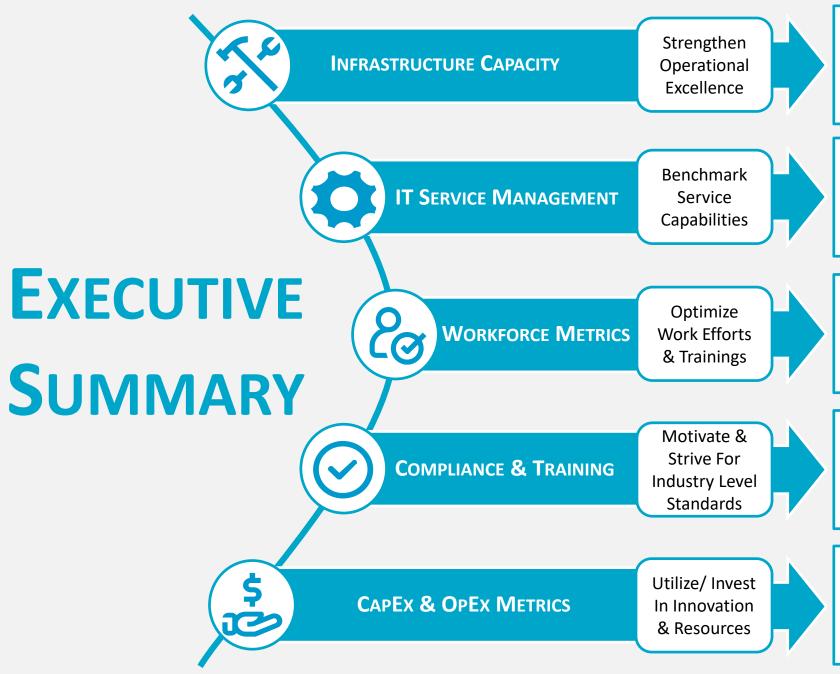
Global Products And Services Monthly Performance Analytics & Metrics Report

Month - Year



- ✓ EUC devices increased by 29% over 13 months
- ✓ Storage capacity has reached 76PB (16% increase over 13 months)
- ✓ Total storage capacity increased by 100 TB compared to last month
- ✓ Common Services count increase by 4 to 3,668 & internet services counts increased by 4.
- ✓ TI&S has worked on 4,179 changes in Oct'18
- ✓ Success percentage: YTD 97.6% & Current month 97.0%
- ✓ High success % was due to new dev upgrade
- ✓ Spike in the exception changes is due to security remediation changes
- ✓ 1 Full Time Equivalent (FTE) is estimated at 40 hours/week
- ✓ Core team has to focus more on core infrastructure activities to enhance the core capabilities
- ✓ FTEs count dropped in May-18 is due to the fix in org data where resource moved within internal domains
- ✓ Backlog items are showing an increasing trend
- ✓ Downward trends in security exceptions
- ✓ Feb and Mar 2018 scores below average due to incomplete training assigned in those respective months
- \checkmark Capex remaining for the remainder of the 2018 is \$25,845,843.
- ✓ Nov & Dec numbers are forecasted using financial modelling.
- ✓ More dollars will be allocated to new business initiative mentioned in detailed in the deck.



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IT Service Management Metrics

Page 4

Service Quality; Service delivery metrics; Change management; Incident management; Problem management; Online transaction volumes; Availability and in depth analysis.



Infrastructure Capacity Metrics

Page 10

Executive summary slide; Data center metrics – global vs domestic; Network, storage and server metrics; Device counts; Systems and telephony; Virtualization; EUC (end user computing); Common services and Database systems.



Workforce Metrics

Page 24

Resource actual efforts as per time reporting; Growth overtime with type breakdown.



Compliance & Training Metrics

Page 27

Global risk compliance- archer findings; Global risk security training compliance.



CapEx & OpEx Metrics

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CapEx Vs Forecast for the month and year-to-date; Remaining amount to spend for the year.



Top Business Initiatives

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Top business initiative complete details.

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IT Service Management Metrics

Service Quality; Service delivery metrics; Change management; Incident management; Problem management; Online transaction volumes; Availability and in depth analysis.

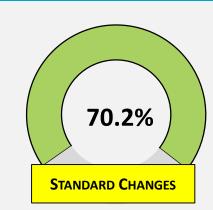


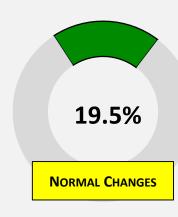
O C T

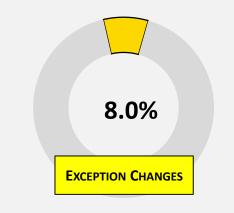
0

В

CHANGE MANAGEMENT

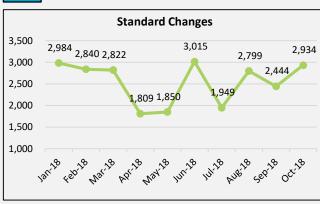


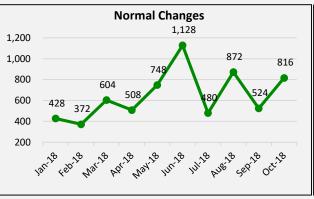


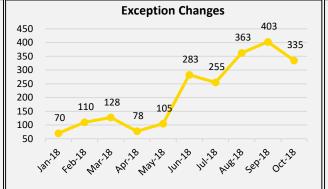




- TI&S has worked on 4,179 changes in Oct'18
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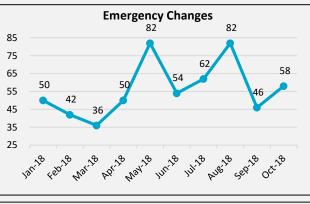


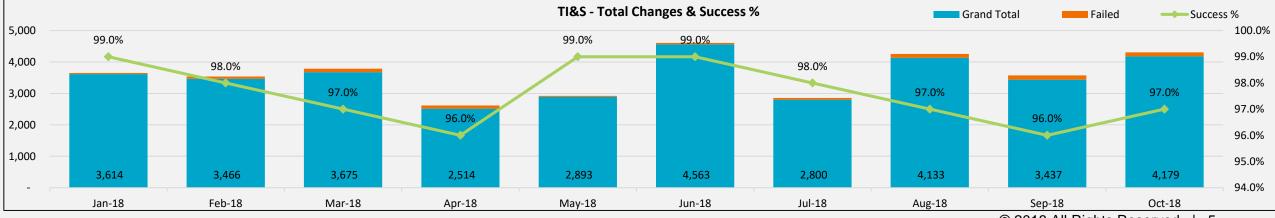




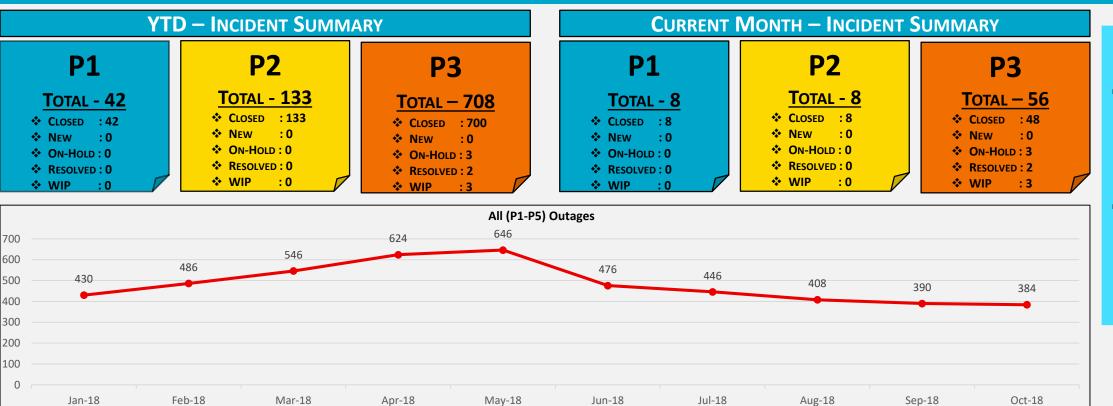
1.4%

EMERGENCY CHANGES

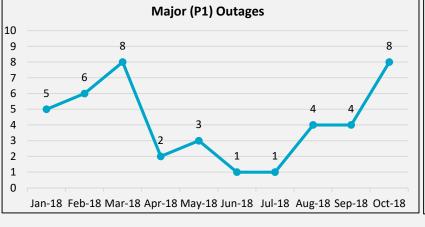


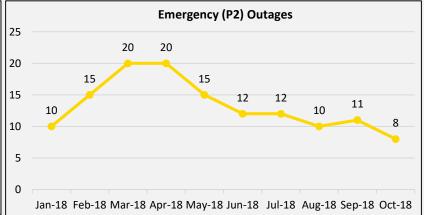


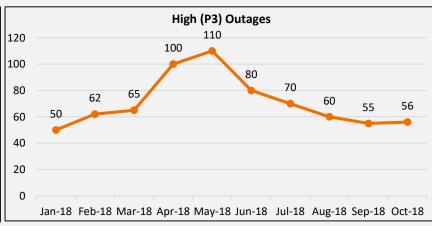
INCIDENT MANAGEMENT



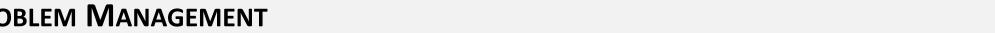
- All incidents reported are run by Major
 Incident
 management team.
- Direct customer impacting P2 and P3 outages have declined significantly











YTD - TOP 7 ROOT CAUSE

28%

CHANGE

17% 64 out of 230 40 out of 230

PROCEDURAL

SOFTWARE

14% 32 out of 230 14%

UNKNOWN

32 out of 230

CAPACITY

9%

20 out of 230

HARDWARE

8%

18 out of 230

DATABASE

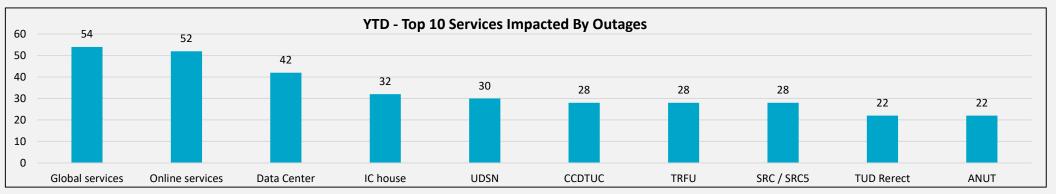
7%

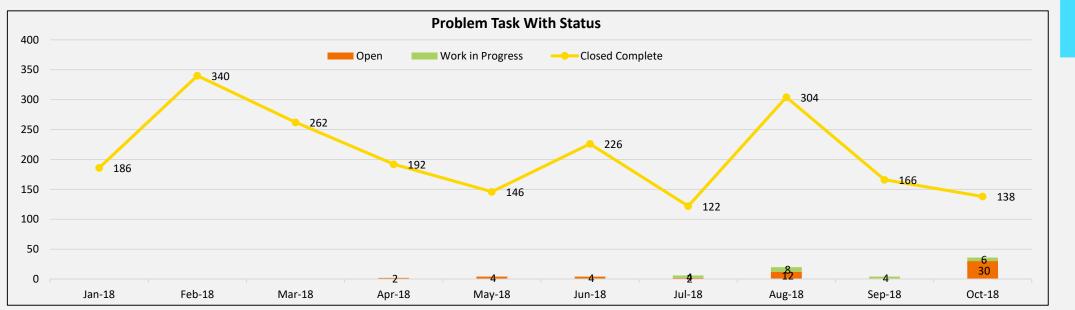
16 out of 230



Domain teams are proactively resolving more problem tickets.

- Global services has hit by 54 followed by online services with 52 outages.
- A high senior leadership meeting have been setup to address the impact on the listed services.





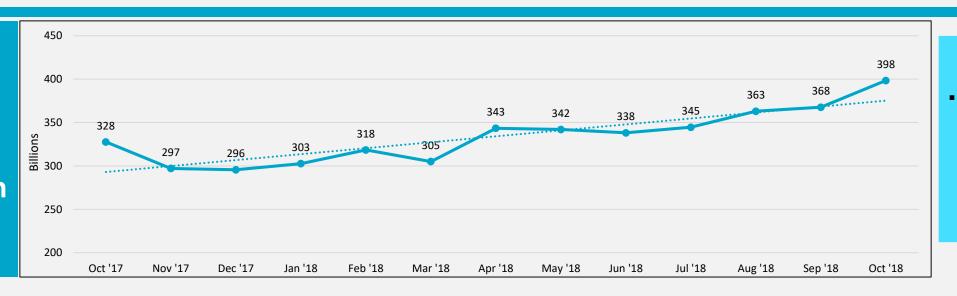


ONLINE TRANSACTION VOLUMES

Online Transaction Volumes

Oct - 2018
398 Billion

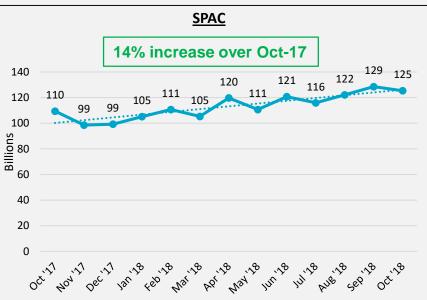
(22% increase over Oct -17)

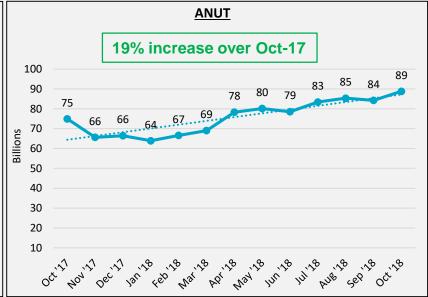


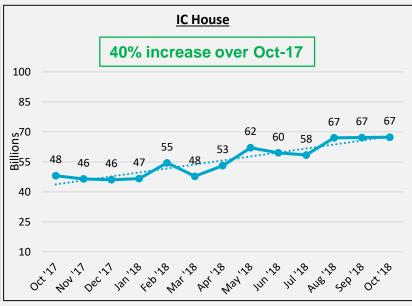
KEY MESSAGE

 Top 3 services (SPAC, ANUT and IC House) contributes 282 billion i.e. 71% in the total US Online Transaction Volumes in October.

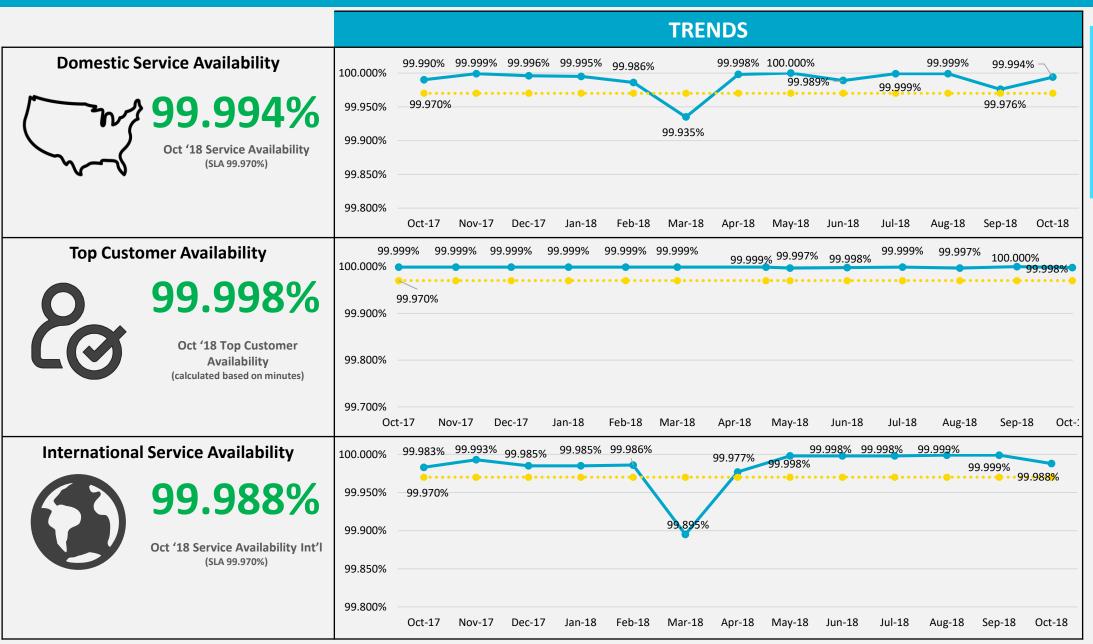
TRANSACTION VOLUMES FOR TOP 3 SERVICES











KEY MESSAGE

■ Except Mar 2018, GT is meeting internal goal of 99.970% availability throughout the year.

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Infrastructure Capacity Metrics

Executive summary slide; Data center metrics – global vs domestic; Network, storage and server metrics; Device counts; Systems and telephony; Virtualization; EUC (end user computing); Common services and Database systems.

Infrastructure — Capacity Executive Summary

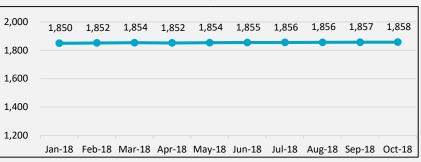
20

NETWORK DEVICES

1,858
Oct-18

▲ 0.4%

Over Jan-18

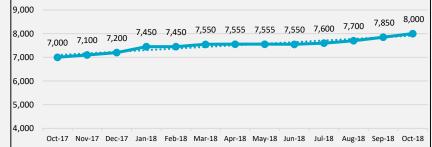


SERVER - PHYSICAL & VIRTUAL

8,000 Oct-18

14%

Over Oct-17



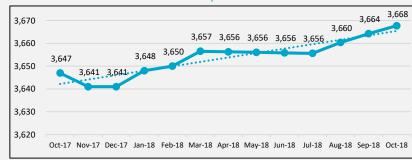
COMMON SERVICES

3,668

▲ 0.6%

Oct-18

Over Oct-17



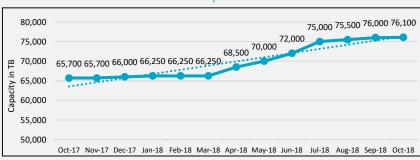
STORAGE CAPACITY

76,100TB

Oct-18

▲ 16%

Over Oct-17



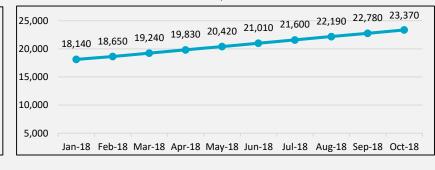
EUC DEVICES - DOMESTIC & INT'L

23,370

Oct-18

29%

Over Jan-18

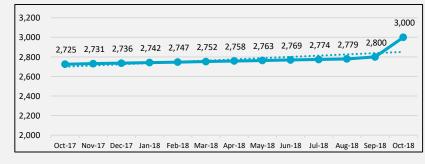


DB Instance

3,000 Oct-18

10%

Over Oct-17





Infrastructure – Data Center Metrics

CORPORATE AVERAGE DATA EFFICIENCY (CADE)



CADE Index

SIGNIFICANT DATA CENTER PROJECTS/INITIATIVES



- Local data center capacity increased by 5%
- Addition of switch over service to DC2



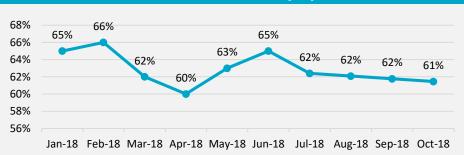
- Global data center setup plan approved
- Switch over capabilities will be enhanced

DATACENTER POWER USAGE EFFECTIVENESS (PUE)

PUE	DCiE	Level of Efficiency	
3.0	33%	Very Inefficient	
2.5	40%	Inefficient	
2.0	50%	Average	
1.5	67%	Efficient	
1.2	83%	Very Efficient	



DATA CENTER FLOOR USAGE (%) OVER TIME



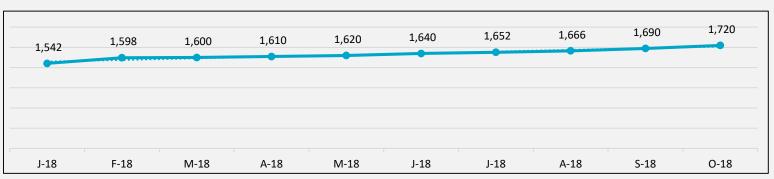
- A facility used for housing a large amount of computer and communications equipment maintained by an organization for the purpose of handling the data necessary for its operations.
- Corporate average data efficiency (CADE)
- Corporate average data efficiency (CADE) measures data center efficiency across the corporate footprint.
- Data center floor usage %
 - Data center floor space utilization percentage.
- Average data center rack utilization
- Percentage of rack space in use.
- Datacenter power usage effectiveness (PUE)
- PUE is calculated by dividing the total power usage of a data center by the power usage of IT equipment such as computer, storage, network equipment, switches, monitors, and workstations to control the data center.

INFRASTRUCTURE - DATA CENTER METRICS



DOMESTIC DATA CENTER





1,720

Avg. KW for Oct 2018 (11.5% increase over Jan-2018)

RACK UNIT SPACE



Total RU Space:

10,580

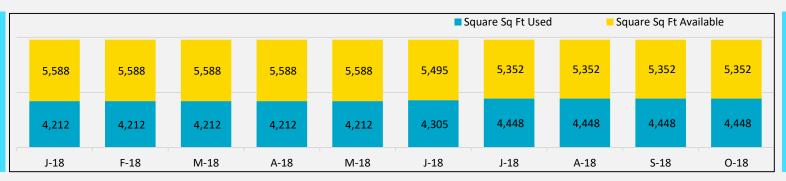
(33.2% is used as of Oct 2018)



KEY MESSAGE

- Reason for power consumption increase: There have been lot of upgrades in the devices. As each device can range in the amount of power consumption. The new devices & the upgraded ones ramp up power consumption.
- Scrutiny of optimal devices are in process and will be completed by year end.

TOTAL SQFT



Total Usable SQFT:

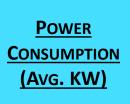
9,800

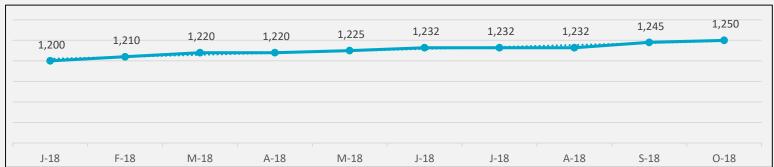
(45.4% is used as of Oct 2018)

INFRASTRUCTURE - DATA CENTER METRICS



GLOBAL DATA CENTER





1,250Avg. KW for Oct 2018

Avg. KW for Oct 2018 (4.2% increase over Jan-2018)

RACK UNIT SPACE



Total RU Space:

10,100

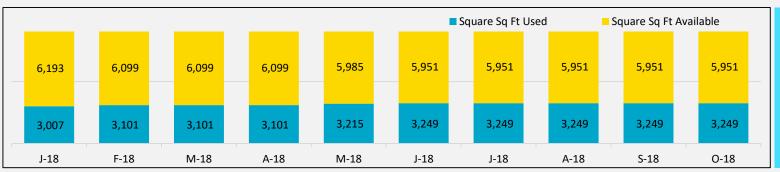
(44.69% is used as of Oct 2018)



KEY MESSAGE

- Reason for power consumption increase: There have been lot of upgrades in the devices.
 As each device can range in the amount of power consumption. The new devices & the upgraded ones ramp up power consumption.
- Scrutiny of optimal devices are in process and will be completed by year end.

TOTAL SQFT



Total Usable SQFT:

9,200

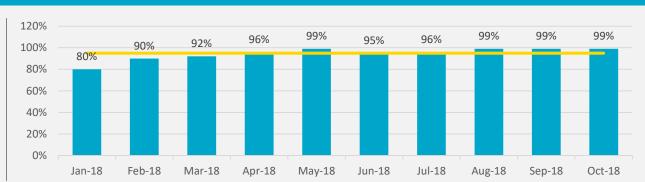
(35.32% is used as of Oct 2018)



NETWORK BANDWIDTH USED

99.00%

Oct'18 (Target : 95%)



METRICS	SEP '18	Ост '18	TREND
Average Time to fix connectivity problems (mins) (Target: 50 mins)	80	72	150 100 80 70 75 80 72 50 30 45 60 80 70 75 80 72 Jan-18 Feb-18 Mar-18 Apr-18 May-18 Jun-18 Jul-18 Aug-18 Sep-18 Oct-18
Average international packet loss percentage (Target: 3%)	2%	2%	8% 6% 6% 6% 4% 4% 3% 2% 2% 2% 2% 2% 3% 3% 3% 4 3% 2% 5% 2% 2% 2% 2% 5% 5% 5% 5% 5% 5% 5% 5% 5% 5% 5% 5% 5%
Average national packet loss percentage (Target: 2%)	3%	3%	6% 4% 4% 4% 3% 3% 3% 3% 3% 2% 2% 2% 2% 2% 0% Jan-18 Feb-18 Mar-18 Apr-18 May-18 Jun-18 Jul-18 Aug-18 Sep-18 Oct-18

TI&S PORTFOLIO

	Top Inflight Initiatives (by \$**)						
1	US Network Dev Project	\$3.8 M					
2	Global Standardization Project	\$3.2 M					
3	Product Zonal	\$1.7 M					
4	BD-X Launch	\$1.7 M					
5	Scoring Upgradation	\$1.5 M					
6	Global Infrastructure Build	\$1.2 M					
7	India Analytics DevX	\$1.1 M					

KEY MESSAGE

A computer network is a data communications system which interconnects computer systems at various different sites. It composes of any combination of LANs, or WANs.

>% of network bandwidth used

 Gap between actual network usage and maximum capacity of the network.

➤ Average Time to fix connectivity problems

 Average time, in hours, in your corporation to fix network connectivity problems

➤ Average international packet loss %

Average international packet loss percentage.

➤ Average national packet loss %

Average national packet loss percentage.

20

NETWORK, STORAGE & SERVER



Oct 2018 1,858

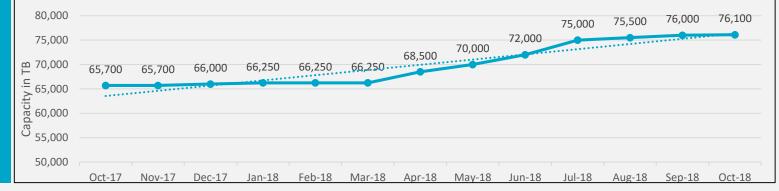
0.4% increase over Jan 2018



Storage Capacity (Terabytes)

Oct 2018 **76,100TB**16% increase over

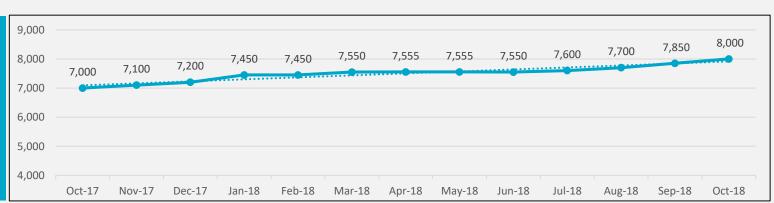
Oct 2017



Servers Count (Physical & Virtual)

Oct 2018 **8,000**

14% increase over Oct 2017



KEY MESSAGE

Storage

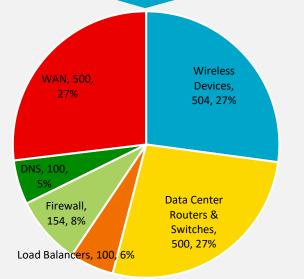
- Total storage capacity increased by 100 TB compared to last month.
- Tape 100 TB increased & ESS is under review

> Server & Virtualization

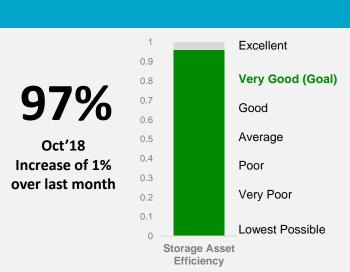
- Server count increased by 250 compared to last month.
- ES server count increased by 120
- OEL counts increased by 130

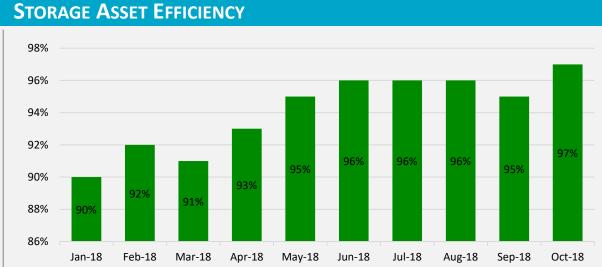
Network

 Total count for network devices increased by 1 from the month of September





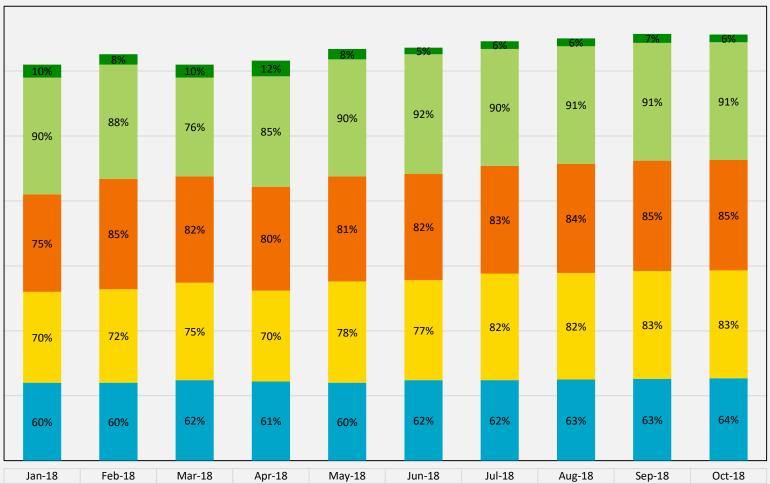




КРІ	SEP '18	Ост'18	TREND
Percentage of (assigned) disk space quota used	98%	98%	100% 90% 99% 99% 98% 99% 99% 98% 98% 98% 98% 98
# of FTE per size of storage under management	3.6	3.8	6 4 3 3.8 3.6 3.6 4.2 3.6 3.6 3.6 3.8 2 2 Jan-18 Feb-18 Mar-18 Apr-18 May-18 Jun-18 Jul-18 Aug-18 Sep-18 Oct-18

- The process of storing information in a computer memory or on a magnetic tape or disk
- ➢ of (assigned) disk space quota used
- Percentage of assigned disk space quota used relative to the total assigned disk space quota.
- ➤ Storage Asset Efficiency %
- Storage asset efficiency percentage.
 Usage percentage of the current capabilities divided by a reference capability.
- ➤ # of FTE per size of storage under management
- of Full time equivalent employees (FTE) per Gb or Tb of storage under management

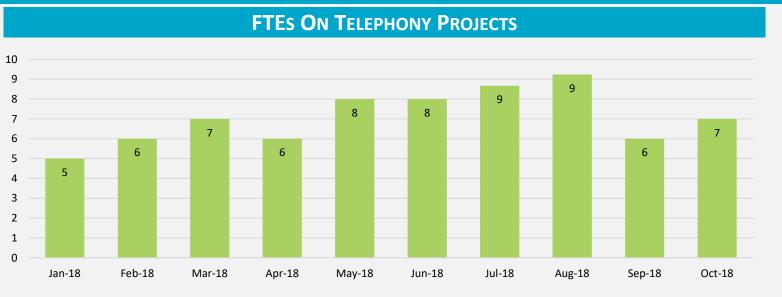
SYSTEM METRICS

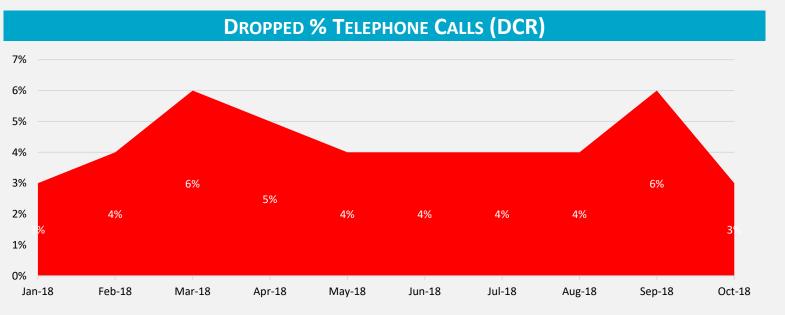


	Jan-18	Feb-18	Mar-18	Apr-18	May-18	Jun-18	Jul-18	Aug-18	Sep-18	Oct-18
■ Dead servers (%)	10%	8%	10%	12%	8%	5%	6%	6%	7%	6%
Average CPU utilization (%)	90%	88%	76%	85%	90%	92%	90%	91%	91%	91%
Average memory utilization (%)	75%	85%	82%	80%	81%	82%	83%	84%	85%	85%
Disk space used (%)	70%	72%	75%	70%	78%	77%	82%	82%	83%	83%
■ Server to system administration (%)	60%	60%	62%	61%	60%	62%	62%	63%	63%	64%

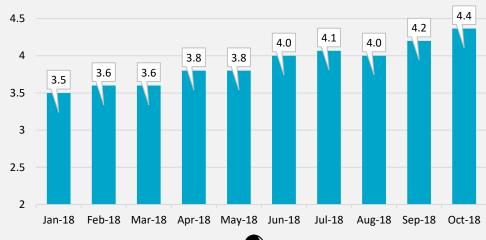
- % of "dead" servers
 - Percentage of "dead" servers i.e. servers that are not used based on for example hardly any CPU utilization.
- Server to System Administration Ratio
 - Server to System Administration Ratio
- % of disk space used
 - Percentage of disk space used.
- Average % of memory utilization
 - Average percentage of utilization of memory capacity of system within measurement period.
- Average % of CPU utilization
 - Average percentage of utilization of CPU of system during the measurement period.

TELEPHONY SUMMARY





MEAN OPINION SCORE (MOS)



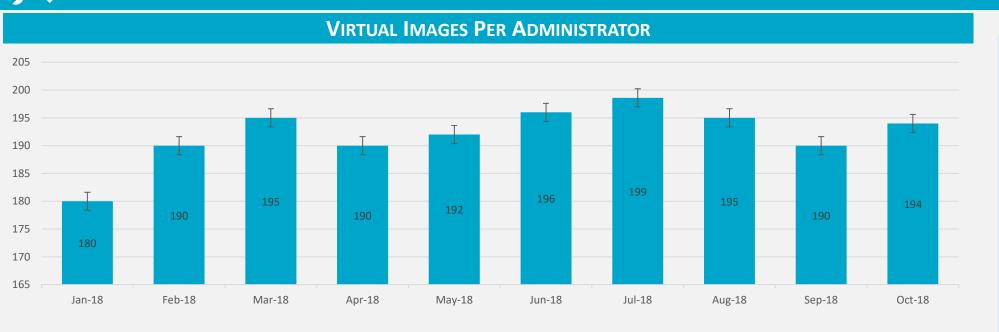
KEY MESSAGE

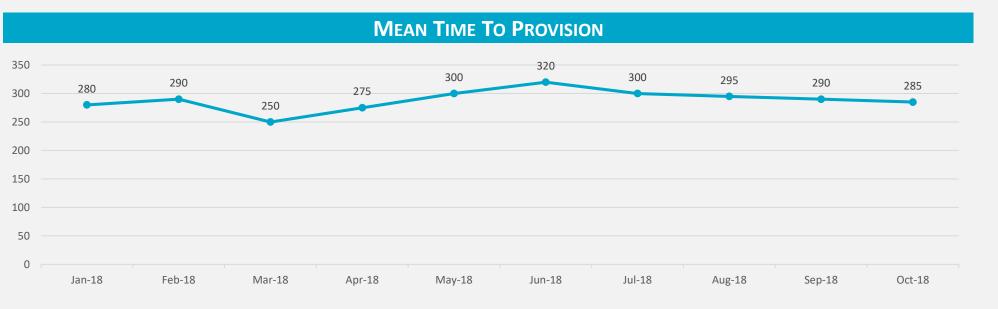
Mean Opinion Score (MOS)

In multimedia (audio, voice telephony, or video) especially when codecs are used to compress the bandwidth requirement (for example, of a digitized voice connection from the standard 64 kilobit/second PCM modulation), the Mean Opinion Score (MOS) provides a numerical indication of the perceived quality of received media after compression and/or transmission. The MOS is expressed as a single number in the range 1 to 5, where 1 is lowest perceived quality, and 5 is the highest perceived quality. (MOS tests for voice are specified by ITU-T recommendation P.800)

 % of dropped telephone calls (DCR)
 Percentage of telephone calls that were not regularly ended due to technical failure, relative to all telephone calls within the measurement period.

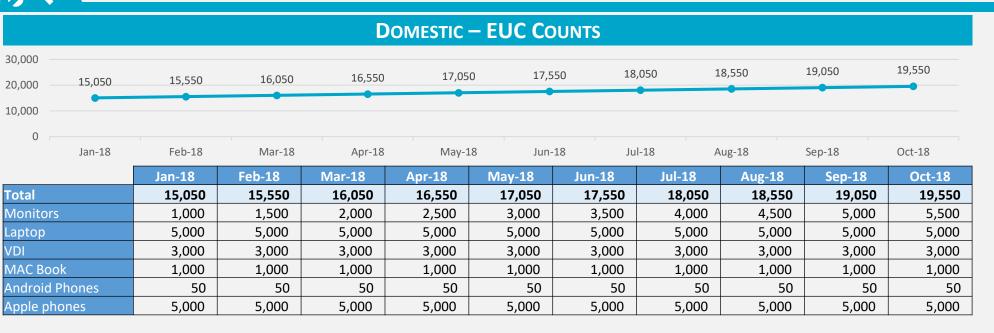
VIRTUALIZATION SUMMARY

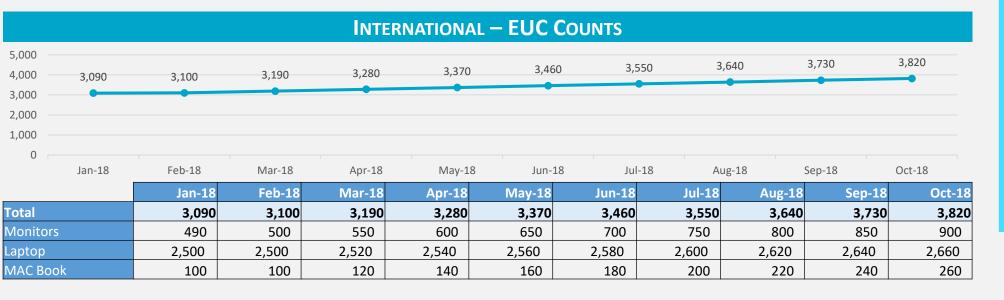




- In computing, virtualization is a broad term that refers to the abstraction of computer resources. Virtualization hides the physical characteristics of computing resources from their users, be they applications, or end users.
- Average number of virtual images per administrator
 Average number of virtual images per administrator. According to IDC, the average VM to administrator ratio, or average number of virtual images per administrator, is 200.
- Mean time to provision
 The average time that it takes to add additional services (e.g. storage) to an environment after the new additional service is requested

EUC GLOBAL FOOTPRINTS







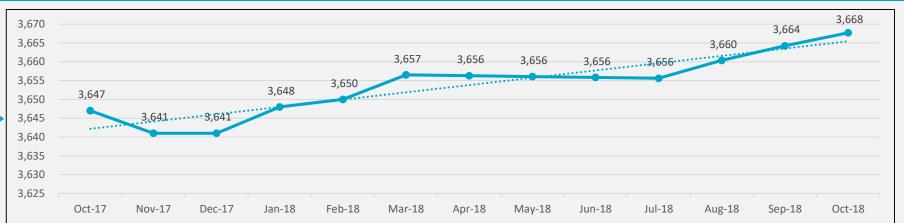
- Domestic: Total Device Count increased by 500 at 19,550.
 - •Monitors 500 increased
 - Apple phones No change
 - •VDI No change
 - •Laptop No change
 - •Mac Book No change
 - Android phones No change
- APAC, Brazil and India migrated to domestic images.
- International:
- Philippines 260 EP
- Guatemala 500 EP
- El Salvador 600 EP
- Honduras 999 EP
- Costa Rica 777 EP
- Nicaragua 800 EP
- Dominican Republic 651 EP
- Mexico 3,999 EP
- Columbia 3,384 EP
- Chile 7,755 EP

Common Services Count

Oct 2018

3,668

0.6% increase over Oct 2017



Mar-18 Sep-18 Sep-17 Oct-17 **Nov-17** Dec-17 Jan-18 Feb-18 Apr-18 **Mav-18** Jun-18 Jul-18 Aug-18 Oct-18 Total 3,641 3,647 3,641 3,641 3,648 3,650 3,657 3,656 3,656 3,656 3,656 3,660 3,664 3,668 Active Directory SX Directory DX WebAgent Direct Access NetIQ Internet Services Key Mgmt. Transformation 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2.000 2,000 Voice Digital Certificates Web Access



- Common Services count increase by 4 to 3,668
 - Internet services counts increased by 4.
- Active Directory count is same as last month
- Web access count is same as last month



Database Db Instance Count

Oct 2018 3,000

10% increase over Oct 2017

Database Server Count

Oct 2018

1,750

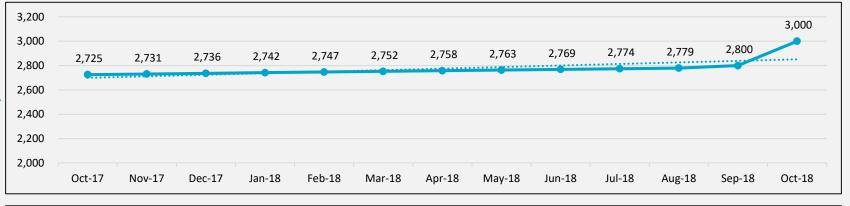
28% increase over Mar 2018

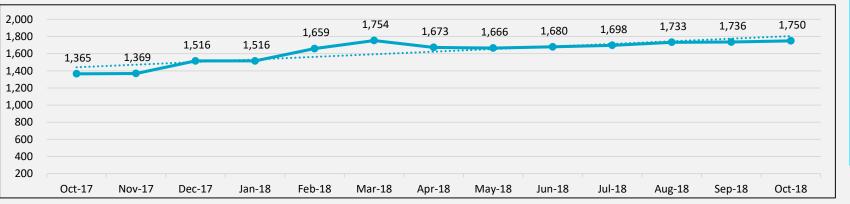
Database Count

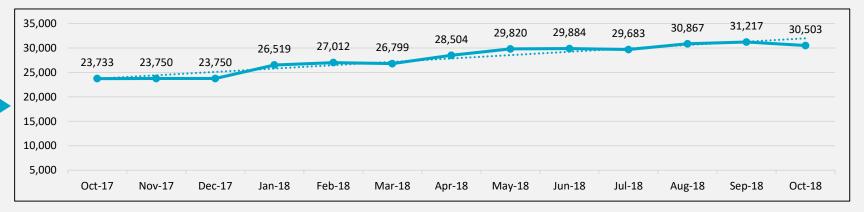
Oct 2018

30,503

29% increase over Oct 2017









- Total Counts for all the databases:
- Server 1,750
- Instance 3,000
- Database 30,503
- Decline in SQL counts is 553
- SQL Server instance count declined by 25
- Postgres, Sybase counts remain constant.
- DB2 counts remain constant.

Back To Menu

Workforce Metrics

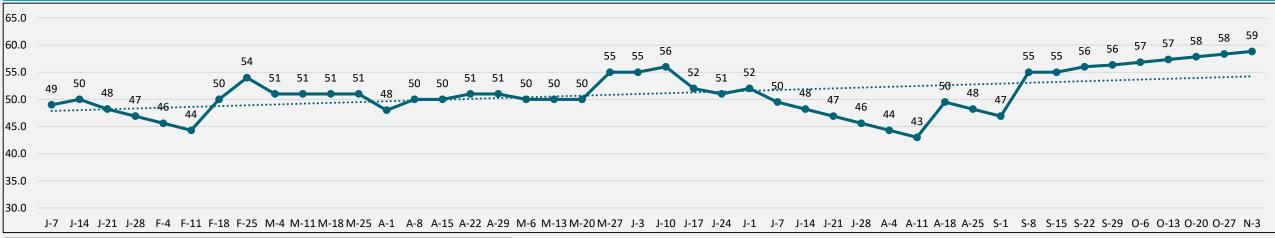
Resource actual efforts as per time reporting; Growth overtime with type breakdown.



RESOURCE ACTUALS — TIME REPORTING

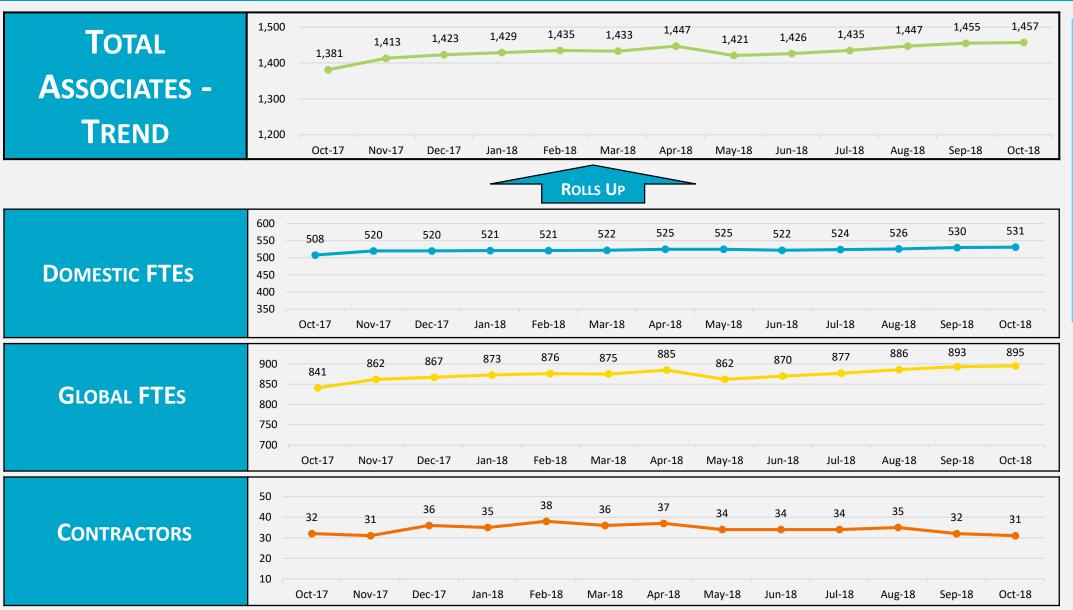
	TOTAL FTES CURRENT MONTH	TOTAL FTES PREVIOUS MONTH	Monthly Change %	EFFORT (%) CURRENT MONTH	Increment Decrement
OPERATIONS	1,200	1,180	1.7%	51.1%	KEY MESSAGE
CORE INFRASTRUCTURE	800	820	-2.4%	34.0%	 Monthly change is vs September. 1 Full Time Equivalent (FTE) is estimated at 40 hours/week
ADMINISTRATIVE	250	220	13.6%	10.6%	 TI&S has to focus more on core infrastructure activities to enhance the core capabilities
OTHER SERVICES	100	80	25.0%	4.3%	
	2,350	2,300	2.2%	100.0%	







CURRENT WORKFORCE TRENDING



- All the month are as of 1st of the month
- Interns are included under Contractors
- On-leave are included under FTEs
- FTEs count dropped in May-18 is due to the fix in org data where resource moved within internal domains

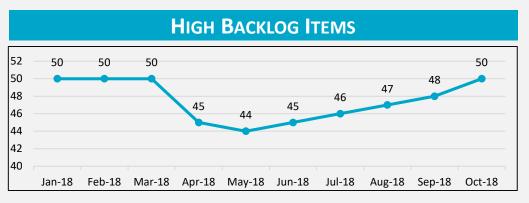
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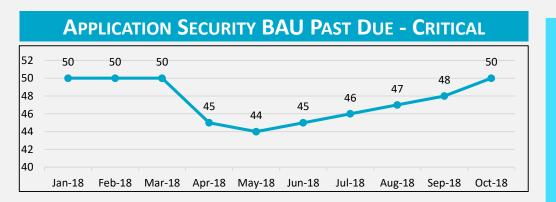
Compliance & Training Metrics

Global risk compliance- archer findings; Global risk security training compliance.



GLOBAL RISK COMPLIANCE - ARCHER FINDINGS



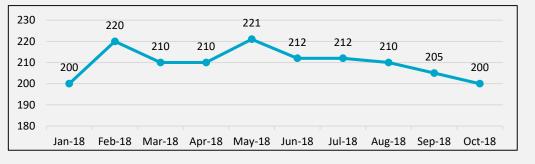




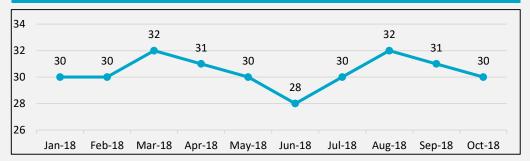
KEY MESSAGE

- Backlog items are showing an increasing trend
- Downward trends in security exceptions

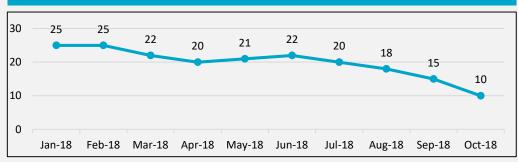
APPLICATION SECURITY BAU PAST DUE - HIGH



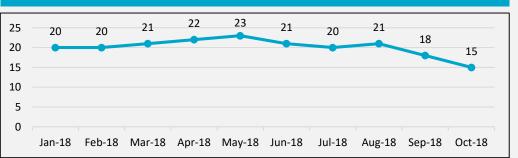






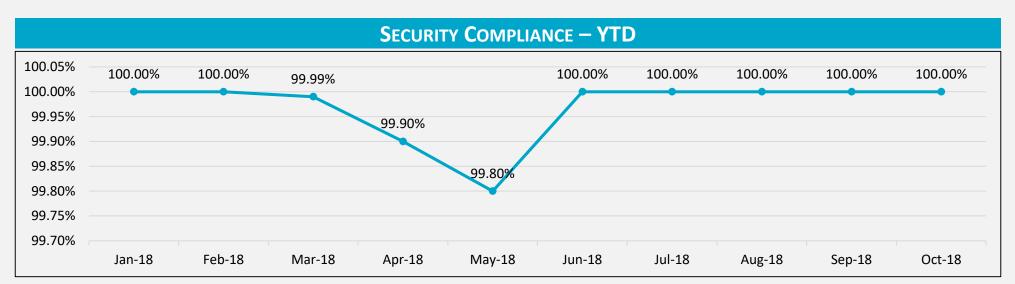


AUDIT FINDINGS – HIGH PAST DUE



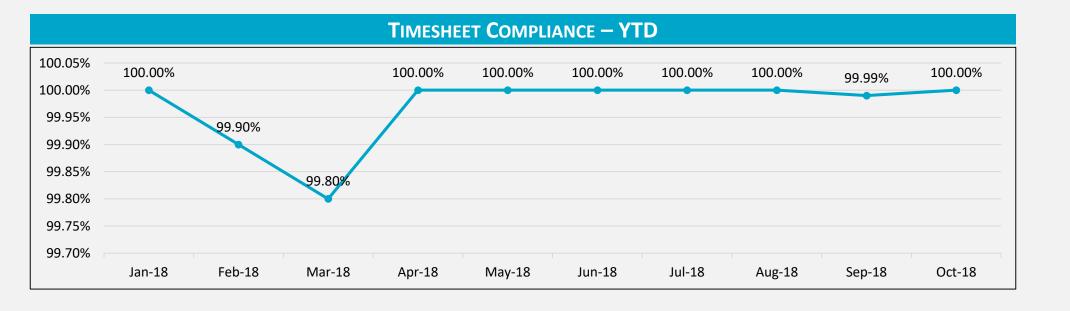


GLOBAL RISK SECURITY TRAINING COMPLIANCE





- YTD scores are for 2018
- Feb and Mar 2018 scores below average due to incomplete training assigned in those respective months



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CapEx & OpEx Metrics

CapEx Vs Forecast for the month and year-to-date; Remaining amount to spend for the year.



CAPEX PPE - ACTUALS VS FORECAST

OCTOBER - 2018

ACTUALS	BUDGET	VARIANCE
\$14,500,560	\$15,468,404	\$967,844 (FAVORABLE)

OCTOBER YTD - 2018

ACTUALS	BUDGET	VARIANCE
\$121,491,710	\$125,504,556	\$4,012,846 (FAVORABLE)

KEY MESSAGE

- Capex remaining for the remainder of the 2018 is \$25,845,843.
- Nov & Dec numbers are forecasted using financial modelling.

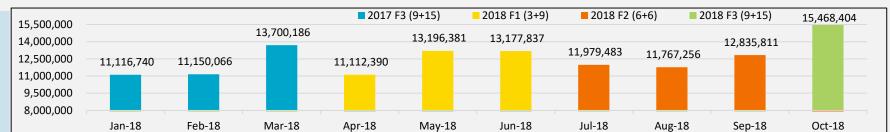
ACTUALS



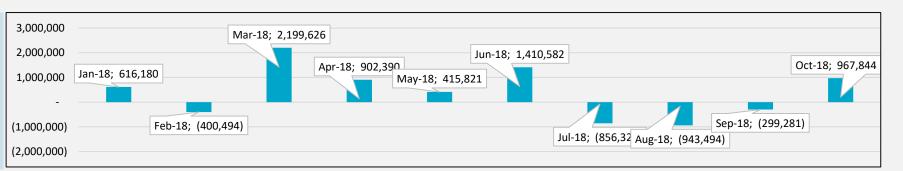
TREND - MONTH OVER MONTH

BUDGET

- •2017 F3 (9+15)
- •2018 F1 (3+9)
- •2018 F2 (6+6)
- •2018 F3 (9+15)



VARIANCE



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Top Business Initiatives

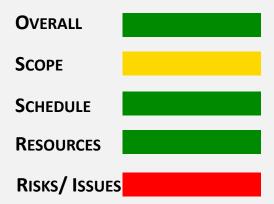
Top business initiative complete details.







IT APPLICATION STABILITY IMPROVEMENT



OBJECTIVE

Infrastructure refresh road map is a monthly process that reflects the state of our GT infrastructure and support status for global locations. This process was transitioned in the year 2018. In this process, major refresh projects are decided and taken forward with the domain owners to ensure timely completion. Complete forecasting and reporting on a monthly basis is done by data analytics and reporting SME.

STATUS

- Data collection begins for 2H2018.
- This process will include all latest domestic and international initiatives
- Second refresh progress tracker for October 2018 is completed and shared with senior leadership. 50 projects have completed and 20 projects delayed by one month.
- Scope moves from green to yellow.
- Overall status remains green

COMPLETED ACTIVITIES

- Enhanced/Revamped the current processes and procedures with domestic and International domain leads.
- Created the 2H2018 data gathering process, timelines & processes
- All respective stake holders have been identified & assigned new initiatives
- Monthly refresh progress data and summary dashboard got produced and shared with senior leadership/Domain leads.

UPCOMING ACTIVITIES

- Engage with 2H2018 data collection process for prod and non prod environment in domestic & International regions.
- Periodic review with Domain leads, International and domestic **SPOCs**

DESCRIPTION	DUE DATE	Owner	S TATUS
Engage with 2H2018 data collection process for prod and non prod environment in domestic & International regions.	12/31/2018	Network team	
Created the 2H2018 data gathering process, timelines and processes flow	10/06/2018	Murli Singh	
Monthly refresh progress data and summary dashboard got produced and shared with senior leadership/Domain leads.	10/05/2018	Murli Singh	
Enhanced/Revamped the current processes and procedures with domestic and International domain leads.	11/31/2018	Capacity Team	