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To whom it may concern:

I am writing this letter to recommend Augustin Hamar for your master's program in Ecological Transition at Sciences Po Grenoble.

I came to know Augustin in the fall of 2022 when he was an exchange student in my course *Corporate Strategies for Global Sustainability* at École Polytechnique Fédérale de Lausanne (EPFL). Augustin was a motivated student, a core member of his group, and a high performer overall in the course. The course aimed to equip students with the theoretical and practical basis for leveraging corporate strategies to foster global sustainable development. The students learned the foundations of global sustainability from a development perspective and corporate sustainability. Then I introduced systems theory as a lens to understand global sustainability challenges. In teams, the students applied the strategic planning process to develop a strategy for solving real-world sustainability issues. The teams worked with local corporate partners and proposed a sustainability strategy for an issue the companies were facing. The course sparked Augustin's interest and desire for more knowledge and training in sustainability.

Since the course, Augustin has already continued to develop his knowledge of sustainability. As I understand, he will participate in the Lean Six Sigma program with the European Students of Industrial Engineering and Management Association, a local group managed by the student association of the Management of Technology master at EPFL developed to learn about how to optimize the production by reducing all the possible wastes in the industry.

Overall, as I understand, Augustin's exchange in Switzerland has reoriented his vision of the future of engineering and how engineering can help address the world's most pressing sustainability issues. The master's program in Ecological Transition at Sciences Po Grenoble would provide a great opportunity to do so.

In conclusion, I can recommend Augustin Hamar without reservation for your master's program. Do not hesitate to contact me if you have any additional questions.

Sincerely,

A handwritten signature in grey ink, appearing to read 'AW', is placed below the 'Sincerely,' text.

Dr. Amanda Williams