

PMP® PRACTICE CLASS

INTRODUCTION



Project Management Professional (PMP) is a registered mark of the Project Management Institute, Inc.

TOTAL: 20Q
TARGET: 15 CORRECT
DURATION: 25 MIN

INTRODUCTION QUIZ

Q-1

Question:

Todd is a new Project Manager in your company. Your company has a culture where a new PM is helped by senior members of the team. You have been assigned as their PM BUDDY. The new PM asks you whose responsibility is it to determine the priorities between projects in a company. What should be your answer be to them?

A: The project manager

B: The project management team

C: The project management office (PMO)

D: The customer

Q-2

Question:

You are a vendor who has been asked to set up a PMO on the buyer side of the organization. The customer's requirement from the PMO is a well-defined framework where the PMO will provide various templates, forms etc. Yet, the PMs will not report directly to the PMO. What type of PMO is this?

A: Supportive

B: Controlling

C: Directive

D: Hybrid

Q-3

Question:

Which of the following is not considered a project?

A: Remodeling a kitchen

B: Building a metro line that connects cities

C: Running an IT help desk team

D: Shooting a feature film

Q-4

Question:

You are using the three-point estimation technique to develop the total budget for a project. A more experienced colleague suggests that you increase each estimate by 10% to account for any unknown risks. What should you do?

- A:** Do not increase the estimate.
- B:** You need to inform the customer before increasing it.
- C:** Increase the estimate first and then tell the customer the actual reason behind it.
- D:** Because you are a PM, there is no need to inform the customer. Just go ahead and increase the estimate.

Q-5

Question:

You are a Project Coordinator who's trying to secure developers for a project. Your title allows the allocation of some resources, but you are usually denied the resources because they are busy on other projects. What type of organization are you working in?

A: Functional

B: Weak Matrix

C: Composite Organization

D: Organic or Simple

Q-6

Question:

You are a Project Manager and you have received a meeting invite from your Senior Manager. The title of the meeting is: Kill Point Meeting. What is the purpose of this meeting?

A: In this meeting, the project manager and senior management will kill a project.

B: In this meeting, all the team members will sit in one room to kill a project.

C: This meeting will discuss the transition from one phase to another within a project's life cycle.

D: In this meeting, the project manager will be officially assigned to lead the effort.

Q-7

Question:

You're the Project Manager in your organization. Your team members report to you, and you handle their yearly performance review. You are also responsible for resolving issues, in case there are any. It is your responsibility to release the resources when the project is completed so that they can start new project. What kind of organization do you work in?

A: Balanced Matrix Organization

B: PMO

C: Strong Matrix

D: Project-Oriented

Q-8

Question:

You have been asked to create User Manuals for a call center's day-to-day tasks. What is the correct term for this scenario?

A: Project

B: Program

C: Portfolio

D: Operation

Q-9

Question:

Which of the following is an enterprise environmental factor?

A: Change management knowledge base

B: Change control process

C: Identical historical information

D: Commercial databases

Q-10

You are a Project Manager for your organization. Joe, a Project Manager in training, wants to know when the Project Manager needs to be assigned to a project. Your BEST answer can be:

- A. During the initiation stage
- B. During the planning stage
- C. When the stakeholders approve the budget
- D. As soon as a Request for Quote is received

Q-11

The score of the project is established, objectives are refined, and the course of actions required to attain the objectives are defined in _____ .

- A. Executing Process Group
- B. Initiating Process Group
- C. Monitoring and Controlling Process Group
- D. Planning Process Group

Q-12

Weak matrix organizations maintain many of the characteristics of a functional organization, and the role of the project manager is:

- A. Management with full authority
- B. Line management
- C. Expediter
- D. People management

Q-13

You are currently in the execution phase of your project. You will be doing all of the following EXCEPT:

- A. Expending most of the project budget
- B. Implementing planned methods and standards with the team
- C. Reviewing all prior information from the previous phase closures.
- D. Managing risks and implementing risk response activities with the team

Q-14

All of the following are Project Management Knowledge Areas EXCEPT:

- A. Project Change Management
- B. Project Stakeholder Management
- C. Project Communications Management
- D. Project Resource Management

Q-15

Portfolio managers are responsible for managing:

- A. Dependency on different projects
- B. Operational projects only
- C. Projects, programs and operations
- D. Functional work and projects

Q-16

While managing a project, the project manager can benefit from the knowledge of subject matter experts, consultants, and professional and technical associations. This is an example of:

- A. Expert judgment
- B. Organizational process assets
- C. Enterprise environmental factors
- D. Risk monitoring and control

Q-17

You are the project manager of a hydroelectric power plant construction project. The government has regulations that you must ensure the neighborhood will not be adversely affected by the construction. For your project, this regulation is considered as a/an:

- A. Assumption
- B. Ethical Practice
- C. Activity
- D. Constraint

Q-18

What is the best time to assign a project manager for a project?

- A. Right after the contract award
- B. When team members will start performing project activities
- C. After the activity estimates have been identified
- D. While the project charter is being developed before the planning starts.

Q-19

You are a project manager. You have completed a project recently. While reviewing the costs, you observed that most of the project`s budget was utilized for activities performed in the processes of _____ .

- A. Planning Process Group
- B. Executing Process Group
- C. Monitoring and Controlling Process Group
- D. Closing Process Group

Q-20

You are working in an international company which has several offices around the globe. Your Company asks you to manage a project for its subsidiary unit in another country. You quickly realize that employees in the subsidiary unit have poor work ethics compared to employees in your base country. In this context, which of the following will be the most appropriate course of action?

- A. Ask your new team to emulate the work ethics of the teams of your parent company
- B. Take steps to change the work culture of your new team.
- C. Regard your new team as lazy and impose sanctions.
- D. Treat it as cultural differences, and try to determine the ways to improve productivity.

ANSWERS

1C 2B 3C 4A 5B 6C 7D 8A 9D 10A 11D 12C 13C 14A 15C 16A 17D 18D 19B 20D