## HOTEL HR PEOPLE ANALYTICS

### Hotel Analysis from a People Analytics perspective.

This project will try to emulate HR analytics to continue practicing my analytical skills. Also, with this project, I want to <u>strengthen my knowledge</u> in **MySql and SQL**. I will use **Python** and **Power BI** for the data analysis.

I will start with doing a little of data engineering to design the databases I am going to work with. I will use *Figma* to draft the databases and the relationships between each other. Then I will fill the databases with the data, and later I will start the data analysis.

## 1. Import libraries

```
In [1]: # Libraries to manipulate the data
        import pandas as pd
        import numpy as np
        from datetime import datetime, timedelta
        import random
        import string
        from app_pass import dbpass
        # Library to deploy charts with the data
        import seaborn as sns
        import matplotlib.pyplot as plt
        # Statmodels for predictions
        import statsmodels.api as sm
        import statsmodels.formula.api as smf
        # Connect to our MySOL database
        import mysql.connector
        from sqlalchemy import create_engine
        # This is to ignore warnings.
        import warnings
        warnings.filterwarnings('ignore')
```

## 2. Working with our databases

Previously, I created the databases I was going to work with. Because part of the data was difficult to create randomly, I downloaded the databases into an *.xlsx* file and worked with it.

I called the file **hotel\_hranalytics.xlsx**, so now it's time to start working with it.

#### 2.1 Employees Table

```
In [2]: # Let's Load our databases
df rawemp = pd.read excel('../hotel hranalytics/hotel hranalytics.xlsx', sheet n
```

df\_rawemp.head()

Out[2]:		emp_id	Name	Surname	Birthday	Age	Gender	on_license	hotel_id
	0	3272	James	Smith	1957-08-09	67	М	0	FUESSP
	1	3074	John	Johnson	1981-11-19	42	М	0	FUESSP
	2	6627	Robert	Williams	1983-10-15	41	М	0	FUESSP
	3	420	Michael	Brown	1976-04-05	48	М	0	FUESSP

Jones 1968-11-20

#### 2.2 Hotels Table

4856 William

55

Μ

**FUESSP** 

Out[3]:	hotel_id		Name	Location	Opening	Stars	Budget	
	0	FUESSP	Sandy Shores Park	28 03 18.9N-14 19 21.4W	2001-03- 05	4	350000000	
	1	TFNOBH	Ocean Breeze Haven	28 05 56.5N-16 44 54.6W	1998-10- 05	5	550000000	
	2	ACECWR	Coral Wave Resort	28 51 25.9N-13 47 48.7 W	2000-05- 05	5	480000000	

#### 2.3 Hotels Composition Table

In [4]: df\_rawhtcomp = pd.read\_excel('../hotel\_hranalytics/hotel\_hranalytics.xlsx', shee
 df\_rawhtcomp.head()

Out[4]:	hc_id		Department	Active_employees	Emp_with_license	Total_employe
	0	REFUESSP	Reception_Reservations	11	1	
	1	FLFUESSP	Floors_Laundry	35	3	
	2	KIFUESSP	Kitchen	35	3	
	3	BAFUESSP	Bar_Restaurant	31	7	
	4	ANFUESSP	Animation	11	1	
	4					<b>)</b>

### 2.4 Employees Wages Table

In [5]: df\_rawempwages = pd.read\_excel('../hotel\_hranalytics/hotel\_hranalytics.xlsx', sh
 df\_rawempwages.head()

Out[5]:		emp_wag_id	Price_\$_Hour	Hours_worked	Work_overtime	Ovh\$_75%	Gross_pay
	0	3272REFUESSP	14	129	4	10.50	1848.00
	1	3074REFUESSP	14	143	3	10.50	2033.50
	2	6627REFUESSP	18	135	4	13.50	2484.00
	3	420REFUESSP	19	121	11	14.25	2455.75
	4	4856REFUESSP	14	132	7	10.50	1921.50
	4						•

## 2.5 Workforce Composition Table

Out[6]:		wkc_id	Department	Position	years_at_position	Entry_date	year
	0	3272FUESSP	Reception_Reservations	Staff	1	2023-09- 26	
	1	3074FUESSP	Reception_Reservations	Staff	1	2023-04- 29	
	2	6627FUESSP	Reception_Reservations	3rd_Command	4	2014-01- 17	
	3	420FUESSP	Reception_Reservations	3rd_Command	3	2012-10- 25	
	4	4856FUESSP	Reception_Reservations	Staff	1	2023-06- 18	
	4						•

### 2.6 dtypes Testing

I decided to combine all the tables into one big data frame to visualize all the data types each column has instead of using the <u>dytpes</u> command for testing each table. This is the only purpose of the table, and it won't be used in further analyses.

```
In [ ]: # If I needed Let's put all together
    df_combined = pd.concat([df_rawemp, df_rawht, df_rawhtcomp, df_rawworkforce, df_
    df_combined.dtypes
```

```
Out[]: emp_id
                                       object
         Name
                                       object
         Surname
                                      object
                              datetime64[ns]
         Birthday
                                    float64
         Age
         Gender
                                      object
                                    float64
         on_license
         hotel_id
                                     object
         Location
                                     object
         Opening
                                      object
         Stars
                                     float64
         Budget
                                     float64
         hc_id
                                     object
         Department
                                      object
        Active_employees
Emp_with_license
Total_employees
                                    float64
                                    float64
                                    float64
                                     object
         wkc_id
        Position years_at_position
                                     object
                                    float64
        Entry_date datetime64[ns]
years_working float64
Staff
                                    float64
         Staff
         emp_wag_id
                                     object
         Price_$_Hour
Hours_worked
                                    float64
                                    float64
         Work overtime
                                    float64
         Ovh$_75%
                                    float64
         Gross pay
                                     float64
         Deductions_3%
                                    float64
         Total_Payment
                                     float64
         Payment_date datetime64[ns]
         dtype: object
```

After the <u>dtypes testing</u>, we can visualize that some columns needed to change their data type. The next step will be emphasized to correct those data types, in accordance with the ones that were established in our Figma sketch.

### 2.7 Fixing columns dtype

```
In [8]: # Employees Table
df_rawemp[['Age', 'on_license']].apply(pd.to_numeric)
df_rawemp[['hotel_id']].astype('str')

# Hotels Table
df_rawht['Stars'].apply(pd.to_numeric)
df_rawht[['hotel_id']].astype('str')
df_rawht.rename(columns={'Stars': 'Stars_type'}, inplace=True)

# Hotel Composition Table
df_rawhtcomp[['Active_employees', 'Emp_with_license', 'Total_employees']].apply(
df_rawhtcomp[['hc_id', 'hotel_id']].astype('str')

# Workforce Composition Table
df_rawworkforce[['years_at_position', 'years_working', 'Staff']].apply(pd.to_num
df_rawworkforce[['wkc_id', 'emp_id', 'hotel_id', 'hc_id']].astype('str')

# Employees Wages Table
df_rawempwages[['emp_wag_id', 'emp_id', 'hotel_id', 'hc_id']].astype('str')
```

```
df_rawempwages[['Price_$_Hour']].apply(pd.to_numeric)
df_rawempwages.rename(columns={'Ovh$_75%': 'Ovh$_75', 'Deductions_3%': 'Deductions_38': 'Deductions_
```

It was necessary to correct a few column names in order to be similar to the ones created in the *MySQL database*.

Let's proceed to check if all the data is correct and fix all minor errors that are required.

```
In [9]:
        df_rawemp.dtypes
 Out[9]: emp_id
                                object
          Name
                                object
          Surname
                                object
          Birthday
                      datetime64[ns]
                                 int64
          Age
          Gender
                                object
          on_license
                                 int64
          hotel_id
                                object
          dtype: object
In [10]:
         df_rawhtcomp.dtypes
                              object
Out[10]: hc_id
          Department
                              object
                               int64
          Active_employees
                               int64
          Emp_with_license
          Total_employees
                               int64
          hotel_id
                              object
          dtype: object
In [11]: df_rawworkforce = df_rawworkforce.rename(columns={'Position': 'Positions'})
         df_rawworkforce.dtypes
Out[11]: wkc_id
                                       object
          Department
                                       object
          Positions
                                       object
                                        int64
          years_at_position
                               datetime64[ns]
          Entry_date
          years_working
                                        int64
          Staff
                                        int64
          emp_id
                                        int64
          hotel id
                                       object
          hc_id
                                       object
          dtype: object
In [12]:
         df_rawempwages.dtypes
```

```
Out[12]: emp_wag_id
                               object
         Price_$_Hour
                                int64
         Hours worked
                                int64
         Work_overtime
                                int64
         0vh$ 75
                             float64
                             float64
         Gross_pay
         Deductions_3
                               float64
         Total_Payment
                             float64
                                int64
         emp_id
         hotel_id
                                object
         hc_id
                                object
                       datetime64[ns]
         Payment_date
         dtype: object
In [13]: #First we let's check for missing values
         missing_values = df_rawemp.isnull().sum()
         print('Number of missing values: ', missing_values)
       Number of missing values: emp_id
                                              0
       Name
                    0
       Surname
       Birthday
                    0
       Age
       Gender
                  0
       on_license 0
       hotel_id
                    a
       dtype: int64
```

#### 3.1 Let visualizations show what the data has to told us.

Let's begin with something simple. How are our employees distributed by gender?

To answer this question we will use the *Employees* table.

#### 3.1.a Time to visualize the Gender data

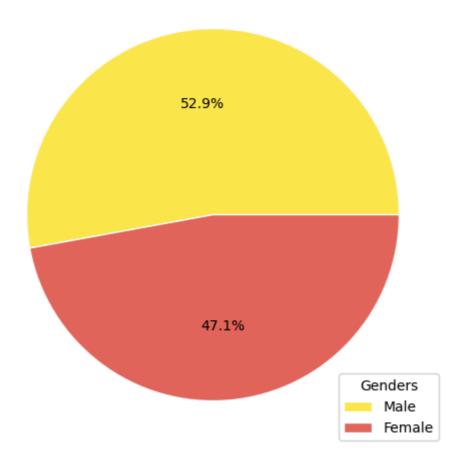
To visualize the gender distribution I will use a pie chart.

```
In [16]: # Preparing the data
colors = plt.get_cmap('Blues')(np.linspace(0.2, 0.7, len(emp_gender)))
labels = 'Male', 'Female'

# Creating the PIE CHART
fig, ax = plt.subplots(figsize=(6, 8))
```

```
ax.pie(emp_gender, colors=['#FDE74C', '#E3655B'], autopct='%1.1f%%', center=(4,
ax.legend(labels, loc='lower right', title='Genders')
ax.set_title('Gender Distribution', fontsize=16)
plt.show()
```

## Gender Distribution



The data shows us the distribution by gender in our three hotels. The employees are distributed, and we have a total of *238 female employees*, representing *47,1%* of the total workforce. And for the *males*, we have *267 employees*, *52,9%* of the total workforce.

#### 3.1.b Let's analyze the gender distribution by **Departments** and **Hotels**

In order to calculate the gender distribution according to the different departments, it will be necessary to combine the tables of "Employees" and "Workforce Composition". I will use the column 'emp\_id' to combine both tables.

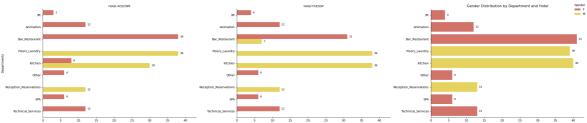
```
In [17]: # Preparing the data
    df_rawworkforce['emp_id'] = df_rawworkforce['emp_id'].astype('str')
    emp_gender_by_dep = pd.merge(df_rawemp, df_rawworkforce, on='emp_id', how='inner
    emp_gender_by_dep.head()
```

```
Out[17]:
             emp_id
                       Name Surname
                                         Birthday Age Gender on_license hotel_id_x
                                                                                            wkc
                                         1957-08-
          0
                                  Smith
                                                    67
                                                                         0
                3272
                        James
                                                             M
                                                                               FUESSP 3272FUES
                                               09
                                         1981-11-
                3074
                                                                         0
          1
                         John
                                Johnson
                                                    42
                                                             M
                                                                               FUESSP
                                                                                       3074FUES
                                               19
                                         1983-10-
          2
                6627
                                Williams
                                                    41
                                                                         0
                       Robert
                                                             M
                                                                               FUESSP
                                                                                       6627FUES
                                               15
                                         1976-04-
          3
                 420
                      Michael
                                 Brown
                                                    48
                                                             M
                                                                         0
                                                                               FUESSP
                                                                                         420FUES
                                               05
                                         1968-11-
                      William
                                                                         0
          4
                4856
                                  Jones
                                                    55
                                                             M
                                                                               FUESSP
                                                                                       4856FUES
                                               20
                                                                                              \blacktriangleright
          # Let's drop the columns we are not going to use
          emp_gender_by_dep.drop(columns=['Name', 'Surname', 'Birthday', 'wkc_id', 'years_
          emp_gender_by_dep.head()
 Out[]:
                                                                                      Positions
             emp_id Age Gender
                                    on_license
                                               hotel_id_x
                                                                    Department
          0
                3272
                        67
                                             0
                                                  FUESSP
                                                           Reception_Reservations
                                                                                          Staff
                                 M
                3074
          1
                        42
                                             0
                                 Μ
                                                  FUESSP
                                                           Reception_Reservations
                                                                                          Staff
          2
                                             0
                                                           Reception Reservations 3rd Command
                6627
                        41
                                 Μ
                                                  FUESSP
          3
                 420
                        48
                                             0
                                 Μ
                                                  FUESSP
                                                           Reception Reservations 3rd Command
          4
                4856
                        55
                                             0
                                 Μ
                                                  FUESSP
                                                           Reception Reservations
                                                                                          Staff
In [19]:
         # Checking for missing values
          gender_by_dep_missing_values = emp_gender_by_dep.isnull().sum()
          print('The missing values are: ', gender_by_dep_missing_values)
         The missing values are: emp_id
        Age
                        0
        Gender
                        0
        on license
                        a
        hotel_id_x
                        0
        Department
                        0
         Positions
                        0
         dtype: int64
          It's time to visualize our data, gender distribution by Hotel and Departments
In [20]:
          # Preparing the data
          gender_dist = emp_gender_by_dep.groupby(['hotel_id_x', 'Department', 'Gender']).
          gender dist.rename(columns={0: 'Count'}, inplace=True)
          print(gender_dist)
          # Converting the Count column to numeric
          gender_dist['Count'] = gender_dist['Count'].astype('int64')
          gender_dist['Count'].dtypes
```

# Using Seaborn to create a barplot with FacetGrid

```
grid = sns.FacetGrid(
    gender_dist,
    col='hotel_id_x',
    height=6,
    aspect=1.5,
    sharey=False
# Drawing the plot
grid.map_dataframe(
   sns.barplot,
   y='Department',
    x='Count',
   hue='Gender',
    palette=['#E3655B','#FDE74C']
)
# Adding the counts to each bar
for ax in grid.axes.flat:
    for container in ax.containers:
        for bar in container:
            bar_value = bar.get_width()
            if bar_value > 0:
                ax.text(
                    bar_value + 0.5,
                    bar.get_y() + bar.get_height() / 2,
                    f"{int(bar_value)}",
                    ha='left',
                    va='center',
                    fontsize=9,
                    color='black'
# Legend and title
grid.add legend(title='Gender')
grid.legend.set_loc('upper right')
grid.set_titles('Hotel {col_name}')
grid.set_axis_labels('Nº of Employees', 'Departments')
plt.tight layout()
plt.title('Gender Distribution by Department and Hotel')
plt.show()
```

```
Department Gender
   hotel_id_x
                                                  Count
                                               F
0
       ACECWR
                                      3R
                                                       3
                                               F
1
       ACECWR
                              Animation
                                                      12
2
       ACECWR
                         Bar_Restaurant
                                               F
                                                      38
3
       ACECWR
                         Floors_Laundry
                                               Μ
                                                      38
                                               F
4
       ACECWR
                                 Kitchen
                                                       8
5
       ACECWR
                                 Kitchen
                                                      30
                                               М
6
       ACECWR
                                   0ther
                                               F
                                                       6
7
                Reception_Reservations
       ACECWR
                                                      12
                                               Μ
8
       ACECWR
                                     SPA
                                                       6
9
       ACECWR
                     Technical_Services
                                               F
                                                      12
10
       FUESSP
                                               F
                                                       4
                                      3R
                                               F
11
       FUESSP
                              Animation
                                                      12
12
       FUESSP
                         Bar_Restaurant
                                               F
                                                      31
13
                         Bar_Restaurant
                                                       7
       FUESSP
                                               Μ
14
       FUESSP
                         Floors_Laundry
                                               Μ
                                                      38
15
       FUESSP
                                 Kitchen
                                               Μ
                                                      38
       FUESSP
                                   Other
                                               F
                                                       6
16
17
       FUESSP
                Reception_Reservations
                                                      12
18
       FUESSP
                                     SPA
                                               F
                                                       6
19
       FUESSP
                     Technical_Services
                                               F
                                                      12
                                                       4
20
       TFNOBH
                                      3R
                                               F
21
       TFNOBH
                              Animation
                                                      12
22
                         Bar Restaurant
                                               F
       TFNOBH
                                                      41
23
       TFNOBH
                         Floors_Laundry
                                               Μ
                                                      39
24
       TFNOBH
                                 Kitchen
                                                      40
                                               Μ
25
       TFNOBH
                                   0ther
                                               F
                                                       6
26
       TFNOBH Reception_Reservations
                                               Μ
                                                      13
27
       TFNOBH
                                               F
                                                       6
                                     SPA
28
       TFNOBH
                     Technical Services
                                               F
                                                      13
```



#### Gender distribution by Department

```
In [21]: # Preparing the data
gender_by_dep = emp_gender_by_dep.groupby(['Department', 'Gender']).size().reset
print(gender_by_dep)

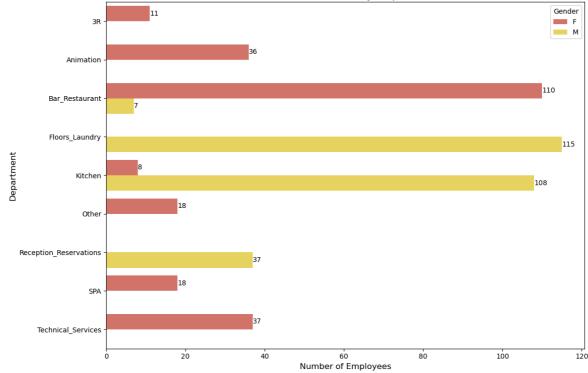
# Creating the barplot
plt.figure(figsize=(12, 8))
ax = sns.barplot(
    data=gender_by_dep,
    x='Count',
    y='Department',
    hue='Gender',
    palette=['#E3655B','#FDE74C'],
    ci=None
)

# Adding the counts to each bar
for container in ax.containers:
    ax.bar_label(container, fmt='%d', label_type='edge', fontsize=10, color='bla
```

```
# Displaying the plot
plt.title('Gender Distribution by Department', fontsize=16)
plt.xlabel('Number of Employees', fontsize=12)
plt.ylabel('Department', fontsize=12)
plt.legend(title='Gender')
plt.tight_layout()
plt.show()
```

```
Department Gender
0
                          3R
                                   F
                                          11
1
                  Animation
                                   F
                                          36
2
             Bar Restaurant
                                   F
                                         110
3
             Bar_Restaurant
                                   Μ
                                           7
4
             Floors_Laundry
                                         115
                                   Μ
5
                                   F
                     Kitchen
                                           8
6
                     Kitchen
                                   Μ
                                         108
7
                       Other
                                   F
                                          18
8
    Reception_Reservations
                                   Μ
                                          37
9
                         SPA
                                   F
                                          18
10
        Technical_Services
                                   F
                                          37
```

Gender Distribution by Department



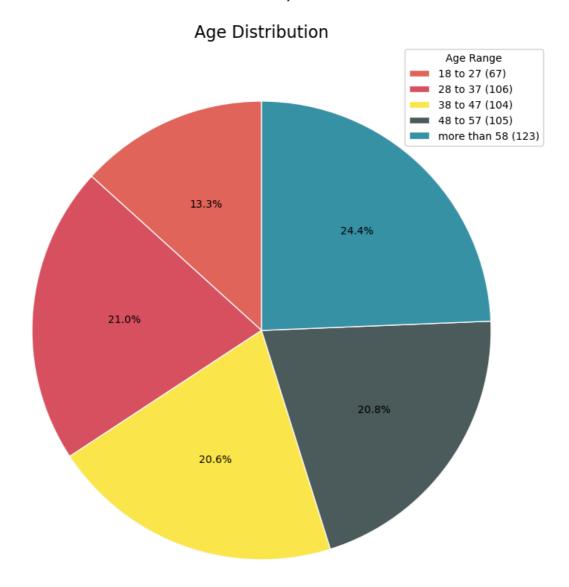
#### 3.2 Let analyze how our employees are distributed by Age

I will create an age range with the purpose of facilitate the analysis

```
In [22]: # Creating a function to distribute our employees by age range
def age_range(age):
    if age >= 18 and age <= 27:
        return '18 to 27'
    elif age >= 28 and age <= 37:
        return '28 to 37'
    elif age >= 38 and age <= 47:
        return '38 to 47'
    elif age >= 48 and age <= 57:
        return '48 to 57'</pre>
```

```
else:
        return 'more than 58'
# Applying the function to the Age column
emp_age_range = df_rawemp['Age'].apply(lambda x: pd.Series(age_range(x)))
# Creating a new column with the Age Range
df_rawemp['Age_range'] = emp_age_range
# Let's check the distribution of the age range
age_range_count = df_rawemp['Age_range'].value_counts().sort_index()
total_agerange_count = age_range_count.sum()
percentage = (age_range_count / total_agerange_count) * 100
# Creating the Pie Chart
fig, ax = plt.subplots(figsize=(12, 10))
colors = ['#E3655B', '#DB5461', '#FDE74C', '#4C5B5C', '#3891A6']
labels = [f'{age} ({count})' for age, count in zip(age_range_count.index, age_ra
labels_sort = df_rawemp['Age_range'].value_counts().sort_index()
graph_labels = '18 to 27', '28 to 37', '38 to 47', '48 to 57', 'more than 58'
ax.pie(age_range_count, autopct='%1.1f%%', center=(4, 4), wedgeprops={"linewidth
plt.legend(labels, loc='upper right', title='Age Range')
ax.set_title('Age Distribution', fontsize=16)
```

Out[22]: Text(0.5, 1.0, 'Age Distribution')



After separating the employees of the three hotels within the age ranges, the following results were obtained:

#### Age Range

- 18 to 27 a total of **67** employees that represent a **13,3%**
- 28 to 37 a total of 106 employees that represent a 21%
- 38 to 47 a total of **104** employees that represent a **20,6%**
- 48 to 57 a total of **105** employees that represent a **20,8%**
- More than 58 a total of 123 employees that represent a 24,4%

We can see that the <u>majority</u> of our staff members are *above* 28 after looking at the distribution of personnel by age range. 13.3% of our personnel is between the ages of 18 and 27, which indicates that *we need to start updating our workforce*. It is advised that <u>future hiring staff concentrate on this age group</u>.

Let's determine which hotels should begin hiring more younger employees.

```
In [23]: # Age distribution by hotels
           agerange_by_hotel = df_rawemp.groupby(['hotel_id', 'Age_range']).size().unstack(
           print(agerange_by_hotel)
           # Creating the Pie Charts
           fig, axs = plt.subplots(1, 3, figsize=(18, 6))
           colors = ['#E3655B', '#DB5461', '#FDE74C', '#4C5B5C', '#3891A6']
           for i, hotel in enumerate(agerange_by_hotel.index):
               ax = axs[i]
               labelsbyhotel = [f'{age} ({count})' for age, count in zip(age_range_count.in
               ax.pie(agerange_by_hotel.loc[hotel], autopct='%1.1f%%', center=(4, 4), wedge
               ax.set_title(f'Age Distribution at Hotel {hotel}', fontsize=14)
               ax.legend(labelsbyhotel, loc='upper right', title='Age Range')
           plt.tight_layout()
           plt.show()
         Age_range 18 to 27
                                 28 to 37
                                             38 to 47
                                                         48 to 57
                                                                    more than 58
         hotel_id
         ACECWR
                             17
                                         31
                                                    43
                                                                38
                                                                                36
         FUESSP
                                        35
                                                    29
                                                                                46
                             24
                                                                32
         TFNOBH
                                        40
                                                    32
                                                                35
                                                                                41
               Age Distribution at Hotel ACECWR
                                               Age Distribution at Hotel FUESSP
                                                                               Age Distribution at Hotel TFNOBH
                                                                                              Age Range
18 to 27 (26)
28 to 37 (40)
                                                                                               38 to 47 (32)
48 to 57 (35)
more than 58 (41)
```

Following an analysis of the age ranges of the three hotels, we have determined that **Sandy Shores Park** has the <u>most elderly staff</u>, with 46 employees aged over 58. Additionally, this hotel has been in business for a shorter period of time thanthe other two hotels. While the staff at **Coral Wave Resort** is fine, it is advised to keep a watch on their group from *38 to 47*, because this is the middle of the age ranges, if they are careless they will end up having the most unbalanced workforce. The hotel with a balanced workforce is **Ocean Breeze Haven**.

Let's figure out the *average age* we have for the hotels. The *average working years* the personnel have. And last, how many employees *on license* does each hotel have?

```
In [24]: df_rawemp['Age'].describe().round()
```

```
Out[24]: count 505.0
         mean
                   45.0
         std
                   14.0
         min
                   21.0
         25%
                  33.0
                   45.0
         50%
         75%
                   57.0
                   69.0
         max
         Name: Age, dtype: float64
In [25]: # With the purpose to view the hotels names
         hotel_names = df_rawht.set_index('hotel_id')['Name']
         # Let's check the average age of the employees by hotel
         avg_age_byhotel = df_rawemp.groupby('hotel_id')['Age'].mean().round()
         # Let's check the average working years of the employees by hotel
         avg_working_years = df_rawworkforce.groupby('hotel_id')['years_working'].mean().
         # To print the names of the hotels in the results
         avg_age_byhotel.index = avg_age_byhotel.index.map(lambda x: f"{x} ({hotel_names[
         avg_working_years.index = avg_working_years.index.map(lambda x: f"{x} ({hotel_na
         # To eliminate the name of the column hotel id
         avg_age_byhotel.index.name = None
         avg_working_years.index.name = None
         print('The average age of the employees is: ','\n', avg_age_byhotel, '\n\n',
             'The average working years of the employees is: ','\n', avg_working_years,
        The average age of the employees is:
         ACECWR (Coral Wave Resort)
                                      45.0
                                      45.0
        FUESSP (Sandy Shores Park)
        TFNOBH (Ocean Breeze Haven)
                                    44.0
        Name: Age, dtype: float64
         The average working years of the employees is:
         ACECWR (Coral Wave Resort)
                                       12.0
        FUESSP (Sandy Shores Park)
                                       12.0
        TFNOBH (Ocean Breeze Haven)
                                       14.0
        Name: years_working, dtype: float64
```

#### 3.3 Analyzing how many of our employees are on license

Now is time to visualize the employees that are on license. Let's figure out If we have a significant number of employees on license.

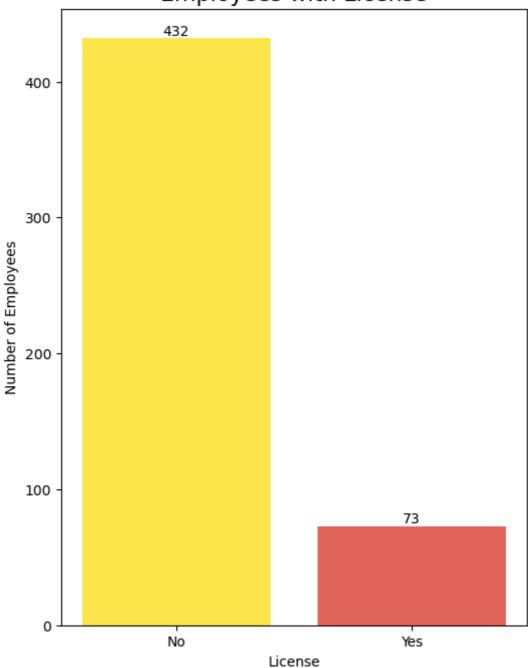
```
In [26]: # Let's check the number of employees with license
    emp_on_license = df_rawemp[(df_rawemp['on_license'] == True)].count()
    emp_on_license_byhotel = df_rawemp.groupby('hotel_id')['on_license'].sum()
    per_emp_on_license = (emp_on_license['on_license'] / emp_length) * 100

# To print the names of the hotels in the results
    emp_on_license_byhotel.index = emp_on_license_byhotel.index.map(lambda x: f"{x}

# To eliminate the name of the column hotel_id
```

```
emp_on_license_byhotel.index.name = None
         print('The number of employees with license is: ','\n', emp_on_license_byhotel,
             'The total employees with license is: ', emp_on_license['on_license'], '\n\n
              'The percentage of employees with license is: ', per_emp_on_license.round(2)
        The number of employees with license is:
         ACECWR (Coral Wave Resort)
        FUESSP (Sandy Shores Park)
        TFNOBH (Ocean Breeze Haven)
        Name: on_license, dtype: int64
         The total employees with license is: 73
         The percentage of employees with license is: 14.46 %
In [27]: # Preparing the data to visualize the employees with license
         on_license_count = df_rawemp['on_license'].value_counts()
         print(on_license_count)
         # Creating the barplot
         fig, ax = plt.subplots(figsize=(6, 8))
         labels = 'No', 'Yes'
         colors = '#FDE74C', '#E3655B'
         ax.bar(labels, on_license_count, color=colors)
         ax.bar_label(ax.containers[0], fontsize=10)
         plt.title('Employees with License', fontsize=16)
         plt.ylabel('Number of Employees')
         plt.xlabel('License')
         plt.show()
        on license
             432
              73
        1
        Name: count, dtype: int64
```





From a total of 505 employees, only 73 are on leave by license; this represents **14,46%** of the total personnel. The company now will have to determine what percentage will be considered serious.

It's time to break down the licenses into the three hotels to visualize which hotel has the most employees on license.

```
In [28]: # Preparing the data
  onlicense_by_hotel = df_rawemp.groupby(['hotel_id', 'on_license']).size().unstac
  print(onlicense_by_hotel)

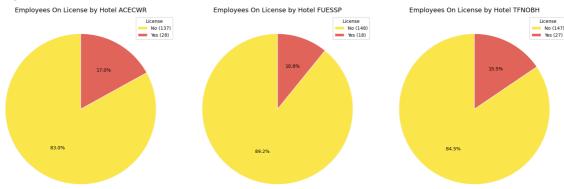
# Creating the Pie Charts
  fix, axs = plt.subplots(1, 3, figsize=(18, 6))
  labels_onlicense = 'No', 'Yes'

for i, hotel in enumerate(onlicense_by_hotel.index):
```

```
ax = axs[i]
labels2 = [f'{age} ({count})' for age, count in zip(labels_onlicense, onlice
ax.pie(onlicense_by_hotel.loc[hotel], autopct='%1.1f%%', center=(4, 4), wedg
ax.set_title(f'Employees On License by Hotel {hotel}', fontsize=14)
ax.legend(labels2, loc='upper right', title='License')

plt.tight_layout()
plt.show()
```

```
on_license 0 1
hotel_id
ACECWR 137 28
FUESSP 148 18
TFNOBH 147 27
```



After breaking down the data, it shows that the *Coral Wave Resort*, with **28** employees, and *Ocean Breeze Haven*, with **27** employees, both are the hotels with more staff on license.

#### 4. Analyzing the Employees Wages Table

We can now examine the annual salary payments since we know how our workforce is composed. I will start by merging the *Employees Wages* table with the *Workforce Composition* table in order to better comprehend our data. This will enable us to filter the data by <u>Positions</u> and <u>Departments</u>.

```
In [29]: # Let's work with the employees wages table
    # First let merge the workforce composition table with the employees wages table
    df_rawempwages['emp_id'] = df_rawempwages['emp_id'].astype('str')
    emp_wages_wfc = pd.merge(df_rawempwages, df_rawworkforce, on='emp_id', how='inne
    emp_wages_wfc.head()
```

Out[29]:		emp_wag_id	Price_\$_Hour	Hours_worked	Work_overtime	Ovh\$_75	Gross_pay	Dı				
	0	3272REFUESSP	14	129	4	10.50	1848.00					
	1	3074REFUESSP	14	143	3	10.50	2033.50					
	2	6627REFUESSP	18	135	4	13.50	2484.00					
	3	420REFUESSP	19	121	11	14.25	2455.75					
	4	4856REFUESSP	14	132	7	10.50	1921.50					
	5 ro	ows × 21 columr	ns									
	4							•				
	With the tables combined, let's drop those columns that we will not use during our analysis.											
In [30]:	em	Droping the co p_wages_wfc.dr p_wages_wfc.he	op(columns=['		use hc_id_y', 'wkc_	_id', 'yea	rs_at_posi <sup>.</sup>	tio				
Out[30]:		emp_wag_id	Price_\$_Hour	Hours_worked	Work_overtime	Ovh\$_75	Gross_pay	Dı				
	0	3272REFUESSP	14	129	4	10.50	1848.00					
	1	3074REFUESSP	14	143	3	10.50	2033.50					
	2	6627REFUESSP	18	135	4	13.50	2484.00					
	3	420REFUESSP	19	121	11	14.25	2455.75					
	4	4856REFUESSP	14	132	7	10.50	1921.50					

```
In [31]: # Checking for missing values
```

new\_missing\_values = emp\_wages\_wfc.isnull().sum() print('Number of missing values: ', new\_missing\_values)

```
Number of missing values: emp_wag_id
Price_$_Hour
Hours_worked
                0
Work_overtime
0vh$_75
Gross pay
Deductions_3
Total_Payment
                0
emp_id
hotel_id_x
                0
hc_id_x
Payment date
Department
                0
Positions
                0
dtype: int64
```

4.1 For the first analysis, let's discover the **average price** *per hour* the hotels are paying to their employees. Also, let's figure out the **average hours** the employees work. How much did the hotels pay in salaries over the year?

I will add to the analysis the **average over time hours** worked by the employees. The **total overtime hours** worked by the personnel during the entire year and how much the hotels paid for all those hours.

```
In []: avg_hour_price = emp_wages_wfc['Price_$_Hour'].mean().round()
    avg_hours_worked = emp_wages_wfc['Hours_worked'].mean().round()
    emp_wages_wfc['total_paid_NH'] = emp_wages_wfc['Hours_worked'] * emp_wages_wfc['
    total_paid_NH = emp_wages_wfc['total_paid_NH'].sum()
    avg_OT_hours_worked = emp_wages_wfc['Work_overtime'].mean().round()
    total_OT_hours = emp_wages_wfc['Work_overtime'].sum()
    emp_wages_wfc['total_paid_OT'] = emp_wages_wfc['Work_overtime'] * emp_wages_wfc[
    total_paid_OT = emp_wages_wfc['total_paid_OT'].sum()

print('The average price per hour: ','\inline*', avg_hour_price, '\n\n',
    'The average hours working by our employees is: ', avg_hours_worked, '\n\n',
    'The total SUM we paid for normal hours is: ', '\inline*', total_paid_NH, '\n\n',
    'The average Over Time hours worked by our employees is: ', avg_OT_hours_wor
    'The total Over Time hours worked by: ', total_OT_hours, '\n\n'
    'The total SUM paid for OverTime hours: ', '\inline*', total_paid_OT
)
```

The average price per hour: € 15.0

The average hours working by our employees is: 140.0

The total SUM we paid for normal hours is:  $\in$  12950211

The average Over Time hours worked by our employees is: 6.0

The total Over Time hours worked by: 33501

The total SUM paid for OverTime hours: € 382709.25

With a *Pie chart* we will visualize how the working hours are distributed between <u>normal</u> and <u>overtime</u>.

```
In [33]: # Let's visualize the percentage of the total hours worked by the employees # First we need to calculate the total hours worked by the employees
```

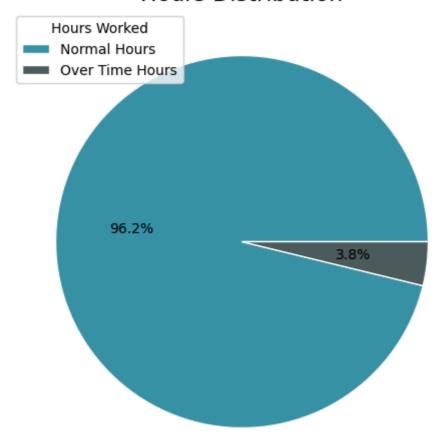
```
total_hours_worked = emp_wages_wfc['Hours_worked'].sum() + emp_wages_wfc['Work_o
per_NH = (emp_wages_wfc['Hours_worked'].sum() / total_hours_worked) * 100
per_OTh = (emp_wages_wfc['Work_overtime'].sum() / total_hours_worked) * 100
print('The total hours worked by our employees is: ', total_hours_worked, '\n\n'
      'Percentage Normal Hours: ', per_NH.round(2), '\n\n',
      'Percentage Over Time Hours: ', per_OTh.round(2)
      )
# Now that we have the percentage we can visualize them
hours = [per_NH, per_OTh]
colors = ['#3891A6', '#4C5B5C']
labels = ['Normal Hours', 'Over Time Hours']
# Creating the PIE CHART
fig, ax = plt.subplots(figsize=(6, 8))
ax.pie(hours, colors=colors, autopct='%1.1f%%', center=(4, 4), wedgeprops={"line
ax.legend(labels, loc='upper left', title='Hours Worked')
ax.set_title('Hours Distribution', fontsize=16)
plt.show()
```

The total hours worked by our employees is: 882410

Percentage Normal Hours: 96.2

Percentage Over Time Hours: 3.8

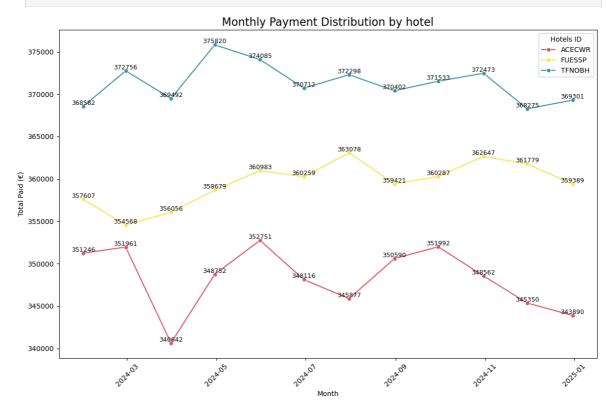
# **Hours Distribution**



4.2 How much did each hotel pay in salaries over the year?

```
In [34]: # Collecting the data to visualize the total paid by the hotels
monthly_payment_by_hotel = emp_wages_wfc.groupby([pd.Grouper(key='Payment_date',
```

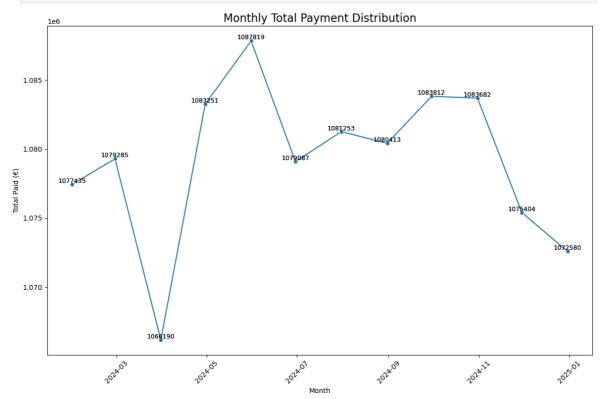
```
'total_paid_NH': 'sum',
}).reset_index()
# Creating the lineplot
plt.figure(figsize=(12, 8))
sns.lineplot(
    data=monthly_payment_by_hotel,
    x='Payment_date',
    y='total_paid_NH',
    hue='hotel_id_x',
    palette=['#DB5461', '#FDE74C', '#3891A6'],
    marker='o',
for hotel in monthly_payment_by_hotel['hotel_id_x'].unique():
    hotel_data = monthly_payment_by_hotel[monthly_payment_by_hotel['hotel_id_x']
    for x, y in zip(hotel_data['Payment_date'], hotel_data['total_paid_NH']):
        plt.text(x, y, f'{y:.0f}', fontsize=9, ha='center', va='bottom')
plt.title('Monthly Payment Distribution by hotel', fontsize=16)
plt.xlabel('Month')
plt.ylabel('Total Paid (€)')
plt.xticks(rotation=45)
plt.legend(title='Hotels ID')
plt.tight_layout()
plt.show()
```



According to our data, **Ocean Breeze Haven** is the hotel that pays more in salaries. **Sandy Shores Park** comes next, and this hotel likewise pays more consistently. Last but not least is **Coral Wave Resort**, which has the lowest payments and has seen a decline since the year started.

To see the total amount of wages paid by the three hotels, let's aggregate all the data. First, the total paid for *nomal hours* and later, the total paid for *overtime hours*.

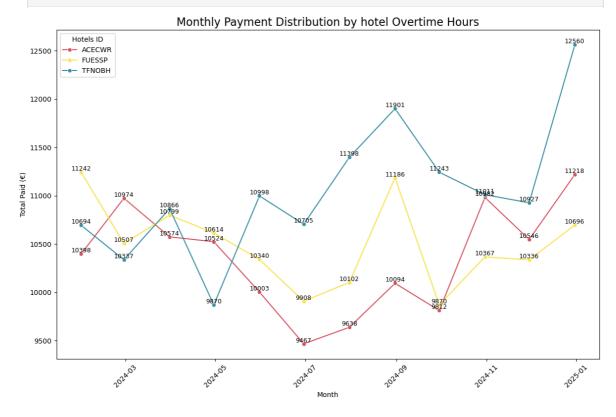
```
In [35]: # Collecting the data to visualize the total paid by the hotels in normal hours
         monthly_payment = emp_wages_wfc.groupby(pd.Grouper(key='Payment_date', freq='M')
         # Creating the lineplot
         plt.figure(figsize=(12, 8))
         sns.lineplot(
             data=monthly_payment,
             x='Payment_date',
             y='total_paid_NH',
             palette=['#3891A6'],
             marker='o',
         for hotel in monthly_payment:
             hotel_data = monthly_payment
             for x, y in zip(hotel_data['Payment_date'], hotel_data['total_paid_NH']):
                 plt.text(x, y, f'{y:.0f}', fontsize=9, ha='center', va='bottom')
         plt.title('Monthly Total Payment Distribution', fontsize=16)
         plt.xlabel('Month')
         plt.ylabel('Total Paid (€)')
         plt.xticks(rotation=45)
         plt.tight_layout()
         plt.show()
```



The data shows that March registered the lowest payment in salaries with a total of  $\in$  1.066.190 and the highest paid in salaries is May with a total  $\in$  1.087.819

Let's see what the overtime hours have to show us.

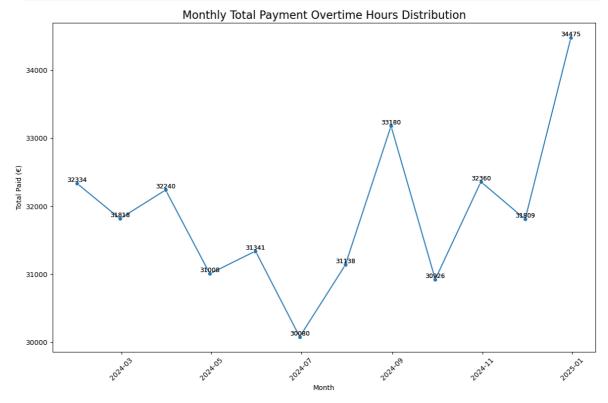
```
}).reset_index()
# Creating the lineplot
plt.figure(figsize=(12, 8))
sns.lineplot(
    data=monthly_payment_by_hotel_ot,
    x='Payment_date',
    y='total_paid_OT',
    hue='hotel_id_x',
    palette=['#DB5461', '#FDE74C', '#3891A6'],
    marker='o',
    )
for hotel in monthly_payment_by_hotel_ot['hotel_id_x'].unique():
    hotel_data = monthly_payment_by_hotel_ot[monthly_payment_by_hotel_ot['hotel_
    for x, y in zip(hotel_data['Payment_date'], hotel_data['total_paid_OT']):
        plt.text(x, y, f'{y:.0f}', fontsize=9, ha='center', va='bottom')
plt.title('Monthly Payment Distribution by hotel Overtime Hours', fontsize=16)
plt.xlabel('Month')
plt.ylabel('Total Paid (€)')
plt.xticks(rotation=45)
plt.legend(title='Hotels ID')
plt.tight_layout()
plt.show()
```



The following conclusion may be drawn from the line plot: **Ocean Breeze Haven** is the hotel that paid more for overtime hours than the other two. In January, *Sandy Shores Park* recorded their highest payment, totaling **€11,242**. Meanwhile, with a total of **€12,218** in December, *Coral Wave Resort* recorded their biggest payment. Last but not least, *Ocean Breeze Haven* began to boost overtime compensation in May and reached a peak in December, totaling **€12,560.0**.

Now is time to visualize the sum of the total paid on overtime hours for the three hotels.

```
In [37]: # Collecting the data to visualize the total paid between the hotels in Over Tim
         monthly_payment_ot = emp_wages_wfc.groupby(pd.Grouper(key='Payment_date', freq='
         # Creating the lineplot
         plt.figure(figsize=(12, 8))
         sns.lineplot(
             data=monthly_payment_ot,
             x='Payment date',
             y='total_paid_OT',
             palette=['#3891A6'],
             marker='o',
         for hotel in monthly payment ot:
             hotel_data = monthly_payment_ot
             for x, y in zip(hotel_data['Payment_date'], hotel_data['total_paid_OT']):
                 plt.text(x, y, f'{y:.0f}', fontsize=9, ha='center', va='bottom')
         plt.title('Monthly Total Payment Overtime Hours Distribution', fontsize=16)
         plt.xlabel('Month')
         plt.ylabel('Total Paid (€)')
         plt.xticks(rotation=45)
         plt.tight_layout()
         plt.show()
```

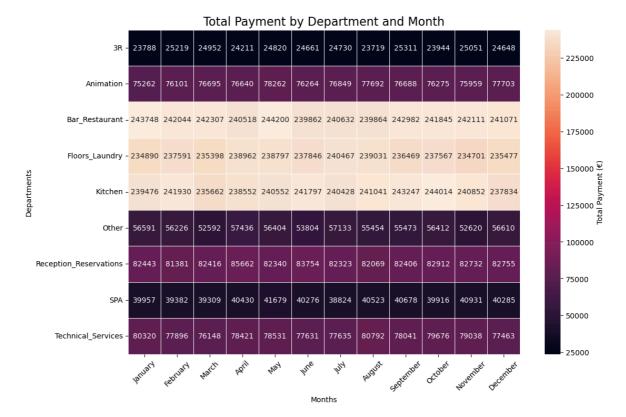


The data indicates that the total amount paid for extra hours decreased between January and June, reaching the minimum payout of €30,080. From then on, the total amount of overtime payments began to rise, peaking at €34,475 in December.

It is important to investigate whether the growth is seasonal or occurred due to a lack of personnel for the operation.

Let's continue with our analysis. Now is time to filter our data by *Departments*.

```
In [38]:
         # Let's check the total payment by department and month
         emp_wages_wfc['Payment_month'] = emp_wages_wfc['Payment_date'].dt.strftime('%B')
         month_order = ['January', 'February', 'March', 'April', 'May', 'June',
                         'July', 'August', 'September', 'October', 'November', 'December']
         heatmap_pivot = emp_wages_wfc.pivot_table(index='Department', columns='Payment_m'
         heatmap_pivot = heatmap_pivot.reindex(columns=month_order)
         print(heatmap_pivot)
         # Creating the heatmap
         plt.figure(figsize=(12, 8))
         sns.color_palette("mako", as_cmap=True)
         sns.heatmap(heatmap_pivot, annot=True, fmt=".0f", cbar_kws={'label': 'Total Paym'
         plt.title('Total Payment by Department and Month', fontsize=16)
         plt.ylabel('Departments')
         plt.xlabel('Months')
         plt.xticks(rotation=45)
         plt.show()
        Payment month
                                    January
                                                February
                                                                March
                                                                             April \
        Department
                                 23788.0375
                                              25218.5450
                                                           24951.7950
                                                                        24210.7150
        Animation
                                 75262.0575
                                              76100.8650
                                                           76694.5050
                                                                        76639.7000
        Bar_Restaurant
                                243748.3900 242044.1000 242306.9700
                                                                       240518.0475
                                             237591.0725 235397.6600
        Floors_Laundry
                                234890.1075
                                                                       238962.1675
        Kitchen
                                239475.5400 241929.8825 235661.5000
                                                                       238551.6150
        Other
                                 56590.5275
                                             56225.5650
                                                           52591.7025
                                                                        57435.8825
                                              81381.3025
                                                           82415.5650
                                                                        85662.1550
        Reception_Reservations
                                 82443.4525
                                 39957.4525
                                              39382.4850
                                                           39308.5225
                                                                        40429.6000
                                              77896.0925
        Technical_Services
                                 80320.3650
                                                           76148.3950
                                                                        78421.3475
        Payment month
                                        May
                                                    June
                                                                 July
                                                                            August \
        Department
        3R
                                 24819.8750
                                              24660.5525
                                                           24729.6650
                                                                        23719.4100
        Animation
                                 78262.2675
                                              76263.5825
                                                           76848.9775
                                                                        77691.9075
        Bar Restaurant
                                244199.9250
                                             239861.8425
                                                          240631.7800
                                                                       239864.0250
        Floors_Laundry
                                238797.0250
                                             237845.6975
                                                          240466.8800
                                                                       239030.5525
        Kitchen
                                240551.9975 241796.5075
                                                          240427.8375
                                                                       241041.1200
        0ther
                                              53803.7175
                                                           57132.7575
                                                                        55454.1725
                                 56404.0450
        Reception_Reservations
                                 82340.1475
                                              83753.6800
                                                           82323.1725
                                                                        82068.7900
        SPA
                                 41678.9600
                                              40275.8550
                                                           38823.7650
                                                                        40522.9625
        Technical_Services
                                 78530.9575
                                              77630.7975
                                                           77634.9200
                                                                        80792.2700
        Payment month
                                  September
                                                 October 0
                                                             November
                                                                          December
        Department
                                                                        24647.7000
        3R
                                 25311.1800
                                              23944.4500
                                                           25051.4625
        Animation
                                 76688.2000
                                              76275.2225
                                                           75959.2450
                                                                        77702.8200
        Bar_Restaurant
                                242982.3325
                                             241844.7650 242111.2725
                                                                       241070.7050
        Floors Laundry
                                236468.5400
                                             237566.8225
                                                          234701.4425
                                                                       235476.7150
        Kitchen
                                243247.1425
                                             244014.4125
                                                          240852.4550
                                                                       237833.5725
        0ther
                                 55472.8450
                                              56411.8050
                                                           52620.3175
                                                                        56609.6850
        Reception_Reservations
                                 82405.6225
                                              82912.2050
                                                           82731.7850
                                                                        82755.0650
        SPA
                                 40678.4050
                                              39915.7425
                                                           40930.6050
                                                                        40284.5850
        Technical_Services
                                 78041.1075
                                              79675.5575
                                                           79038.0250
                                                                        77462.7450
```



When we analyze the data filtered by *Departments* we can visualize that "Bar & Restaurant", "Floors & Laundry", and "Kitchen", are the three departments that demand the largest part of the budget. Then "Technical Services", "Reception & Reservations", and "Animation" are the following departments with a middle-low demand of the budget. All the rest share a small part of the budget.

For the last, let's figure out the average salary that the hotels are paying in general and filtered by departments

The Total Average Salary is: € 2134.15 The Average Salary by Hotel is: ACECWR (Coral Wave Resort) 2108.51 FUESSP (Sandy Shores Park) 2162.40 2131.51 TFNOBH (Ocean Breeze Haven) Name: Total\_Payment, dtype: float64 The Average Salary by Department is: 2235.25 Animation 2130.53 Bar\_Restaurant 2066.37 2063.18 Floors\_Laundry Kitchen 2072.83 0ther 3086.82 Reception\_Reservations 2236.92 2232.36 SPA Technical\_Services 2120.70 Name: Total\_Payment, dtype: float64

#### 5. Loading the data to MySQL

The data type is now corrected and transformed. It's time to upload the data into "hrhotelpa" that is what our database is called in MySQL. I will use *Python* to upload all the data to their corresponding table. Remember we have created the tables using *PopSQL*.

Let's start working with **MySQL**. We are required to connect to MySQL and later create a cursor to work with the queries.

```
In [40]: # Let's create the connection to MySQL
try:

    db = mysql.connector.connect(
        host = "localhost",
        user = "root",
        password = dbpass
)
    print("Connection established")
    # Creating the cursor to execute queries
    cursor = db.cursor()

except mysql.connector.Error as err:
    print("An error occurred: ", err)
```

#### Connection established

```
In [41]: # Creating a enginge connection
hostname = "localhost"
database = "hrhotelpa"
username = "root"
password = dbpass
engine = create_engine("mysql+pymysql://{user}:{pw}@{host}/{db}\".format(host=hos)

In [42]: # Add the databases to MySQL
# df_rawht.to_sql('Hotels', engine, if_exists='append', index=False)
# df_rawemp.to_sql('Employees', engine, if_exists='append', index=False)
```

```
# df_rawhtcomp.to_sql('Hotel_Composition', engine, if_exists='append', index=Fal
# df_rawworkforce.to_sql('Workforce_Composition', engine, if_exists='append', in
# df_rawempwages.to_sql('Employees_Wages', engine, if_exists='append', index=Fal
```

Now... that all the data have been uploaded to our MySQL database, it's time to close our connection.

```
In [43]: cursor.close()
    db.close()
```

# Hotel HR Analysis Workforce Composition

# Filter by Hotels or Departments

- ∨ □ Coral Wave Resort
- Ocean Breeze Haven
- Sandy Shores Park

Employees Average AGE

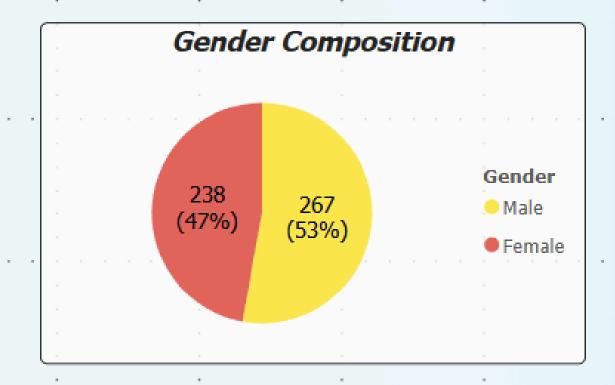
45

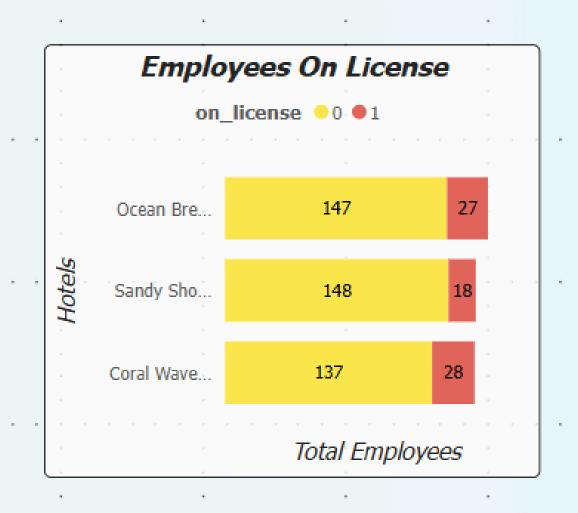
Average Working Years

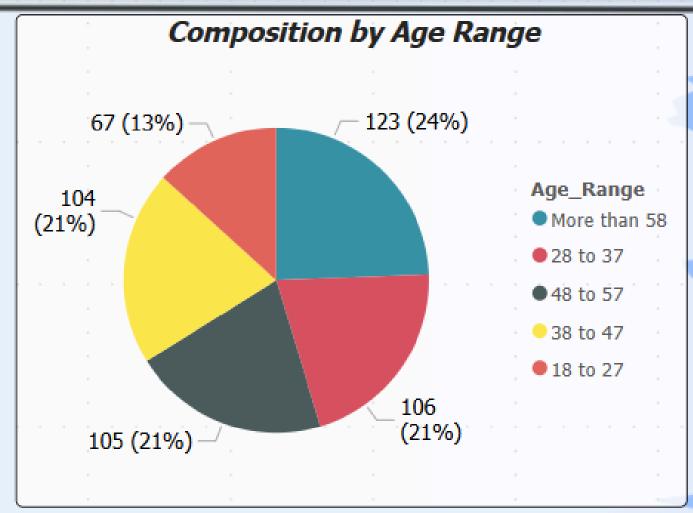
12

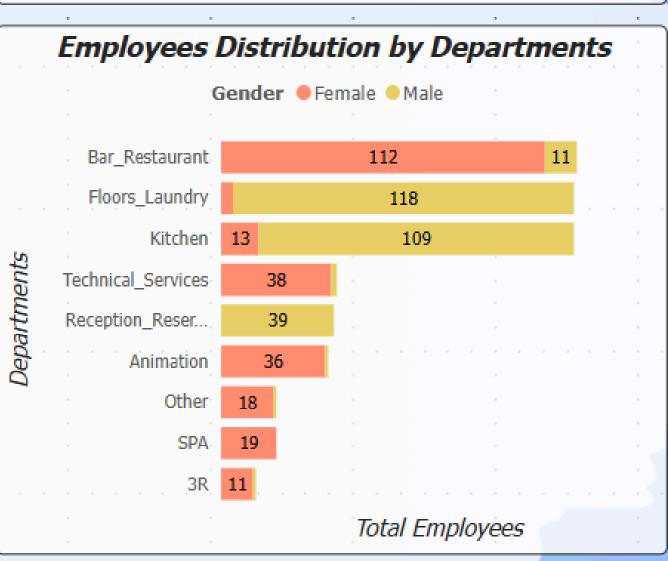
Total employees on license

73





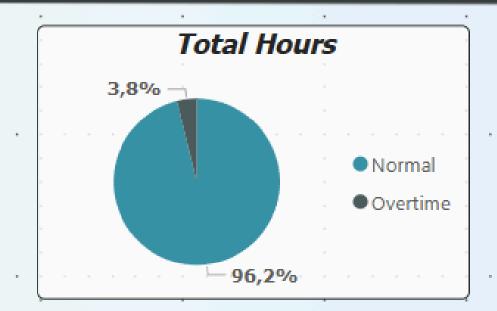




# Hotel HR Analysis Payments by hours

# Filter by Hotel

Coral Wave Resort Ocean Breeze Haven Sandy Shores Park



Annual goal of overtime hours

4,28% Solution (14.34 %)

Average hours worked

140

Average hours
Price

€ 15

Total paid on normal hours

€ 12.950.211,00

Average OT hours worked

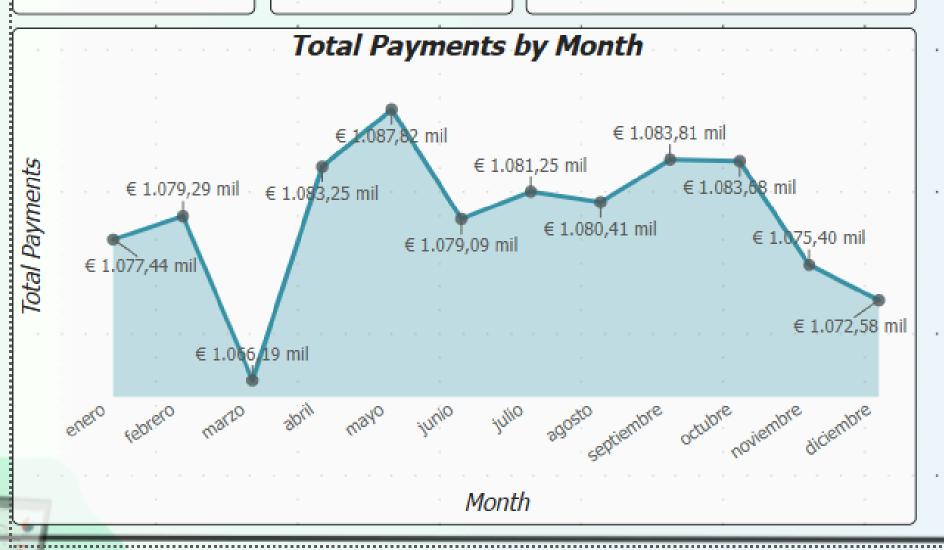
6

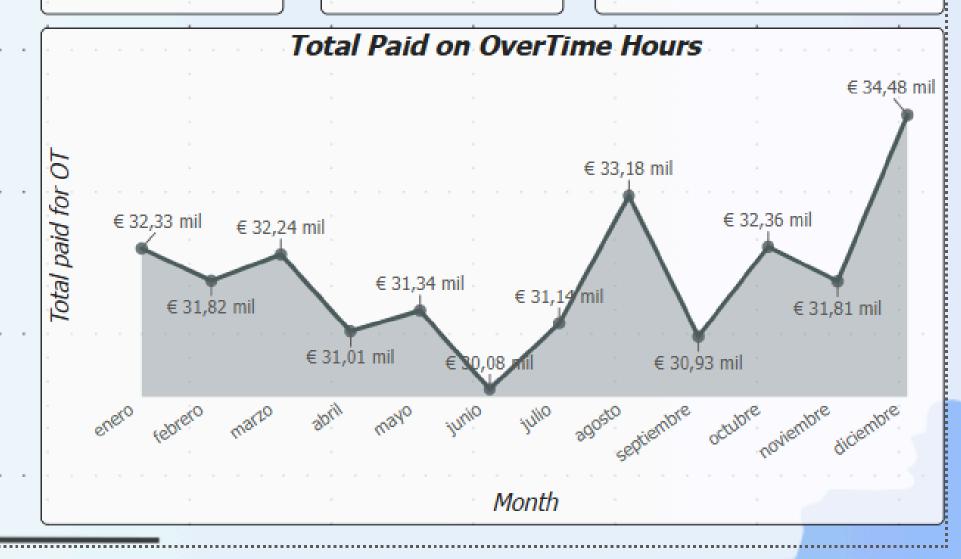
Total Overtime hours worked

33501

Total paid on OT hours

€ 382.709,25





# Hotel HR Analysis Payments

Filter by Hotel

Coral Wave Resort Ocean Breeze Haven Sandy Shores Park Filter by Department

Todas

Average Salary

€ 2.134,15

Trimestre	3R	Animation	Bar_Restaurant	Floors_Laundry	Kitchen	Other	Reception_Reservations	SPA	Technical_Services	Total
□ Qtr 1	€ 73.958	€ 228.057	€ 728.099	€ 707.879	€ 717.067	€ 165.408	€ 246.240	€ 118.648	€ 234.365	€ 3.219.722
enero	€ 23.788	€ 75.262	€ 243.748	€ 234.890	€ 239.476	€ 56.591	€ 82.443	€ 39.957	€ 80.320	€ 1.076.476
febrero	€ 25.219	€ 76.101	€ 242.044	€ 237.591	€ 241.930	€ 56.226	€ 81.381	€ 39.382	€ 77.896	€ 1.077.770
marzo	€ 24.952	€ 76.695	€ 242.307	€ 235.398	€ 235.661	€ 52.592	€ 82.416	€ 39.309	€ 76.148	€ 1.065.477
□ Qtr 2	€ 73.691	<b>€ 231.166</b>	€ 724.580	€ 715.605	€ 720.900	€ 167.644	€ 251.756	€ 122.384	€ 234.583	€ 3.242.309
abril	€ 24.211	€ 76.640	€ 240.518	€ 238.962	€ 238.552	€ 57.436	€ 85.662	€ 40.430	€ 78.421	€ 1.080.831
mayo	€ 24.820	€ 78.262	€ 244.200	€ 238.797	€ 240.552	€ 56.404	€ 82.340	€ 41.679	€ 78.531	€ 1.085.585
junio	€ 24.661	€ 76.264	€ 239.862	€ 237.846	€ 241.797	€ 53.804	€ 83.754	€ 40.276	€ 77.631	€ 1.075.892
□ Qtr 3	€ 73.760	<b>€ 231.229</b>	€ 723.478	€ 715.966	€ 724.716	€ 168.060	€ 246.798	€ 120.025	€ 236.468	€ 3.240.500
julio	€ 24.730	€ 76.849	€ 240.632	€ 240.467	€ 240.428	€ 57.133	€ 82.323	€ 38.824	€ 77.635	€ 1.079.020
agosto	€ 23.719	€ 77.692	€ 239.864	€ 239.031	€ 241.041	€ 55.454	€ 82.069	€ 40.523	€ 80.792	€ 1.080.185
septiembre	€ 25.311	€ 76.688	€ 242.982	€ 236.469	€ 243.247	€ 55.473	€ 82.406	€ 40.678	€ 78.041	€ 1.081.295
□ Qtr 4	€ 73.644	€ 229.937	€ 725.027	€ 707.745	€ 722.700	€ 165.642	€ 248.399	€ 121.131	€ 236.176	€ 3.230.401
octubre	€ 23.944	€ 76.275	€ 241.845	€ 237.567	€ 244.014	€ 56.412	€ 82.912	€ 39.916	€ 79.676	€ 1.082.561
noviembre	€ 25.051	€ 75.959	€ 242.111	€ 234.701	€ 240.852	€ 52.620	€ 82.732	€ 40.931	€ 79.038	€ 1.073.997
diciembre	€ 24.648	€ 77.703	€ 241.071	€ 235.477	€ 237.834	€ 56.610	€ 82.755	€ 40.285	€ 77.463	€ 1.073.844
Total	€ 295.053	€ 920.389	€ 2.901.184	€ 2.847.195	€ 2.885.384	€ 666.753	€ 993.193	€ 482.189	€ 941.593	<b>€ 12.932.933</b>
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# Hotel HR Analysis Payments

