

GSOE9210 Engineering Decisions

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Maximin and *miniMax Regret*

- 1 The *Maximin* principle
- 2 Normalisation
- 3 Indifference; equal preference
- 4 Graphing decision problems
- 5 Dominance

Outline

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The *Maximin* principle

Definition (The *Maximin* principle)

Assume that only the minimally preferred outcomes will occur and choose those actions that lead to the most preferred among these.

- *Maximin* and *miniMax Regret* are rules which follow the *Maximin* principle: original values vs regrets
- The *Maximin* principle is the main decision principle used under complete uncertainty
- We've seen *Maximin* and *miniMax Regret* on decision tables, but what about more complex decision problems (e.g., multiple decision points)?

Multi-stage decisions

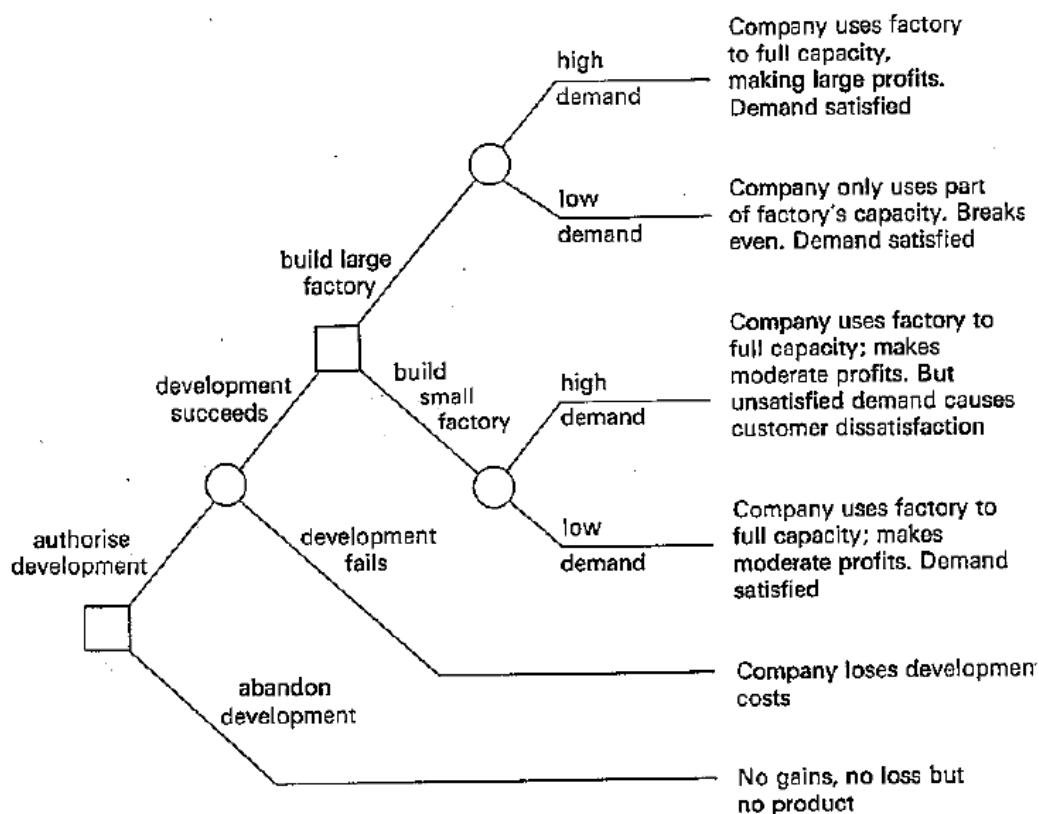
Example (Product development)

You head the R&D department of a small manufacturing company which is considering developing a new product. The company must decide whether to proceed with development of a prototype and, if this is successful, subsequently determine the production scale (*i.e.*, the size of the factory).

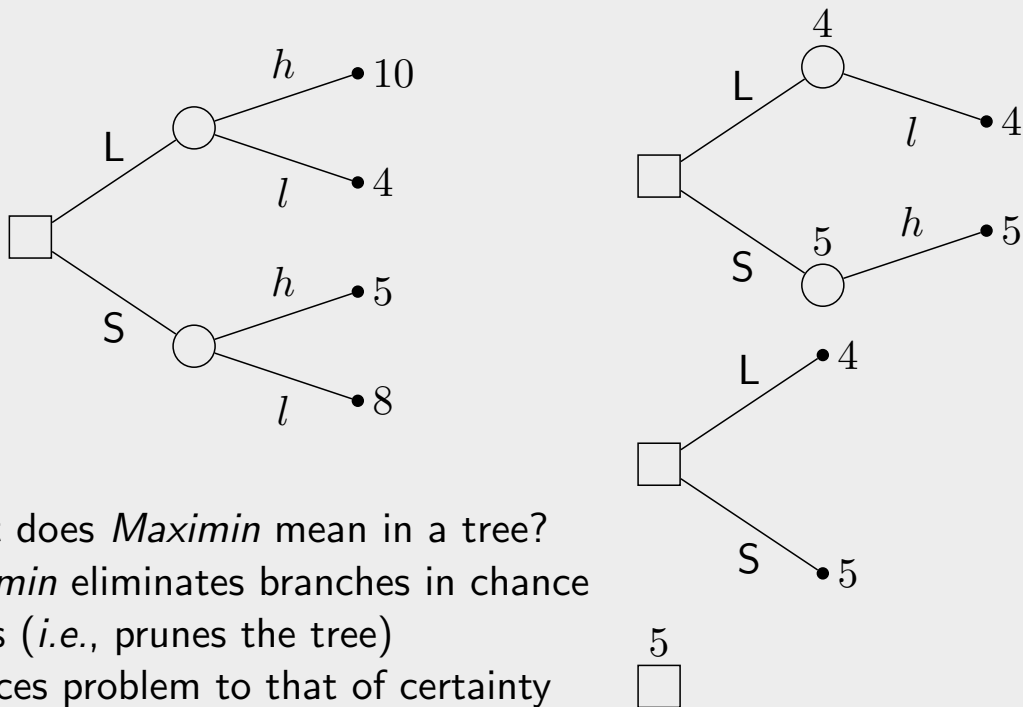
Questions

- What does *Maximin* or *miniMax Regret* mean in this problem?
- Is there a decision-table representation?

Multi-stage decisions



Node evaluation



- What does *Maximin* mean in a tree?
- *Maximin* eliminates branches in chance nodes (*i.e.*, prunes the tree)
- Reduces problem to that of certainty

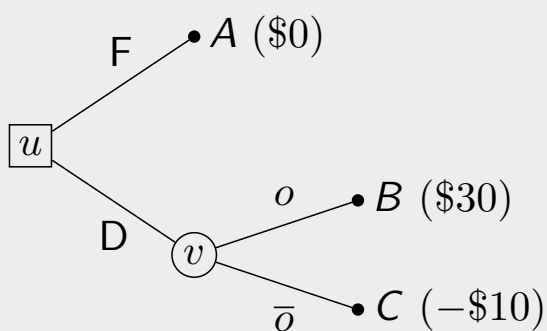
Node evaluation

- Each decision problem is assigned a 'value' by a decision rule
- The *Maximin* algorithm for decision trees:
 - 1 Begin with the leaves of the tree
 - 2 At each parent:
 - 1 if a chance node, *Maximin* prunes all children except the minimally preferred
 - 2 if a decision node, the *elimination principle*, eliminates all children except the maximally preferred
 - 3 propagate the (unique) value up to the parent node
 - 3 Repeat the previous step until the root is reached
- Value of root the value of the problem (under *Maximin*); *i.e.*, value which *Maximin* assigns to the problem

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Problem representation: decision tables



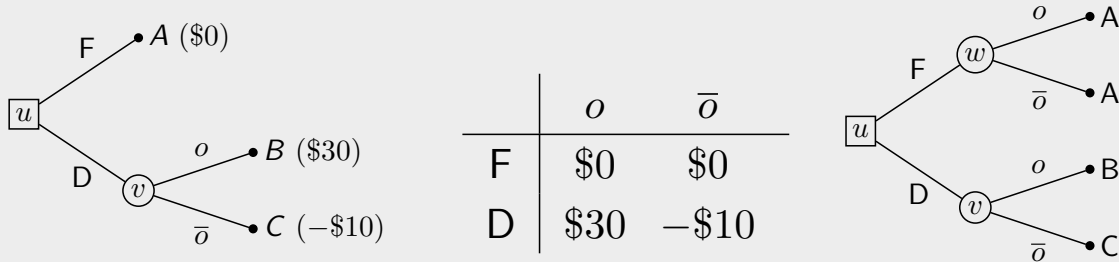
Represented as a table:

		\mathcal{S}	
		ω	
\mathcal{A}	F	A	A
	D	B	C

Decision tables:

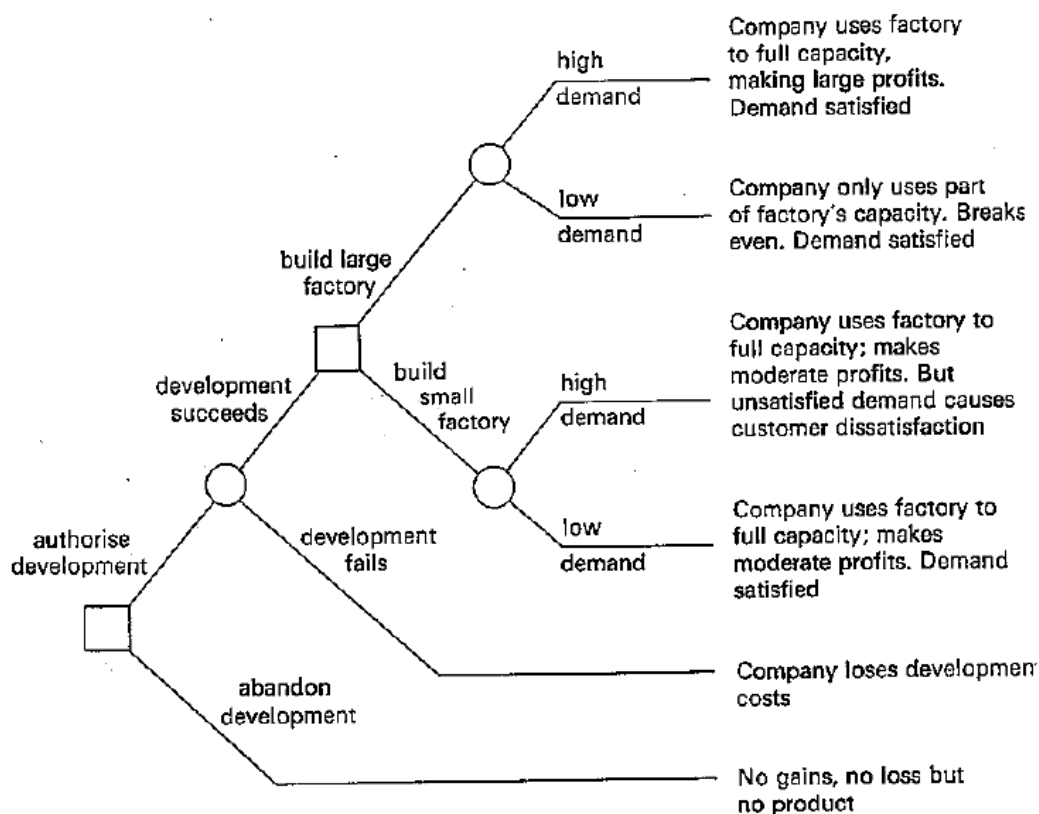
- Observation: Each combination of an action and a state uniquely determine an outcome
- Model as a binary function:
 $\omega : \mathcal{A} \times \mathcal{S} \rightarrow \Omega$
 - row = action
column = state
 - Interpretation: $B = \omega(D, o)$ means “B is the outcome of action D in state o”;

Trees and tables



- Multiple trees may correspond to the same table
- Going from tables (*normal form*) to trees (*extensive form*) is straight forward, but the converse can be tricky
- Which representation is better: trees or tables?
- Which representation facilitates decision analysis most?

Multi-stage decisions



Multi-stage decisions

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Actions to strategies

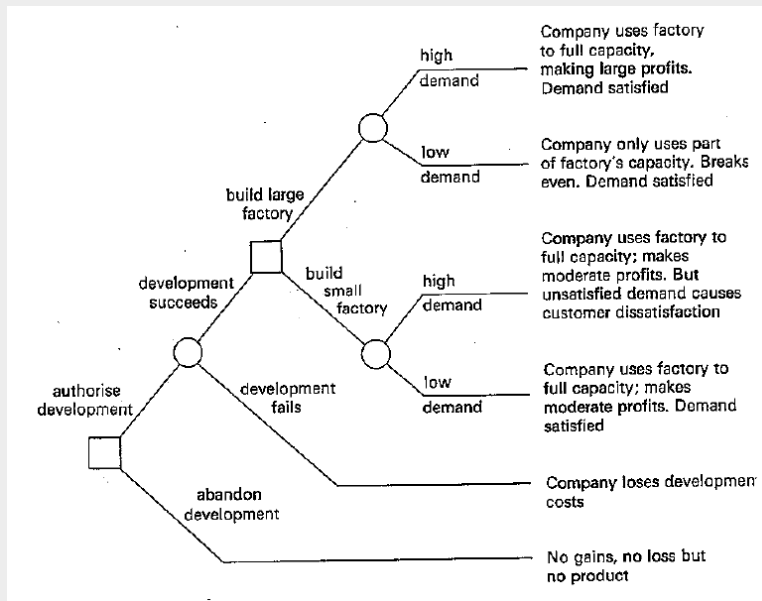
In a decision tree:

- Recall that a decision table is a representation of the outcome mapping $\omega : \mathcal{A} \times \mathcal{S} \rightarrow \Omega$
- Observation: following a path from the root to a leaf leads to a unique outcome
- Generalising:
 - A 'state' must specify *events* which occur at chance nodes
 - An 'action' must specify *actions* chosen at decision nodes

Definition (Strategy)

A *strategy* (or *policy* or *plan*) is a procedure that specifies the selection of an action at every *reachable* decision point.

Normalisation



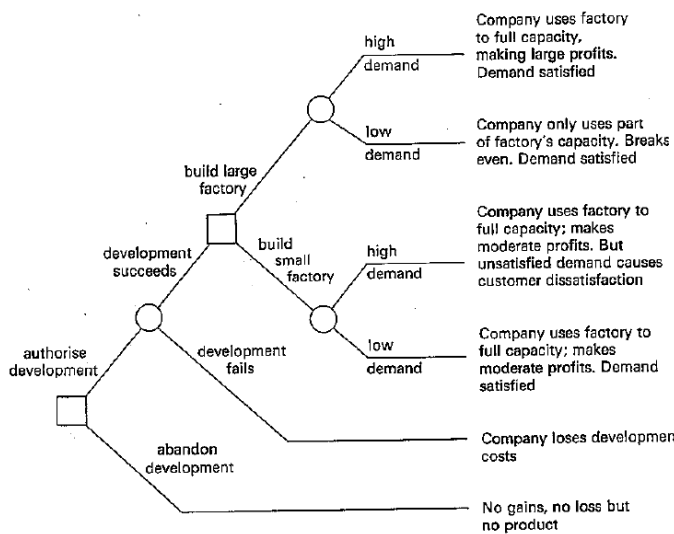
- States: $\frac{s_1 \quad s_2 \quad s_3}{s, h \quad s, l \quad f}$
- A strategy must specify an action at each *reachable* decision point; e.g., “Authorise development (Au), if development succeeds (s), then build large factory (L)”

Normalisation

Encoding:

- α/A says:
At the decision node reached via path α choose action A.
- Example: Au;s/S:
If development has been authorised (Au) and has succeeded (s), choose to build a small factory (S).
- Strategies for this problem:
 - $A_1 \quad Au;s/L$
 - $A_2 \quad Au;s/S$
 - $A_3 \quad Ab$

Normalisation



Code	Description
fc	full capacity
pc	partial capacity
lp	large profits
mp	moderate profits
be	break even
ldc	lose dev. costs
sat	demand satisfied
dis	dissatisfaction
sq	status quo

	s, h	s, l	f
Au; s/L	fc,lp,sat	pc,be,sat	ldc
Au; s/S	fc,mp,dis	fc,mp,sat	ldc
Ab	sq	sq	sq

Normalisation

Outcome values:

ω	v
fc,lp,sat	10
pc,be,sat	4
ldc	-1
fc,mp,dis	5
fc,mp,sat	8
sq	0

Decision table:

	s, h	s, l	f
Au; s/L	10	4	-1
Au; s/S	5	8	-1
Ab	0	0	0

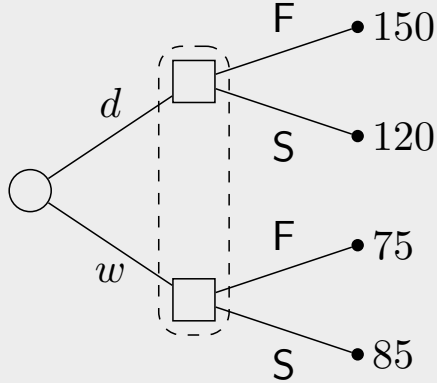
Exercises

- Find the *Maximin* and *miniMax Regret* strategies for this problem.
- Evaluate this problem under *MaxiMax*, *Maximin*, *miniMax Regret* using both normal and extensive forms.

Representing information

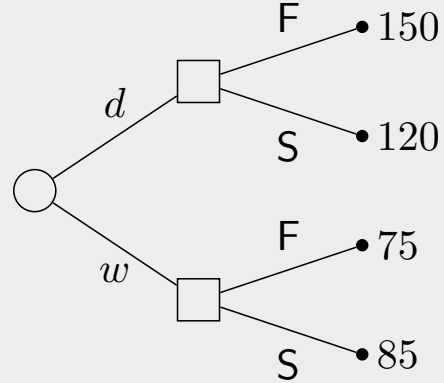
Consider the fund-raiser example.

- Decision before weather known:



- Decision nodes part of the same *information set*
- Possible strategies: F, S only

- Decision after weather known:



- Decision nodes distinguishable
- Possible strategies: *viz.* d/F , d/S , w/F , w/S

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Indifference: equal preference

- Which action below is preferred above under *Maximin*?

	s_1	s_2
A	1	0
B	0	1

Definition (Indifference)

If two actions A and B are *equally preferred* then the agent is said to be *indifferent* between A and B.

- Indifference means an agent prefers two alternatives equally, not that it doesn't *know* which it prefers

Indifference classes

Definition (Indifference class)

An *indifference class* is a non-empty set of all actions/outcomes between which an agent is indifferent.

- For a given action $A \in \mathcal{A}$, the indifference class of A is given by

$$I(A) = \{a \in \mathcal{A} \mid V(a) = V(A)\}$$

- Indifference classes partition set of all actions
- Different agents have different preferences over outcomes/actions, hence different indifference classes
- Different decision rules evaluate actions differently; *i.e.*, produce different indifference classes

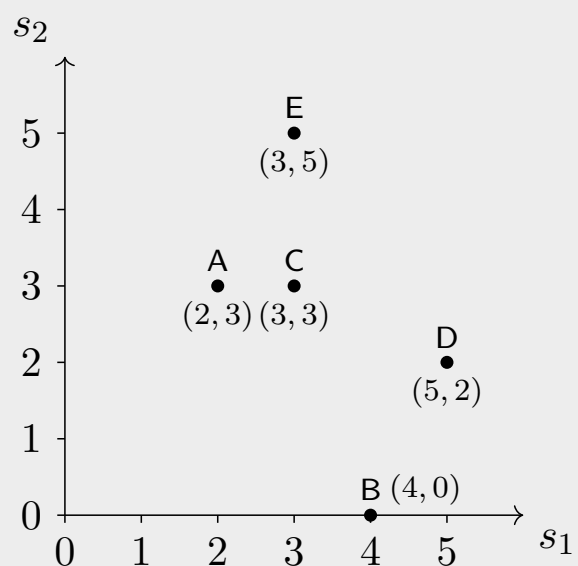
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Graphical representation

	s_1	s_2
A	2	3
B	4	0
C	3	3
D	5	2
E	3	5

Let $v_i(a) = v(a, s_i)$ be the value of action a in state s_i . Each action a corresponds to a point (v_1, v_2) , where $v_i = v(a, s_i)$.

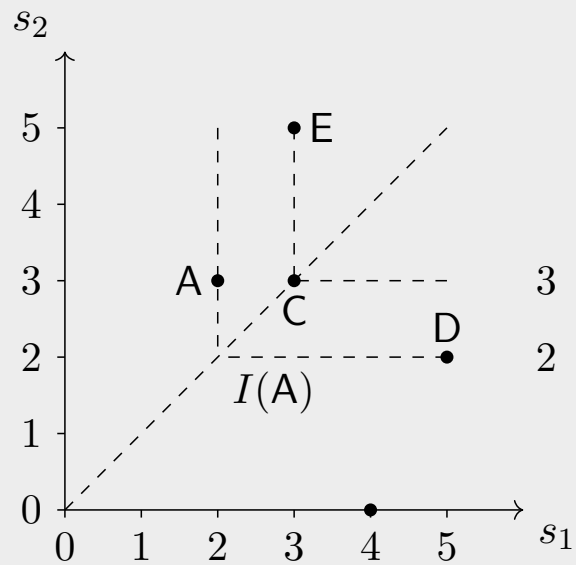


Indifference curves: *Maximin*

For the pure actions below:

	s_1	s_2
A	2	3
B	4	0
C	3	3
D	5	2
E	3	5

Consider curves of all points representing strategies with same *Maximin* value; i.e., *Maximin* indifference curves.

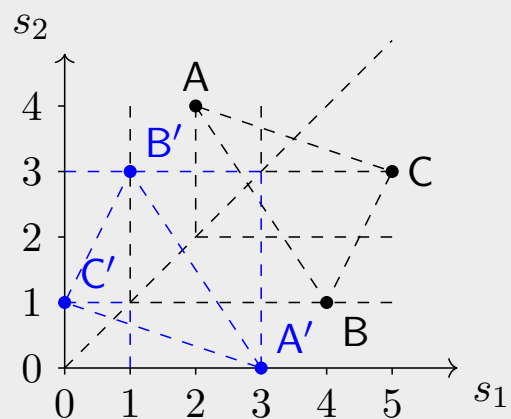


Graphing regret

- Consider three actions:

	s_1	s_2		s_1	s_2
A	2	4	A	3	0
B	4	1	B	1	3
C	5	3	C	0	1

- Regrets and indifference curves for *miniMax Regret* in blue



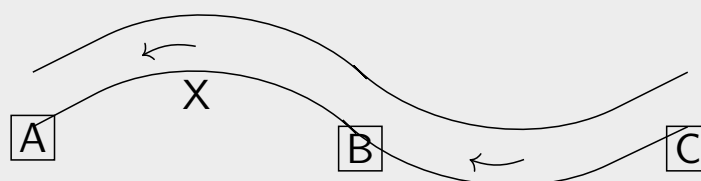
Exercises

In regard to preference over actions, what is the relation between *Maximin* and *miniMax Regret*?

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River example



Example (River logistics)

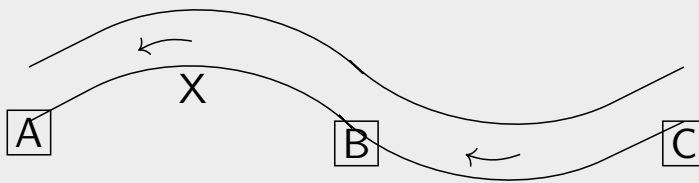
Alice's warehouse is located at X on a river that flows down-stream from C to A. She delivers goods to a client at C via motor boats. On some days a (free) goods ferry travels up the river, stopping at A then B and C, but not at X.

The fuel required (litres) to reach C from each starting point:

	A	X	B	C
To C from:	4	3	2	0

Alice wants to minimise fuel consumption (in litres).

River example



	f	\bar{f}	有无ferry
A	4	0	
B	3	1	
C	1	1	

Alice considers three possible ways to get to C (from starting point X):

- A : via A, by floating down the river
- B : via B, by travelling up-stream to B
- C : by travelling all the way to C

Outcomes are measured in *litres left* in a four-litre tank.

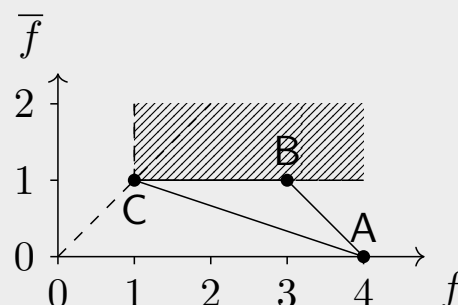
Exercise

Let $w : \Omega \rightarrow \mathbb{R}$ denote fuel consumption in litres. What transformation $f : \mathbb{R} \rightarrow \mathbb{R}$ is responsible for the values $v : \Omega \rightarrow \mathbb{R}$ in the decision table?

River example

- Axes correspond to payoffs in each of the two states; *i.e.*, payoff v_1 in state $s_1 = f$ and v_2 in $s_2 = \bar{f}$
- Actions graphed below:

	f	\bar{f}
A	4	0
B	3	1
C	1	1



- Option C not a better response than B under any circumstances (*i.e.*, in any state)
- C worse than B in some cases and no better in all others; C can be *discarded*

Generalised dominance

Definition (Strict dominance)

Strategy A *strictly dominates* B iff every outcome of A is more preferred than the corresponding outcome of B .

Definition (Weak dominance)

Strategy A *weakly dominates* B iff every outcome of A is no less preferred than the corresponding outcome of B , and some outcome is more preferred.

	s_1	s_2	s_3
A	3	4	2
B	4	4	3
C	5	6	3

Exercise

Which strategies in the decision table shown are dominated?

Dominance and best response

Corollary

Strategy A *strictly dominates* B iff A is a better response than B in each possible state.

Corollary

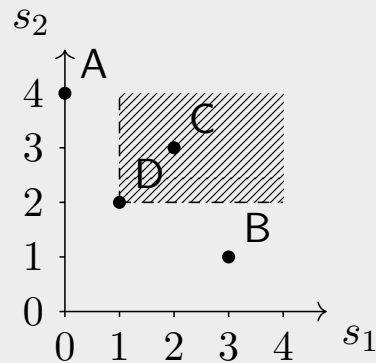
Strategy A *weakly dominates* B iff A is a better response than B in some possible state and B is not a better response than A in any state.

Dominance principle

A rational agent should never choose a dominated strategy.

Admissible actions

	s_1	s_2
A	0	4
B	3	1
C	2	3
D	1	2



Definition (Admissible)

An action is *admissible* iff it is not dominated by any other action. An action which is not admissible is said to be *inadmissible*. The set of all admissible actions is called the *admissible frontier*.

Exercises

Which actions above are admissible?

Dominance: *MaxiMax* and *Maximin*

	s_1	s_2	M	m
A	2	2	2	2
B	2	1	2	1
C	1	1	1	1

Definition (Dominance elimination)

A decision rule is said to satisfy (strict/weak) *dominance elimination* if it never chooses actions that are (strictly/weakly) dominated.

- Dominated actions can be discarded under any rule that satisfies dominance elimination

Dominance summary

Rules that satisfy strict/weak dominance elimination.

Rule	Strict	Weak
<i>MaxiMax</i>	✓	×
<i>Maximin</i>	✓	×
<i>Hurwicz's</i>	✓	×
<i>miniMax Regret</i>	✓	×
Laplace's	✓	✓

Exercise

Verify the properties above.

Rule axioms

The following criteria can be used to assess the suitability of decision rules:

Axiom of dominance

A decision rule should never choose a dominated action.

Axiom of invariance

A decision rule's choices should be independent of representation.

Axiom of solubility

A decision rule should always select at least one action.

Axiom of independence

Adding a duplicate state should not affect a rule's decision.

Summary: decisions under complete uncertainty

- *Maximin* in extensive form
- Multi-stage decisions
- Extensive to normal form translation
- Information in extensive form
- Graphical visualisation
- Indifference
- Dominance and admissibility