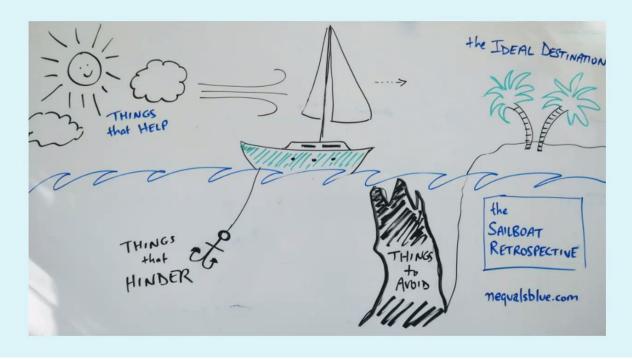
3 Questions - Most Commonly Used

- What went well?
- What didn't go well?
- What could be improved?

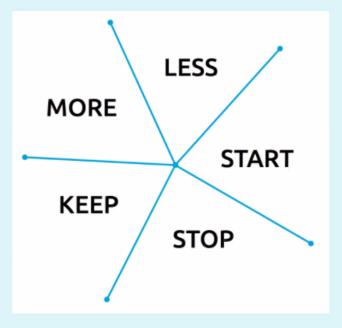


Sailboat



Starfish

- Keep Doing something the team is doing well and you recognize the value on it
- Less Of something already being done; you see some value, but you rather reduce a little bit
- More Of something already being done; and you believe will bring more value if done even more
- Stop Doing something that is not bringing value, or even worse, it is getting on the way
- Start Doing a new idea, or something you have seen working before that you would like to bring to the table





Lean Coffee Approach

- Facilitate an open-ended conversation that is entirely owned and directed by the team
- Team votes on topics and time boxed discussion

Effective Techniques

Setting Stage

- Establish purpose
- Team rules
 - "what happens in retro...stays in retro"
- Safe space
- Be factual and remove the emotion



Effective Techniques



- Have the team do pre-work
- Have them do submissions ahead of time
- Everyone must participate or they facilitate the next one!

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Effective Techniques

It's OK to break the rules

 Invite others outside of the core team; Product Owners, Project Managers, SME's, Business Sponsors



Effective Techniques

- Avoid the "staleness"
 - Try different retrospectives
 - Combined retrospective with another scrum team
 - Let someone else facilitate
- Remember....retrospective cannot fix everything
 - Focus on what you can control and allow others to help with the things that you cannot control
 - This is where you involved leadership

Retrospective Outcomes

- Treat Outcomes as a User Story to be committed in the next sprint
 - Definition of Done
 - Who will be assigned the User Story?
- Did our actions effect any change?
 - Team metrics
 - Productivity velocity
 - Predictability Say/Do Ratio
 - Quality defect density
 - Team Happiness survey

Retrospective Outcomes

- Showcase them during your Team Demo/Review
- Remember, the focus of retrospectives is to help your team deliver working software to your customers!