SAFe 5. Upgrade exam

**1) When mapping Value Streams what is often the most influential factor to long lead times?**

a. Long delays between steps

**2) Developing software or systems on a cadence helps manage what?**

a. Variability

**3) What are the steps of the iterative PDCA cycle?**

a. Plan, Do, Check, Adjust

**4) What is one way trains and Suppliers can be aligned to a shared business and technology mission?**

a. Build and integrate Solution components and Capabilities with Agile Release Trains

**5) Which two SAFe configurations are enough to achieve Business Agility? (Choose two.)**

a. Portfolio

b. Full

**6) Which Design Thinking tool helps teams understand what a specific user is thinking, feeling, hearing, and seeing as they use the product?**

a. Empathy maps

**7) During which stage of the Continuous Delivery Pipeline should Features be verified in production before the business needs them?**

a. Continuous Deployment

**8) How does SAFe recommend using a second operating system to deliver value?**

a. Organize the Enterprise around

the flow of value while maintaining the hierarchies

**9) What is defined as the ability to compete and thrive in the digital age by quickly responding to market changes and emerging opportunities with innovative business solutions?**

a. Business Agility

**10) How should organizations view market changes?**

a. As opportunities

**11) Which dimension of the Enterprise Solution Delivery competency applies Lean-Agile practices to align and coordinate all the activities necessary to specify, architect, design, implement, test, deploy, evolve, and ultimately decommission Solutions?**

a. Lean System and Solution Engineering

**12) Which aspect of strategy and investment funding involves developing and communicating the Strategic Themes throughout the portfolio?**

a. Connect the portfolio to the Enterprise strategy

**13) Whenever an Enterprise makes a decision, it deeply considers the effect it will have on its end users. What is this statement describing?**

a. Customer Centricity

**14) Which team role was removed from SAFe 5.0?**

a. Dev Team

**15) What is one way to help establish a future state portfolio canvas?**

a. Create a TOWS analysis

**16) Which SAFe Core Competency describes a set of values and practices that encourage the whole Enterprise to increase knowledge, competence, performance, and innovation?**

a. Continuous Learning Culture

**17) Enterprise Solution Delivery, Agile Product Delivery, and which other competency are part of the Execution side of the SAFe Business Agility overview?**

a. Team and Technical Agility

**18) When expressing Strategic Themes as objectives and key results what are the key results?**

a. A memorable description of what the portfolio wants to achieve through Strategic

Themes

**19) Which SAFe competency helps live systems evolve?**

a. Enterprise Solution Delivery

**20) Which SAFe House of Lean pillar addresses moving from projects to products?**

a. Flow

**21) The accelerate step of the Implementation Roadmap is the beginning of another journey that is based on a foundation of what?**

a. Relentless Improvement

**22) Agile Release Trains are organized around the ability to deliver what?**

a. Customer Solutions

**23) Which level no longer exists in SAFe 5.0?**

a. Team level

**24) What is the goal of psychological safety**?

To create an environment for responsible risk-taking

**25) How does SAFe provide time and space for innovation?**

~~By reserving capacity each Iteration for innovation~~

By including an innovation and Planning Iteration

**26) What is one way Lean-Agile leaders lead by example?**

a. By modeling SAFe’s Lean-Agile Mindset, values, principles, and practices

**27) What are two ways empathetic design impacts Customer Centricity? (Choose two.)**

a. It motivates teams to understand and experience the Customer's perspective.

b. It emphasizes user research and Gemba walks.

**28) What is the purpose of the SAFe Implementation Roadmap?**

a. To coach an Agile Release Train launch

**29) Who is responsible for Strategy and Investment Funding?**

a. ~~Business Owners~~

a. Lean Portfolio Management

**30) How do Lean-thinking people and Agile Teams enable Organizational Agility?**

a. By optimizing business processes, evolving strategy, and quickly adapting the

organization