

Medium (website)

Medium is an American platform developed by Evan Williams and launched in August 2012. It is owned by A Medium Corporation. The platform is an example of social journalism, having a hybrid collection of amateur and professional people and publications, or exclusive blogs or publishers on Medium, and is regularly regarded as a blog host.

Williams, previously co-founder of <u>Blogger</u> and <u>Twitter</u>, [4] initially developed Medium as a means to publish writings and documents longer than Twitter's 140-character (now 280-character) maximum.

In March 2021, Medium announced a change in its publishing strategy and business model. The change is to its mix of paid journalists working on its own publications, to be reduced, versus its support of independent writers, which will increase. [5]

History

2012-2016

Evan Williams, Twitter co-founder and former CEO, created Medium to encourage users to create posts longer than the then 140-character limit of Twitter. When it launched in 2012, Williams stated, "There's been less progress toward raising the quality of what's produced." By April 2013, Williams reported there were 30 full-time staff working on the platform, role, including a vacancy for a "Storyteller" role, and that it was taking "98 percent" of his time.

Medium	
• Medium	
Type of business	Privately held company
Available in	English (specific publications can be in Spanish, French, and other languages)
Area served	Worldwide
Owner	A Medium Corporation
Founder(s)	Evan Williams
Chairman	Evan Williams
CEO	Tony Stubblebine
Industry	<u>Internet</u>
Products	Blog
	<u>Online</u>
	publication
Services	Blog publishing system
	Social network
	Publisher
Employees	179 (June 2021) [1]
URL	medium.com (https:// medium.com)
Registration	Required to publish and write articles, some

articles not

online

publishing

still small, although he was still optimistic about it, saying "We are trying to make it as easy as possible for people who have thoughtful things to say". [9]

Medium has been focusing on optimizing the time visitors spend reading the site (1.5 million hours in March 2015), as opposed to maximizing the size of its audience. [10][11] In 2015, Williams

	behind the paywall are free
Launched	August 15, 2012
Current status	Active
Native client(s) on	iOS and Android

criticized the standard web traffic metric of <u>unique visitors</u> as "a highly volatile and meaningless number for what we're trying to do". According to the company, as of May 2017, Medium.com had 60 million unique monthly readers. [12]

Medium maintained an editorial department staffed by professional editors and writers, had several others signed on as contractors and served as a publisher for several publications. <u>Matter</u> operated from Medium Headquarters in San Francisco and was nominated for a 2015 <u>National Magazine Award</u>. In May 2015, Medium made deep cuts to its editorial budget forcing layoffs at dozens of publications hosted on the platform. Several publications left the platform.

In 2017, Medium introduced <u>paywalled</u> content accessible only to subscribers.^[15] In 2017, Medium began paying authors based on how much users expressed their appreciation for it through a <u>like button</u> which each user could activate multiple times. ^[16] The formula for compensation was soon adapted to also include the amount of time readers spent reading, in addition to the use of the like button. ^[17]

Medium has brought in revenue through <u>native advertising</u> and <u>sponsorship</u> of some article series. [18] Medium gained several new publishers to host their content on the platform. There was an aborted attempt to introduce advertising to the site, leading to Medium cutting its staff by 50 employees in January 2017 and closing offices in New York and Washington, D.C. [20][19] Williams explained that "we had started scaling up the teams to sell and support products that were, at best, incremental improvements on the ad-driven publishing model", but that, instead, Medium was aiming for a "new [business] model for writers and creators to be rewarded, based on the value they're creating for people". At that time, the company had raised \$134 million in investment from venture capital firms and Williams himself. [19]

In 2016, Medium acquired the rich media embedding platform Embedly, a provider of content integration services for numerous websites, including Medium itself. That same year there were 7.5 million posts published on the platform, and 60 million readers used medium.com. [19]

2017-present

In March 2017, Medium announced a membership program for \$5 per month, offering access to "well-researched explainers, insightful perspectives, and useful knowledge with a longer shelf life", with authors being paid a flat amount per article. [22] Subsequently, the sports and pop culture website *The Ringer* and the technology blog

<u>Backchannel</u>, a <u>Condé Nast</u> publication, left Medium. Backchannel, which left Medium for <u>Wired</u> in June, said Medium was "no longer as focused on helping publications like ours profit." [23]

In October 2017, Williams reaffirmed Medium was not planning to pursue <u>banner</u> advertising as part of their revenue model and was instead exploring <u>micropayments</u>, gratuities and patronage. [17]

In January 2021, Medium announced that it had acquired the social-based ebook company Glose. [24][25][26] In November 2021, Medium acquired browser-based graphic design tool Projector. Projector's team joined Medium and Projector was shut down in 2022. Projector co-founder and CEO Trevor O'Brien became Medium's chief product officer. [27] In November 2021, Medium also acquired audio-based learning platform Knowable. [28]

Medium employees announced their intent to form a <u>trade union</u> with <u>CODE-CWA</u> in February 2021. According to the Medium Workers Union, 70% of eligible employees have <u>signed union cards</u>, representing workers in editorial, engineering, design and product departments. On February 11, they asked management for <u>voluntary recognition</u> of their union. On March 1, the company announced that the Medium Workers Union had fallen one vote short of the number needed for union recognition. During the leadup to the unionization campaign, Medium hired the union-busting firm Kauff McGuire & Margolis and the CEO Evan Williams led small discussion groups in which he urged employees not to join the union.

On July 12, 2022, the company announced that Ev Williams would be stepping down as CEO and transitioning to chairman of the board. [32] Tony Stubblebine, chief executive of Coach.me, took over as CEO of Medium on July 20, 2022. [33][34] On August 11, 2022, Stubblebine announced a layoff of 29 staff members. [35]

User information and features

Users

Medium does not publish official user stats on its website. According to US blogs, the platform had about 60 million monthly visitors in 2016. [36] In 2015, the total numbers of users was about 25 million. [36]

Platform

The platform software provides a full <u>WYSIWYG</u> user interface when editing online, with various options for formatting provided as the user edits over <u>rich text format</u>. Once an entry is posted, it can be recommended and shared by other people, in a similar manner to Twitter. Posts can be <u>upvoted</u> in a similar manner to <u>Reddit</u>, and content can be assigned a specific theme, in the same way as Tumblr.

In August 2017, Medium replaced their Recommend button with a "clap" feature, which readers can click multiple times to signify how much they enjoyed the article. Medium announced that payment to authors will be weighted based on how many "claps" they receive. [37]

Users can create a new account using a <u>Facebook</u> or <u>Google</u> account. Users may also sign up using an e-mail address, when they are signing up using the mobile app of Medium.com.^[38]

Memberships

Medium offers users subscriptions to become a member for a \$5 monthly or \$50 yearly fee. With a Medium membership, access to "exclusive content, audio narrations of popular stories, and an improved bookmark section" is enabled. [39]

Partner Program

The Medium Partner Program is Medium's compensation program for its writers. Partner Program writers are paid based on how deeply Medium members read their work. As members read longer, writers earn more. Medium distributes a portion of each member's subscription fee to the writers they read most each month. [38]

Tag system

Posts on Medium are sorted by topic rather than by writer, unlike most blogging platforms, including Williams' earlier <u>Blogger</u>. [40] The platform uses a system of "claps" (formerly "recommendations"), similar to "likes" on Facebook, to upvote the best articles and stories, called the Tag system, and divides the stories into different categories to let the audiences choose. [41]

Publications

"Publications" on Medium are shared spaces with a homepage on Medium's website that carry articles and blog posts, like a <u>newspaper</u> or <u>magazine</u>. The articles published or saved on it can be assigned editors, and can be saved as drafts.

- Medium acquired science and technology website <u>Matter</u> in 2013.^[43]
- Cuepoint, Medium's music publication, is edited by <u>Jonathan Shecter</u>, a music industry entrepreneur and co-founder of <u>The Source</u> magazine. [44]
 It publishes essays on artists, trends, and releases, written by Medium community contributors, major record executives, and music journalists, [45] including <u>Robert Christgau</u>, who contributed his <u>Expert Witness</u> capsule review column. [46] Cuepoint was started in 2014. [47]
- Medium also published a technology publication called <u>Backchannel</u>, edited by <u>Steven Levy</u>. [48] In 2016, <u>Backchannel</u> was purchased by Condé Nast. [49]

In 2016, Medium hired the founder of the publication Human Parts, which focused on personal stories. [50]

On February 23, 2016, it was announced that Medium had reached a deal to host the new <u>Bill Simmons</u> website, <u>The Ringer</u>. [51] In August 2017 it left Medium for <u>Vox Media</u>. [52]

In 2019, Medium acquired Bay Area website <u>The Bold Italic</u>.^[53] Also in 2019, Medium launched seven new publications: GEN (politics, power, and culture), OneZero (tech and science), Marker (business), Elemental (health and wellness), Focus (productivity), Zora (women of color) and Level (men of color). [54][55][56][57][58][59][60]

In 2020, Medium launched *Momentum*, whose subjects are anti-racism and civil rights. [61]

Board and corporate governance

Board members

As of June 2020, Medium's board members were: [62]

- Evan Williams
- Biz Stone
- Josh Elman of Greylock Partners
- Ben Horowitz
- Colin Kaepernick^[63]

Former use of holacracy

Medium initially used <u>holacracy</u> as its structure of <u>corporate governance</u>. In 2016, they moved away from holacracy because they reported difficulty coordinating large-scale projects, dissatisfaction with the required record-keeping, and poor public perception of holacracy. [66][a]

Reception

Reviewing the service at its launch in 2012, <u>The Guardian</u> enjoyed some of the collections that had been created, particularly a collection of nostalgic photographs created by Williams. <u>[67] TechCrunch</u>'s Drew Olanoff suggested the platform might have taken its name from being a "medium"-sized platform in between Twitter and full-scale blogging platforms such as Blogger. <u>[8]</u>

Lawrence Lessig welcomed the platform's affordance of Creative Commons licensing for user content, [68] a feature demonstrated in a Medium project with *The Public Domain Review*—an interactive online edition of *Alice's Adventures In Wonderland*, annotated by a dozen Carroll scholars, allowing free remixes of the public domain and Creative Commons licensed text and art resources, with reader-supplied commentaries and artwork. [69][70]

However, in 2013 the service suffered criticism from writers, with some confused about exactly what it is expected to provide. [71]

A 2019 <u>Nieman Lab</u> article chronicling Medium's first seven years described the site as having "undergone countless pivots", becoming "an endless thought experiment into what publishing on the internet could look like". [72]

Government censorship of Medium

Malaysia

In January 2016, Medium received a take-down notice from the <u>Malaysian Communications and Multimedia Commission</u> (MCMC) for one of the articles published by the <u>Sarawak Report</u>. The *Sarawak Report* had been hosting its articles on Medium since July 2015, when its own website was blocked by the Malaysian government. It had reported allegations that money linked to a state investment fund, <u>1Malaysia Development Berhad</u> (1MDB), ended up in Prime Minister Najib Razak's bank accounts.

Medium's legal team responded to the commission with a request for a copy of the Malaysian Anti-Corruption Commission's official statement that the post was untrue, for information on which parts of the article were found false, and for information on whether the dispute has been raised in court. The site declined to take the content down until directed to do so by an order from a court of competent jurisdiction. [74] In response, on January 27, 2016, all content on Medium was made unavailable for Internet users in Malaysia.

The ban has been lifted as of 18 May 2018, with the MCMC stating the ban lift was because "there was no reason (to block the website)" as the 1MDB report has been made public by the government.

Egypt

As of June 2017, Medium has been blocked in Egypt along with more than 60 media websites in a crackdown by the Egyptian government.^[75] The list of blocked sites also includes Al Jazeera, *The Huffington Post*'s Arabic website and Mada Masr. Medium was made available again in late 2022 as of November 2022.

China

In April 2016, Medium was blocked in mainland China after information from the leaked Panama Papers was published on the site. [76]

Albania

The Albanian Audiovisual Media Authority blocked Medium in Albania from April 19 to 21, 2020. [77]

Vietnam

By the end of 2020, Medium was reported to have been blocked by some ISPs in Vietnam. [78]

Russia

<u>Roskomnadzor</u> blocked Medium website and all its subdomains in the Russian Federation on May 31, 2023. [79][80]

Software architecture

Medium's initial <u>technology stack</u> relied on a variety of <u>AWS</u> services including <u>EC2</u>, <u>S3</u>, and <u>CloudFront</u>. Originally, it was written in <u>Node.js</u> and the text editor that Medium users wrote blog posts with was based on <u>TinyMCE</u>. As of 2017, the blogging platform's technology stack included AWS services, including <u>EBS</u>, <u>RDS</u> for Aurora, and <u>Route 53</u>; its image server was written in <u>Go</u>, and the main app servers were still written in <u>Node</u>.

See also

Substack

Notes

0. For difficulties in coordination between departments in the <u>corporate</u> structure, see <u>Bort (2017)</u>.

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