

Solving /overcoming for problem of a degenerate solution:

	D <sub>1</sub>	D <sub>2</sub>	D <sub>3</sub>	Supply
S <sub>1</sub>	0	5	4	20
S <sub>2</sub>	2	9	8	20
S <sub>3</sub>	5	11	10	10
Dem-and	10	30	20	

→ first solving using least cost method

	D <sub>1</sub>	D <sub>2</sub>	D <sub>3</sub>	Supply
S <sub>1</sub>	0	5	4	20/20/0
S <sub>2</sub>	2	9	8	20/0
S <sub>3</sub>	5	11	10	10
Dem-and	10	30	20	0

$$Z = 1 \cdot 0 + 4 \cdot 20 + 9 \cdot 20 + 11 \cdot 10$$

$$Z = 870$$

now,

$m+n-1 \neq$  no. of allocations  $\rightarrow$  solution is degenerate

→ optimizing using SWPL method

$$V_1 = 0 \quad V_2 = \quad V_3 = 4$$

	D <sub>1</sub>	D <sub>2</sub>	D <sub>3</sub>	Supply	
V <sub>1</sub> = 0	S <sub>1</sub>	0	5	4	20/20/0
V <sub>2</sub> =	S <sub>2</sub>	2	9	8	20/0
V <sub>3</sub> =	S <sub>3</sub>	5	11	10	10
Dem-and	10	30	20	0	

→ here we can't optimize it properly as the number of allocations are less.

↳ degeneracy is present

→ To remove this degeneracy we add an allocation of a very small value ' $\epsilon$ ' which has no physical interpretation. We just add this dummy allocation so that we can continue with the algorithm



we will allocate  $\epsilon$  to the cell

What to the cell because of which  
degeneracy was created → cell S<sub>1</sub>, D<sub>3</sub>

↳ cause when we allocated 20 to this cell simultaneously the row and column (Demand & Supply) got exhausted

$$V_1 = 0 \quad V_2 = 5 \quad V_3 = 4$$

	D <sub>1</sub>	D <sub>2</sub>	D <sub>3</sub>	Supply
S <sub>1</sub>	0	5	4	30/20/10
S <sub>2</sub>	2	9	8	20/10
S <sub>3</sub>	5	11	10	10
Dem-and	10	30	20	

↓ optimizing

$$V_1 = 0 \quad V_2 = 5 \quad V_3 = 4$$

	D <sub>1</sub>	D <sub>2</sub>	D <sub>3</sub>	Supply
S <sub>1</sub>	0	5	4	30/20/10
S <sub>2</sub>	2	9	8	20/10
S <sub>3</sub>	5	11	10	10
Dem-and	10	30	20	

↓

	D <sub>1</sub>	D <sub>2</sub>	D <sub>3</sub>	Supply
S <sub>1</sub>	0	5	4	20
S <sub>2</sub>	2	9	8	20
S <sub>3</sub>	5	11	10	10
Dem-and	10	30	20	

$$Z = 350$$

m+n-1 = 5 allocation

solution is non-degenerate

→ how we will go to check for optimality :

	$D_1$	$D_2$	$D_3$	Supply
$S_1$	0	5	4	30
$S_2$	2	9	8	20
$S_3$	5	11	10	10
Dem-and	10	30	20	

∴ Since all cell improvement values are either zero or positive  
the solution is optimal.

Q) Solve the following problem using transportation algo

	$D_1$	$D_2$	$D_3$	Supply
$S_1$	3	6	8	80
$S_2$	6	1	2	40
$S_3$	4	7	3	30
Dem-and	50	40	10	

→ Solution :-

→ getting the basic feasible solution using least cost method

	D <sub>1</sub>	D <sub>2</sub>	D <sub>3</sub>	Supply
S <sub>1</sub>	3 50	6 30	8 ..	80/30/0
S <sub>2</sub>	6 ..	1 40	2 ..	40/0
S <sub>3</sub>	4 ..	7 20	3 10	30/20/0
Dem-and	50/0	40/50	10/0	20/0

$$z = 500$$

$m+n-1=5$  allocation

non-degenerate:

→ optimizing

$$v_1 = 3 \quad v_2 = 6 \quad v_3 = 2$$

	D <sub>1</sub>	D <sub>2</sub>	D <sub>3</sub>	Supply
S <sub>1</sub>	3 50	6 30	8 ..	80
S <sub>2</sub>	6 ..	1 40	2 ..	40
S <sub>3</sub>	4 ..	7 20	3 10	30
Dem-and	50	40	10	

Solution is already optimal.



optimising S<sub>3</sub>D<sub>1</sub>

with cell improvement index = 0

	$D_1$	$D_2$	$D_3$	Supply
$S_1$	3	6	8	80
$S_2$	6	1	2	40
$S_3$	4	7	3	30
Dem-and	50	40	10	

→ again checking for optimality

$$v_1 = 3 \quad v_2 = 6 \quad v_3 = 1$$

	$D_1$	$D_2$	$D_3$	Supply
$S_1$	3	6	8	80
$S_2$	6	1	2	40
$S_3$	4	7	3	30
Dem-and	50	40	10	

$$v_1 = 0$$

$$v_2 = 5$$

$$v_3 = 1$$

$$2 = 5 - 3$$

$$m+n-1 = 5$$

non degenerate

∴ optim.

Significance → there are multiple solutions

for these problems where  
cell improvement index = 0

→ if one road is blocked

Supply can come from  
other sources

Mon  
19/2/24

Solve the following transportation problem using least cost method and modified distribution method.

Power Plant

	1	2	3	Supply
I	1	2	1	25
II	0	4	5	35
III	2	3	3	30
Demand	20	20	20	90

Case i) Supply > Demand (Unbalanced problem)

→ Balance the problem by creating a dummy destination with fictitious demand of 20 tonnes of coal

	1	2	3	Dummy	Supply
I	1	2	1	0	25
II	0	4	5	0	35
III	2	3	3	10	30
Demand	20	20	20	20	90

The allocations in the dummy cells represent the excess supply available at each source.

	1	2	3	Supply
I	3	8	6	5
II	4	5	2	4
III	1	10	9	6
Demand	3	9	7	19

Case ii) Demand > Supply

Since the demand > supply, to balance the problem we add a dummy source

	1	2	3	Supply
I	3	8	6	25
II	4	5	3	35
III	1	10	9	30
Dummy	3	0	1	4
Demand	3	9	7	19

# Allocate dummy to column with highest cost

Any allocation made at the dummy reservoir, represents shortage of given resources in the current problem city 2, has 4 million gallons of shortage

Wed (Sat's tt)  
21/2/20

### Maximization Case:

- Q) Solve the following transportation problem with an objective to maximize the total sales revenue.

Profit per unit product  
in each market ←

Product	Market			Supply
	1	2	3	
I	20	15	13	24
II	14	12	21	11
III	17	13	18	15
Demand	16	20	14	50

# Some products having different prices in different markets & maximize the sales

→ Generating the basic feasible solution using the maximum profit cell method:

	1	2	3	Supply
I	20	16	15	24
II	14	12	21	11
III	17	13	18	15
Demand	16	20	14	50

$$Z = 881$$

$m+n-1 = 5$  allocation

∴ the solution is non-degenerate

→ now calculate  $v_1, v_2, \dots$  & the cell improvement index

$$v_1 = 20 \quad v_2 = 15 \quad v_3 = 20$$

	1	2	3	Supply
I	20	16	15	24
II	14	12	21	11
III	17	13	18	15
Demand	16	20	14	50

$v_1 = 0$   
 $v_2 = 1$   
 $v_3 = -2$



$$v_1 = 20 \quad v_2 = 15 \quad v_3 = 20$$

	1	2	3	Supply
I	20 16	15 8	13 -/-	24/8/0
II	14 -/-	12 -/-	21 11	11/0
III	17 -/-	13 -/-	18 12	15/1/2
Demand	16/0	20/0	14/3/0	50

If all cell improvement indexes are either 0 or negative then solution is optimal.

Q2 Solve the following transportation problem with objective of minimizing total cost of transportation.

Destination

	A	B	C	Supply
1	2	2	3	10
2	4	1	2	15
3	1	3	X	40
Demand	20	15	30	65

Sources

Product can't reach from Source 3 to Destination C  
probably because of road block or something

for easy calculation ←  
we assume that M  
will be a very high  
positive value preferably  
+100.

We block this path  
by assigning the value of  
cost coefficient as M



	A	B	C	Supply
1	2	2	3) 10	10/10
2	4	1) 15	2)	15/0
3	1) 20	3)	100) 20	40/20
Demand	20/0	15/0	30/20/0	65

$$z = 2335$$

$$n+m-1 = 5$$

.. non degenerate solution

→ now we'll calculate the cell improvement index.

→ final sol<sup>n</sup> is not optimal → error in formulation → final cost 625

23/2/24  
FPA

Q3 3 warehouses supply 5 stores. The table indicates the cost of shipment per unit b/w the warehouses and stores. However a major bridge has been damaged preventing delivery from warehouse A to store 5, and from warehouse B to store 2 and from warehouse C to store 4. Within these limitations determine the optimal delivery schedule to minimize the cost.

Store

	1	2	3	4	5	Supply
Warehouse	A	2)	3)	4)	5)	850
	B	4)	8)	3)	6)	300
	C	6)	7)	8)	3)	450
Demand	75	345	180	40	210	1600 900

Sol<sup>n</sup> →

We will start by adding a dummy destination as Supply > Demand

	1	2	3	4	5	Dummy	Supply
Warehouse	A	2)	3)	4)	M)	10)	850
	B	4)	M)	3)	6)	10)	300
	C	6)	7)	8)	M)	10)	450
Demand	75	345	180	40	210	700	1600 900

∴ blocking paths  
Warehouse A → Store 5  
Warehouse B → 2  
Warehouse C → 4



	1	2	3	4	5	Dummy	Supply
A	2) 75	3) 75	4)	5)	100)	0)	850
B	4)	100) 30	3) 180	6) 40	5)	0)	300
C	6)	7) 240	8)	100)	5)	0)	450
Demand	75	345	180	40	210	700	1600
	270	0	0	0	0	0	900
	270	0	0	0	0	0	0

$$\Rightarrow z = 7185$$

$$(8) m+n-1 = 8 \text{ allocations}$$

∴ non degenerate

$$V_1 = 2 \quad V_2 = 3 \quad V_3 = -94 \quad V_4 = -41 \quad V_5 = 1 \quad V_6 = 0$$

	1	2	3	4	5	Dummy	Supply	
A	2) 75	3) 75	4) ..	5) ..	100)	.. 10)	700	850
B	4) ..	100)	3) 30	6) 180	6) 40	6) .. 0)	..	300
C	6) ..	7) 240	8) ..	100)	5) ..	5) 0)	..	450
Demand	75	345	180	40	210	700	1600 900	

→ not optimal

→ most negative cell improvement Melx B, Dummy

$$v_1 = 2 \quad v_2 = 3 \quad v_3 = -94 \quad v_4 = -91 \quad v_5 = 1 \quad v_6 = 0$$

	1	2	3	4	5	Dummy	Supply
A	2) 75	3) 105	4) 100	5) 100	6) 670	7)	850
B	4) 100	5) 180	6) 40	7) 30	8) -92	9)	300
C	6) 10	7) 240	8) 100	9) 210	10) -4	11)	450
Demand	75	345	180	40	210	700	1600 900

$$Z = 4275$$

20/21/24

## Application of Transportation Alg

### i) Production - Scheduling Problem

- Q) A company has to draw a schedule for weekly production of a certain item for the next three weeks. The production cost of the item in the first two weeks is Rs 10 per unit & Rs 15 per unit in the 3rd week. The demands of 300, 700, 900 units for 1<sup>st</sup>, 2<sup>nd</sup>, 3<sup>rd</sup> week respectively must be met. The plant can produce a maximum of 700 units each week. In addition the company can employ overtime during the second week only. This increases the weekly production by 200 units but the production cost increases by Rs 5 per unit. Any excess production or be stored at a unit storage cost of Rs 3 per unit per week. How should the production be scheduled, so that the total cost of production is Minimized. Use transportation Algorithm.

Sch<sup>n</sup> →

		1	2	3	Supply
1W	10	13	16		200
2W	M	10	13		700
2W	M	15	18		200
2W	R.T	M	M	15	700
Demand	300	700	900		

Supply produced per week  
I can't meet the demand of previous week (week 1) this week (second week)

Demand per week

	1	2	3	Supply
1W	10	13	16	200
2W	M	10	13	700
2W	M	15	18	200
2W	R.T	M	M	700
Demand	300	700	900	

2) Finance / Investment / Portfolio Management :

- Q) A consulting firm is faced with the problem of its source and application of funds. Funds are available from the following:
- 1) \$30,000 from banks at 4% per annum
  - 2) \$1,20,000 from common stocks at 9% per annum
  - 3) \$3,00,000 from preferred stock at 7% per annum
  - 4) \$2,00,000 from a bank loan from 8% per annum
  - 5) \$1,50,000 from a private mortgage at 10% per annum.

The money can be invested in 1 or more of the following projects.

- 1) Modernisation of plant at a gross profit of 10% and upto \$24000.
- 2) Investment in R&D at a gross profit of 15% and upto \$1,00,000.
- 3) Purchase new patent right at a gross profit of 13% & upto \$40,000
- 4) Purchase another company at a gross profit of 12% & upto \$1,10,000.
- 5) Retain employees at a gross profit of 11% and upto \$2,00,000 ..

How should the company maximise its P.O.I. Use transportation algorithm.

Su →

	Modernisation (10%)	R&D (15%)	Patent (13%)	Company (12%)	Retain employee (11%)	Supply
(4%) Bond	6	11	9	8	7	30
(9%) C stock	1	6	4	3	2	120
(7%) P stock	3	8	6	5	4	300
(8%) Loan	2	7	5	4	3	200
(10%) mortgage	0	5	3	2	1	180
Demand	24	100	90	110	200	

3) Logistics :

- ⑧ A trucking firm servicing 8 cities has trucks located as shown. It now desires to relocate trucks view of a shift in its customer demands.

	City							
	A	B	C	D	E	F	G	H
Current No's	1	11	3	16	20	5	7	18
Required No's	10	7	11	10	9	12	14	8

The distance b/w the cities is as shown below

<u>From</u>	<u>To</u>	A	B	C	D	E	F	G	H
A		0	13	3	11	12	5	8	7
B		0	11	11	25	17	23	9	
C		0	14	10	16	7	15		
D		0	31	26	16	3			
E			0	4	9	12			
F				0	8	9			
G					0	14			
H						0			

Cost & Distance

The route b/w E & F involves bridges & tolls that triple's the normal cost of movement. Because of flood damages to roads & bridges. Truck movement b/w A & B should not be attempted at this time. Recommend an optimal movement plan to minimize the fuel dist travelled

- Q) 3 refineries with max daily capacity of 6 million, 5 mil & 8 mil gallons of gasoline. Supply 3 distribution areas with daily demands of 4 mil, 8 mil & 7 mil gallons. Gasoline is transported to the 3 distribution areas through a network of pipelines. The transportation cost is estimated based on the length of pipeline. At about 1 cent per 100 gallon per mile. The mileage table summarized below shows that refinery 1 is not connected to dist area 3.
- (a) formulate the problem as a transportation model.

		Distribution area			
		1	2	3	
Refinery	1	120	180	-	dist b/w refinery & area
	2	300	100	80	
3	200	250	120		

- (b) In the above suppose that the capacity of refinery 3 is reduced to 6 mil gallon and dist area 1 must receive all its demand & any shortage at 2 & 3 will result in a penalty of 5 cents per gallon. Formulate the problem as a transportation problem.

- (c) In the above problem suppose that the daily demand at area 3 drops to 4 mil gallons & any surplus production at refineries 1 & 2 must be diverted to other distribution areas by trucks. The resulting avg transportation cost per 100 gallons are \$1.5 from ref 1 & \$2.2 from ref 2. Ref 3 can divert its surplus gasoline to other chemical process within plant. Formulate the problem as a transportation model.

Soln →

(a)

	1	2	3	Supply (mild)
1	12	18	m	6
2	30	10	8	5
3	20	25	12	8
Demand	4	8	7	19

$$\begin{aligned}
 \text{Cost} &= 1 \text{ cent}/100 \text{ gallon}/\text{mile} \\
 &= \frac{\$0.01}{100 \text{ gallon}/\text{mile}} \\
 &= \frac{\$0.01 \times 10^6 \times 120}{100} \\
 &= 12000 \\
 &= 12 (\text{'000s})
 \end{aligned}$$

(b)

	1	2	3	Supply (reqd)
1	✓	✓	✓	6
2	✓	✓	✓	5
3	✓	✓	✓	6
Demand	4	8	7	

Supply is reduced here  
 $\therefore$  unbalanced problem  
 will add dummy  
 Supply // refills



	1	2	3	Supply (reqd)
1	12	18	14	6
2	30	10	8	5
3	20	21	12	6
Dummy	M	10	10	2
Demand	4	8	7	

first corner is  
refinery 1 should  
get all its  
demand.  
Supply is more than  
in Dummy should  
not get any  
cause in reality its not true

(c)

	1	2	3	Supply (reqd)
1	✓	✓	✓	6
2	✓	✓	✓	5
3	✓	✓	✓	6
Demand	4	8	4	

Supply > demand



	1	2	3	dummy	Spare (mgd)
1	12	18	19	15	6
2	70	10	8	22	5
3	20	25	12	0	8
Demand	4	8	6	3	

→ no additional money to  
Spend as

- Q) 3 orchids supply crates of oranges to 4 retailers. The daily demand, daily supply & the transportation cost per crate are given below.

	Retailer				
	1	2	3	4	Supply
Orchid 1	1	1	2	3	150
Orchid 2	2	2	4	1	200
Orchid 3	3	1	3	5	250
Demand	150	150	400	100	

Both orchid 1 & 2 here indicated that they could supply more crates if necessary by using overtime labour. orchid 3 doesn't offer this option, determine the optimal schedule using transportation algorithm.

Sol<sup>n</sup> →

	1	2	3	4	Dummy Demand	Supply
1	1)	2)	3)	2)	)	150
2	2)	4)	1)	2)	)	200
3	1)	3)	5)	3)	)	250
Demand	150	150	400	100	200	200

Orchid 1 & Orchid 2 ← Dummy 1

Dummy 1 ← Dummy 2

13/24  
FRI

## Sensitivity Analysis of Transportation Problems

- Q) 3 warehouses supply a particular product to 4 retailers, the max supply from each warehouse, the demand at each retailer & the unit cost of transportation from each warehouse to retailer is shown in the table below. Solve the problem using transportation algo. with an objective to minimize the total transportation cost.

	1	2	3	4	Supply
1	11	5	6	5	24
2	2	10	5	9	23
3	7	9	2	7	13
Demand	12	16	17	15	

Sol'n →

	1	2	3	4	Supply
1	11	5	6	5	24/8/10
2	2	10	5	9	23/11/7/10
3	7	9	2	7	13/10
Demand	12/0	16/0	17/1/0	15/1/0	60

$$m+n-1 = 6$$

$$z = 253$$

∴ non degenerate soln

→ checking the for optimality

$$v_1 = -2 \quad v_2 = 5 \quad v_3 = 1 \quad v_4 = 5$$

	1	2	3	4	Supply
$v_1 = 0$	11	5	6	5	24
$v_2 = 4$	2	10	5	9	23
$v_3 = 1$	7	9	2	7	13
Demand	12	16	17	15	60

$$v_1 = 0 \quad v_v = 5 \quad v_3 = 3 \quad v_u = 5$$

	1	2	3	4	Supply
1	11	5	6	5	24
2	2	12	10	5	23
3	7	4	7	2	13
Demand	12	16	17	15	60

As cell improvement index is positive for cell  $\therefore$  optimal soln

$$Z = 234$$

↓ Max Sol

## Sensitivity Analysis for Balanced Changes in Demand and Supply

- a) In the above problem, Suppose that Customer 4 wants 1 additional unit and warehouse 2 has it. What is the extra cost of moving this demand. Also show the revised allocation. (Shown with this color)

$$v_1 = 0 \quad v_v = 5 \quad v_3 = 3 \quad v_u = 5$$

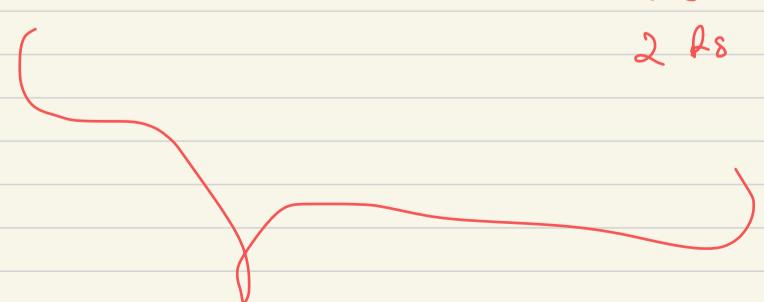
	1	2	3	4	Supply
1	11	5	6	5	24
2	2	12	10	5	23
3	7	4	7	2	13
Demand	12	16	17	15+1	61

for this cell  
 $v_2 + r_u = 2 + 5$   
 $\Rightarrow$

but we are trying  
 $\therefore 9 - 7 = 2 \neq 5$

$v_u$  still save  
 $2 \neq 5$

$$\therefore \text{new cost} = 234 + 9 = 243$$



To save this we don't add the 1 unit

in 2, u box.

we'll add in 1 in one of the already allocated boxes

$$v_1 = 0 \quad v_2 = 5 \quad v_3 = 3 \quad v_4 = 5$$

	1	2	3	4	Supply
$v_1 = 0$	11	5) 9 +	6)	5) 15 + 1	24
$v_2 = 2$	2) 12	10)	5) 11	9)	23
$v_3 = -1$	7)	4) 7 + 1	2)	6 - 1	13
Demand	12	16	17	15 + 1	61

$$\therefore Z = 239 + 7 \\ = 246$$

b) suppose customer 1 wanted 1 extra unit & warehouse 3 had it. what is the cost of meeting this extra demand show the revised allocation.

# we will use the optimized table not the above one

$$v_1 = 0 \quad v_2 = 5 \quad v_3 = 3 \quad v_4 = 5$$

	1	2	3	4	Supply
$v_1 = 0$	11	5) 9	6)	5) 15	24
$v_2 = 2$	2) 12 + 1	10)	5) 11 - 1	9)	23
$v_3 = -1$	7)	4) 7 - 1	2)	6 + 1	13 + 1
Demand	12 + 1	16	17	15	61

Instead of directly  
allocating here we will  
Supply from warehouse 3

$$Z = 239 - 1 = 238$$

## Assignment Algorithm

# Pre requisite → problem is balanced  $\rightarrow$  no. of projects = no. of workers  
no. of rows = no. of columns

## Hungarian Method to solve Assignment Algo

Step 1: Develop the cost table from the given problem. Check if the problem is balanced. i.e no of rows = no of columns. If the no of rows is not equal to the no of columns & vice versa. add - dummy row or dummy column with zero assignment cost.

Step 2: find the opportunity cost table :

- row opportunity cost matrix
- 1) identify the smallest element in each row & then subtract that no. from every other number of that row.
  - 2) In the reduced matrix obtained in the above step. locate the smallest element in each column & subtract this element from each element of the col<sup>n</sup>. Each row & col<sup>n</sup> now has atleast 1 zero value
- Col<sup>n</sup> opportunity cost matrix

Step 3: Make assignments in the opportunity cost matrix as below

- 1) Examine rows successively until a row with exactly one unmarked zero is obtained. make an assignment to this zero by marking a square around it.
- 2) for each zero that has been assigned eliminate all the other zeros in that row or column
- 3) Repeat this process for each col<sup>n</sup> with exactly one zero but has not been eliminated or assigned
- 4) If - row or - col<sup>n</sup> has two or more unmarked zeros then choose the assigned zero arbitrarily
- 5) Continue this process until all the zeros in row<sup>j</sup> or col<sup>n</sup> are either assigned or eliminated.

Step 4: If the no of assignments are equal to the no of rows & col<sup>n</sup> then the sol<sup>n</sup> is optimal

The total cost associated with the assignment is obtained by adding the original cost figures in the occupied cells.

If no optimal sol<sup>n</sup> is obtained, revise the sol<sup>n</sup>

Step 5: Revise the opportunity cost table

- 1) Draw a set of vertical & horizontal lines to cover all the zeros in the revised cost table
- 2) From among the cells not covered by any line identify the smallest element
- 3) Subtract this no from every element in the cell that are not covered by any lines
  - a) Add this no to the cells at the intersection of two lines
  - b) elements in the cells covered by lines remain unchanged

Step 6: Repeat steps 3 to 5 until an optimal sol<sup>n</sup> is obtained.

- Q1) A computer center has 3 expert programmers the center wants 3 app programs to be developed. The head of the centre after studying the programs to be developed estimates the time in mins required by the experts for each app program via assignment algo to assign the apps to experts with an objective to minimize the total time consumed

Experts

	A	B	C
1	120	100	80
2	80	90	110
3	110	140	120

Sol<sup>n</sup> →

Row opportunity cost matrix:

	A	B	C
1	40	20	0
2	0	10	30
3	0	30	20

⇒

Col<sup>n</sup> opportunity cost matrix / total opportunity cost matrix:

	A	B	C
1	40	10	0
2	0	0	30
3	0	20	10

now,

	A	B	C
1	40	10	0
2	0	0	30
3	0	20	10

∴ The solution is optimal as the no. of assignments is equal to the no. of rows or cols

	App	Expect	Time
1	C	80	
2	B	40	
3	A	<u>110</u>	
		280	

- Q2) A department has 5 employees with 5 jobs to be performed. The time each employee will take to perform each job is given in the efficiency matrix below. Use assignment algo to allocate jobs to employees.

Employees

	1	2	3	4	5
A	10	5	13	15	16
B	3	4	18	13	6
C	10	7	2	2	2
D	7	11	9	7	12
E	7	9	10	4	12

Sol<sup>n</sup> →

Row opp<sup>n</sup> cost matrix:

	1	2	3	4	5
A	5	0	8	10	11
B	0	6	15	10	3
C	8	5	0	0	0
D	0	4	2	0	5
E	3	5	6	0	8

⇒ no need for col<sup>n</sup> opp<sup>n</sup> cost matrix as each row has one or more zero

now,

	1	2	3	4	5
A	5	0	8	10	11
B	0	6	15	10	3
C	8	5	0	☒	☒
D	☒	4	2	0	5
E	3	5	6	☒	8

⇒ the sol<sup>n</sup> is optimal as the no. of assignments is not equal to the no. of rows or col<sup>n</sup>

∴ Revise

→ Recusing.

	1	2	3	4	5
A	5	0	8	10	11
B	0	6	15	10	3
C	8	5	0	✗	✗
D	✗	4	2	0	5
E	3	5	6	✗	8

# if in this iteration the no. of lines come out to be equal to the no. of rows or no. of cols then it could mean:

- 1) u drew the lines in the wrong way
- 2) there was optimal soln in the last step - made a mistake.

now,

	1	2	3	4	5
A	7	0	8	12	11
B	0	4	13	10	1
C	10	5	0	2	0
D	0	2	0	0	3
E	3	3	4	0	6

now, we can make again make the assignments

	1	2	3	4	5
A	7	0	8	12	11
B	0	4	13	10	1
C	10	5	✗	2	0
D	✗	2	0	✗	3
E	3	3	4	0	6

: The no. of assignments are equal no. of rows or no. of cols  
∴ the soln is optimal

Job	Emp	Assign
A	2	5
B	1	3
C	5	2
D	3	4
E	4	6
		23

Q3) Solve the following Assignment problem using the Hungarian method.

	1	2	3	4	5
A	10	5	9	8	11
B	13	19	6	12	14
C	3	2	4	4	5
D	18	4	12	7	15
E	11	6	16	19	10

Sol<sup>n</sup> →

	1	2	3	4	5
A	5	0	4	3	6
B	7	13	0	6	8
C	1	0	2	2	3
D	9	0	3	8	6
E	5	0	8	13	4

	1	2	3	4	5
A	4	0	4	1	3
B	6	13	0	4	5
C	0	0	2	0	0
D	8	0	3	6	3
E	4	0	8	11	1

now,

	1	2	3	4	5
A	4	0	4	1	3
B	6	13	0	4	5
C	0	0	2	0	0
D	8	0	3	6	3
E	4	0	8	11	1

→ the sol<sup>n</sup> is not optimal  
∴ Reuse

Reuse →

	1	2	3	4	5
A	4	0	4	1	3
B	6	13	0	4	5
C	0	0	2	0	0
D	8	0	3	6	3
E	4	0	8	11	1

	1	2	3	4	5
A					
B					
C					
D					
E					

optimal = 26

## Special Cases

- Q) In the modification of a plant layout of a factory, 4 new machines  $M_1, M_2, M_3$  &  $M_4$  are to be installed at a machine shelf. There are 5 vacant spaces A, B, C, D & E available. Because of the limited space machine  $M_2$  cannot be placed at C & machine  $M_3$  cannot be placed at A. The cost of placing it in machine j'th place is as shown below. find the optimal machine placement. Use assignment algorithm.

		Location				
		A	B	C	D	E
Machine	$M_1$	4	11	15	10	9
	$M_2$	12	4	-	10	9
	$M_3$	-	11	14	11	7
	$M_4$	14	8	12	7	8

Soln → Unbalanced problem  $\rightarrow$  no. of rows  $\neq$  no. of columns  $\rightarrow$  ∵ we add a dummy machine

		A	B	C	D	E
Machine	$M_1$	4	11	15	10	9
	$M_2$	12	4	<sup>100</sup> <del>M</del>	10	9
	$M_3$	<sup>100</sup> <del>M</del>	11	14	11	7
	$M_4$	14	8	12	7	8
	Dummy	0	0	0	0	0

first row opp<sup>t</sup> table

		A	B	C	D	E
Machine	$M_1$	0	2	6	1	0
	$M_2$	3	0	41	1	0
	$M_3$	93	4	7	4	0
	$M_4$	7	1	5	0	1
	Dummy	0	0	0	0	0

no need for col<sup>t</sup> as each row & col<sup>t</sup> has 1 zero

↓

		A	B	C	D	E
Machine	$M_1$	0	2	6	1	⊗
	$M_2$	3	0	41	1	⊗
	$M_3$	93	4	7	4	0
	$M_4$	7	1	5	0	1
	Dummy	⊗	⊗	0	⊗	⊗

$\Rightarrow$

- $M_1 \rightarrow A \rightarrow 0$
- $M_2 \rightarrow B \rightarrow 0$
- $M_3 \rightarrow E \rightarrow 0$
- $M_4 \rightarrow D \rightarrow 0$
- Dummy  $\rightarrow C \rightarrow 0$

32

∴ optimal  $\rightarrow 32$

- Q) A company has a team of 4 salesmen & there are 4 districts where the company wants to start the business, after taking into account the capabilities of the salesmen. The company estimates that the profit per day in Rs. each salesman will generate in each district is given below find the assignment of salesmen to various districts to yield the maximum profit.

		District			
		1	2	3	4
Salesmen	A	16	10	14	11
	B	14	11	15	15
	C	15	15	13	12
	D	13	12	14	15

Sol: → we'll have to convert this maximization into minimization. → we will develop the opportunity loss/cost matrix

# opportunity loss / cost →

↓  
Subtract all the numbers from the highest element  
(in this table 16)

↓  
Objective is to minimize the opportunity  
loss or cost by applying the  
Hungarian method

		District			
		1	2	3	4
Salesmen	A	0	6	2	5
	B	2	6	1	1
	C	1	1	3	4
	D	3	4	2	1

Now, we will apply Hungarian method :

→ row opp<sup>n</sup> cost matrix

		1	2	3	4
Salesmen	A	0	6	2	5
	B	1	4	0	0
	C	0	0	2	3
	D	2	3	1	0

no need for col opp<sup>n</sup> cost

		1	2	3	4
Salesmen	A	0	6	2	5
	B	1	4	0	0
	C	0	0	2	3
	D	2	3	1	0

Optimal

$$\begin{aligned}
 \Rightarrow A &\rightarrow 1 \rightarrow 16 \\
 B &\rightarrow 3 \rightarrow 15 \\
 C &\rightarrow 2 \rightarrow 15 \\
 D &\rightarrow 4 \rightarrow 15 \\
 &\hline
 &&&& 61
 \end{aligned}$$

## Application of Assignment Algo

i) Itinerary planning :

Q) A business executive must make 4 round trips as listed below b/w his head office in Delhi & branch office in Bangalore.

Departure from Delhi

Monday, June 3  
Monday, June 10  
Monday, June 17  
Tuesday, June 25

Departure from Bangalore

Friday, June 7  
Wednesday, June 12  
Friday, June 21  
Friday, June 28

The price of a round trip ticket in either direction is ₹5000, a discount of 25% is granted if the dates of ticket span a weekend. If the stay at Bangalore lasts for more than 21 days the discount is increased to 30%. A one-way ticket b/w Delhi & Bangalore (in either direction cost ₹2500) how should the executive purchase the ticket so as to minimize the total cost incurred. Use assignment algo.

$$\text{Cost of one way ticket} = 2500 \times 8 = 20,000$$

$$\text{Cost of 4 round trip} = 4000 \times 4 = 16,000$$

Departure from BLR

	Fri Jan 7	Wed Jun 12	Fri, Jun 21	Fri Jun 28
Mon Jun 3	4000	3000	3000	2800
Mon, June 10	3000	4000	3000	3000
Mon, Jun 17	3000	3000	4000	3000
Tue, June 25	3000	3000	3000	4000

Applying hungarian method:

Row opp<sup>n</sup> cost →

1200	200	200	0
0	1000	0	0
0	0	1000	0
0	0	0	1000

1200	200	200	0
0	1000	0	0
0	0	1000	0
0	0	0	1000

June 3 → June 28 → 2800

June 10 → June 5 → 3000

June 17 → June 12 → 3000

June 25 → June 12 → 3000  
11,800

~~Deficit given under~~

## 2) Crew Scheduling Using Assignment Algorithm

# 2 cond<sup>h</sup>

- rest period for crew members b/w their journeys of min 12-15 hours
- rest " should not be too long or it will be an expense to the company. (company will have to provide with stay... etc)

Q) A Trip from Chandigarh to Delhi takes 6 hrs by bus. A typical timetable of bus service in both the directions is given below.

Departure from Chandigarh	Route No	Arrival @ Delhi
6:00	a	12:00
7:30	b	13:30
11:30	c	17:30
19:00	d	01:00
00:30	e	06:30

Departure from Delhi	Route No	Arrival @ Chandigarh
5:30	1	11:30
9:00	2	15:00
15:00	3	21:00
18:30	4	00:30
00:00	5	06:00

The cost of providing this service by the transport company depends upon the time spent by the crew members away from their places in addition to their service time. There are 5 crew members. There is a constraint that every group should be provided with more than 4 hrs of rest before their return & should not wait for more than 24 hrs for the return trip. The company has residential facilities for the crew members at Delhi as well as in Chandigarh. Find the optimal service line connection.

Use Assignment Algo.

TUE  
26 March  
FR1 TT

Sun →

In first case,

We'll assume all crew members are natives of Chandigarh they will start from Chandigarh go Delhi use the facilities of company in Delhi & return back

Waiting time for crew members residing at Chandigarh at the Delhi's accommodation facility

*Chandigarh → Delhi*

		5: 20	9: 00	15: 00	18: 30	00: 00
		1	2	3	4	5
6: 00	a	17.5	21	M	6.5	12
7: 30	b	16	19.5	M	5	10.5
11: 30	c	12	15.5	21.5	M	6.5
19: 00	d	6.5	8	14	17.5	23
00: 30	c	23	M	8.5	12	17.5

Waiting time for crew numbers of Delhi at the company's accommodation at Chandigarh

*Delhi → Chandigarh*

		5: 20	9: 00	15: 00	18: 30	00: 00
		1	2	3	4	5
6: 00	a	18.5	15	9	5.5	M
7: 30	b	20	16.5	10.5	7	M
11: 30	c	M	20.5	14.5	11	5.5
19: 00	d	7.5	M	22	18.5	13
00: 30	c	13	9.5	M	M	18.5

*Final table taking minimum*

		5: 20	9: 00	15: 00	18: 30	00: 00
		1	2	3	4	5
6: 00	a	17.5	15	9	5.5	12
7: 30	b	16	16.5	10.5	5	10.5
11: 30	c	12	15.5	14.5	11	5.5
19: 00	d	4.5	8	14	12.5	13
00: 30	c	13	9.5	8.5	12	12.5

Applying Hungarian method

		5:30	9:00	15:00	18:30	00:00
		1	2	3	4	5
row	a	12	9.5	3.5	0	6.5
	b	11	11.5	5.5	0	5.5
	c	6.5	10	4	5.5	0
	d	0	3.5	4.5	13	8.5
	e	4.5	1	0	3.5	9

		5:30	9:00	15:00	18:30	00:00
		1	2	3	4	5
(0) <sup>n</sup>	a	12	8.5	3.5	0	6.5
	b	11	10.5	5.5	0	5.5
	c	6.5	9	4	5.5	0
	d	0	2.5	4.5	13	8.5
	e	4.5	0	0	3.5	9

		5:30	9:00	15:00	18:30	00:00
		1	2	3	4	5
	a	12	8.5	3.5	0	6.5
	b	11	10.5	5.5	0	5.5
	c	6.5	9	4	5.5	0
	d	0	2.5	4.5	13	8.5
	e	4.5	0	0	3.5	9

Tenige -

	5:20	9:00	15:00	18:30	00:00
	1	2	3	4	5
6:00 a	12	8.5	3.5	0	6.5
7:30 b	11	10.5	5.5	0	5.5
11:30 c	6.5	9	4	5.5	0
19:00 d	0	2.5	4.5	13	8.5
23:00 e	4.5	0	0	3.5	9

	5:20	9:00	15:00	18:30	00:00
	1	2	3	4	5
6:00 a	8.5	5	0	⊗	6.5
7:30 b	7.5	7	2	0	5.5
11:30 c	3	5.5	5.5	5.5	0
19:00 d	0	2.5	4.5	16.5	12
23:00 e	4.5	0	0	7	12.5

Routes paired

a → 3

b → 4

c → 5

d → 1

e → 2

Waiting time

4

5

5.5

4.5

5.5

Crew Desc

Delhi

Delhi

Chendigarh

Delhi

Chendigarh

27 March Wed  
SAT 77

## Travelling Salesmen Problem

- Q) A salesmen has been assigned 5 territories, the distance b/w the cities has been tabulated as below. Use the travelling salesman problem algo to come up with a sequence of cities that the salesmen has to follow, such that the total travelled distance is by minimum.

	A	B	C	D	E
A	$\infty$	10	8	9	7
B	10	$\infty$	10	5	6
C	8	10	$\infty$	8	9
D	4	5	8	$\infty$	6
E	7	6	9	6	$\infty$

Sol<sup>n</sup> using hungarian method:

Row opn<sup>n</sup>:

	A	B	C	D	E
A	$\infty$	3	1	2	0
B	5	$\infty$	5	0	1
C	0	2	$\infty$	0	1
D	4	0	3	$\infty$	1
E	1	0	3	0	$\infty$

Col opr<sup>n</sup> init:

	A	B	C	D	E
A	$\infty$	3	0	2	0
B	5	$\infty$	4	0	1
C	0	2	$\infty$	0	1
D	4	0	2	$\infty$	1
E	1	0	2	0	$\infty$

⇒

	A	B	C	D	E
A	$\infty$	3	0	2	$\infty$
B	5	$\infty$	4	0	1
C	0	2	$\infty$	$\infty$	1
D	4	0	2	$\infty$	1
E	1	$\infty$	2	$\infty$	$\infty$

Reise

⇒

	A	B	C	D	E
A	$\infty$	3	0	2	0
B	5	$\infty$	4	0	1
C	0	2	$\infty$	0	1
D	4	0	2	$\infty$	1
E	1	0	2	0	$\infty$

	A	B	C	D	E	
A	$\infty$	4	0	3	$\infty$	
B	4	$\infty$	3	$\infty$	0	here
C	0	3	$\infty$	1	1	$A \rightarrow C$
D	3	0	1	$\infty$	$\infty$	$C \rightarrow A$
E	$\infty$	$\infty$	1	0	$\infty$	$B \rightarrow E$
						$E \rightarrow D$
						$D \rightarrow B$

here, the solution is optimal as there are 5 assignments against a  $5 \times 5$  matrix however it is not cyclical or sequential.  
Hence, refine the solution using the PENALTY COST METHOD

	A	B	C	D	E
A	$\infty$	4	0 <sup>0+1</sup>	3	0 <sup>0+0</sup>
B	4	$\infty$	3	0 <sup>0+0</sup>	0 <sup>0+0</sup>
C	0 <sup>0+1</sup>	3	$\infty$	1	1
D	3	0 <sup>0+0</sup>	1	$\infty$	0 <sup>0+0</sup>
E	0 <sup>0+0</sup>	0 <sup>0+0</sup>	1	0 <sup>0+0</sup>	$\infty$

We'll calculate the penalty for each 0 in each row and column  
for penalty we take the 0 and add the minimum value in the row and the column that zero (excluding that zero in min value)

→ We now select the zero with maximum penalty.  
if there is tie we choose arbitrarily.

→ here we select  $A \rightarrow C$

∴ we make to put  $C \rightarrow A$  infinite

→ Cancel row A & col C

→ & develop the reduced matrix.

	A	B	D	E
B	4	$\infty$	0 <sup>0+0</sup>	0 <sup>0+0</sup>
C	$\infty$	3	1	1
D	3	0 <sup>0+0</sup>	$\infty$	0 <sup>0+0</sup>
E	0 <sup>0+3</sup>	0 <sup>0+0</sup>	0 <sup>0+0</sup>	$\infty$

& we again calculate the penalties

→ We choose  $E \rightarrow A$

now,  $A \rightarrow E$  is already cancelled

→ Cancel row E & col A

	B	D	E	
B	$\infty$	$0^{0+1}$	$0^{0+0}$	After calculate gravity,
C	3	1	1	
D	$0^{0+3}$	$\infty$	$0^{0+0}$	

→ we choose  $D \rightarrow B$

→  $B \rightarrow D$  as  $\infty$

→ cancel row D & column B

	D	E
B	$\infty$	$0^{1+0}$
C	1	1

→  $B \rightarrow E$

→  $C \rightarrow D$

∴ Total  $\Rightarrow A \rightarrow C \rightarrow D \rightarrow B \rightarrow E \rightarrow A$

$A \rightarrow C = 8$

$C \rightarrow D = 8$

$D \rightarrow B = 5$

$B \rightarrow E = 6$

$E \rightarrow A = 7$

# Queuing Theory

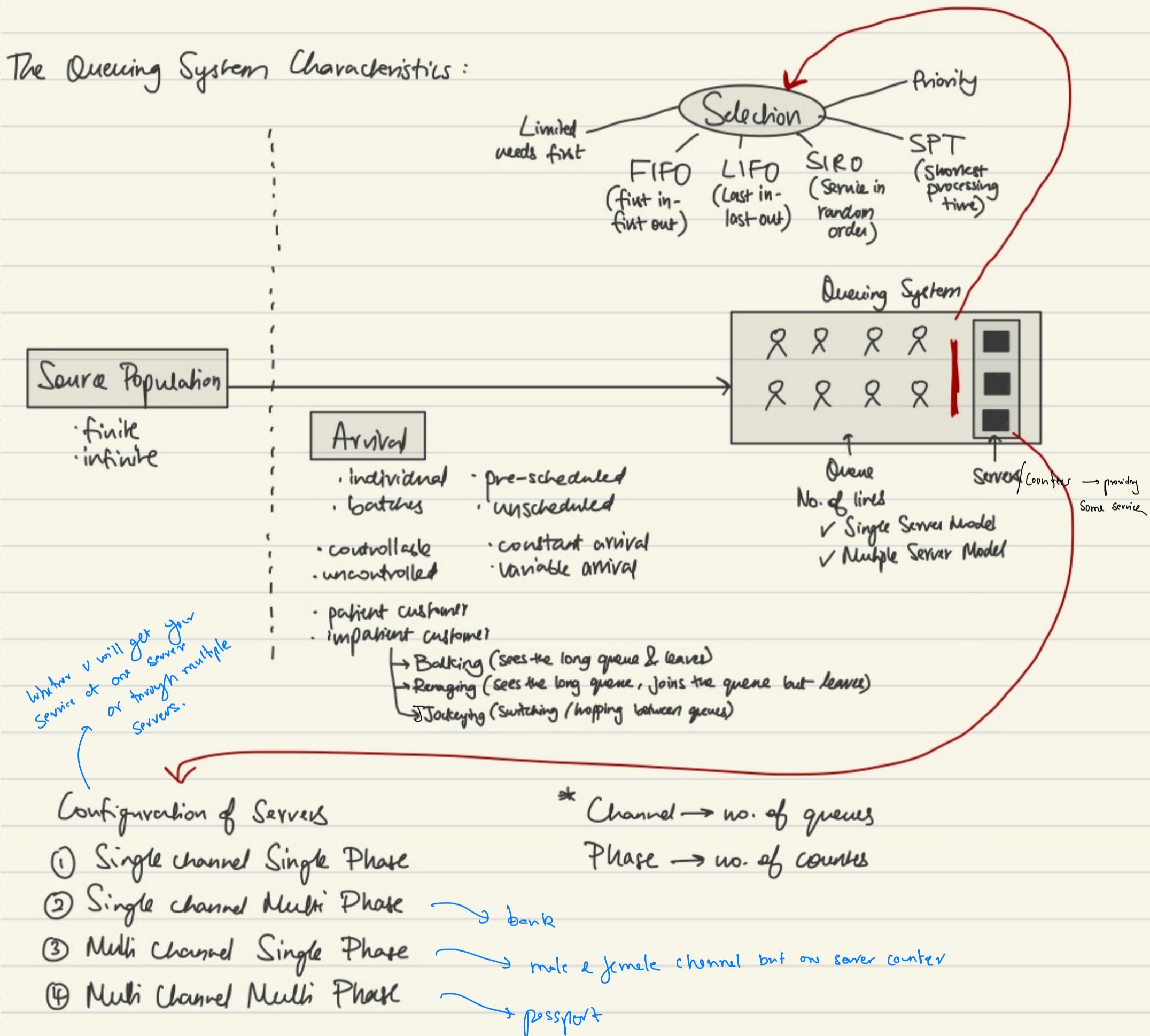


## ① Analytical Method

↳ consists of several established mathematical models

## ② Simulation Model

The Queuing System Characteristics :



for example : McDonalds drive-thru is Single Channel Multi Phase  
 ↳ (there is a single queue for cars, but two counters, one for ordering, another for payment)

total time user spends from entry to exit (arrival  $\rightarrow$  standing in queue  $\rightarrow$  time in receiving of service after in front of the queue + exit)

## Mathematical analysis of a queuing system

### User oriented Statistics

$$\text{Waiting time in the system} \leftarrow W_s = \text{time spent in the queue} + \text{service time}$$

$$\text{Waiting time in the queue} \leftarrow W_q = \text{time spent waiting for the service.}$$

### System Oriented Statistics

$$\text{length of system} \leftarrow L_s = \text{no of ppl waiting in the queue} + \text{no of ppl receiving service}$$

$$\text{length of queue} \leftarrow L_q = \text{no of ppl waiting in the queue}$$

$$P = \text{v. of the time the server is busy}$$

## MODEL - I — Single channel Single phase ; Infinite pop<sup>n</sup> ; Poission Distribution ; FCFS

Arrival rate / mean arrival rate ( $\lambda$ ) = no of ppl visiting the facility per unit time

mean service rate ( $\mu$ ) = no of ppl getting served per unit time.

formulae:

$$W_s = \text{time spent in the queue} + \text{service time} = \frac{1}{\mu - \lambda}$$

$$W_q = \text{time spent waiting for the service.} = \frac{\lambda}{\mu(\mu - \lambda)}$$

$$L_s = \text{no of ppl waiting in the queue} + \text{no of ppl receiving service} = \frac{\lambda}{\mu - \lambda}$$

$$L_q = \text{no of ppl waiting in the queue} = \frac{\lambda^2}{\mu(\mu - \lambda)}$$

$$P = \text{v. of the time the server is busy} = \frac{\lambda}{\mu} * 100$$

- Q) Patrons arrive at a small post office at a rate of 30 per hour, service by the clerk on duty takes an average of 1 minute per customer. Calculate

i) mean customer time spent waiting in the line

ii) " " " " " receiving or waiting for service

- iii) no. of customers in the line
- iv) no. of customers receiving or waiting for service
- v) traffic density (utilization)

Soln :

$$\text{Arrival rate } (\lambda) = 30 \text{ per hour} = \frac{30}{\text{hour}} = \frac{30}{60} = \frac{1}{2} \text{ customer / min}$$

$$\text{Mean service rate } (\mu) = 1 \text{ min per customer.} = \frac{1}{1} = 1 \text{ customer / min}$$

(reciprocal)

$$i) W_s = \frac{1}{1-0.5} = 2 \text{ min}$$

$$ii) W_q = \frac{0.5}{1(1-0.5)} = 1 \text{ min}$$

$$iii) L_s = \frac{0.5}{1-0.5} = 1 \text{ customer}$$

$$iv) L_q = \frac{\lambda^2}{\mu(\mu-\lambda)} = 0.5$$

$$v) f = \frac{0.5}{1} \times 100 = 50\%$$

Monte Carlo Simulation → is used when  $\lambda$  &  $\mu$  are not known (arrival rate & service rate are unknown)

- Q) Patients arrive at a dentists clinic every 30 min for some treatment, the dentist offers five following services & fee for each service varies  
run a monte carlo simulation for 10 patients & determine the avg waiting time for patients. Use the following random numbers.

Random numbers: 40, 82, 11, 34, 25, 66, 17, 74, 90, 44

Service	Service time	Probability of respective service
Filling	40	0.4
Crown	60	0.15
Cleaning	15	0.15
Extraction	45	0.1
Checkup	15	0.2

# Consider only first two digits of the random numbers if the number have more than two digits  
ex  $\frac{2671}{3315}$

If assume first person arrives at 8 am

mutually inclusive

<u>Sth →</u>	<u>Service</u>	<u>(min)</u> <u>Service time</u>	<u>Probability of respective service</u>	<u>Cumulative probability</u>	<u>Random No range</u>
	Filling	40	0.4	0.4	00 - 89
	Crown	60	0.15	0.55	90 - 54
	Cleaning	15	0.15	0.7	55 - 69
	Extraction	45	0.1	0.8	70 - 79
	Checkup	15	0.2	1	80 - 99

now,

<u>Patient</u> :	1	2	3	4	5	6	7	8	9	10
<u>Arrival</u> :	8:00	8:30	9:00	9:30	10:00	10:30	11:00	11:30	12:00	12:30
<u>Random No's</u> :	40	82	11	34	25	66	17	79	90	44
<u>Type of Service</u> :	Crown	Checkup	Filling	Filling	Cleaning	Filling	Extraction	Checkup	Crown	
<u>Service time</u> :	60	15	40	40	40	15	40	45	15	60

now,

#### Simulation worksheet:

<u>Patient No</u>	<u>Arrival time</u>	<u>Service time</u>	<u>Service start</u>	<u>Service end</u>	<u>Waiting time</u>
1	8:00	60	8:00	9:00	0
2	8:30	15	9:00	9:15	30
3	9:00	40	9:15	9:55	15
4	9:30	40	9:55	10:35	25
5	10:00	40	10:35	11:15	35
6	10:30	15	11:15	11:30	45
7	11:00	40	11:30	12:10	30
8	11:30	45	12:10	12:55	40
9	12:00	15	12:55	1:10	55
10	12:30	60	1:10	2:10	40
					315

$$\text{avg waiting time} = \frac{315}{10} = 31.5 \text{ min.}$$

