

Modern voluntary Health Care System

The influence of gamification on the willingness to live healthy

188.407: Management von Software Projekten

Group: 12

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1 Synopsis

The ultimate goal of the Modern Voluntary Health-Care System is to create and publish a new form of an e-health system that encourages users to live healthy. This platform is based on a bonus malus system to give users an easy understandable overview on how healthy they live and how they compare to others.

The project is split in both a scientific and an engineering part. The scientific part aims at searching for technical methods to encourage people to live healthier and generating knowledge of the influence of gamification on the willingness of people to live healthy. From a scientific perspective it is interesting to see how well-known methods like gamification and competition can be used to motivate people to live and stay healthy.

For this purpose we try to evaluate and answer some questions, such as:

- How can people, by technical means, be subconsciously forced to change their ways and daily routines?
- Is there a way to achieve practical improvements in peoples health by providing a playful approach to do so?
- Are those improvements comparable to e.g. consulting professionals such as nutritionists, health trainers or even doctors?
- Does competition motivate people to stay healthy?

The knowledge generated from these tests and questions can be used as a scientific backbone on the journey to a more healthy and fit society. From a psychological perspective it's important to generate data on how gamification of all-day tasks like eating, walking and avoiding health traps can improve the attitude and willingness of people to live healthy. Combined with a modern workflow and easy tracking of health-related data by offering a mobile interface our study aims at generating new knowledge in the field of gamification through technology. Moreover the study should reveal useful information on the usability and user interface of such a system. A clunky interface and no support for automatic tracking of information ultimately means a failure of the whole system. It is vital to generate useful and accurate data of each participant because the system stays and fails with the usefulness of the collected data. We can't force the user to manually enter each and every task he does throughout the day, we need to automate this process as much as possible and we need to integrate with other tracking systems to get access to even more data. The interface of the modern health-care system should stay out of the way of the user, it should intelligently track the information needed to generate good statistics of the habits of the participant.

Case studies including user tests in the section of human computer interaction shall lead to a basis for developing a completely innovative and ground-breaking health-care system, which brings benefits to several different parties.

The engineering part is split into different phases. This leads to the creation of a usable, rudimentary but integrated prototype after a short time. Nevertheless, the vision is a long-term development. For each phase it is necessary to find different partners in economy, politics, health-care and science. The partners mainly use our platform for advertisement and customer relationships, which brings benefits to them as well.

Possible Partners are:

- Phase 1:
 - Supermarkets
 - Fitness Centers
 - Restaurants
 - Doctors
- Phase 2 - "Integrating with existing services":
 - Sport-Community with Tracking (e.g. Runtastic, RunKeeper, Nike Plus, ...)
 - Other health-related tracking services (e.g. Pedometer, Weighttracking, ...)
 - Health-related gaming platforms (e.g. Geocaching, ...)
- Phase 3 - "A new form of health-care system":
 - Insurances
 - WHO

When a user buys something in a partner shop the product gets registered at our platform. The system stores the information in an anonymised form and calculates statistics based on a transparent score-schema. The user can then exchange his earned points for gifts like coupons for healthy shopping at a partner's store. Moreover the platform generates a monthly, opt-in ranking of people living in a specific area, people who register them as a group of friends or all registered people as a whole. It therefore aims at answering questions like "which user lives most healthy?", "which user eats most healthy?", "which user walks the farthest distance in a day?" and similar. Partners are able to interact with the user with the use of the platform so they can selectively advertise new products of interest for the user.

The goals of the platform:

- **Improving overall health of the user:** People are getting more sensible for health-care. So they get forced to live in a healthier way. Our health care system is very expensive. The whole government should have a benefit from this platform and more healthy people.
- **Financial benefits for the user:** Users will be given discounts and coupon codes when buying healthy products at partner stores.
- **Advertisement for the partners:** For the partners the platform offers a chance to advertise their promotions. Furthermore they have the chance to give coupons to the users. With this coupon they can interact with the customer. One possible effect is a gain in customer loyalty.

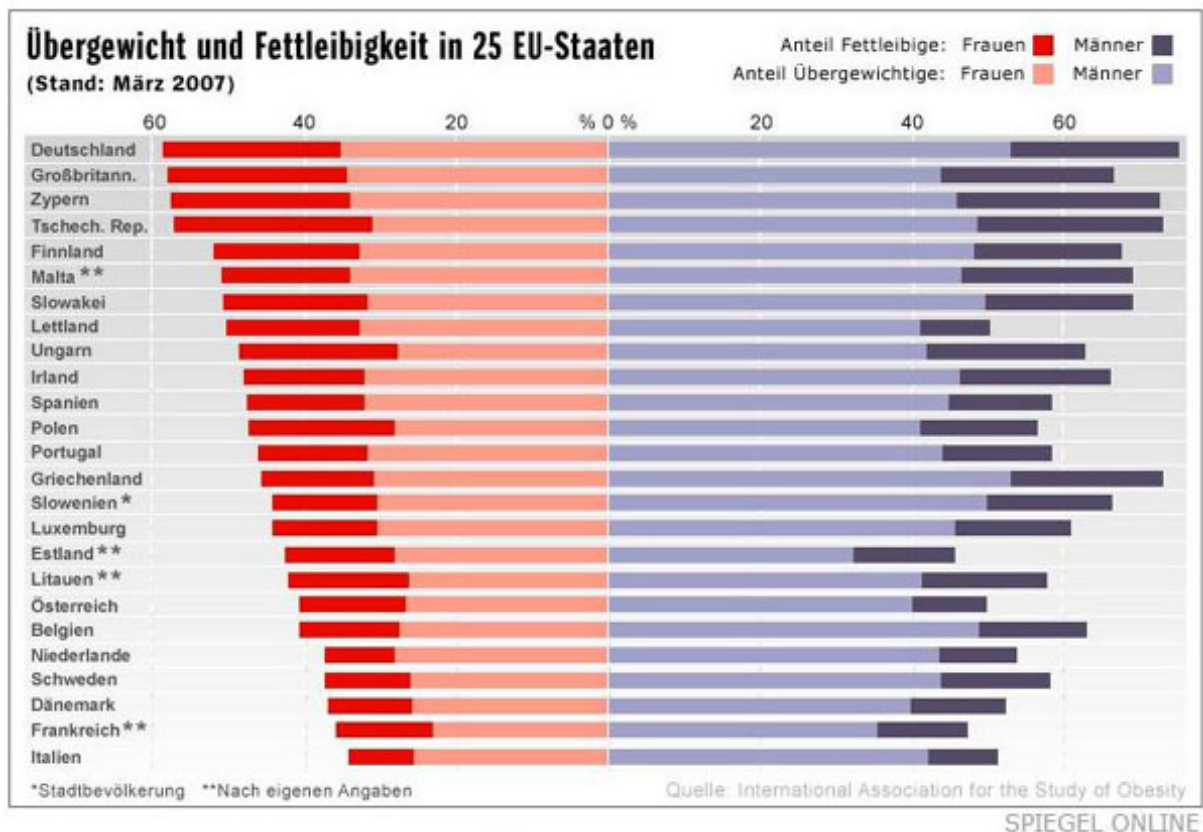


Figure 1: Obese in the EU

2 Introduction and problem description

Recent studies [Rigby and James, 2003] show that more and more people are getting obese these days due to an unhealthy lifestyle and way too less exercise, especially in the so called western society. Many studies and health reports in Europe and America describe the problem and show an increasing trend towards being overweight. The biggest problem in this area is that the situation is getting worse and worse. Especially children are rapidly becoming a big part of the problem, the risk of being an overweight child in the US is about 30 percent - according to the Center for Disease Control ¹. Another recent study suggests that at-risk children are identifiable in their first years of life and tries to identify various risk factors ².

The situation in Europe isn't any better. European studies[rki] show, that about 23 percent of the people living in Germany are obese nowadays. In the Forbes List for the fattest nation, Austria ranks on place 52 with a fat rate of 57.1%.³ Figure 1 shows a rather recent statistic of the situation in 25 European countries, divided by sex.

Being overweight affects your life in a lot of ways. From today's point of view overweight people are less attractive than others, have less success and are more likely to be the victims of day-to-day discrimination [Carr and Friedman, 2005]. Moreover obesity can lead to very serious health problems like hypertension, asthma, diabetes and other cardiovascular problems.

¹<http://news.stanford.edu/news/2004/july21/med-obesity-721.html>

²<http://news.stanford.edu/news/2004/july21/med-obesity-721.html>

³http://www.forbes.com/2007/02/07/worlds-fattest-countries-forbeslife-cx_ls_0208worldfat_3.html

One reason for the negative trend of childhood overweight are bad role models. Parents living an unhealthy lifestyle affect and influence their children. With increased age it gets harder to get in shape, the goal should be to teach children at young ages how to become and stay fit. In the future this negative trend will lead to an increased financial claim in our health care system - more and more people need expensive health treatments because of diseases caused by being obese over the years.

The only way to stop this trend and to reduce the costs for health treatment is to live healthier today. This is the point where our modern health care system comes into play: We want to help people improving their lifestyle and staying fit by motivating them through the help of gamification and technology. Rankings against friends and neighbours as well as bonuses for reaching milestones are a vital part of our system. People shouldn't get forced to live healthy, they should do it self-motivated. We want to increase this motivation. This will eventually lead to a healthier society over time.

Our goal is to make people realize how they can benefit from a healthier lifestyle. A latin quote goes as follows:

"Mens sana in corpore sano"

A sound mind in a healthy body, people that are healthy feel happier. Unfortunately it is way harder to motivate people to look after themselves than it should be. One's weaker self is often blamed for becoming a so called modern couch potato. Combined with the increasing stress of today's achievement-oriented society this leads to long working hours without time for healthy meals or exercises. Most people ignore the fact that often small changes of their habits can lead to a healthier lifestyle without having to invest hours a day for doing sports. Taking the stairs instead of the elevator, using a standing desk instead of sitting in front of the computer all day long, taking the bike to work, buying fruits and healthy meals instead of chunkfood - all these things can dramatically improve your fitness and can be easily integrated as your day-to-day routines. What's missing? The motivation to do so. People are easy to influence (in a good sense). People are driven by results they can see and by competing with people they know. People want to be better than others, naturally. People enjoy being rewarded for their efforts. We want to use these inner forces and turn them into something good, we want to use them to help people improve their lives.

Overall our modern health care system should lead to lowered costs for health care in general and it might be possible to integrate the system with private insurance systems. People would see another benefit of living healthy: cheaper insurance. People like to save money.

This project is accompanied by a scientific study. The goal of the study is to generate relevant data on which arrangements can motivate people the most and lead to best results as well as how people interact with a modern, technology-driven health care system and how to improve these interactions. The focus hereby is on the usability of an ubiquitous health tracking system that (half-)automatically generates useful data of the habits of the participants. This data should lead to a good basis for future work on the topic.

3 Project goals and deliverables

The goal of the modern health care system is to create a new form of voluntary system that motivates people to live and stay healthy. It is based on several pillars:

- *Technology.* The goal of the modern health care system is to use today's possibilities to support a healthier lifestyle. Technology is often blamed as a culprit for the increasing number of unhealthy people. We want to use technology to increase the overall health of people. Currently there are several focused approaches that use technology to improve health, see 5. We want to create a system that does not only track isolated parts of your health-related activities but rather creates a big picture of everything you do and therefore is much more accurate than the existing systems.
- *Ubiquitous Computing and Usability.* The modern health care system should be an easy to use system that transparently integrates into ones living day while staying out of the way and minimizing the need of manual interactions. The increasing success of mobile computing was a start to a new form of computing ultimately leading to ubiquitous and pervasive computing in the future. Ubiquitous computing is a post-desktop model of human computer interaction and describes the integration of computing into everyday activities. The modern health care system should be a case study on how ubiquitous computing performs on a broader range.
- *Psychology.* The modern health care system should use and gather knowledge on what motivates people to stay in shape, especially in the field of gamification. The broad range of data generated by our system should be analyzed and evaluated to generate statistics on how gamification of everyday tasks can improve life. The game designer Jane McGonigal describes her journey from becoming suicidal to enjoying life in her TED talk *The game that can give you 10 extra years of life* ⁴. She describes how turning her life into a game changed her perception of life and made her a happy person. This and other examples clearly show that gaming can have a very high impact on peoples life, with the help of the modern health care system we want to generate scientific data to prove this.
- *Security and Privacy.* The increasing trend to an interconnected system and to ubiquitous and pervasive computing leads to higher risks of misuse of data. Health related data is very sensible data and therefore the modern health care system must guarantee data security and privacy from today's point of view. We need to investigate in how communication can stay private and how data can be obfuscated without losing the ability to generate useful statistics.

There are several research questions to be investigated:

- How can tracking be automatized and done transparently without the need of manual interaction?
- How does gamification of day-to-day tasks affect people's motivation?
- How can ubiquitous computing be used to support improving our health?
- How can different ecosystems be integrated into one giant, interconnected system without sacrificing security and privacy?

⁴http://www.ted.com/talks/jane_mcgonigal_the_game_that_can_give_you_10_extra_years_of_life.html

The main hypothesis to be investigated in this project is in the field of usability and ubiquitous computing. We want to generate knowledge on how a tracking system that monitors your whole day can be designed without being noticeable and annoying. As already stated such a system can only succeed if the generation of useful data is as automatized as possible, manual entries of exercises or nutrition facts can improve the data accuracy but shouldn't be vital for a working system.

The focus of the modern health care system isn't to become a game and therefore to compete with other game approaches like Xbox Kinect or the Nintendo Wii. The main goal of these devices is to be a gaming platform, exercising while playing is a secondary factor that is to a great extent used for marketing reasons. Furthermore the modern health care system is no psychological study. The knowledge generated in this area is a side-product and not the main focus and the evaluation of the generated data is not part of the project. We also do not want to create an advertisement platform that can be (ab)used by our partners to spam our users. We do offer targeted ads, but only to a certain extent to be able to gain the interest of more partners in the industry.

4 Scientific relevance and innovative aspects

4.1 Scientific point of view

Using gamification as a motivational factor isn't new, there are several systems and successful gamifications like "*Foursquare*"⁵ on the market. See section 5 for a list of other systems using gamification in a health-related environment. The modern health care system is scientifically interesting because it combines several well-known approaches into a new interconnected system and it is unknown if and how such a system can work. There is a high scientific potential in our idea because it combines many of already given approaches with existing infrastructure and organizations. The modern health care system is on the one hand a psychological study on how gamification of everyday tasks can influence people's behaviour, on the other hand it tries to gather new knowledge in the field of ubiquitous computing, usability and security/privacy. There are several questions we try to answer, see section 3 for an exhaustive list.

It is already known that gamification, achievements and rankings can boost people's motivation. The questions we try to answer are whether gamification of simple tasks can lead to a long-term improvement of people's attitude towards health. By using several sources for tracking we can gather more data than any other system already on the market and can therefore generate much more accurate data that is needed to answer those questions. The term *ubiquitous computing* was first mentioned by Mark Weiser in 1988 and was shaped in his paper *The computer for the 21st century* Weiser [1999]. Since then ubiquitous computing became a trending form of computing which we believe will play a more and more important role in the future. The modern health care system tries to make use of ubiquitous computing in a broad range and therefore tries to push the integration of computing in day-to-day tasks and this new form of human computer interaction. By using an integrated system for health tracking on such a broad range ubiquitous computing can be pushed to its limits, since we need to track data from several forms of sources and sensors and this from a statistically relevant number of people.

⁵<https://foursquare.com/about/>

4.2 Open questions

The game designer and scientist Jane McGonigal, once suffering from depression herself, investigates in several research projects and studies on how gamification can improve people's life and happiness⁶. For this purpose she once created a game SuperBetter to treat herself, leading to the founding of her company SuperBetter Labs. Her experiments show that habits learned during playing a game with real world content can influence people's behaviour even after the game already ended. The game *World without Oil* [wwo] is an alternate reality game to call attention to a possible future oil shortage. People playing this game showed to be more sensitive for sustainable oil usage afterwards. The open question we want to answer is whether gamification can have a similar impact on the long-term attitude of people towards living a healthy life. We want to find out which factors can lead to a success or a failure of this system and how different societies need different motivations factors.

Another open question we want to answer is if and how different isolated systems can be interconnected in a useful way, and whether we can infer a general approach for such a task. One important point of the interconnected data mining is to not sacrifice security and privacy, while still keeping the possibility to do useful evaluations and create meaningful statistics. There are several algorithms that can be used to do privacy-preserving data mining like Partitioning, Randomization, Group Based Anonymization or special algorithms for Distributed privacy-preserving data mining [Agrawal and Srikant, 2000]. We need to research which algorithms are most suitable for our needs.

Furthermore we want to investigate in the field of human computer interaction. We want to gather knowledge on how to improve the interaction between people and their mobile phones and several other pervasive computing systems they use throughout this study. Usability in the field of mobile and ubiquitous computing is still a very new scientific topic and we want to improve our knowledge about how to design systems that stay out of the way of the user.

4.3 Innovative aspects

As described in the sections above, there are many different standalone solutions/products in the area of technical-backed healthcare. Our study aims at investigating the possibility of combining them to a whole single system which would lead to a gain in additional value. For the resulting system that means, that the user should not be forced to download and install several different apps or helpers (s)he wants to use, but get provided with one single interface which allows to benefit from it at least as much as if every single application would have been used separately by the user.

Another innovative aspect is the attempt to keep the user interface as much out of the way of the user as possible. User interface design could step at a new higher level, where less commands are necessary to get more information and benefit out of the system. We want to search for and present new ground-breaking methods in user interface design for use in ubiquitous software systems.

5 State of the art / current knowledge

Today there are several approaches to motivate people to live healthier, but most of them are just focusing on doing your regular workout and track your success or just help to have more fun doing physical activities.

⁶<http://janemcgonigal.com/learn-me/>

Analyzing these current systems you can find two strategies, on one hand the gamification of healthcare (see 5.1) and on the other hand a combination of healthcare and social engineering with special platforms.

5.1 Gamification of Healthcare

Nowadays there are several products that are using a gamification approach to motivate the user-base to do sport-activities. This technique is used in the gaming industry to sell sport and fitness games and was also part of creating new remotes and interaction possibilities to evolve the whole gaming industry.

5.1.1 Nintendo Wii

One of the first well-known of these systems was introduced by the Japanese company called Nintendo in the year 2005 and named Nintendo Wii. This product is a typical games console, but offered a new kind of remote called “Wii Remote”. The shape of this remote is also highly inspired by the form of an TV remote and uses 4 infrared sensors on top of this remote which makes it possible to point on several objects presented on the TV-screen with a precision comparable to a common mouse used for personal computers.

The included accelerometer is the most important part of this remote which recognizes motions and rotations of the remote and lets users play their games in a very funny and highly interactive way.

Another additional input device for the Nintendo Wii is called “Wii Balance Board” (see 2), which users have to place on the floor in front of the games console. The users have to stand right on top of this board and are able to control the game by switching their weight from one side to the other side. For user feedback they also included speakers and vibration sensors into the Wii Remote.

All these devices are connected via Bluetooth with the Console and are heavily used by sport and fitness games. Some rehabilitation centers are using these consoles to gamify the process and making workouts more interesting. These rehabilitation centers were also observed and analyzed in medical studies showing, that patients have more fun doing their daily workout and training and also getting back to a normal physical condition more quickly.

Games using these features are e.g. “Yoga”, EA Sports “Active 2” or the game compilation “Wii Sports”.

5.1.2 Xbox 360 and Kinect

Microsoft also introduced an additional remote for their Xbox 360 in the year 2010 called “Kinect”. Kinect is working with a different approach than Wii Remote. It’s like a camera placed in front of the TV capturing the users and working with 3D motion sensor, facial recognition and voice recognition (see 3). These facts lead to one big advantage compared to Nintendo’s remote: the user does not have to hold a remote in his hand and therefore the user isn’t constrained within his motions and movements.

Microsoft also offers a SDK and Development ToolKit to allow programmers to build their own Kinect games or application. One of these experiments was built at the University of Minnesota and its goal was to measure or detect diseases like autism. It’s also possible to



Figure 2: Wii Balance Board in action



Figure 3: Microsofts Kinect remote

connect a Kinect remote to a Windows PC which makes it easier to run such applications used in an scientific area.

5.1.3 Playstations Remotes Eye and Move

Sony also introduced in the year 2007 and 2009 two remotes, very similar to the previous described remotes from Microsoft and Nintendo.

Playstation Eye is very similar to Xbox Kinect, offering a camera and microphone to capture the users motions and voice. Playstation Move is an Wii Remote like remote with an additional orb which can change the color to give additional feedback to the user and is used as anchor point for the Playstation Eye to recognize the movements. (see 4)



Figure 4: Playstation Move and Playstation Eye

5.2 Socialisation of Healthcare

Another way of motivating people to live healthier and doing their regular workout is to add a social component to the experience of making sport. The goal of this approach is to create a social network where you can track your own success and compare it to the progress of your friends. This area combines knowledge from psychology, social studies and the corresponding behaviour of human beings reacting to such social structures like social networks.

5.2.1 Introducing RunKeeper

RunKeeper was created several years ago and started as a simple tracking platform to track your runs. It works with several smartphones and uses their GPS sensor to track speed, distance, elevation and other things of a run.

In addition they build a website where you can see your previous runs on a map and give you overview of your last activities with monthly stats (see 5).

Social aspects: The next step was to add social features to their platforms to make this service more interesting for their users. They introduced a route-sharing feature, which makes it possible to find interesting routes near you posted by other runners. To get in contact with these people they introduced the so called Street Team to see the activities from your friends and match against each other, a simple way to gamify your daily workout.

Enhance the platform: RunKeeper also introduces some other features to motivate the users even more to do their workout. One of these was the ability to set goals on a monthly based, like total distance or furthest run, etc.

They also thought how to make this platform a little bit more profitable and released a new way to manage your training with this platform, called “Training Plans”. You can subscribe to these plans after paying a small fee and attend a class. The plans are created from professional



Figure 5: RunKeeper website and mobile clients

trainers and have different goals, e.g. complete a 10 kilometres run within 50 minutes. The users track their run to the classes and are allowed and welcome to spread their success within the class with their classmates.

The look over the rim of a tea cup: RunKeeper tried to expand their offer to cover more bases. First step was to include more different sports to allow cyclist or swimmer to track their activities too.

Offering sport equipment to track your heart rate or your body weight and body fat were another steps in this direction to track more measurement parameter to observe the users health status.

In their blog they are spreading really nice success stories about people losing a lot of weight because of the motivation they got from RunKeepers apps, platform and equipment.

HealthGraph is another platform they are hosting which focuses more on the social aspects and this system is covering even more health parameter than the original RunKeeper website, but this platform is still in kind of a beta mode.

To catch even more ideas and possibilities they also released an SDK to integrate RunKeeper into other apps and allow other platform to use these collected data.

5.2.2 Similar Platforms

There are several other platforms tracking your sport activities, a lot of them do not offer that many features as RunKeeper does, do not have that many users, or do not follow such an intense social approach.

- **Runtastic:** This is a very similar system like RunKeeper but also had a lot of success during the last few years. The company is situated in Linz in Austria and expanded their

user based all over the world. A lot of people switched from RunKeeper to Runtastic because of several individual reasons (e.g. design, user-base, etc.).

- **Nike+**: Nike also started with a tracking service for runners, but they used another sport equipment to track the distance of your run. The user had to place these small sensor on one of his shoes and this sensor tracked your step like a step counter and calculated your run distance.

They also began to work on an app and introduce new features and also selling their combined sport equipments like gears and so on. Also the social aspect became more and more important in their system.

One big advantage is the use of Xboxes Kinect which not only combine these two platforms but also combine the two strategies of gamification and socialisation.

- **Other platforms introduced by several sport equipment manufacturers:** Other manufacturers like Polar also introduced their own platforms but have problems to reach a big user-base. They tried to jump on this movement made by platforms like RunKeeper or Runtastic, but couldn't get that much success with their systems, although they have a lot of success with their equipment.

5.3 Approach of this Project

This project does not follow the same approach as the above mentioned Social Platforms or Game Consoles.

Both mentioned approaches are combining their platform or consoles as tool to give people motivation to do their workout, but do not cover other health aspects as diet or food at all.

The goal of this project is to make people live healthier using motivation hints and a huge fun factor combined with social aspect. All of the mentioned systems are using their methods to sell their products to get a financial benefit out of the project, unlike this project is focusing only on the healthiness of its users, which also means that this project is getting money out of other stakeholders, but not from its users directly.

This facts also give the system the ability to focus more on the users needs than other systems and introduce more health-saving-features in the future. The goal should be to sell an attitude to life, but not a product such as remotes, consoles or sport articles. Because of these prerequisites its easier to convince scientific stakeholders like medical universities, hospitals, doctors etc. to participate in such a platform.

6 Method

6.1 User Centered Design

We decided on *User Centered Design* as the procedure model used to accompany the creation of the Modern Health Care System because it is a structured method that involves the end users throughout all stages of the design and development of our system. We need to identify and evaluate the users and their needs as a prerequisite for building an effective and interactive system. User Centered Design is an iterative process that aims at supporting this procedure by integrating the user early into the design process. By the means of user research and a systematic usability engineering process it is possible to identify how users think and work. This enables us to get a better understanding of the actual needs of the users and how to solve their problems by the means of an effective and fun to use system. Moreover we get a better understanding of the motivation and psychological profile of our users, which should help gathering knowledge in the field of gamification.

User Centered Design focuses on the solution and the quality of the user experience, in contrast to traditional methods that more often emphasize on functionality and robustness of the system.

User Centered Design runs through 4 phases [see figure 6]:

1. Research Phase
2. Design Phase
3. Prototyping Phase
4. Evaluation Phase

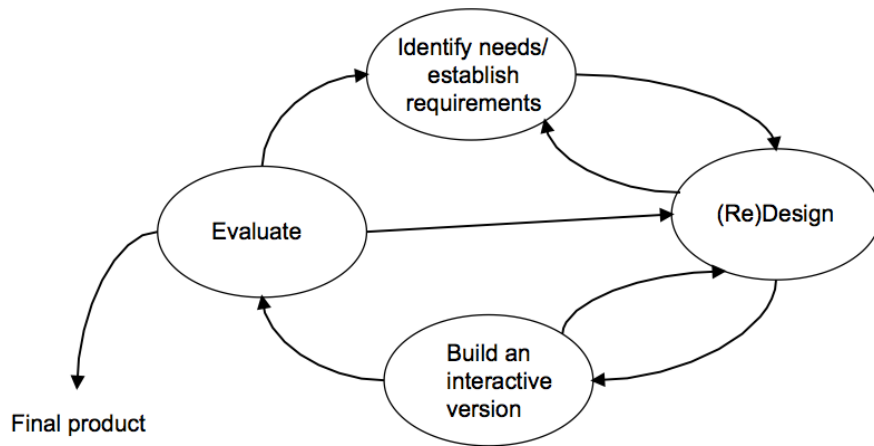


Figure 6: User Centered Design Process [INSO [2011]]

During the *Research Phase* information about the users, their profiles and their needs is collected. During the *Design Phase* the requirements are specified based on the information gathered in the research phase and the concepts are created. During the *Prototyping Phase* various forms of mockups and prototypes are created based on the information gathered in the design phase. In the *Evaluation Phase* the prototypes and mockups are finally discussed with the users and evaluated. It is important to repeatedly check if the needs of the users are still met. Therefore the phases are interconnected and fast iteration is a vital part of User Centered Design.

6.2 Experimental Horizontal Prototyping

We decided for a combination of experimental and horizontal prototyping as software development method because it perfectly fits into the overall procedure model. By creating an horizontal prototype in an early state and iterating it with the information gathered from our users we aim at creating a highly usable product with reasonable costs.

Experimental prototyping aims at creating a prototype of the system in an early phase of the development process and is therefore highly compatible with the use of user centered design (see 6.1). There is also a connection to the empirical study part (see 6.4), as the prototype shall be used for evaluating requirements of users as well as of partners from the industry. Not only should an early prototype lead to a higher-sophisticated user interface with respect to ui design principles and usability issues, but also provide possibility to gain results for the research part of the overall project.

The prototyping shall be executed in a horizontal manner, that means there should be a fully designed user interface before starting over with any kind of business logic implementation. In contrast to that, vertical prototyping aims at implementing one specific feature from the frontend to the backend with its full functionality. The advantage of an horizontal approach is, similar to an experimental one, the perfect compatibility with user centered design. Of course this requires a strict separation of user interface and business logic implementation. See figure 7 for a distinction between horizontal and vertical prototyping.

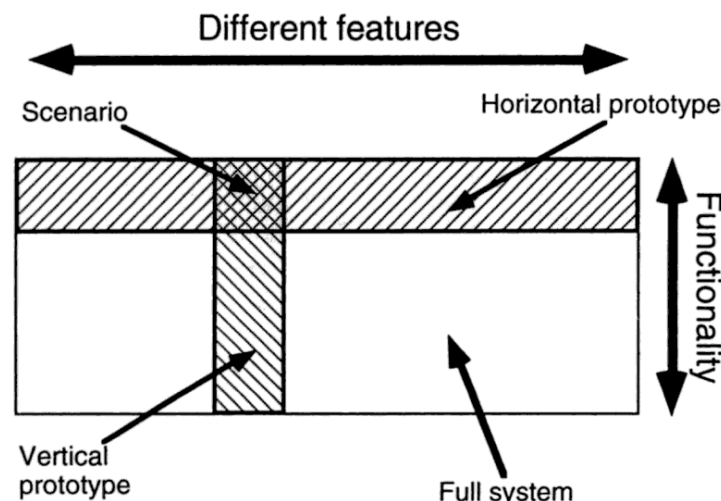


Figure 7: Horizontal and vertical prototyping [Nielsen, 1994, Page 94]

One advantage of prototyping is that potential errors in the user interface can be detected in an early phase of the project - also quality assurance can get embedded into the project as early as possible.

6.3 Thinking Aloud

Thinking Aloud is a method developed in the usability testing labs of IBM and is one of the most valuable usability engineering methods according to Jakob Nielsen [Nielsen, 1994, Page 195ff]. It involves participants thinking aloud as they perform certain tasks. The participants are asked to say whatever they are thinking about, looking at, doing or feeling while performing the tasks. Observers take notes of everything the participant says during the scenario without attempting to interpret their claims. The sessions are usually recorded to enable you to go back later and connect the claims with the tasks the participant was currently performing. The purpose of this method is to make assumptions explicit. By explicitly saying their thoughts, it gets easier to

understand how the participants view the system and to identify their major misconceptions.

We choose to use Thinking Aloud during the conception of the Modern Health Care System because it helps revealing *why* users do something. It helps us focusing on the interaction needs of the users and to develop a highly integrated ubiquitous system. It is very important to integrate Thinking Aloud in a very early stage of the design and development process because early clues can help anticipating and tracing the source of problems and this ultimately leads to a better system and reduced costs.

6.4 Empirical Study

Empirical study of the needs of the main stakeholders in the project is essential. Creating a product that does either not suit the workflow of the desired users or doesn't gain any traction for viable business partners would be a failure of the project. By means of surveys and interviews we try to identify requirements at the beginning and aim at getting answers to at least the following questions:

- What do end users need/want? What is negligible and can therefore be omitted?
- What do they miss in current systems?
- How do they wish to interact with the system?
- What are the needs of the different business partners?
- Which systems are currently in use at the partners processes?
- How would they improve their current systems?

Of course empirical study has to take place at a very early phase in the project to prevent undesirable development and ensure movement into the right direction from the very beginning. The contents of the questionnaire therefore have to be prepared conscientiously and meaningful, so that as much findings as possible can be deduced for use in later phases of the project.

6.5 Literature Research

Certainly we do not have to and do not intent to reinvent the wheel with the Modern Health Care System, therefore a detailed literature research has to be carried out to find possible approaches that are already tested and can be reused. By finding other scientific work at the same topics we want to save both time and unnecessary work that has already been done by others and concentrate on the questions that haven't been answered yet.

The literature research part aims at answering the following questions:

- Which techniques are already in use or have been introduced in the field of
 - healthcare applications?
 - ubiquitous systems?
 - user centered design?
 - usability engineering?
- Which of the found techniques can be reused?
- What can be improved?
- Which research questions are still open to answer?

7 Detailed description of the workpackages

7.1 Phase: Range of Functions

7.1.1 Literature Research LR1

Dependencies: None

Description: Find and describe existing systems and emphasize their approach. Analyze the user-interfaces and the provided interaction with the system. Establish the functionality and their business model.

Responsible persons: Research Group

Goals and expected Results: Information about current systems, their feature set and user-interface

7.1.2 Empirical Study ES1

Dependencies: LR1 7.1.1

Description: Create questionnaire for users, to get information about their thoughts about the systems discovered in 7.1.1. They should evaluate these results and discover issues with their user-interface and functionality and also mention their needs regarding these two aspects.

The users current situation regarding the usage or the willingness to use of current systems are also parts to work out.

Responsible persons: Research Group, Alpha-User

Goals and expected Results: Knowledge about the user needs.

7.1.3 Empirical Study ES2

Dependencies: LR1 7.1.1

Description: Meeting with possible service partners (restaurants, supermarkets, doctors, etc.) to identify their currently used systems and their needs, thoughts and wishes and specify how a cooperation could look like.

Responsible persons: Strategy Team

Goals and expected Results: Knowledge about the needs of service partners. Signed partner contracts.

7.1.4 Range of Functions RF1

Dependencies: LR1 7.1.1

Description: Evaluating and complete feature set using knowledge discovered during step LR1 (7.1.1).

Responsible persons: Research Team

Goals and expected Results: Next draft of feature list

7.1.5 Range of Functions RF2

Dependencies: RF1 7.1.4, ES1 7.1.2, ES2 7.1.3

Description: Combine knowledge from the two empirical studies ES1 and ES2 and evaluate the provisory feature list. Check if the discovered features from the empirical studies are matching the created feature list. Which features are really necessary and have an actual benefit for the users and stackholders? Which features are just nice to have or unnecessary at all?

Responsible persons: Research Team

Goals and expected Results: Final set of features for version 0.1 (Milestone M1)

7.2 Phase: Towards Release

7.2.1 Prototyping P1

Dependencies: RF2 7.1.5

Description: Create first version of horizontal prototype by creating the user-interface. Every part of the system should be covered to make an evaluation of this prototype by a group of Alpha-Users possible. The users should get an idea how to use the product and experience the interaction.

Responsible persons: Dev Team

Goals and expected Results: first version of prototype

7.2.2 Evaluation and Redesign ER1

Dependencies: P1 7.2.1

Description: The Alpha-Users should evaluate the prototype (interface and interaction) and the Dev-Team should redesign it by taking care of their input. This step should be repeated several times until there is no more additional useful feedback from the user-group.

Responsible persons: Research Group, Alpha-Users, Dev Team

Goals and expected Results: Information about necessary changes and redesigned prototype (Version 0.5, Milestone M2)

7.2.3 Prototyping P2

Dependencies: P1 7.2.1

Description: Extend the existing prototype by adding functionality and implement the features. The prototype should extend the first version to create and get real data and not only stubs.

Responsible persons: Dev Team

Goals and expected Results: Prototype with all features as a base for the next evaluation step and the first release.

7.2.4 Evaluierung und Redesign ER2

Dependencies: P2 7.2.3, ER2 7.2.2

Description: The new prototype should be reevaluated by the Alpha-Users and also from the Dev Team (including Security and Quality Specialists). This step covers not only the interface and interaction, but also the quality and security of the product. The knowledge should be used to redesign the prototype and this step should be repeated several times. After a number of iterations the status of the web application should be switched to Beta and Beta-Users will be able to sign in and use the systems. After the last iteration the status should be switched to Release.

Responsible persons: Alpha-Users, Beta-Users, Strategy Team, Dev Team

Goals and expected Results: Released web application (Milestone M3)

7.3 Phase: Connect to 3rd Party Services and mobile Client

7.3.1 Literature Research LR2

Dependencies: None

Description: Collect Knowledge about ubiquitous systems and figure out, how the product can be transformed into such a system by providing apps for smartphones. Search for techniques using NFC, GPS, WiFi, etc. Investigate research topics using these techniques like localization, payment, and so on.

Responsible persons: Research Team

Goals and expected Results: Knowledge about ubiquitous systems and mobile apps

7.3.2 Empirical Studie ES3

Dependencies: LR2 7.3.1

Description: Establish user needs regarding an mobile app and get information about expectations of such an app. Find out how the user would use such an app and how this app would influence his daily life. Find ways to embedd this application in the users daily workflow and figure out, how the users could gain more benefits out of the product by providing such an mobile application.

Responsible persons: Research Team, Users

Goals and expected Results: User needs regarding an mobile app

7.3.3 Range of Function RF2

Dependencies: ES3 7.3.2

Description: Convert the knowledge from ES3 to a feature list and requirements for an mobile application.

Responsible persons: Research Team

Goals and expected Results: Feature list, requirements and interaction concept for an mobile app

7.3.4 Prototyping P3

Dependencies: ES3 7.3.2

Description: Implement mobile version of the system with prototyping. Features should include localization of the user to know, if the user is accessing establishment of service partner (e.g. restaurant, fitness center, etc.) and simple tracking of the users activities through NFC, QR-Code-Reader, etc.

Responsible persons: Dev Team

Goals and expected Results: Mobile clients

7.3.5 Empirical Studie ES4

Dependencies: None

Description: Establish if and which social health communities (e.g. tracking platforms) our users are using and find out how to integrate these partner into the system.

Responsible persons: Research Team, Users

Goals and expected Results: Possible new partners (3rd party services)

7.3.6 Range of Function RF3

Dependencies: ES4 7.3.5

Description: Use information gained from ES4 to specify 3rd party services to integrate into the system e.g. by finding APIs etc. It should be possible to e.g. include your sport activities from sport communities by using their API.

Responsible persons: Research Team, Dev Team

Goals and expected Results: Features (services to integrate)

7.3.7 Prototyping P4

Dependencies: ES4 7.3.5

Description: Integrate established services into the system and create nice and intuitive interface to access these informations.

Responsible persons: Dev Team

Goals and expected Results: System with integrated services

7.3.8 Evaluierung und Redesign ER3

Dependencies: P3 7.3.4, P4 7.3.7

Description: Evaluate and redesign the system and mobile clients by the users with several iterations.

Responsible persons: Dev Team, Users

Goals and expected Results: Redesigned system and mobile clients (Version 1.0, Milestone M4)

8 Time plan (Gantt chart)

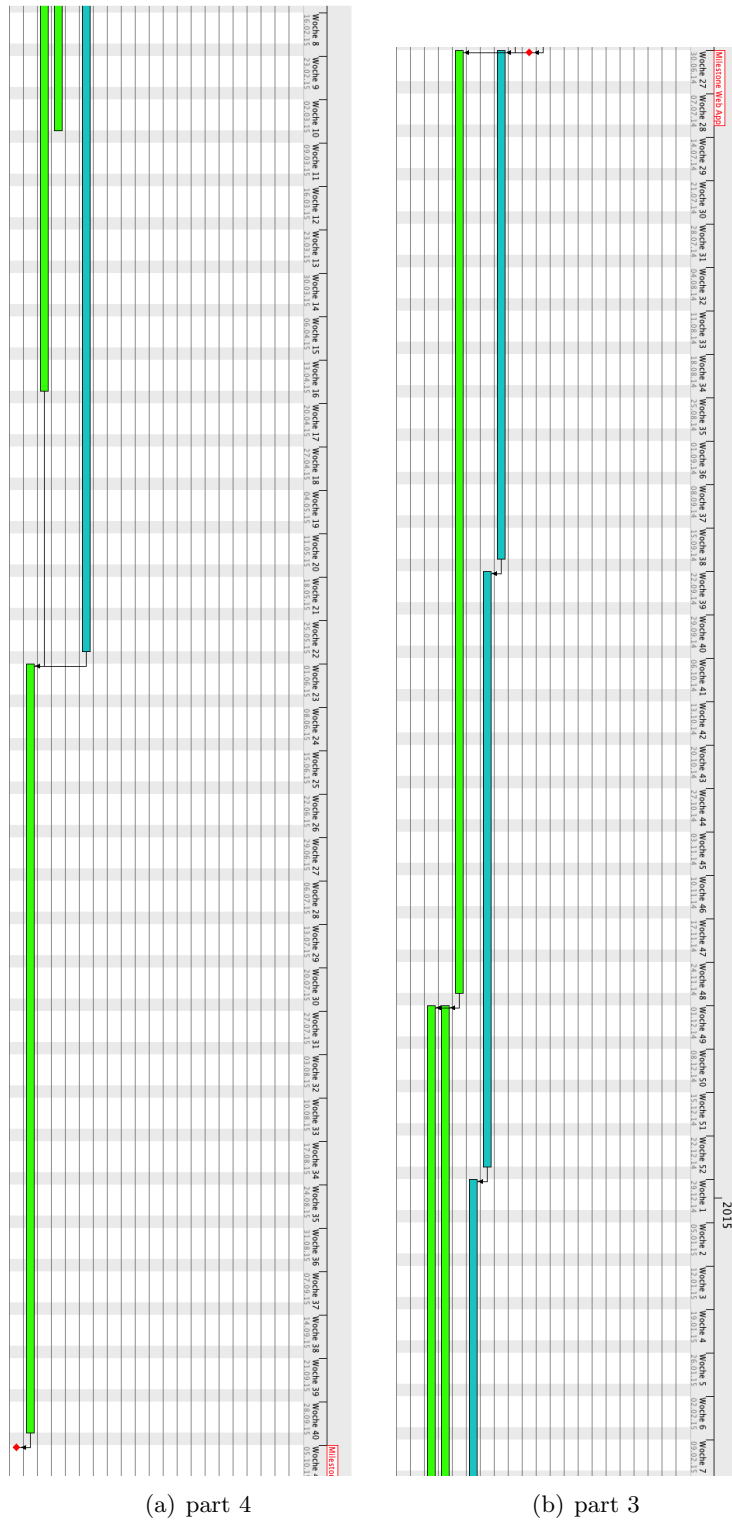


Figure 9: Gantt Chart

9 Human resources / team

9.1 Teams

9.1.1 Strategy Team

The Strategy Team is responsible for leading the project and handling the most important decisions as well as keeping it all together and assuring the quality of the product.

The **project manager** will be the head of the project and will be assisted by his co project manager during all phases and as a backup in case of unforeseeable circumstances. One of them should also have a funded technical knowledge, the other experienced in economical topics. Both should work as a team and also handle the resource management and trigger the planned phases.

Another very important role to fill will be the **Quality manager**. This person will create the quality plan, organize reviews and check, if the corresponding plan is also executed like intended.

Just before the release of Version 1.0 two people will join the team to undertake marketing tasks from the project managers.

Therefore the number of members of the Strategy Team will increase from **three people** at the beginning to **five people** before the first release.

9.1.2 Research Team

This team will be responsible for research topics, therefore experience in scientific area is mandatory for them. They will also lead the user interviews with Alpha- and Beta-User and prepare these interviews by collecting knowledge through research of the state-of-the-art methods and systems.

The results of the user interviews will be analyzed and statistically evaluated by this team to get the best advantage out of it and enhance the product.

They are also responsible for market analysis and observation of customer needs.

The team will include **three experts** at the start of the project and will **increase to five people** in the middle of the project.

9.1.3 Dev Team

There will be several Dev Teams with different main aspects to cover, but whatsoever there will be couple of people that will be responsible for small parts of each team.

One of these experts will be the **Security Expert**. This person will be responsible for all the security issues regarding data storage, anonymization of personal information of the users, reliability, recovery, etc. He will also make choices regarding server selection and managing the infrastructure. At the end of the project another Security Expert will join as backup and support.

Two **Usability and Design Engineers** will be part of the project from the beginning to develop design guidelines and also lead the project from the first prototype to the final product regarding interface and interaction design.

These engineers should also have experience in designing mobile clients, because the design of the mobile application will also be part of their work.

The team to start development will be the **Web Dev Team** and be responsible for the web client and the background services. Therefore knowledge of HTML5, CSS, JavaScript and

additional programming languages to implement a backend is required. The size of the team will be between **six and ten people**, depending on the project progress.

Additional a **Mobile Dev Team** will join to implment mobile clients for the project. Only iOS and Android clients are planned until version 2.0 therefore knowledge in iOS and/or Android programming is mandatory. The size of this team should be between **three and five people**.

9.2 Work structure

9.2.1 Weekly Joure Fix

Every week there will be a meeting with all responsible persons including the project managers, quality managers, lead engineers (person from each dev-team, usability and design engineers, security engineer, etc.) and the lead of the research team to discuss the current progress of the project and the next steps.

9.2.2 Reviews

The Quality Manager will held several reviews to check the project documentation, the execution of test plans and results from the user-interviews. Therefore he will be in contact with the research team as well as with the dev team.

9.2.3 Scrum

As development process scrum should be used. There will be one person in each dev team which is the manager of its own small group to make communication easier with the project manager. This person will check during the daily scrum meeting the progress of this small group. Once a week the project manager will meet the team to check the overall progress, he is also responsible fro defining the product backlog for the next sprint.

9.2.4 Communication and Documentation

For each team there will be a seperate mailing list to distribute messages to the whole team.

Additional there will be two blogs. The first one will be handling the internal communication inside the company, covering news for all employees, strategy decisions and so one.

The official blog will be used as communication channel to the users and the community and will also be used to publish scientific relevant results from the research group as well as results from user interviews.

The created project documentation will be stored in the configuration management tool, which will also handle access control and versioning. This tool will be set up by the strategy team before the project start.

10 Costs

10.1 Personal costs

Members take from human resources chapter 9.

Member	Full-time / Part-time	Position	Duration	Overall costs
Project manager	FT	manager	start - end	140.000 €
Co-project manager	FT	manager	start - end	130.000 €
Quality manager	FT	manager	start - end	130.000 €
Marketing manager 1	FT	middle-manager	last 6 months	32.000 €
Marketing manager 2	FT	middle-manager	last 6 months	32.000 €
Researcher 1	FT	employee	start - end	80.000 €
Researcher 2	FT	employee	start - end	80.000 €
Researcher 3	PT	employee	start - end	40.000 €
Researcher 4	PT	employee	middle - end	20.000 €
Researcher 5	PT	employee	middle - end	20.000 €
Security expert	FT	expert	start - end	130.000 €
Usability- & Design engineer 1	FT	employee	start - end	80.000 €
Usability- & Design engineer 2	FT	employee	start - end	80.000 €
Web dev 1	FT	employee	dev & update	60.000 €
Web dev 2	FT	employee	dev & update	60.000 €
Web dev 3	FT	employee	dev	40.000 €
Web dev 4	FT	employee	dev	40.000 €
Mobile dev 1	FT	employee	dev & update	60.000 €
Mobile dev 2	FT	employee	dev & update	60.000 €
Mobile dev 3	FT	employee	dev	40.000 €
Mobile dev 4	FT	employee	dev	40.000 €

Overall costs for personal: 1.454.000 €

10.2 Equipment

About 22 Workstations.

- Computer
- Maus
- Keyboard
- Two Displays
- OS (License)
- IDE (License)
- Office (License)

Workstation	Member	Costs
01	project manager	1.200 €
02	co-project manager	1.200 €
03	quality manger	1.500 €
04	marketing manager 1	1.200 €
05	marketing manager 2	1.200 €
06	researcher 1	1.200 €
07	researcher 2	1.200 €
08	researcher 3	1.200 €
09	researcher 4	1.200 €
10	researcher 5	1.200 €
11	security expert	1.800 €
12	usability & design engineer 1	2.000 €
13	usability & design engineer 2	2.000 €
14	web dev 1	1.500 €
15	web dev 2	1.500 €
16	web dev 3	1.500 €
17	web dev 4	1.500 €
18	mobile dev 1	1.500 €
19	mobile dev 2	1.500 €
20	mobile dev 3	1.500 €
21	mobile dev 4	1.500 €
22	spare	1.500 €

Total costs for equipment: 30.400 €.

10.3 Material

Name	Amount	Preparation	Monthly	Overall
Testing devices	4	500 €	0	2.000 €
Books (research, dev)	budget	500 €	0	500 €
Manager notebooks	5	800 €	0	4.000 €
Laserprinter	1	1500 €	0	1.500 €
Photoprinter	1	500 €	0	500 €
Copystation & Scanner	1	1000 €	0	1.000 €
Server	1	200 €	50 €	1.600 €

Total costs for material: 11.100 €.

Runtime of the whole project is 28 months. Therefore monthly for the server is 28 time 50 €.

Hosted server with functionalities:

- Mailing
- Fileserver
- Webserver
- Database
- Repository
- Ticket-System (Bugtracker)

10.4 Travel

Given are the pool sizes of money for a specific task.

Type	Cost
Interview	15.000 €
Advertisement	50.000 €
Recruitment of partners	35.000 €

Total costs travel: 100.000 €.

10.5 Miscellaneous

name	preparation	monthly	overall
Internet & Telephone	50 €	50 €	1.450 €
Rent	0 €	1.800 €	50.400 €
Furnishment	15.000 €	0 €	15.000 €
Flyer, Folders	0 €	200 €	5.600 €

Total costs for miscellaneous: 72.450 €.

Rent calculation is given by a space consumption of 8 m^2 for the first employee and 6 m^2 for every following one.

This gives us a total needed space of 130 m^2 .

10.6 Overall listing

Area	Costs
Personal	1.454.000 €
Equipment	30.400 €
Material	11.100 €
Travel	100.000 €
Miscellaneous	72.450 €
Overall Project	1.667.950 €

11 Expected implications and risks

11.1 Importance of the expected results

The main challenge to overcome with this project is to motivate people to live healthier. As we try to combine modern techniques with approved health care measures we hope to encourage the user to utilize the system as often as possible. This should lead to concrete health improvements of each individual user. The research part of the project shall lead to ground-breaking findings in the section of user interface design for ubiquitous technical health case assistants. As there is currently no comparable system, by means of dimension, the possible target group of users is very big.

Not only individuals shall benefit from the results of our project, but whole communities. Healthier people lead to long-term savings in health care expenditures. States and health insurance funds will be able to save a lot of investments.

11.2 Possible risks

11.2.1 Failure risks

One possible failure risk is the drop-out of team members during project runtime. This is discussed in detail in section 11.2.3.

As in most projects, the cancellation of funding by the investors can lead to failure or at least to a temporary stop of the project.

Another possible risk is the research and development going into a wrong direction without getting recognized for a long time. Weekly jour fixes of all important project members and rigorous compliance with the quality assurance specifications shall overcome this risk. The quality manager plays an important role in this possible failure scenario.

11.2.2 Possible project support

The project team shall not define itself as a "closed circuit" but accept support from outside where it makes sense. If possible, contributors of similar projects, products, etc. can get involved into the research and development of the project.

As the project proceeds and a more and more presentable solution evolves, other possible investors or contributors could be acquired. For the time being the public blog of the project can be used to communicate project success to the public, maybe later it is possible to practice a more extensive use of public relation tools an mechanisms to inform as many people as possible about the project.

11.2.3 Risk of team members leaving the project

The actions to take when a team member leaves the project derive from section 9. The quality assurance defines measures such as

- reviews,
- weekly jour fixes,
- extensive documentation of all work done within the project and
- tool support for intra-project communication.

These measures shall lead to a distribution of knowledge to as many team members as possible, so that no team member can get irreplaceable and project success can't get endangered by the

drop out of a single person. The quality manager is responsible for controlling and reviewing the adherence of the quality assurance specifications.

However, important team roles get back-upped by a second person. These are

- project manager,
- quality manager and
- security expert.

12 Ethical considerations & security issues

Whenever personal data is stored in a centralized system discussions about security and privacy arise - this is especially true for sensible data like illnesses and health records. Since the modern health care system deals with very sensible and personal data, security and privacy are two very important issues to deal with and we need to take them seriously.

By combining data from various different sources the modern health care system is able to create a detailed health report of each and every participant and we need to make sure that these reports are anonymized and secured against attacks from outside as well as inside. From an ethical point of view the modern health care system performs research on humans and the collected data threatens the participants' privacy.

The modern health care system performs research on humans and involves patients and human data collection. Therefore ethical issues arise. Ethics aren't to be confused with behaving in accordance with social conventions, beliefs and laws - Tomas Paul and Linda Elder define ethics as *a set of concepts and principles that guide us in determining what behavior helps or harms sentient creatures* [Paul et al. [2006]].

The ethical issues that arise for the modern health care system are the following:

- **Respect for autonomy:** the participant has the right to stop the participation whenever he wants to. All data associated with his record needs to be permanently deleted and removed from our databases.
- **Respect for persons:** the participant has the right to be treated with dignity.
- **Right for inquiry:** the participant has the right to be informed about all the data associated with his record.
- **Truthfulness and honesty:** the participant must not be misinformed about the information derived from his record and how this information was derived.
- **Privacy** the participant has the right that all the information associated with his record is kept private and secured against unpurposeful usage.

We deal with these issues accordingly:

Respect for autonomy The modern health care system provides a way for each participant to exit our study and remove all his data from our records by the means of an online form. The participant can optionally attach information about the reasons why he is leaving the study.

Respect for persons Every participant of the modern health care system is treated in the same way, regardless of his health condition, culture, religion or any other data associated with his record.

Right for inquiry The modern health care system provides an online form similar to current social networks that enables the participants to receive a detailed record about all the data associated with their record.

Truthfulness and honesty The record containing the information about all the data associated with a participants record is created as detailed as possible. Furthermore, whenever the modern health care system derives a possible health risk from the participants condition and actions recorded an information is provided why the system considers the current situation a risk.

Privacy Data privacy is ensured by today's means. We use state-of-the-art security and privacy algorithms to keep our data as secure as possible. Of course, as always, security can't be fully guaranteed, but we highly respect our responsibility of keeping all the data as secure as possible. By picking the most suitable algorithms for data obfuscation like Partitioning, Randomization or Group Based Anonymization we make it as hard as possible to associate given data with a specific participant. Furthermore all our data is stored encrypted and the communication over the internet is performed encrypted as well as over secure channels.

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Abbreviations

MSWP Management von Software Projekten

WP Work Package

OECD Organisation for Economic Co-operation and Development

RKI Robert Koch Institut