Which of the core competencies of the Lean enterprise helps align strategy and execution?

Team and Technical Agility

Business Solutions and Lean Systems Engineering

Lean Portfolio Management

DevOps and Release on Demand

A team has just adopted the SAFe Implementation Roadmap and is in the process of training executives, managers, and leaders. What is their next step?

Identify Value Streams and Agile Release Trains

Complete the SAFe Value-Stream Workshop ToolKit

Train Lean-Agile Change Agents

Create the Implementation Plan

What is this statement defining: "A series of activities that have proven to be effective in successfully implementing SAFe"?

A PI Planning agenda

The SAFe Implementation Roadmap

The Scaled Agile Framework

SAFe's CALMR approach to DevOps

Where are Strategic Themes found in the SAFe Big Picture?

Program Level

Large Solution Level

Portfolio Level

Team Level

What does the Continuous Delivery Pipeline enable?

Increased technical debt

Ongoing learning

Continuous refactoring

Ongoing development of Team objectives

At the end of PI Planning after dependencies are resolved and risks are addressed, a confidence vote is taken. What is the default method used to vote?

Fist of Five

Planning estimates

Majority Voting

Planning Poker

The program board shows which two items? (Choose two.)You have reached the max number of allowed answers

Risks

Features

Significant dependencies

Epics

Stories

What are the top two reasons for adopting Agile in an organization? (Choose two.)You have reached the max number of allowed answers

Accelerate product delivery

Enable changing priorities

Reduce project cost

Centralize decision making

Reduce changes

What is the primary focus of Lean Portfolio Management?

Remove Program impediments

Align Lean-Agile development with business strategy

Facilitate PI Planning

Lead Solution management

What is the SAFe House of Lean foundation?

Innovation

Lean-Agile Leadership

Value

Respect for People and Culture

During the final plan review, Program risks are addressed using ROAM. What do the letters in ROAM represent?

Remediated, Owned, Approved, Managed

Owned, Mitigated, Resolved, Accepted

Accepted, Remediated, Ordered, Mitigated

Managed, Resolved, Ordered, Accepted

Which role serves as the Servant Leader for the Agile Release Train?

Release Train Engineer

Business Owner

System Architect

Scrum Master

When are planning adjustments communicated back to the Agile Release Train after the management review?

During breakout sessions

At the beginning of day two

During the draft plan review

At the end of day one

Why is it important to decouple deployment from release?

To enable releasing upon demand

To deploy only on a cadence

To enable deploying upon demand

To release only on a cadence

What is the difference between a PI Roadmap and a Solution Roadmap?

A PI Roadmap is a SAFe term and a Solution Roadmap is not

A PI Roadmap is for nearer term planning and Solution Roadmap is for longer term planning

A Solution Roadmap is for nearer term planning and a PI Roadmap is for longer term planning

They are different names for the same thing

If a program repeatedly shows separate feature branches rather than a true System Demo, which practice should be reviewed to address the issue?

Scrum of Scrums

Roadmap Creation

Test First

Continuous Integration

During which event are the Team PI Objectives agreed upon?

Pre-PI Planning

Iteration Planning

Iteration Demo

PI Planning

What are two ways to describe a cross-functional Agile team? (Choose two.)You have reached the max number of allowed answers

They are made up of members, each of whom can define, develop, test, and deploy the system

They are optimized for communication and delivery of value

They deliver value every six weeks

They release customer products to production continuously

They can define, build, and test a feature or component

Which two areas are part of the Scaled Agile Framework Core Values? (Choose two.)You have reached the max number of allowed answers

Responding to change over following a plan

Built-in Questioning

Program Execution

Working software over comprehensive documentation

Transparency

The analyzing step of the Portfolio Kanban system has a new Epic with a completed Lean business case. What best describes the next step for the Epic?

It will be implemented if it has the highest Weighted Shortest Job First ranking

It will be moved to the Portfolio Backlog if it receives a “Go” decision from Lean Portfolio Management

It will remain in the analyzing step until one or more Agile Release Trains have the capacity to implement it

It will be implemented once the Lean business case is approved by the Epic Owner

Weighted Shortest Job First gives preference to jobs with which two characteristics? (Choose two.)You have reached the max number of allowed answers

Longer duration

Higher Cost of Delay

Shorter duration

Fixed date

Revenue impact

How can trust be gained between the business and development?

Release new value to production every day

Maintain iterations as a safe zone for the team

Automate the delivery pipeline

Deliver predictability

What is an example of applying cadence and synchronization in SAFe?

Creating cross-functional teams

Using a Portfolio Kanban System

Allocating budgets to Agile Release Trains

Conducting a PI Planning Meeting

What is one key purpose of DevOps?

DevOps focuses on a set of practices applied to large systems

DevOps enables continuous release by building a scalable Continuous Delivery Pipeline

DevOps focuses on automating the delivery pipeline to reduce transaction cost

DevOps joins development and operations to enable continuous delivery

What is part of the role of the Scrum Master?

To escalate ART impediments

To prioritize the Team Backlog

To facilitate ART events

To coach the Agile Team

Who is responsible for managing the Portfolio Kanban?

System Team

Epic Owners

Lean Portfolio Management

Solution Management

Which statement is true about Program events?

Team events run inside the Program events, and the Program events create a closed loop system

The Daily Stand-up is a Program event that requires the Scrum of Scrums and Program Owner Sync involvement in the closed loop system

The Inspect and Adapt is the only Program event required to create a closed loop system

Program events run inside the Team events, and the team events create a closed loop system

When should new approaches be anchored in an organization's culture?

Culture change comes last as a results of changing work habits

Culture should not be changed because SAFe respects current culture

Right after a sense of urgency is created in the organization

When starting a SAFe implementation

Optimizing flow means identifying what?

Activities that lack innovation

Key Performance Indicators

Delays

Predictability issues of the train

Which SAFe Principle includes providing autonomy with purpose, mission, and minimum constraints?

Build projects around motivated individuals

Base milestones on an objective evaluation of working systems

Take an economic view

Unlock the intrinsic motivation of knowledge workers

What is one pillar of the SAFe House of Lean?

Continuous Delivery

Continuous Improvement

Innovation

Motivated People

What are stretch objectives?

Objectives that do not require business value assignment by Business Owners

Objectives that are not planned in the capacity but will be pulled if there is time later in the PI

Objectives that are committed for the PI

Objectives that are used to identify variable work within a PI

Who facilitates Solution Train Events?

Solution Management

Solution Train Engineer

Agile PMO

Release Train Engineer

Which statement is a value from the Agile Manifesto?

Individuals and interactions over contract negotiation

Individuals and interactions over tools and documentation

Individuals and interactions over teams and contracts

Individuals and interactions over processes and tools

SAFe's first Lean-Agile Principle includes "Deliver early and often" and what else?

Apply systems thinking

Apply cadence

Deliver value incrementally

Decentralize decision-making

What is another name for technical or functional spikes needed to uncover knowledge or reduce risk in the next PI?

Exploration enablers

Epic

Capability

Architectural enablers

Which statement is a principle from the Agile Manifesto?

Limit work in process

Respond to change

Respect for people and culture

Build incrementally with fast, integrated learning cycles

What is the meaning of shift left?

Applying quality practices early and continuously

Moving operations to sit on the train

Exploring customer's needs before committing to work during PI planning

Putting WIP limits on the exploration (left) part of the Portfolio Kanban

What is one guardrail on Lean budget spend?

Customer participation in PI Planning

Lean Portfolio metrics

Investment horizons

Centralized decision making

What is an attribute of an application built with DevOps in mind?

It ensures continuous integration with manual deployment

It has a long manual testing processes

It overlays measurements with events (deployments, releases)

It includes mainly legacy code

Which two types of decisions should remain centralized even in a decentralized decision-making environment? (Choose two.)You have reached the max number of allowed answers

Decisions that require local information

Decisions unlikely to change in the short term

Decisions that deliver large and broad economic benefits

Frequent decisions

Time critical decisions

If small batches go through the system faster with lower variability, then which statement is true about batch size?

Large batches can cause projects to miss targets

Good infrastructure enables large batches

Batch sizes cannot influence behavior

Low utilization increases variability

What is the best measure of progress for complex system development?

Prioritized Backlog

Inspect and Adapt

System Demo

Iteration Review

Why do Business Owners assign business value to Teams' PI Objectives?

To ensure the teams do not work on architectural enablers

To override the decisions made in WSJF prioritization

To give guidance on the business value of the team objectives

To determine the highest value using WSJF

Which statement is true about Lean Portfolio Management (LPM) and budgeting?

LPM can change budget allocations to value streams only every two years

LPM budgets projects and not value streams

LPM cannot make any budget changes to the Portfolio

LPM empowers stakeholders to adapt the current backlog and roadmap context