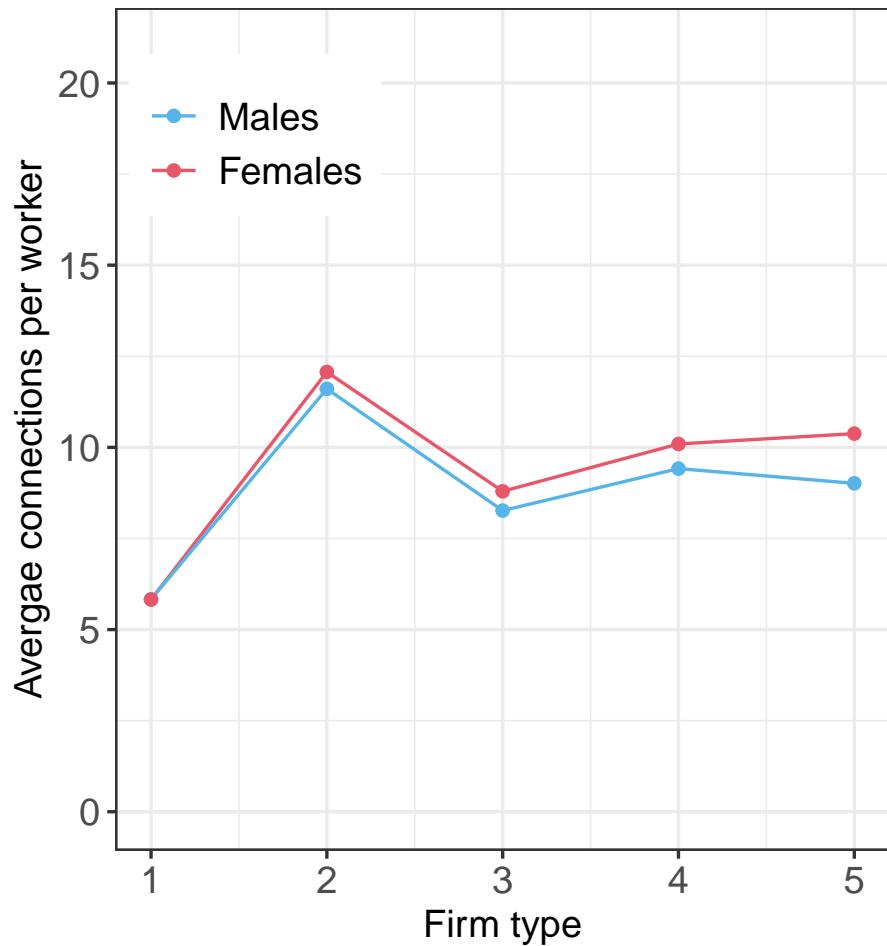
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# Connections per worker by gender

C. Weak connections by gender



D. Strong connections by gender



# Balancing test

**Table 9:** Balancing test: Correlation between parental connections and measures of proximity between workers and firms

|                               | Log distance<br>(1)       | Parent's industry<br>(2) |
|-------------------------------|---------------------------|--------------------------|
| Phantom connections           | -0.369<br>[-0.376,-0.362] | 0.077<br>[0.076,0.077]   |
| Weak connections              | -0.368<br>[-0.375,-0.361] | 0.076<br>[0.075,0.076]   |
| Strong connections            | -0.926<br>[-0.944,-0.909] | 0.281<br>[0.279,0.284]   |
| R0 (no connections)           | 10.102<br>[10.090,10.117] | 0.033<br>[0.032,0.033]   |
| Ratio weak-phantom            | 1.000<br>[1.000,1.001]    | 0.989<br>[0.984,0.995]   |
| Ratio strong-phantom          | 0.943<br>[0.942,0.944]    | 2.871<br>[2.850,2.887]   |
| Observations (firms x groups) | 21,166,443                | 21,166,443               |
| N firms                       | 149,729                   | 149,729                  |
| N groups                      | 2,959                     | 2,959                    |
| N workers                     | 220,684                   | 220,684                  |

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# Exogenous separations

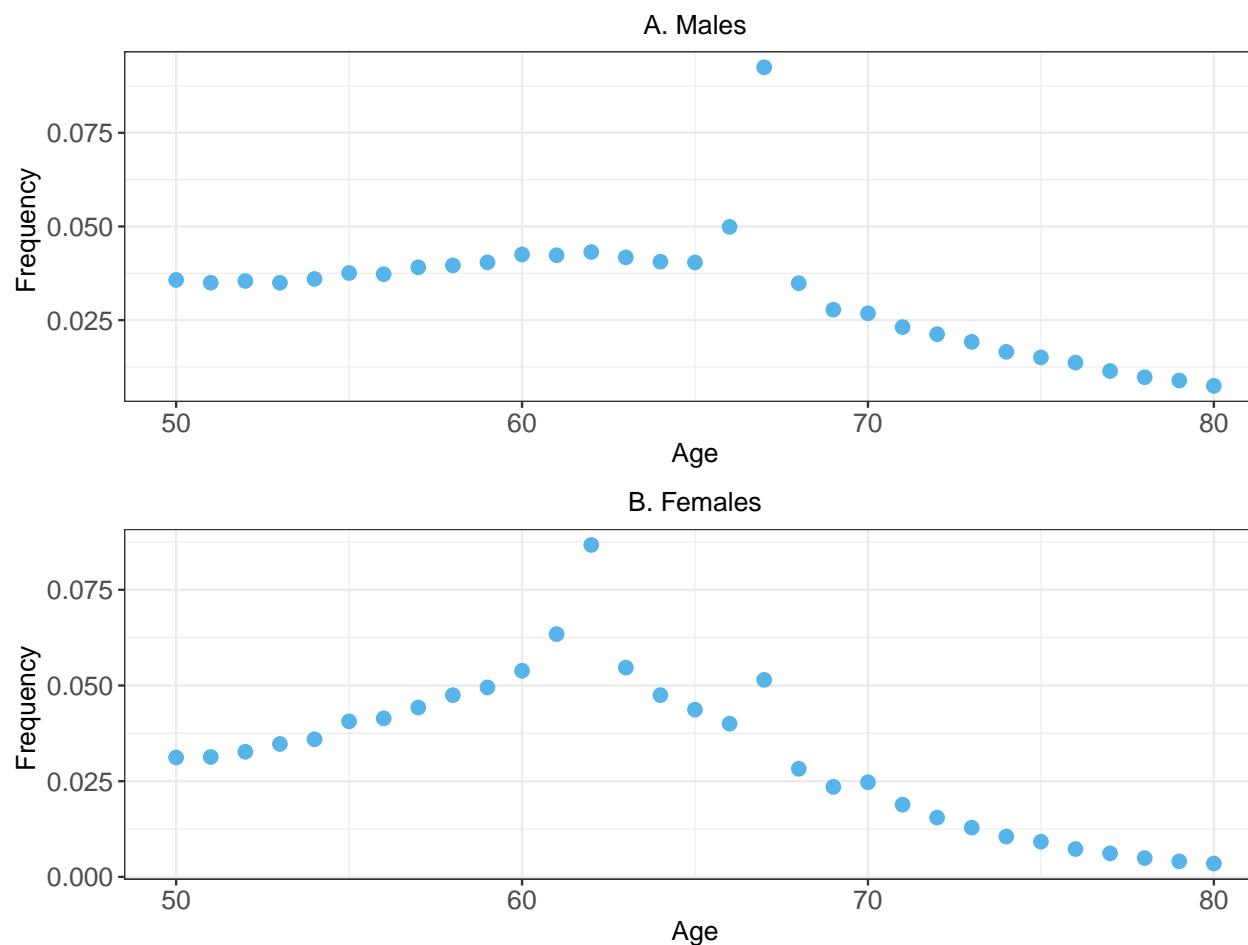
- Use death and retirement of contacts for exogenous separation causes

# Death and retirement of contacts

Table 10: Effects of parental connections on firm assignment: death and retirement of contacts

| Special connections:         | Employment             |                         |                        |
|------------------------------|------------------------|-------------------------|------------------------|
|                              | (1)                    | (2)                     | (3)                    |
|                              | Death                  | Retirement              | Death or retirement    |
| Phantom (D/R)                | 0.031<br>[0.004,0.068] | 0.010<br>[-0.008,0.032] | 0.017<br>[0.001,0.034] |
| Phantom (Other)              | 0.010<br>[0.009,0.011] | 0.010<br>[0.009,0.011]  | 0.010<br>[0.009,0.011] |
| Weak (D/R)                   | 0.065<br>[0.010,0.126] | 0.032<br>[0.003,0.066]  | 0.041<br>[0.017,0.071] |
| Weak (Other)                 | 0.050<br>[0.047,0.054] | 0.051<br>[0.047,0.055]  | 0.051<br>[0.047,0.054] |
| Strong                       | 0.487<br>[0.472,0.501] | 0.487<br>[0.472,0.501]  | 0.487<br>[0.472,0.501] |
| R0 (no connections)          | 0.005<br>[0.005,0.005] | 0.005<br>[0.005,0.005]  | 0.005<br>[0.005,0.005] |
| Ratio weak-phantom (D/R)     | 2.567<br>[0.386,7.746] | 3.913<br>[0.582,19.460] | 2.773<br>[0.748,6.533] |
| Ratio weak-phantom (Other)   | 3.679<br>[3.335,4.101] | 3.680<br>[3.339,4.099]  | 3.691<br>[3.349,4.122] |
| N connections: phantom (D/R) | 85,532                 | 138,194                 | 222,461                |
| N connections: weak (D/R)    | 37,402                 | 102,499                 | 138,974                |

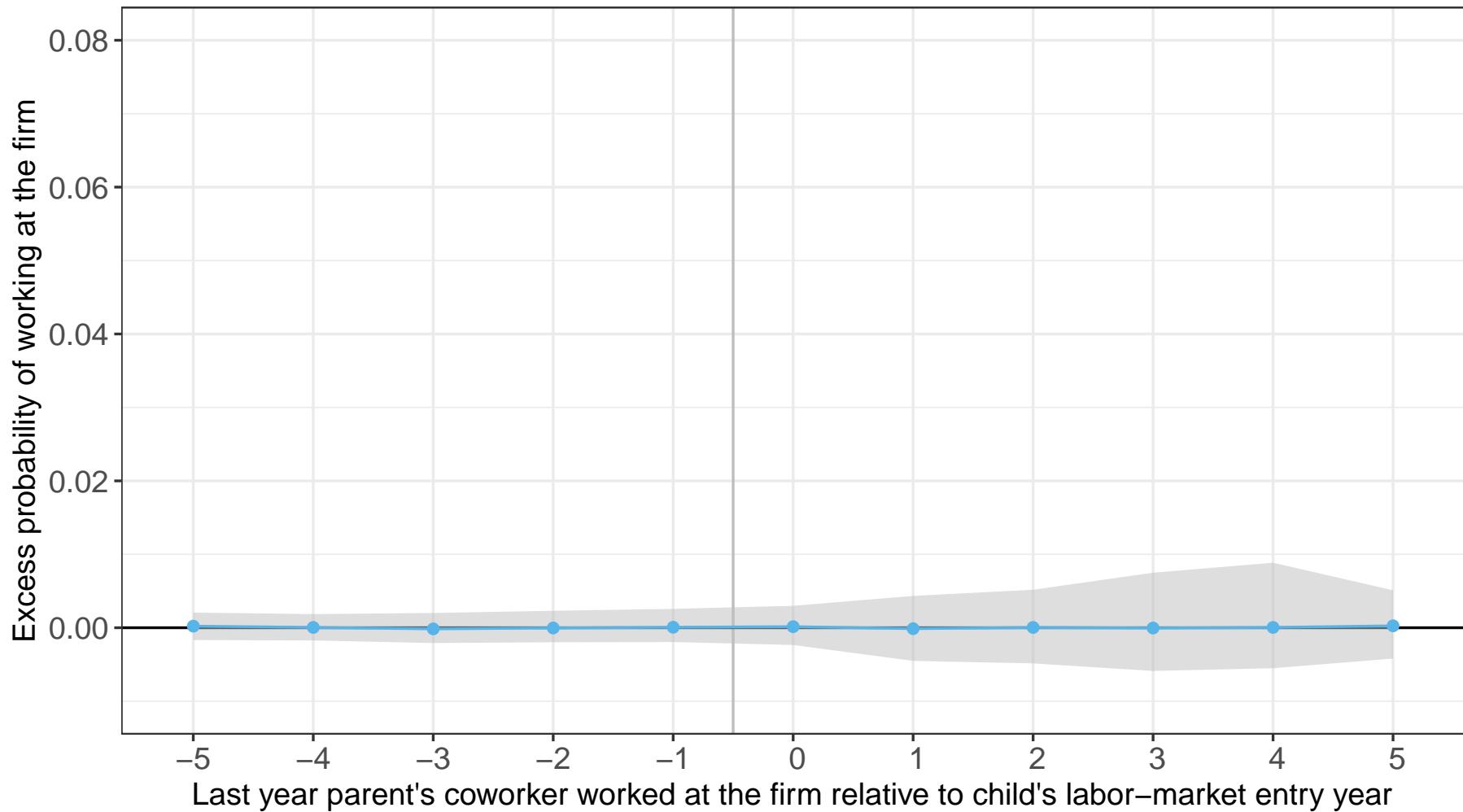
# Age at retirement



# Placebo test

- Assigning to each worker the connections of a random worker in her group

# Placebo test: event study



# Placebo test: Average effects

Table 11: Effect of weak parental connections on firm assignment, placebo test

|                      | All<br>(1)              | Jews<br>(2)             | Arabs<br>(3)            | Males<br>(4)            | Females<br>(5)          |
|----------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
| Phantom connections  | 0.000<br>[-0.001,0.001] | 0.000<br>[-0.001,0.001] | 0.000<br>[-0.002,0.003] | 0.000<br>[-0.001,0.001] | 0.000<br>[-0.001,0.001] |
| Weak connections     | 0.000<br>[-0.002,0.002] | 0.000<br>[-0.002,0.002] | 0.000<br>[-0.006,0.006] | 0.000<br>[-0.002,0.003] | 0.000<br>[-0.003,0.003] |
| Strong connections   | 0.000<br>[-0.006,0.007] | 0.000<br>[-0.005,0.005] | 0.001<br>[-0.021,0.021] | 0.000<br>[-0.006,0.008] | 0.000<br>[-0.008,0.010] |
| R0 (no connections)  | 0.007<br>[0.007,0.008]  | 0.006<br>[0.006,0.007]  | 0.011<br>[0.011,0.012]  | 0.008<br>[0.007,0.008]  | 0.007<br>[0.007,0.007]  |
| Ratio weak-phantom   | 1.010<br>[0.755,1.384]  | 1.000<br>[0.727,1.330]  | 1.053<br>[0.397,1.645]  | 1.011<br>[0.660,1.334]  | 1.017<br>[0.631,1.524]  |
| Ratio strong-phantom | 1.047<br>[0.206,2.019]  | 1.029<br>[0.189,1.805]  | 1.107<br>[-0.938,3.233] | 1.065<br>[0.154,1.981]  | 1.036<br>[-0.162,2.471] |
| Observations         | 21,166,443              | 16,837,526              | 4,328,917               | 15,319,313              | 5,847,130               |
| N firms              | 149,729                 | 144,186                 | 117,746                 | 145,939                 | 134,555                 |
| N groups             | 2,959                   | 1,658                   | 1,301                   | 1,548                   | 1,411                   |
| N workers            | 220,684                 | 157,009                 | 63,675                  | 170,872                 | 49,812                  |
| N connections        | 40,827,833              | 33,261,814              | 7,566,019               | 31,664,340              | 9,163,493               |

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# Robustness checks: definitions of connections

Table 12: Effects of parental connections on firm assignment: Robustness to the definition of connection types

|                                      | Employment             |                        |                        |
|--------------------------------------|------------------------|------------------------|------------------------|
|                                      | (1)                    | (2)                    | (3)                    |
| Phantom (single contact)             | 0.010<br>[0.009,0.011] | 0.012<br>[0.011,0.013] |                        |
| Phantom (single + multiple contacts) |                        |                        | 0.015<br>[0.014,0.016] |
| Weak (single contact)                | 0.050<br>[0.047,0.054] | 0.053<br>[0.049,0.056] |                        |
| Weak (single + multiple contacts)    |                        |                        | 0.095<br>[0.091,0.100] |
| Strong (direct + multiple contacts)  | 0.487<br>[0.472,0.501] |                        |                        |
| Direct                               |                        | 3.091<br>[2.977,3.206] | 3.092<br>[2.978,3.207] |
| Multiple contacts                    |                        | 0.171<br>[0.161,0.181] |                        |
| R0 (no connections)                  | 0.005<br>[0.005,0.005] | 0.005<br>[0.005,0.005] | 0.005<br>[0.005,0.005] |
| Observations (firms x groups)        | 21,166,443             | 21,166,443             | 21,166,443             |
| N firms                              | 149,729                | 149,729                | 149,729                |
| N groups                             | 2,959                  | 2,959                  | 2,959                  |
| N workers                            | 220,684                | 220,684                | 220,684                |
| N connections                        | 40,827,833             | 40,827,833             | 40,827,833             |

# Heterogeneity: stylized facts

- Connections are stronger if generated
  - In smaller firms
  - In longer periods
  - More recently
  - Between similar individuals
- The effect is stronger for
  - Males
  - Arabs
  - No-college workers

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# Equilibrium

- An equilibrium outcome  $(\mu, w)$  consist of an equilibrium matching  $\mu(i, j)$  and an equilibrium wage  $w(i, j)$  such that:
  - ① Matching  $\mu(i, j)$  is feasible:

$$\sum_j \mu(i, j) \leq 1 \quad , \quad \sum_i \mu(i, j) \leq 1 \quad , \quad \mu(i, j) = 1 \implies m(i, j) = 1$$

- ② Matching  $\mu(i, j)$  is optimal for workers and firms given wages  $w$  and meetings  $m$ :

$$\mu(i, j) = 1 \implies j \in \operatorname{argmax}_{j \in m_i} U_{ij} \quad \text{and} \quad i \in \operatorname{argmax}_{i \in m_j} V_{ij}$$

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# Auction algorithm I

- ① Start with an empty assignment  $S$ , a vector of initial wages  $w_i$ , and some  $\epsilon > 0$
- ② Iterate on the two following phases:

- ① Bidding Phase

For each unassigned firm  $j$  in the assignment  $S$  :

- ① Find a "best" worker  $i_j \in m(j)$  having maximum value and the corresponding value

$$i_j = \arg \max_{i \in m(j)} f_{ij} - w_i \quad , \quad v_j = \max_{i \in m(j)} f_{ij} - w_i$$

and find the best value offered by workers other than  $i_j$

$$q_j = \max_{i \in m(j), i \neq i_j} f_{ij} - w_i$$

# Auction algorithm II

- ② Compute the "bid" of firm  $j$  given by

$$b_{ij} = w_{ij} + v_j - q_j + \epsilon$$

- ② Assignment Phase

For each worker  $i$ , let  $B(i)$  be the set of firms from which  $i$  received a bid. If  $B(i)$  is non-empty, increase  $w_i$  to the highest bid:

$$w_i = \max_{j \in B(i)} b_{ij} \tag{1}$$

and assign  $i$  to the firm in  $B(i)$  attaining the maximum above

- ③ Terminate when all workers are assigned to firms

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# Bellman-Ford algorithm

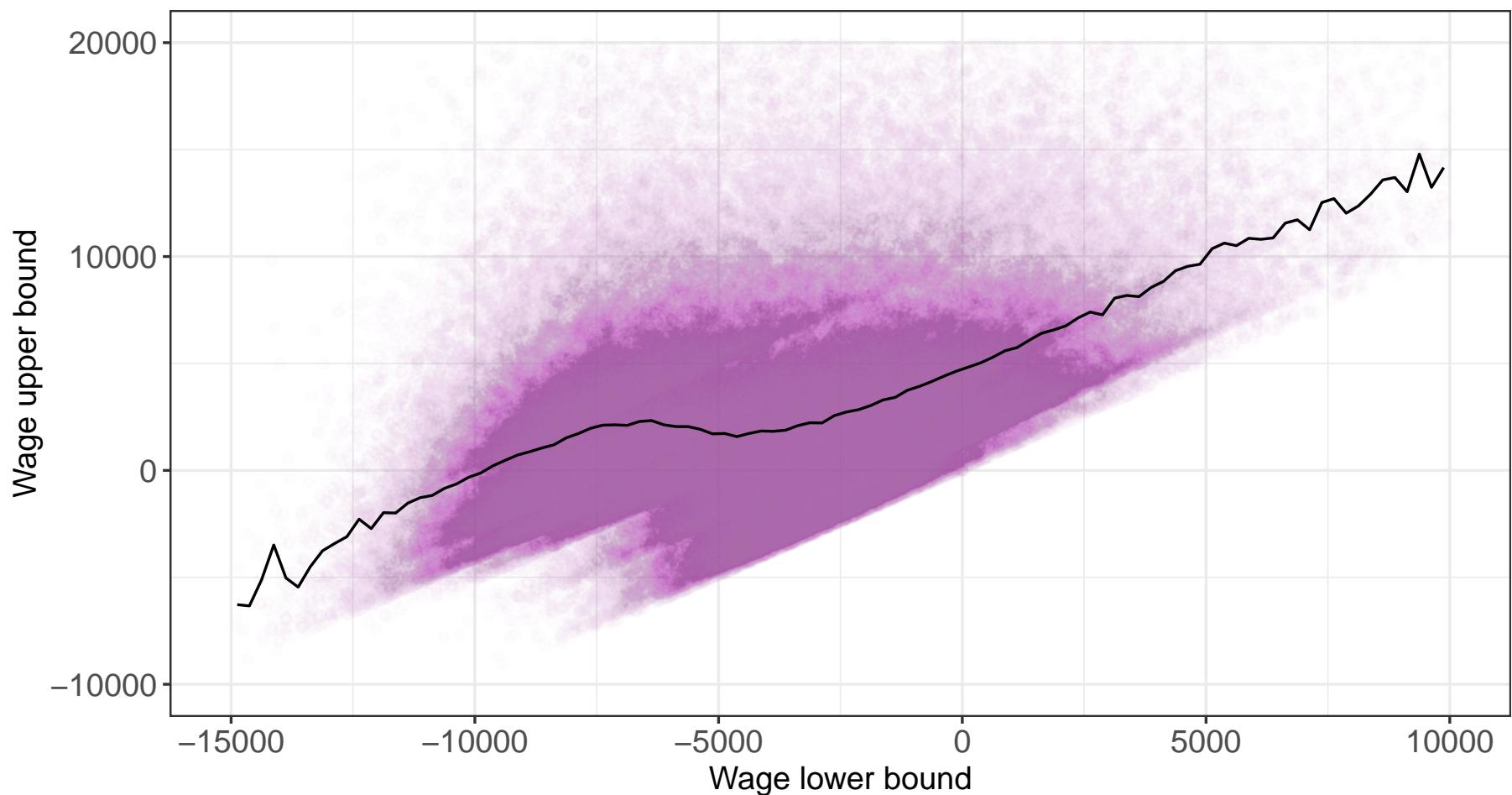
- The firm-optimal equilibrium wages are the fixed point of the mapping

$$w_i = \max(w_i, \max_{j \in m(i)} (f_{ij} - v_j)) , \quad v_j = \min(v_j, f_{i^*(j)j} - w_{i^*(j)}) , \quad w_0 = 0$$

- $i^*(j)$  denote the equilibrium match of firm  $j$
- The fixed point can be computed by iterating on the map from the initial values  $\{w_i = -\infty, w_0 = 0; v_j = \infty\}$
- The worker-optimal equilibrium wages can be found similarly
- The bounds are finite iff each connected set is a double connected set

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# Lower and upper wage bounds



# Simulating an equilibrium outcome (inner loop)

- Given parameters and a draw of unobservables:
  - ① Get the set of meetings  $m_{ij}$
  - ② Calculate the joint surplus  $f_{ij}$
  - ③ Find the equilibrium matching using the auction algorithm
  - ④ Find the equilibrium wage using the BF algorithm
- The two-stage model offers a computational advantage over existing matching models
- Exploit the sparsity of the data using c++ implementations of the auction (Bernard et al. 2016) and BF algorithms

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# Moments-parameters elasticities

Table 13: Moments-parameters elasticities

|                               | Matches-surplus<br>$d\ln(\mu)/d\beta$<br>(1) | Matches-meetings<br>$d\ln(\mu)/d\ln(p)$<br>(2) | Wages-surplus<br>$d\ln(w)/d\beta$<br>(3) | Wages-meetings<br>$d\ln(w)/d\ln(p)$<br>(4) |
|-------------------------------|--|--|--|--|
| Same workers and firms        | 3.511<br>(0.078)                             | 0.777<br>(0.017)                               | 3.427<br>(0.325)                         | 0.015<br>(0.009)                           |
| Same workers, different firms | -0.264<br>(0.026)                            | -0.033<br>(0.003)                              | 0.001<br>(0.011)                         | 0.014<br>(0.001)                           |
| Different workers             | -0.008<br>(0.002)                            | 0.000<br>(0.000)                               | -0.032<br>(0.005)                        | -0.002<br>(0.000)                          |

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# Estimation: inverting the data (outer loop)

$$p_n^{h+1} = p_n^h + \eta [\log(\mu_n) - \log(\hat{\mu}_n(p^h, \beta^h, \sigma^h, b^h))]$$

$$\beta_n^{h+1} = \beta_n^h + \eta [\log(\mu_n \cdot w_n) - \log(\hat{\mu}_n(p^h, \beta^h, \sigma^h, b^h) \cdot \hat{w}_n(p^h, \beta^h, \sigma^h, b^h))]$$

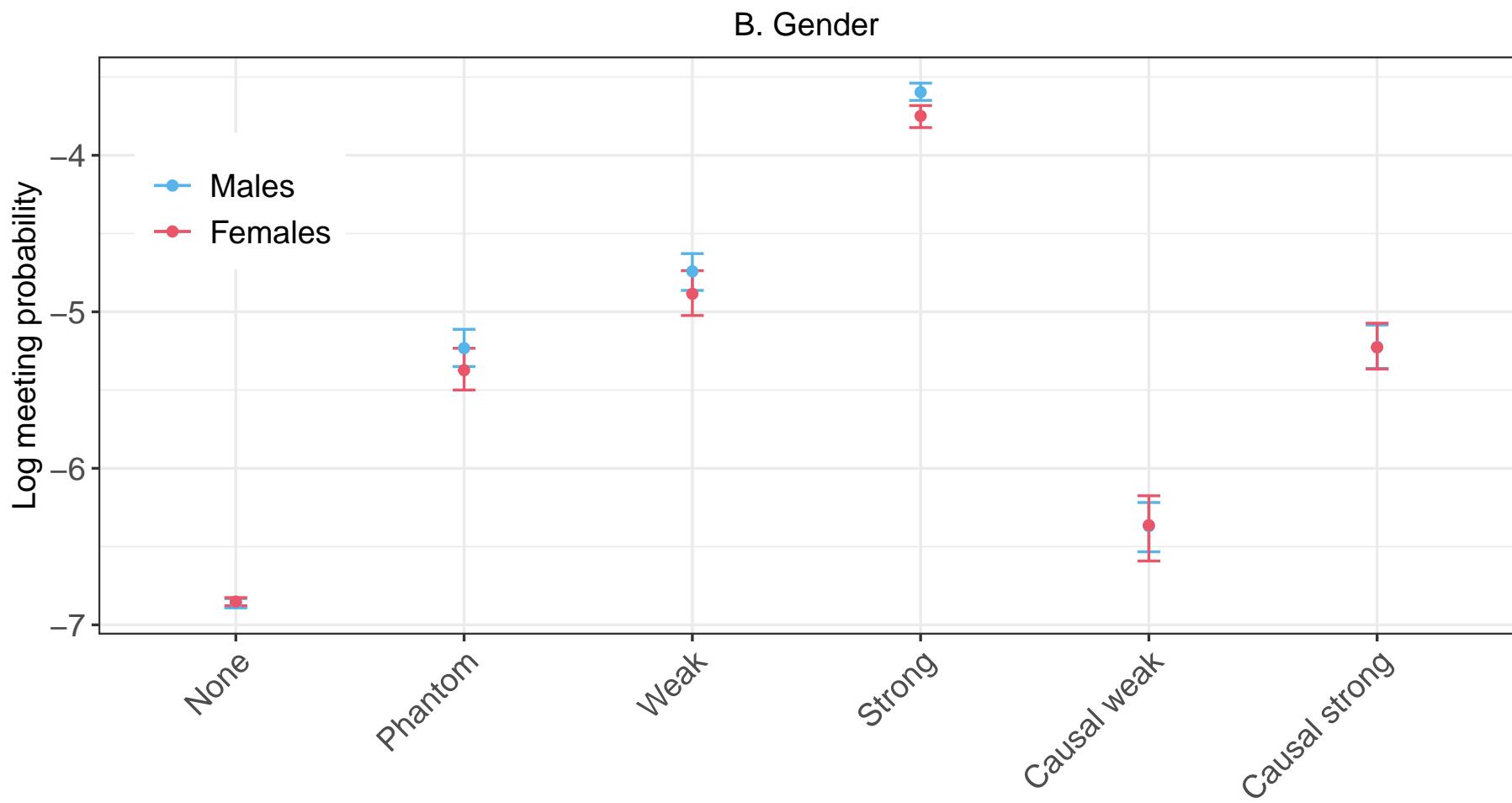
$$\sigma^{h+1} = \sigma^h + \eta [\log(WithinVar_w) - \log(\hat{WithinVar}_w(p^h, \beta^h, \sigma^h, b^h))]$$

$$b^{h+1} = b^h + \eta [\log(Var_w) - \log(\hat{Var}_w(p^h, \beta^h, \sigma^h, b^h))]$$

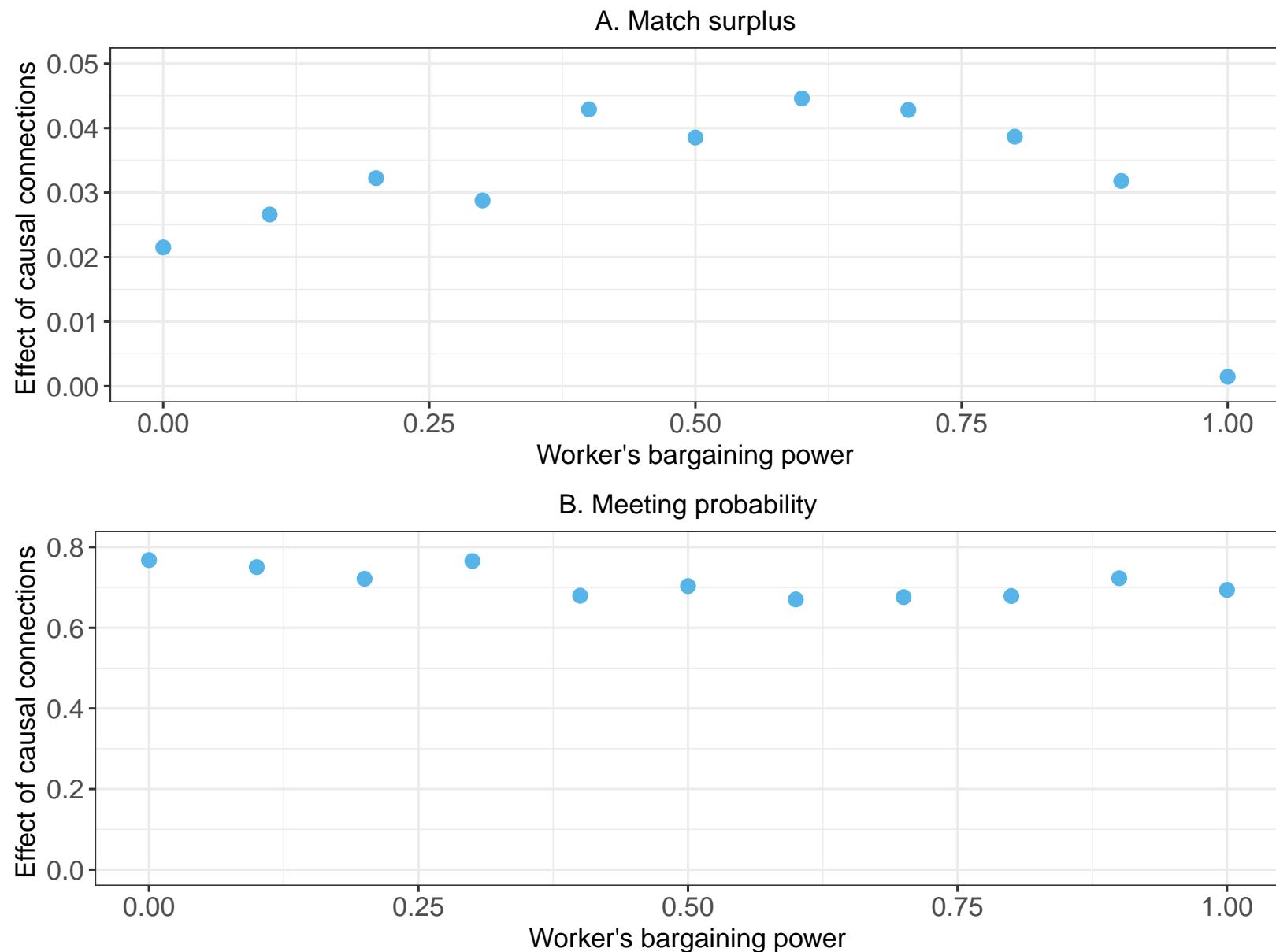
where

- Parameters:
  - $p$ : meeting rate;  $\beta$ : match utility;  $\sigma$ : idiosyncratic utility scale;  $b$ : utility location
- Moments:
  - $\mu$ : matches share;  $w$ : average wage;  $Var_w$ : overall wage variance;  $WithinVar_w$ : within-group wage variance
- $n \equiv txyc$ : a combination of market  $t$ , worker group  $x$ , firm group  $y$ , and connection type  $c$
- $\eta > 0$ : update rate

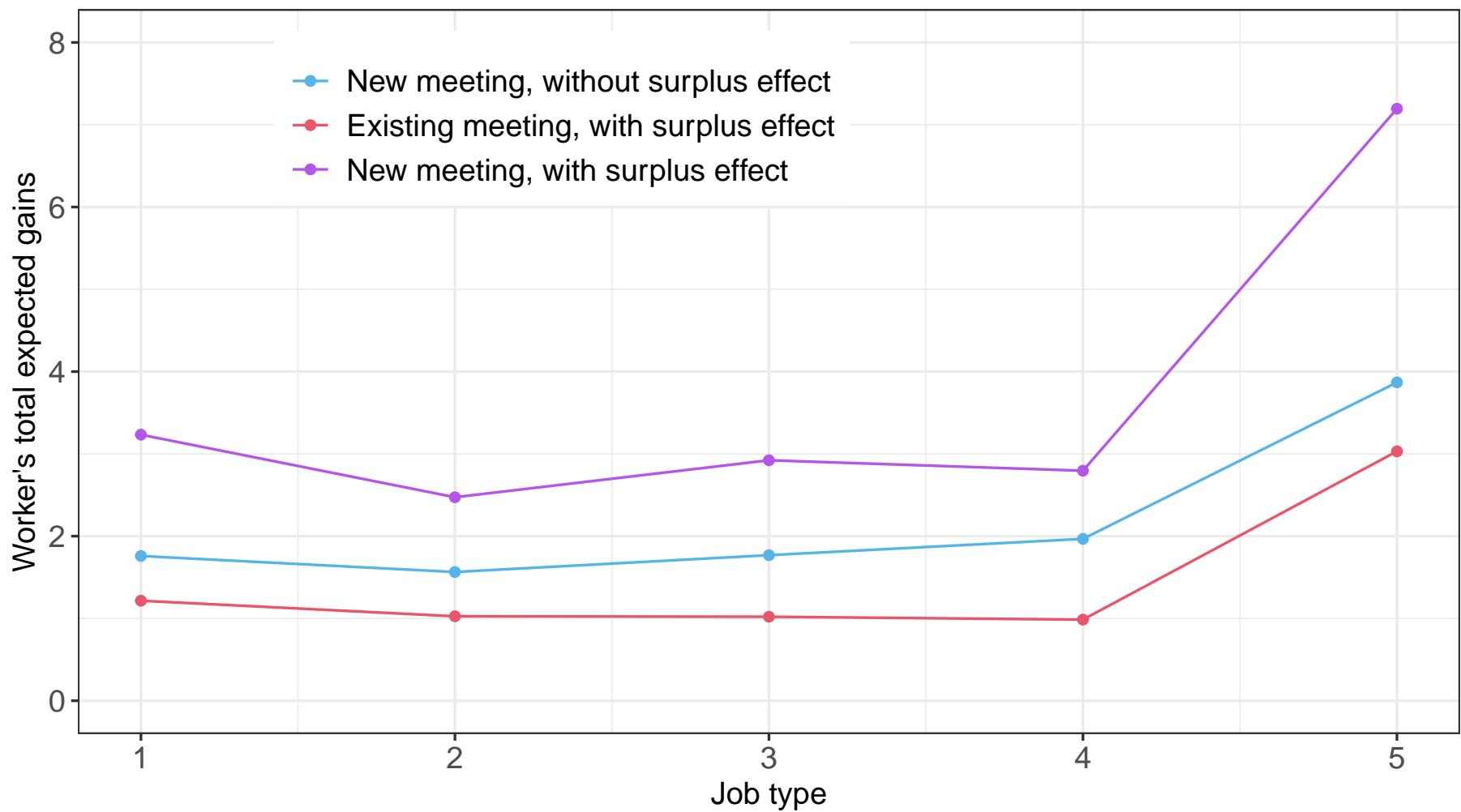
# Meeting probability by gender and connections type



# Model estimates by worker's bargaining power



# Value of a meeting/connection by job type



# Between-group pay-premium gaps

Table 14: Counterfactual impacts of connections on between-group gaps in firm pay premiums

| A. Equalizing number of connections per worker |                                 |                       |                     |                              |                       |                     |                     |
|--|---------------------------------|-----------------------|---------------------|------------------------------|-----------------------|---------------------|---------------------|
| Gap<br>(% Average)                             | Without identification strategy |                       |                     | With identification strategy |                       |                     | Both effects<br>(7) |
|  | Meetings effect<br>(1)          | Surplus effect<br>(2) | Both effects<br>(3) | Meetings effect<br>(5)       | Surplus effect<br>(6) | Both effects<br>(7) |                     |
| Ethnicity gap                                  | -23.1<br>(0.299)                | -15.3<br>(1.500)      | -0.1<br>(0.180)     | -15.2<br>(0.754)             | -1.4<br>(0.326)       | -0.1<br>(0.204)     | -2.4<br>(0.502)     |
| Gender gap                                     | 2.1<br>(0.268)                  | 0.0<br>(3.318)        | 0.1<br>(1.412)      | 1.2<br>(3.479)               | 0.5<br>(1.794)        | 0.1<br>(1.560)      | 1.4<br>(2.402)      |

| B. Prohibiting hiring of connected workers |                  |                      |                  |                      |
|--|------------------|----------------------|------------------|----------------------|
| Baseline<br>(% Average)                    | Weak             |                      |                  |                      |
|  | Strong<br>(1)    | Weak + strong<br>(2) | Strong<br>(3)    | Weak + strong<br>(4) |
| Ethnicity gap                              | -23.1<br>(0.299) | -0.9<br>(0.511)      | -1.6<br>(0.835)  | -2.8<br>(0.955)      |
| Gender gap                                 | 2.1<br>(0.268)   | 8.0<br>(4.775)       | 36.3<br>(11.271) | 46.2<br>(11.609)     |

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# Between-group utility gaps

Table 15: Counterfactual impacts of connections on between-group gaps in match utility

| A. Equalizing number of connections per worker |                                 |                       |                     |                              |                       |                     |                     |
|--|---------------------------------|-----------------------|---------------------|------------------------------|-----------------------|---------------------|---------------------|
| Gap<br>(% Average)                             | Without identification strategy |                       |                     | With identification strategy |                       |                     | Both effects<br>(7) |
|  | Meetings effect<br>(1)          | Surplus effect<br>(2) | Both effects<br>(3) | Meetings effect<br>(5)       | Surplus effect<br>(6) | Both effects<br>(7) |                     |
| Ethnicity gap                                  | -17.8<br>(0.297)                | -20.8<br>(2.053)      | -0.2<br>(0.168)     | -21.6<br>(0.944)             | -1.8<br>(0.372)       | -0.3<br>(0.205)     | -3.8<br>(0.700)     |
| Gender gap                                     | -6.8<br>(0.310)                 | 1.1<br>(0.705)        | 0.0<br>(0.274)      | 1.9<br>(0.755)               | -0.1<br>(0.365)       | 0.0<br>(0.334)      | -0.2<br>(0.485)     |

| B. Prohibiting hiring of connected workers |                  |                 |                  |                  |
|--|------------------|-----------------|------------------|------------------|
| Baseline<br>(% Average)                    | Weak             |                 | Strong           |                  |
|  | (1)              | (2)             | (3)              | (4)              |
| Ethnicity gap                              | -17.8<br>(0.297) | 0.3<br>(0.436)  | 4.1<br>(0.808)   | 4.6<br>(0.850)   |
| Gender gap                                 | -6.8<br>(0.310)  | -5.1<br>(1.016) | -27.5<br>(2.102) | -33.9<br>(2.232) |

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# Impacts on overall efficiency

Table 16: Counterfactual impacts of connections on efficiency

|  | A. Equalizing number of connections per worker |                       |                      |                              |                       |                     |
|--|--|-----------------------|----------------------|------------------------------|-----------------------|---------------------|
|  | Without identification strategy                |                       |                      | With identification strategy |                       |                     |
|  | Meetings effect<br>(1)                         | Surplus effect<br>(2) | Both effects<br>(3)  | Meetings effect<br>(4)       | Surplus effect<br>(5) | Both effects<br>(6) |
| Equilizing connections by Ethnicity        | 0.4<br>(0.032)                                 | 0.0<br>(0.001)        | 0.5<br>(0.015)       | 0.0<br>(0.005)               | 0.0<br>(0.003)        | 0.1<br>(0.014)      |
| Equilizing connections by gender           | 0.1<br>(0.005)                                 | 0.0<br>(0.001)        | 0.1<br>(0.005)       | 0.0<br>(0.002)               | 0.0<br>(0.001)        | 0.0<br>(0.003)      |
| B. Prohibiting hiring of connected workers |  |                       |                      |                              |                       |                     |
|  | Weak<br>(1)                                    | Strong<br>(2)         | Weak + strong<br>(3) |                              |                       |                     |
| Prohibiting connected hiring               | -0.4<br>(0.011)                                | -2.2<br>(0.026)       | -2.6<br>(0.030)      |                              |                       |                     |

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