



upGrad Education Private Limited

This is to certify that

Balaji Venkateswaran

has successfully submitted the Concept paper as a part of the

**Swiss School of Business and Management, Geneva-
Global Doctor of Business Administration**

A handwritten signature in black ink, appearing to read "Mayank K", positioned above a horizontal line.

MAYANK KUMAR

Co-founder & MD | upGrad

A handwritten signature in black ink, appearing to read "Ronnie Screwvala", positioned above a horizontal line.

RONNIE SCREWVALA

Co-founder & Chairman | upGrad