# **INN Hotels Project**

# Context

A significant number of hotel bookings are called off due to cancellations or no-shows. The typical reasons for cancellations include change of plans, scheduling conflicts, etc. This is often made easier by the option to do so free of charge or preferably at a low cost which is beneficial to hotel guests but it is a less desirable and possibly revenue-diminishing factor for hotels to deal with. Such losses are particularly high on last-minute cancellations.

The new technologies involving online booking channels have dramatically changed customers' booking possibilities and behavior. This adds a further dimension to the challenge of how hotels handle cancellations, which are no longer limited to traditional booking and guest characteristics.

The cancellation of bookings impact a hotel on various fronts:

- 1. Loss of resources (revenue) when the hotel cannot resell the room.
- 2. Additional costs of distribution channels by increasing commissions or paying for publicity to help sell these rooms.
- 3. Lowering prices last minute, so the hotel can resell a room, resulting in reducing the profit margin.
- 4. Human resources to make arrangements for the guests.

# Objective

The increasing number of cancellations calls for a Machine Learning based solution that can help in predicting which booking is likely to be canceled. INN Hotels Group has a chain of hotels in Portugal, they are facing problems with the high number of booking cancellations and have reached out to your firm for data-driven solutions. You as a data scientist have to analyze the data provided to find which factors have a high influence on booking cancellations, build a predictive model that can predict which booking is going to be canceled in advance, and help in formulating profitable policies for cancellations and refunds.

# **Data Description**

The data contains the different attributes of customers' booking details. The detailed data dictionary is given below.

#### **Data Dictionary**

- Booking\_ID: unique identifier of each booking
- no\_of\_adults: Number of adults
- no of children: Number of Children
- no\_of\_weekend\_nights: Number of weekend nights (Saturday or Sunday) the guest stayed or booked to stay at the hotel
- no\_of\_week\_nights: Number of week nights (Monday to Friday) the guest stayed or booked to stay at the hotel
- type\_of\_meal\_plan: Type of meal plan booked by the customer:
  - Not Selected No meal plan selected

- Meal Plan 1 Breakfast
- Meal Plan 2 Half board (breakfast and one other meal)
- Meal Plan 3 Full board (breakfast, lunch, and dinner)
- required\_car\_parking\_space: Does the customer require a car parking space? (0 No, 1- Yes)
- room\_type\_reserved: Type of room reserved by the customer. The values are ciphered (encoded) by INN Hotels.
- lead\_time: Number of days between the date of booking and the arrival date
- arrival\_year: Year of arrival date
- arrival month: Month of arrival date
- arrival\_date: Date of the month
- market\_segment\_type: Market segment designation.
- repeated\_guest: Is the customer a repeated guest? (0 No, 1- Yes)
- no\_of\_previous\_cancellations: Number of previous bookings that were canceled by the customer prior to the current booking
- no\_of\_previous\_bookings\_not\_canceled: Number of previous bookings not canceled by the customer prior to the current booking
- avg\_price\_per\_room: Average price per day of the reservation; prices of the rooms are dynamic. (in euros)
- no\_of\_special\_requests: Total number of special requests made by the customer (e.g. high floor, view from the room, etc)
- booking\_status: Flag indicating if the booking was canceled or not.

# Importing necessary libraries and data

```
In [1]:
         # suppress all warnings
         import warnings
         warnings.filterwarnings("ignore")
         from statsmodels.tools.sm exceptions import ConvergenceWarning
         warnings.simplefilter("ignore", ConvergenceWarning)
         #import libraries needed for data manipulation
         import pandas as pd
         import numpy as np
         #display floating numbers with 5 decimal places
         pd.set option('display.float format', lambda x: '%.5f' % x)
         # unlimited number of displayed columns, limit of 200 for displayed rows
         pd.set_option("display.max_columns", None)
         pd.set option("display.max rows", 200)
         #import libraries needed for data visualization
         import matplotlib.pyplot as plt
         import seaborn as sns
         %matplotlib inline
         # split the data into random train and test subsets
         from sklearn.model selection import train test split
```

```
# using statsmodels to build our model
import statsmodels.stats.api as sms
import statsmodels.api as sm
# to compute VIF
from statsmodels.stats.outliers_influence import variance_inflation_factor
# to compute and display decision trees
from statsmodels.tools.tools import add_constant
from sklearn.tree import DecisionTreeClassifier
from sklearn import tree
# tuning different models
from sklearn.model_selection import GridSearchCV
# for different sklearn metric scores
from sklearn.metrics import (
   fl score,
   accuracy_score,
   recall_score,
   precision_score,
   confusion_matrix,
   roc auc score,
   plot_confusion_matrix,
   precision_recall_curve,
   roc_curve,
   make scorer,
```

# **Data Overview**

Observations -Sanity Checks

```
In [2]: #import dataset named 'INNHotelsGroup.csv'
hotels = pd.read_csv('INNHotelsGroup.csv')
# read first five rows of the dataset
hotels.head()
```

Out[2]:		Booking_ID	no_of_adults	no_of_children	no_of_weekend_nights	no_of_week_nights	type_of_meal_plan	required_car_parking_space	room_type_reserved	le
	0	INN00001	2	0	1	2	Meal Plan 1	0	Room_Type 1	
	1	INN00002	2	0	2	3	Not Selected	0	Room_Type 1	
	2	INN00003	1	0	2	1	Meal Plan 1	0	Room_Type 1	
	3	INN00004	2	0	0	2	Meal Plan 1	0	Room_Type 1	

```
Booking_ID no_of_adults no_of_children no_of_weekend_nights no_of_week_nights type_of_meal_plan required_car_parking_space room_type_reserved le
            INN00005
                              2
                                           0
                                                                                1
                                                                                        Not Selected
                                                                                                                        0
                                                               1
                                                                                                                                 Room_Type 1
In [3]:
         hotels.shape
Out[3]: (36275, 19)
In [4]:
         hotels.info()
        <class 'pandas.core.frame.DataFrame'>
        RangeIndex: 36275 entries, 0 to 36274
        Data columns (total 19 columns):
             Column
                                                   Non-Null Count Dtype
             _____
                                                   -----
             Booking ID
         0
                                                   36275 non-null object
            no_of_adults
         1
                                                   36275 non-null int64
         2
             no of children
                                                   36275 non-null int64
         3
            no of weekend nights
                                                   36275 non-null int64
            no of week nights
         4
                                                   36275 non-null int64
         5
             type of meal plan
                                                   36275 non-null object
             required car parking space
                                                   36275 non-null int64
         7
             room type reserved
                                                   36275 non-null object
         8
            lead_time
                                                   36275 non-null int64
         9
             arrival year
                                                   36275 non-null int64
         10 arrival month
                                                   36275 non-null int64
         11 arrival date
                                                   36275 non-null int64
         12 market_segment_type
                                                   36275 non-null object
         13 repeated_guest
                                                   36275 non-null int64
         14 no of previous cancellations
                                                   36275 non-null int64
         15 no of previous bookings not canceled 36275 non-null int64
         16 avg price per room
                                                   36275 non-null float64
         17 no_of_special_requests
                                                   36275 non-null int64
         18 booking status
                                                   36275 non-null object
        dtypes: float64(1), int64(13), object(5)
        memory usage: 5.3+ MB
       Observations
```

- There are 36,274 rows and 19 columns.
- Booking\_ID, type\_of\_meal\_plan, room\_type\_reserved, market\_segment\_type, and booking\_status are object type, while the rest are numeric in nature.
  - Booking\_ID is just an identifier for each hotel guest.

```
no of children
                                        0
no of weekend nights
no of week nights
                                        0
type of meal plan
required_car_parking_space
room type reserved
lead time
arrival year
arrival month
arrival date
market_segment_type
repeated quest
no of previous cancellations
no_of_previous_bookings_not_canceled
avg price per room
no of special requests
                                        0
booking status
dtype: int64
```

```
In [6]: hotels.duplicated().sum()
```

Out[6]: 0

#### **Observations**

- There are no missing values.
- There are no duplicated values.

```
In [7]: # create a copy of the data so that the original dataset is not changed.

df = hotels.copy()

In [8]: # drop Booking ID variable, since it is just an identifier

df.drop(columns=['Booking_ID'], inplace=True)
```

# **Exploratory Data Analysis (EDA)**

- EDA is an important part of any project involving data.
- It is important to investigate and understand the data better before building a model with it.
- A thorough analysis of the data, in addition to the questions completed below, will help to approach the analysis in the right manner and generate insights from the data.

	count	mean	std	min	25%	50%	75%	max
no_of_adults	36275.00000	1.84496	0.51871	0.00000	2.00000	2.00000	2.00000	4.00000
no_of_children	36275.00000	0.10528	0.40265	0.00000	0.00000	0.00000	0.00000	10.00000
no_of_weekend_nights	36275.00000	0.81072	0.87064	0.00000	0.00000	1.00000	2.00000	7.00000
no_of_week_nights	36275.00000	2.20430	1.41090	0.00000	1.00000	2.00000	3.00000	17.00000
required_car_parking_space	36275.00000	0.03099	0.17328	0.00000	0.00000	0.00000	0.00000	1.00000
lead_time	36275.00000	85.23256	85.93082	0.00000	17.00000	57.00000	126.00000	443.00000
arrival_year	36275.00000	2017.82043	0.38384	2017.00000	2018.00000	2018.00000	2018.00000	2018.00000
arrival_month	36275.00000	7.42365	3.06989	1.00000	5.00000	8.00000	10.00000	12.00000
arrival_date	36275.00000	15.59700	8.74045	1.00000	8.00000	16.00000	23.00000	31.00000
repeated_guest	36275.00000	0.02564	0.15805	0.00000	0.00000	0.00000	0.00000	1.00000
no_of_previous_cancellations	36275.00000	0.02335	0.36833	0.00000	0.00000	0.00000	0.00000	13.00000
no_of_previous_bookings_not_canceled	36275.00000	0.15341	1.75417	0.00000	0.00000	0.00000	0.00000	58.00000
avg_price_per_room	36275.00000	103.42354	35.08942	0.00000	80.30000	99.45000	120.00000	540.00000
no_of_special_requests	36275.00000	0.61966	0.78624	0.00000	0.00000	0.00000	1.00000	5.00000

#### **Observations:**

- The number of adults ranges from 0 to 4, number of children from 0 to 10. Children maximum seems high, might require a check.
- Range on weekends and weeknights seems reasonable, though 7 weekends might also require a check.
- At least 75% of hotel guests do not require a parking space.
- On average, guests book 85 days in advance. Between 75th percentile and max is a large difference, suggests many outliers.
- We have two years of data, 2017 and 2018 (latter consists of more information).
- At least 75% of guests are not repeating customers.
- On average, the price per room is 103 euros. Between 75th percentile and max is a large difference, suggests many outliers.

# **Leading Questions:**

- 1. What are the busiest months in the hotel?
- 2. Which market segment do most of the guests come from?
- 3. Hotel rates are dynamic and change according to demand and customer demographics. What are the differences in room prices in different market segments?
- 4. What percentage of bookings are canceled?
- 5. Repeating guests are the guests who stay in the hotel often and are important to brand equity. What percentage of repeating guests cancel?
- 6. Many guests have special requirements when booking a hotel room. Do these requirements affect booking cancellation?

```
def histbox(data, feature, figsize=(12, 7), kde=False, bins=None):
   Boxplot and histogram combined
   data: dataframe
   feature: dataframe column
   figsize: size of figure (default (12,7))
   kde: whether to show the density curve (default False)
   bins: number of bins for histogram (default None)
   f2, (box, hist) = plt.subplots(
                                                            # Number of rows of the subplot grid = 2
        nrows=2,
                                                                # boxplot first then histogram created below
        sharex=True,
                                                            # x-axis same among all subplots
        gridspec kw={"height ratios": (0.25, 0.75)},
                                                            # boxplot 1/3 height of histogram
                                                            # figsize defined above as (12, 7)
        figsize=figsize,
   # defining boxplot inside function, so when using it say histbox(df, 'cost'), df: data and cost: feature
   sns.boxplot(
        data=data, x=feature, ax=box, showmeans=True, color="chocolate"
    ) # showmeans makes mean val on boxplot have star, ax =
   sns.histplot(
        data=data, x=feature, kde=kde, ax=hist, bins=bins, color = "darkgreen"
   ) if bins else sns.histplot(
        data=data, x=feature, kde=kde, ax=hist, color = "darkgreen"
    ) # For histogram if there are bins in potential graph
   # add vertical line in histogram for mean and median
   hist.axvline(
        data[feature].mean(), color="purple", linestyle="--"
    ) # Add mean to the histogram
   hist.axvline(
        data[feature].median(), color="black", linestyle="-"
    ) # Add median to the histogram
```

```
In [11]: # define a function to create labeled barplots

def bar(data, feature, perc=False, n=None):
    """
    Barplot with percentage at the top

    data: dataframe
    feature: dataframe column
    perc: whether to display percentages instead of count (default is False)
    n: displays the top n category levels (default is None, i.e., display all levels)
    """

    total = len(data[feature]) # length of the column
    count = data[feature].nunique()
    if n is None:
        plt.figure(figsize=(count + 1, 5))
```

```
else:
        plt.figure(figsize=(n + 1, 5))
   plt.xticks(rotation=90, fontsize=15)
   ax = sns.countplot(
        data=data,
       x=feature,
        palette="Paired",
        order=data[feature].value_counts().index[:n].sort_values(),
   for p in ax.patches:
        if perc == True:
           label = "{:.1f}%".format(
               100 * p.get height() / total
            ) # percentage of each class of the category
        else:
           label = p.get_height() # count of each level of the category
        x = p.get_x() + p.get_width() / 2 # width of the plot
        y = p.get_height() # height of the plot
        ax.annotate(
           label,
           (x, y),
           ha="center",
           va="center",
           size=12,
           xytext=(0, 5),
           textcoords="offset points",
        ) # annotate the percentage
plt.show() # show the plot
```

#### Question 1: What are the busiest months in the hotel?

#### **Observations:**

- The top 6 busiest months for the hotel are all in the last half of the year:
  - October, then September, August, June, December, and November.

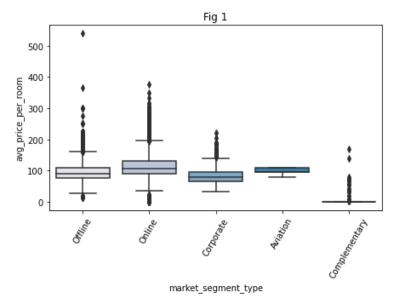
## Question 2: Which market segment do most of the guests come from?

```
df.head()
In [13]:
Out[13]:
             no_of_adults no_of_children no_of_weekend_nights no_of_week_nights type_of_meal_plan required_car_parking_space room_type_reserved lead_time arri
          0
                        2
                                      0
                                                                               2
                                                                                         Meal Plan 1
                                                                                                                            0
                                                                                                                                      Room_Type 1
                                                                                                                                                        224
                                                                               3
          1
                                      0
                                                                                        Not Selected
                                                                                                                            0
                                                                                                                                      Room_Type 1
                                                                                                                                                          5
          2
                        1
                                      0
                                                            2
                                                                               1
                                                                                         Meal Plan 1
                                                                                                                            0
                                                                                                                                      Room_Type 1
                                                                                                                                                          1
                                                                               2
          3
                                      0
                                                            0
                                                                                         Meal Plan 1
                                                                                                                            0
                                                                                                                                      Room_Type 1
                                                                                                                                                         211
          4
                        2
                                      0
                                                            1
                                                                               1
                                                                                        Not Selected
                                                                                                                            0
                                                                                                                                      Room_Type 1
                                                                                                                                                         48
In [14]:
           print("Most guests come from the", df['market segment type'].max(), "market segment.")
```

Most quests come from the Online market segment.

# Question 3: Hotel rates are dynamic and change according to demand and customer demographics. What are the differences in room prices in different market segments?

```
In [15]:
          df.groupby("market segment type")["avg price per room"].mean()
Out[15]: market_segment_type
         Aviation
                         100.70400
         Complementary
                           3.14176
         Corporate
                          82.91174
         Offline
                          91.63268
         Online
                         112.25685
         Name: avg price per room, dtype: float64
In [16]:
          plt.figure(figsize=(7,4))
          plt.title("Fig 1")
          sns.boxplot(x = "market_segment_type", y = "avg_price_per_room", data = df, palette = 'PuBu')
          plt.xticks(rotation = 60)
          plt.show()
```



#### **Observations**

- Rooms booked online have high variations in prices.
- The offline and corporate room prices are almost similar.
- Complementary market segment gets the rooms at very low prices, which makes sense.

# Question 4: What percentage of bookings are canceled?

The percentage of bookings that are cancelled is 32.76  $\mbox{\$}$ 

# Question 5: Repeating guests are the guests who stay in the hotel often and are important to brand equity. What percentage of repeating guests cancel?

The percentage of bookings that are cancelled by repeating guests is 1.72 %

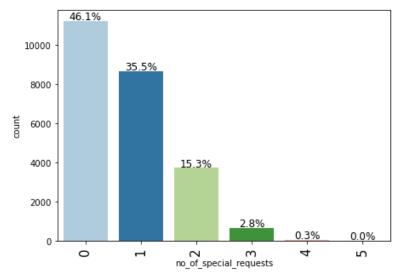
Question 6: Many guests have special requirements when booking a hotel room. Do these requirements affect booking cancellation?

```
In [20]:
          df.groupby("no of special requests")["booking status"].value_counts()
Out[20]: no_of_special_requests booking_status
                                   Not_Canceled
                                                     11232
                                   Canceled
                                                      8545
         1
                                   Not Canceled
                                                       8670
                                   Canceled
                                                      2703
          2
                                   Not Canceled
                                                      3727
                                   Canceled
                                                       637
          3
                                   Not_Canceled
                                                       675
          4
                                   Not Canceled
                                                        78
          5
                                   Not Canceled
                                                         8
          Name: booking status, dtype: int64
In [21]:
          canceled = df[df['booking status'] == "Canceled"]
           kept = df[df['booking_status'] == "Not_Canceled"]
           bar(canceled, 'no_of_special_requests', perc=True)
                   71.9%
            8000
            7000
            6000
            5000
          5000
4000
            3000
                             22.7%
            2000
            1000
                                       5.4%
```

```
In [22]:
          bar(kept, 'no_of_special_requests', perc=True)
```

0

no\_of\_special\_requests

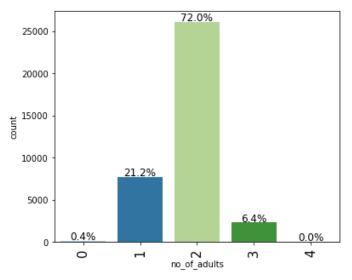


#### **Observations:**

- Number of special requests:
  - 3 or more: no bookings were canceled
  - 2: over 85% were not canceled
  - 1: over 75% were not canceled
  - 0: around 56% of bookings were not canceled
- Canceled vs Not Canceled
  - Out of bookings that happened to be canceled, 71.9% had 0 special requests.
  - Out of bookings that happened to NOT be canceled, 46.1% had 0 special requests, and 35.5% had 1.

# **Univariate Analysis**

```
In [23]: bar(df, 'no_of_adults', perc=True)
```



## **Observations:**

- 72% of the bookings were made for 2 adults.
- Many outliers, more so on the lower end of the range.

In [24]: bar(df, 'no\_of\_children', perc=True)

35000
25000
25000
15000
5000
4.5%
2.9%
0.1%
0.0%
0.0%

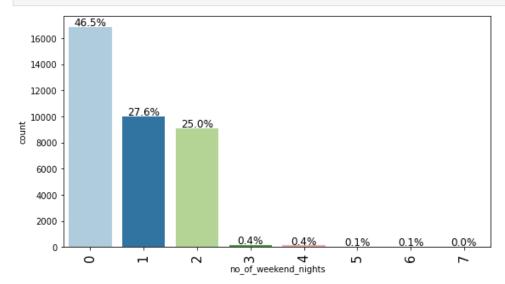
## **Observations:**

• 93% of the customers didn't make reservations for children.

no\_of\_children

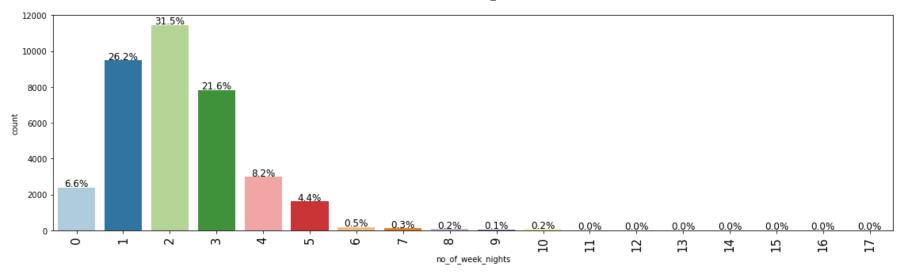
• There are some values in the data where the number of children is 9 or 10, which is highly unlikely.

• We will replace these values with the maximum value of 3 children.

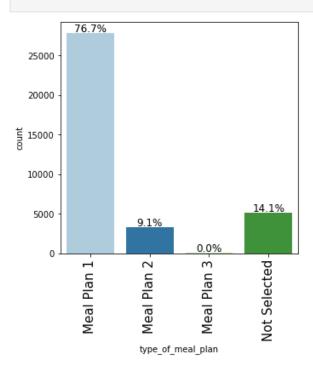


- 46.5% of the customers do not plan to spend the weekend in the hotel.
- The percentage of customers planning to spend 1 or 2 weekends in the hotel is almost the same

```
In [27]: bar(df, 'no_of_week_nights', perc=True)
```



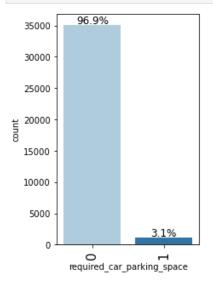
- Most bookings are made for 2 nights (31.5%) followed by 1 night (26.2%).
- A very small proportion of customers made the booking for more than 10 days.



#### **Observations:**

- Most of the customers prefer meal plan 1 that is only breakfast.
- 14.1% of the customers didn't select a meal plan.

```
In [29]: bar(df, 'required_car_parking_space', perc=True)
```



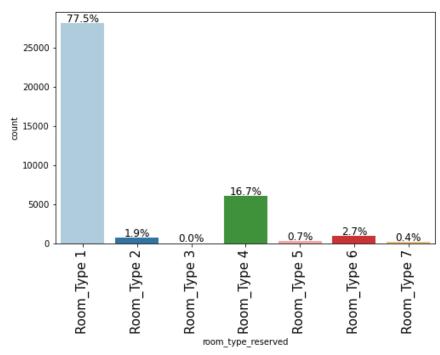
```
In [30]: df['required_car_parking_space'].value_counts()
```

Out[30]: 0 35151 1 1124

Name: required\_car\_parking\_space, dtype: int64

- Does the customer require a car parking space? (0 No, 1- Yes)
- 96.9% of the customers do not require a car parking space.

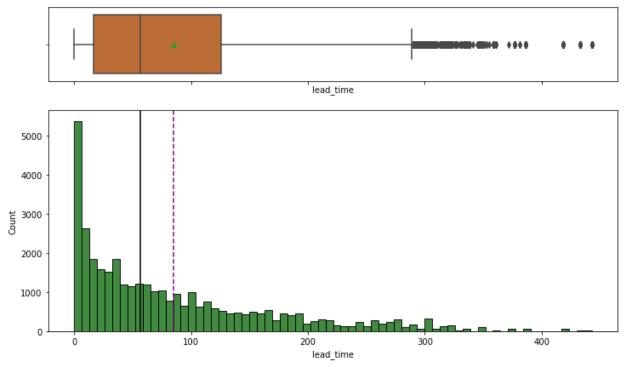
```
In [31]: bar(df, 'room type reserved', perc=True)
```



## **Observations:**

• Around 77% of the customers booked Room\_Type 1 followed by 17% of the customers booking Room\_Type 4.

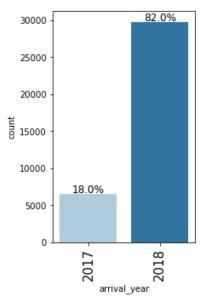
```
In [32]: histbox(df, 'lead_time')
```



```
In [33]:
          df['lead_time'].describe()
                 36275.00000
Out[33]: count
                    85.23256
         mean
                    85.93082
         std
         min
                     0.00000
         25%
                    17.00000
         50%
                    57.00000
         75%
                   126.00000
         max
                   443.00000
         Name: lead_time, dtype: float64
```

- The average lead time is around 85 days.
- The distribution of lead time is right-skewed, and there are many outliers.
- Some customers made booking around 500 days in advance.
- Many customers have made the booking on the same day of arrival as well.

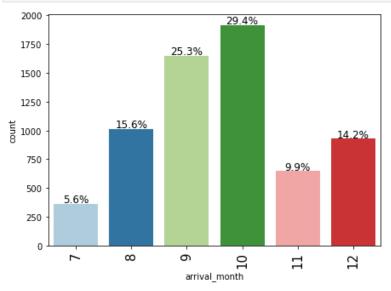
```
In [34]: bar(df, 'arrival_year', perc=True)
```



## **Observations:**

• 82% of the hotel guests in this dataset booked a room in 2018.

```
year1 = df[df['arrival_year']==2017]
year2 = df[df['arrival_year']==2018]
bar(year1, "arrival_month", perc=True)
```

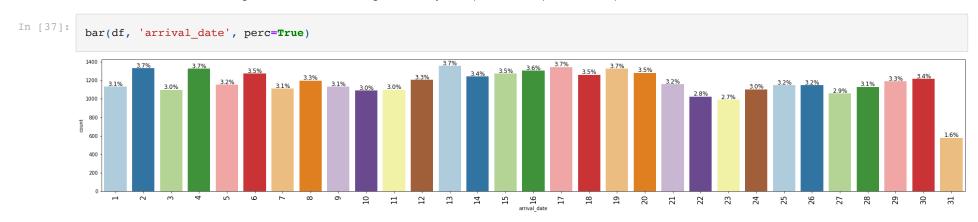


In [36]: bar(year2, "arrival\_month", perc=True)



#### **Observations:**

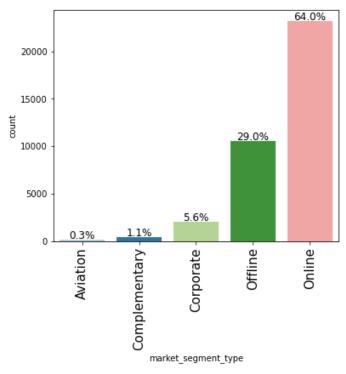
- 2017 bookings cover only the last 6 months of the year, 2018 covers all.
- October consists of the highest number of bookings for both years. (29% in 2017, 11% in 2018).



#### **Observations:**

• Arrival date is surprisingly evenly distributed among all the days of a month.

In [38]: bar(df, 'market\_segment\_type', perc=True)



# **Observations:**

• 64% of the hotel bookings were made online followed by 29% of the bookings which were made offline.

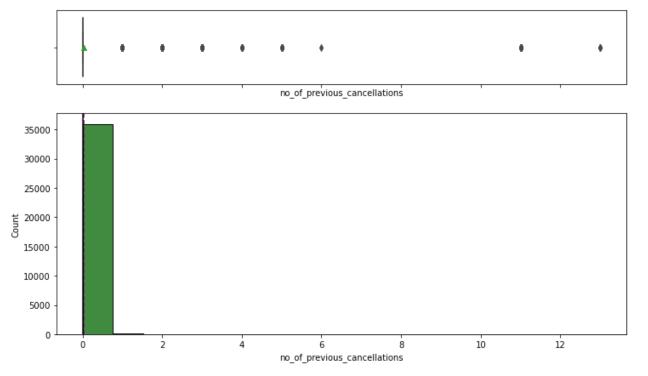
```
In [39]: bar(df, 'repeated_guest', perc=True)
```

```
35000 - 97.4%

30000 - 25000 - 15000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 - 10000 -
```

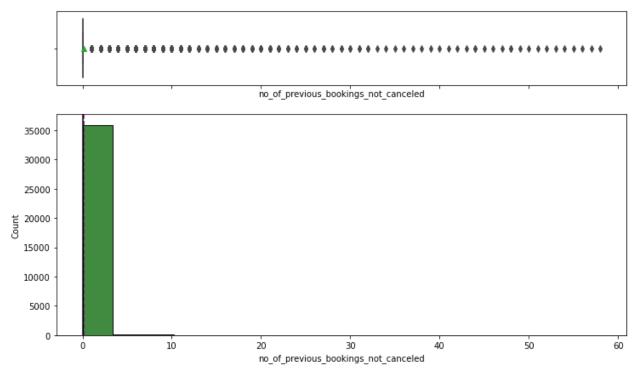
- Is the customer a repeated guest? (0 No, 1- Yes)
- The majority of customers are not repeating guests, this might be due to the dataset only including hotel stays for two years, something to look into.

```
In [41]: histbox(df, 'no_of_previous_cancellations')
```



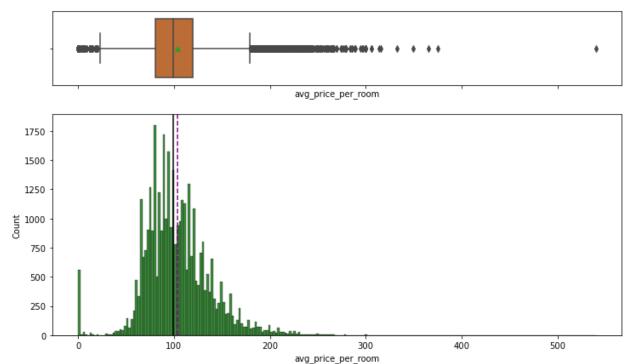
- Very few customers have more than one cancellation.
- Some customers canceled more than 12 times.

```
In [43]: histbox(df, 'no_of_previous_bookings_not_canceled')
```



- **Observations:**
- Very few customers have more than 1 booking not canceled previously.
- Some customers have not canceled their bookings around 60 times.

```
In [45]: histbox(df, 'avg_price_per_room')
```



```
In [46]: #large number of avg price = 0 dollars, see what some of it looks like:
    zero = df[df["avg_price_per_room"] == 0]
    zero.head()
```

Out[46]:		no_of_adults	no_of_children	no_of_weekend_nights	no_of_week_nights	type_of_meal_plan	required_car_parking_space	room_type_reserved	lead_time a
	63	1	0	0	1	Meal Plan 1	0	Room_Type 1	2
	145	1	0	0	2	Meal Plan 1	0	Room_Type 1	13
	209	1	0	0	0	Meal Plan 1	0	Room_Type 1	4
	266	1	0	0	2	Meal Plan 1	0	Room_Type 1	1
	267	1	0	2	1	Meal Plan 1	0	Room_Type 1	4

```
In [47]: zero.groupby("market_segment_type")['avg_price_per_room'].count()
```

Out[47]: market\_segment\_type Complementary 354 Online 191

Name: avg\_price\_per\_room, dtype: int64

```
In [48]:
          df.groupby("market segment type")['avg price per room'].count()
Out[48]: market_segment_type
                            125
         Aviation
         Complementary
                            391
         Corporate
                           2017
         Offline
                          10528
         Online
                          23214
         Name: avg_price_per_room, dtype: int64
In [49]:
          df['avg_price_per_room'].describe()
Out[49]: count
                 36275.00000
                   103.42354
         mean
         std
                    35.08942
         min
                     0.00000
         25%
                    80.30000
         50%
                    99.45000
         75%
                   120.00000
         max
                   540.00000
         Name: avg price per room, dtype: float64
```

#### **Observations:**

- The distribution of average price per room is skewed to right. There are outliers on both sides.
- The average price of a room is around ~100 euros.
- There is 1 observation where the average price of the room is more than 500 euros. This observation is quite far away from the rest of the values. Instead of dropping it, we will clip this to the upper whisker (Q3 + 1.5 \* IQR).
- With rooms with a price equal to 0:
  - It makes sense that most values with room prices equal to 0 are the rooms given as complimentary service given by the hotel.
  - The rooms booked online must be a part of some promotional campaign done by the hotel.

```
# Calculating the 25th quantile
Q1 = df["avg_price_per_room"].quantile(0.25)

# Calculating the 75th quantile
Q3 = df["avg_price_per_room"].quantile(0.75)

# Calculating IQR
IQR = Q3 - Q1

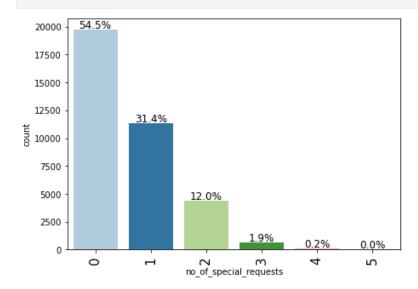
# Calculating value of upper whisker
Upper_Whisker = Q3 + 1.5 * IQR
Upper_Whisker
```

Out[50]: 179.55

```
In [51]: # assigning the outliers the value of upper whisker
```

df.loc[df["avg\_price\_per\_room"] >= 500, "avg\_price\_per\_room"] = Upper\_Whisker

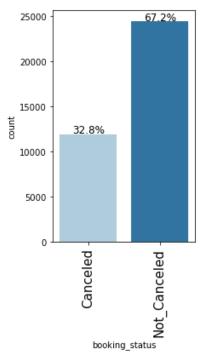
In [52]: bar(df,'no\_of\_special\_requests', perc=True)



## **Observations:**

- The majority (54.5%) of hotel guests did not put in any special requests.
- About a third put in 1 request, and 12% put in 2.

In [53]: bar(df, 'booking\_status', perc=True)



#### **Observations:**

• The majority (67.2%) of hotel bookings are not cancelled.

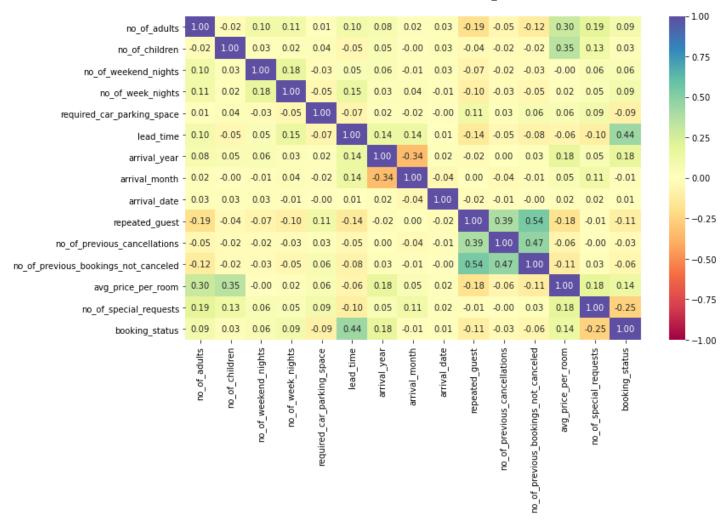
required\_car\_parking\_space and repeated\_guest are both coded as (0 - No, 1 - Yes). Let's do this for booking\_status, code (0 - Not\_Canceled, 1 - Canceled).

```
In [54]: df["booking_status"] = df["booking_status"].apply(lambda x: 1 if x == "Canceled" else 0)
```

# **Bivariate Analysis**

```
In [55]:
    corr_cols = df.select_dtypes(include=np.number).columns.tolist()

    plt.figure(figsize=(12, 7))
    sns.heatmap(
        df[corr_cols].corr(), annot=True, vmin=-1, vmax=1, fmt=".2f", cmap="Spectral"
    )
    plt.show()
```



- There's a positive correlation between the number of customers (adults and children) and the average price per room.
  - This makes sense as more the number of customers more rooms they will require thus increasing the cost.
- There's a negative correlation between average room price and repeated guests. The hotel might be giving some loyalty benefits to the customers.
- There's a positive correlation between the number of previous bookings canceled and previous bookings not canceled by a customer and repeated guest.
- There's a positive correlation between lead time and the number of weeknights a customer is planning to stay in the hotel.
- There's a positive correlation between booking status and lead time, indicating higher the lead time higher are the chances of cancellation. We will analyze it further.
- There's a negative correlation between the number of special requests from the customer and the booking status, indicating if a customer has made some special requests the chances of cancellation might decrease. We will analyze it further.

```
In [56]: # function to plot stacked barplot
          def stack(data, predictor, target):
              Print the category counts and plot a stacked bar chart
              data: dataframe
              predictor: independent variable
              target: target variable
              count = data[predictor].nunique()
              sorter = data[target].value counts().index[-1]
              tab1 = pd.crosstab(data[predictor], data[target], margins=True).sort values(
                  by=sorter, ascending=False
              print(tab1)
              print("-" * 120)
              tab = pd.crosstab(data[predictor], data[target], normalize="index").sort_values(
                  by=sorter, ascending=False
              tab.plot(kind="bar", stacked=True, figsize=(count + 5, 6))
              plt.legend(
                  loc="lower left", frameon=False,
              plt.legend(loc="upper left", bbox_to_anchor=(1, 1))
             plt.show()
In [57]:
          # function to plot distributions with respect to target
          def dist_target(data, predictor, target):
              fig, axs = plt.subplots(2, 2, figsize=(12, 10))
              target uniq = data[target].unique()
              axs[0, 0].set title("Distribution of target for target=" + str(target uniq[0]))
              sns.histplot(
                  data=data[data[target] == target uniq[0]],
                  x=predictor,
                  kde=True,
                  ax=axs[0, 0],
                  color="teal",
                  stat="density",
              axs[0, 1].set_title("Distribution of target for target=" + str(target_uniq[1]))
              sns.histplot(
                  data=data[data[target] == target_uniq[1]],
                  x=predictor,
                  kde=True,
                  ax=axs[0, 1],
```

```
color="orange",
    stat="density",
)

axs[1, 0].set_title("Boxplot w.r.t target")
sns.boxplot(data=data, x=target, y=predictor, ax=axs[1, 0], palette="gist_rainbow")

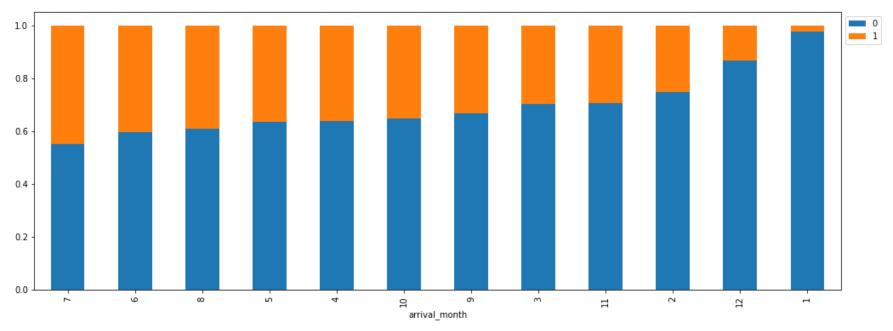
axs[1, 1].set_title("Boxplot (without outliers) w.r.t target")
sns.boxplot(
    data=data,
    x=target,
    y=predictor,
    ax=axs[1, 1],
    showfliers=False,
    palette="gist_rainbow",
)

plt.tight_layout()
plt.show()
```

Leading Question 1 asks what the busiest months of the hotel are.

- The top 6 busiest months for the hotel are all in the last half of the year:
  - October, then September, August, June, December, and November.

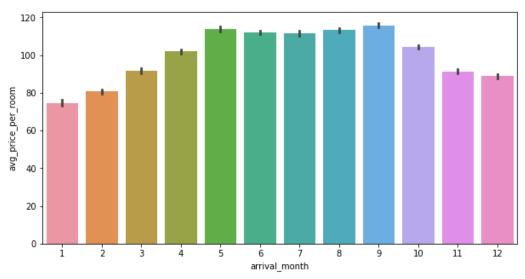
```
In [58]:
         # check month of booking against cancel/not cancelled
         stack(df, 'arrival_month', 'booking_status')
        booking_status
                                     All
        arrival month
                       24390 11885 36275
        All
        10
                       3437 1880
                                    5317
        9
                       3073 1538 4611
        8
                       2325 1488
                                    3813
                       1606 1314
                                    2920
                       1912 1291
                                    3203
        4
                       1741
                              995 2736
        5
                       1650
                               948 2598
        11
                       2105
                               875 2980
        3
                       1658
                               700 2358
        2
                       1274
                               430 1704
        12
                       2619
                               402 3021
                        990
                                24
                                    1014
```



- Data from 2017 only includes last half of the year, so that might contribute to more cancellations being on July and August.
- The busiest months are October, then September, which both fall in the middle for number of cancellations.
- December, then January have the least number of cancellations
  - Surprising, since December is one of the busiest months.
  - January has the least bookings, so it follows that it would have fewer cancellations.

```
In [59]: # relationship between average room price and arrival month

plt.figure(figsize=(10, 5))
sns.barplot(x = "arrival_month", y="avg_price_per_room", data=df)
plt.show()
```



#### **Observations:**

- Months May September are around the same in terms of room price.
- Busiest month (October) room price lower than expected

# Fig 1 (from Leading Question 3): compares market segment to average room price.

220

7375 3153

14739 8475

#### Observations:

Offline

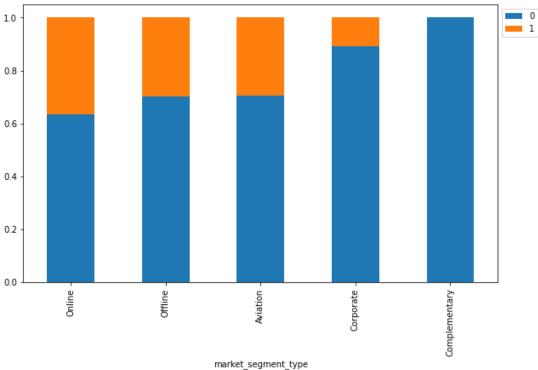
Online

- The average room price is:
  - highest for the most common market segment type: Online.
  - lowest for Complementary
- Every market segment except Complementary ranges around \$100 for room price.
- Offline has the most outliers, followed by Online, Corporate, and Complementary.

Name: booking\_status, dtype: int64

0

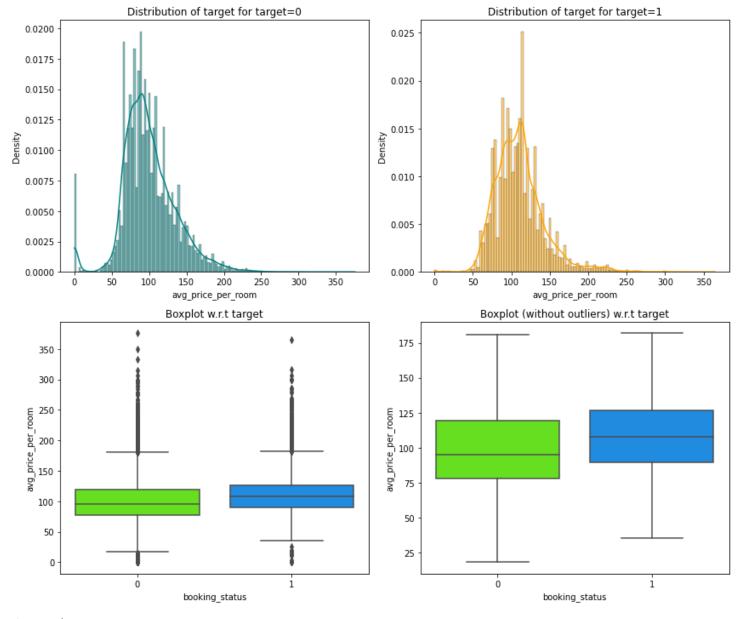
```
In [61]:
          stack(df, 'market_segment_type', 'booking_status')
         booking_status
                                               All
         market_segment_type
         All
                               24390 11885
                                             36275
         Online
                               14739
                                       8475
                                             23214
         Offline
                                7375
                                       3153
                                             10528
         Corporate
                                1797
                                        220
                                              2017
         Aviation
                                  88
                                         37
                                               125
         Complementary
                                 391
                                          0
                                               391
         1.0
```



- Around 40% of the online booking were canceled.
- Bookings made offline are less prone to cancellations.
- Corporate segment shows very low cancellations.

```
In [62]: df.groupby("booking_status")["avg_price_per_room"].value_counts()
Out[62]: booking_status avg_price_per_room
0 65.00000 758
75.00000 578
0.00000 539
```

```
95.00000
                                               483
                         90.00000
                                               459
         1
                         284.10000
                                                 1
                         299.33000
                                                 1
                         306.00000
                         316.00000
                                                 1
                         365.00000
         Name: avg_price_per_room, Length: 4941, dtype: int64
In [63]:
          dist_target(df, 'avg_price_per_room', 'booking_status')
```



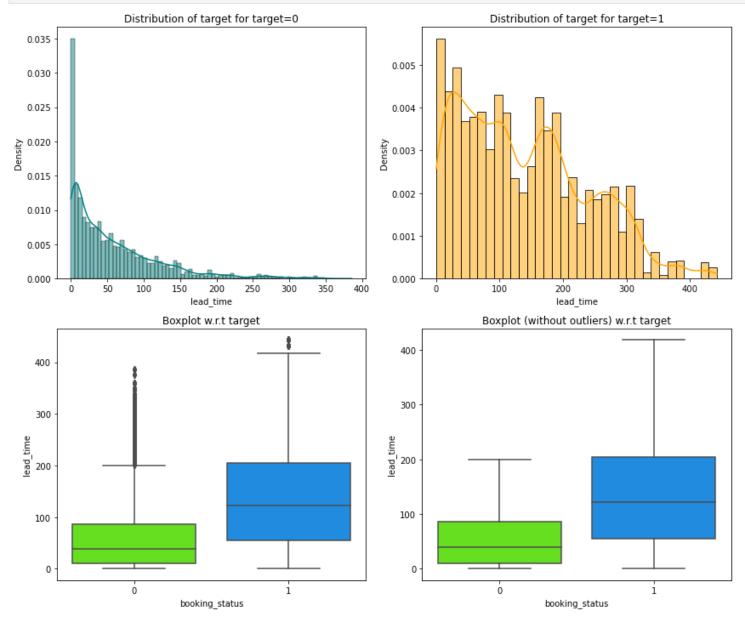
#### **Observations:**

- The distribution of price for canceled bookings and not canceled bookings is quite similar.
- The prices for the canceled bookings are slightly higher than the bookings which were not canceled.

In [64]:

# relationship between lead time and booking status

dist\_target(df, 'lead\_time', 'booking\_status')



### **Observations:**

- There's a big difference in the median value of lead time for bookings that were canceled and bookings that were not canceled.
- Higher the lead time higher are the chances of a booking being canceled.

Leading Question 5 details how many repeating guests have cancellations.

In the dataset, 2.6% are repeating guests. The percentage of bookings that are cancelled by repeating guests is 1.72 %. The percentage of bookings that are cancelled in general is 32.8%.

Leading Question 6 details how special requests affect booking status/cancellations.

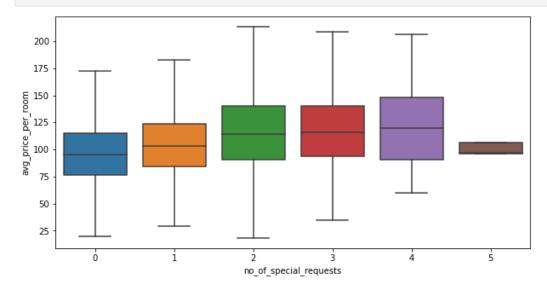
#### **Observations:**

plt.show()

- Number of special requests:
  - 3 or more: no bookings were canceled
  - 2: over 85% were not canceled
  - 1: over 75% were not canceled
  - 0: around 56% of bookings were not canceled
- · Canceled vs Not Canceled
  - Out of bookings that happened to be canceled, 71.9% had 0 special requests.
  - Out of bookings that happened to NOT be canceled, 46.1% had 0 special requests, and 35.5% had 1.

```
In [65]: # relationship between special requests and average room price

plt.figure(figsize=(10, 5))
sns.boxplot(
    data=df,
    x="no_of_special_requests",
    y="avg_price_per_room",
    showfliers=False, # turning off the outliers
)
```

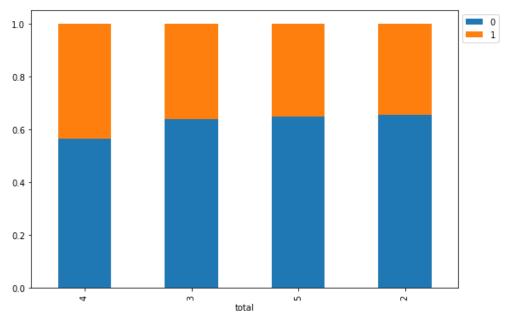


#### **Observations:**

• The median prices of the rooms where some special requests were made by the customers are slightly higher than the rooms where customer didn't make any requests.

Generally people travel with their spouse and children for vacations or other activities. Let's create a new dataframe of the customers who traveled with their families and analyze the impact on booking status.

```
In [66]:
           family = df[(df["no of children"] >= 0) & (df["no of adults"] > 1)]
           family['total'] = family['no_of_children'] + family['no_of_adults']
           family.head()
             no_of_adults no_of_children no_of_weekend_nights no_of_week_nights type_of_meal_plan required_car_parking_space room_type_reserved lead_time arri
Out[66]:
                       2
                                     0
          0
                                                                            2
                                                                                      Meal Plan 1
                                                                                                                       0
                                                                                                                                 Room_Type 1
                                                                                                                                                  224
                                                                                     Not Selected
                                                                                                                                 Room_Type 1
                                                                                                                                                    5
          3
                       2
                                     0
                                                          0
                                                                            2
                                                                                     Meal Plan 1
                                                                                                                       0
                                                                                                                                 Room_Type 1
                                                                                                                                                   211
                                     0
                                                                                     Not Selected
                                                                                                                       0
                                                                                                                                 Room_Type 1
                                                                                                                                                   48
          5
                       2
                                     0
                                                          0
                                                                            2
                                                                                     Meal Plan 2
                                                                                                                       0
                                                                                                                                 Room_Type 1
                                                                                                                                                  346
In [67]:
           stack(family, 'total', 'booking_status')
          booking_status
                                           All
          total
          All
                           18456 9985
                                         28441
          2
                           15506 8213
                                         23719
          3
                            2425 1368
                                          3793
                             514
                                   398
                                           912
          4
          5
                              11
                                     6
                                            17
```



### **Observations:**

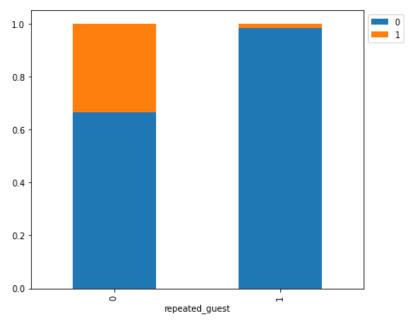
- There's a ~40% chance of a booking getting canceled if the booking is made for 4 family members.
- Surprising that November and December, two of the busiest months, had so few bookings with family groups.
- February May had a solid number of family bookings, but it looks like about half of those were cancelled.

Let's do a similar analysis for the customer who stay for at least a day at the hotel.

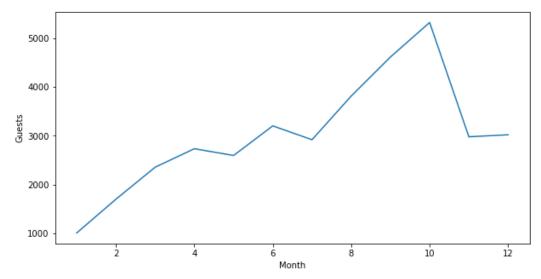
```
In [68]:
          stay_data = df[(df["no_of_week_nights"] > 0) & (df["no_of_weekend_nights"] > 0)]
          stay_data.shape
Out[68]: (17094, 18)
In [69]:
          stay data["total days"] = (stay data["no of week nights"] + stay data["no of weekend nights"])
In [70]:
          stack(stay data, "total days", "booking status")
         booking_status
                                         All
         total_days
         All
                         10979
                                6115 17094
         3
                          3689
                                2183
                                        5872
         4
                          2977 1387
                                        4364
         5
                          1593
                                 738
                                        2331
         2
                          1301
                                  639
                                       1940
         6
                           566
                                  465
                                        1031
         7
                           590
                                 383
                                         973
```

```
8
                    100
                            79
                                   179
10
                     51
                            58
                                   109
9
                      58
                            53
                                   111
14
                       5
                            27
                                    32
15
                            26
                                    31
                       3
13
                            15
                                    18
12
                       9
                            15
                                    24
11
                      24
                            15
                                    39
20
                       3
                                    11
19
                             5
                                     6
                             5
16
                                      6
                                      5
17
                             3
                                      3
18
21
                             3
                             2
22
23
                                      2
                             1
24
                             1
                                      1
1.0
0.8
0.6
0.4
0.2
                       14
                              12
                                    9
                                          9
                                                 Ħ
                                                             77
                                                                    20
                                                                        다
total_days
                                                       17
```

• The general trend is that the chances of cancellation increase as the number of days the customer planned to stay at the hotel increases.

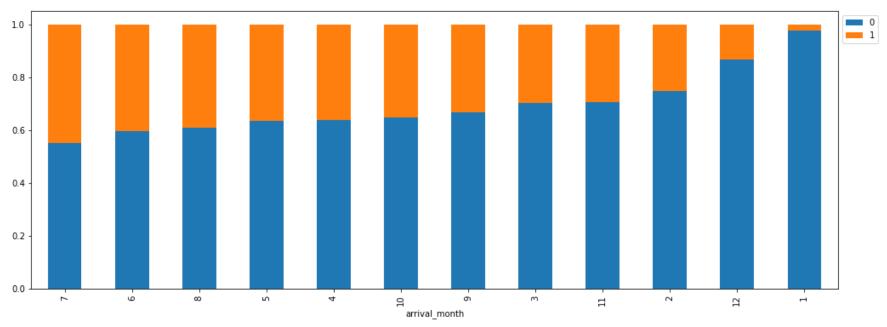


- There are very few repeat customers but the cancellation among them is very less.
- This is a good indication as repeat customers are important for the hospitality industry as they can help in spreading the word of mouth.
- A loyal guest is usually more profitable for the business because they are more familiar with what is on offer at a hotel they have visited before.
- Attracting new customers is tedious and costs more as compared to a repeated guest.



- The trend shows the number of bookings remains consistent from April to July and the hotel sees around 3000 to 3500 guests.
- Most bookings were made in October more than 5000 bookings.
- Least bookings were made in January around 1000 bookings.

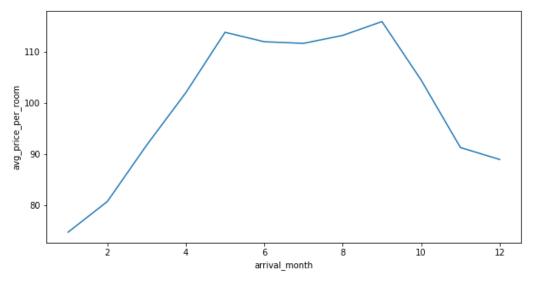
In [73]:	stack(df, "arr	ival_mo	nth", "	booking_	status")	
	booking_status arrival_month	0	1	All		
	All	24390	11885	36275		
	10	3437	1880	5317		
	9	3073	1538	4611		
	8	2325	1488	3813		
	7	1606	1314	2920		
	6	1912	1291	3203		
	4	1741	995	2736		
	5	1650	948	2598		
	11	2105	875	2980		
	3	1658	700	2358		
	2	1274	430	1704		
	12	2619	402	3021		
	1	990	24	1014		



- We see that even though the highest number of bookings were made in September and October around 40% of these bookings got canceled.
- Least bookings were canceled in December and January customers might have traveled to celebrate Christmas and New Year.

As hotel room prices are dynamic, Let's see how the prices vary across different months.

```
plt.figure(figsize=(10, 5))
sns.lineplot(y=df["avg_price_per_room"], x=df["arrival_month"], ci=None)
plt.show()
```



• The price of rooms is highest in May to September - around 115 euros per room.

# **Data Preprocessing**

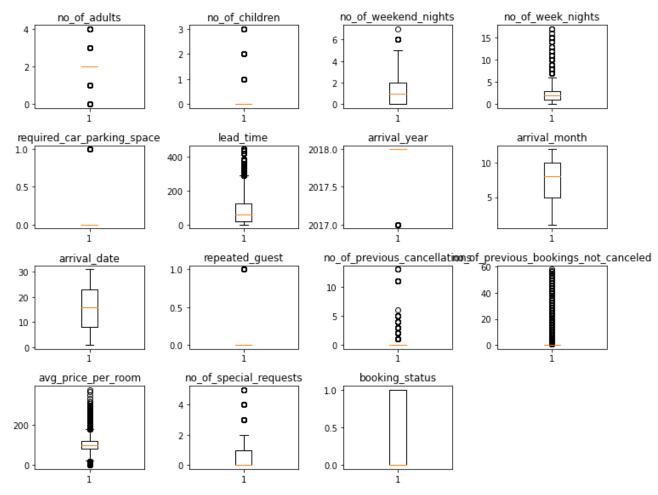
- Missing value treatment (not needed, no missing values)
- Feature engineering (if needed)
- Outlier detection and treatment
- Preparing data for modeling
- Any other preprocessing steps (if needed)

### **Outlier Detection and Treatment**

```
In [75]: # outlier detection using boxplot

num_cols = df.select_dtypes(include=np.number).columns.tolist()
plt.figure(figsize=(10, 8))

for i, variable in enumerate(num_cols):
    plt.subplot(4, 4, i + 1)
    plt.boxplot(df[variable], whis=1.5)
    plt.tight_layout()
    plt.title(variable)
plt.show()
```



### **Observations:**

- There are quite a few outliers in the data, notably in average room price and lead time.
- However, since they are proper values and reflect the market, we will not treat them.

# **Data Preparation for modeling**

- From this model, want to predict which bookings will be cancelled.
- Before we proceed to build a model, we'll have to encode categorical features.
- We'll split the data into train and test to be able to evaluate the model that we build on the train data.

```
In [76]: # defining the dependent and independent variables

X = df.drop(["booking_status"], axis=1)
y = df["booking_status"]
```

```
print(X.head())
print()
print(y.head())
   no of adults no of children no of weekend nights no of week nights \
              2
                                                     2
                                                                         3
1
2
              1
                               0
                                                     2
                                                                         1
3
              2
                               0
                                                     0
                                                                         2
4
              2
                               0
                                                                         1
  type of meal plan required car parking space room type reserved lead time
0
        Meal Plan 1
                                                        Room_Type 1
                                                                            224
       Not Selected
1
                                                        Room Type 1
                                                                              5
2
        Meal Plan 1
                                               0
                                                        Room Type 1
                                                                              1
3
        Meal Plan 1
                                               0
                                                        Room Type 1
                                                                            211
4
       Not Selected
                                                        Room_Type 1
                                                                             48
   arrival year arrival month arrival date market segment type \
0
           2017
                            10
                                            2
                                                          Offline
1
           2018
                            11
                                            6
                                                           Online
                             2
2
           2018
                                           28
                                                           Online
                             5
3
           2018
                                           20
                                                           Online
4
           2018
                             4
                                           11
                                                            Online
   repeated guest
                   no of previous cancellations
0
1
                0
                                               0
2
                0
                                               0
3
                0
                                               0
4
                0
                                               0
   no of previous bookings not canceled avg price per room \
0
                                                    65.00000
1
                                       0
                                                   106.68000
2
                                       0
                                                    60.00000
3
                                       0
                                                   100.00000
4
                                                    94.50000
   no_of_special_requests
0
1
2
                        0
3
                        0
4
0
     0
     0
2
     1
3
     1
Name: booking_status, dtype: int64
```

In [77]:

# create dummy variables

```
X = pd.get dummies(X, columns=X.select dtypes(include=["object", "category"]).columns.tolist(), drop first=True)
          X.head()
Out[77]:
            no_of_adults no_of_children no_of_weekend_nights no_of_week_nights required_car_parking_space lead_time arrival_year arrival_month arrival_date rep
         0
                      2
                                    0
                                                        1
                                                                         2
                                                                                                  0
                                                                                                          224
                                                                                                                     2017
                                                                                                                                   10
                                                                                                                                                2
          1
                                                                         3
                                                                                                                     2018
          2
                      1
                                    0
                                                        2
                                                                         1
                                                                                                  0
                                                                                                            1
                                                                                                                    2018
                                                                                                                                    2
                                                                                                                                               28
                                                        0
                                                                                                          211
                                                                                                                    2018
                      2
                                    0
                                                                                                  0
          4
                                                        1
                                                                         1
                                                                                                           48
                                                                                                                    2018
                                                                                                                                    4
                                                                                                                                               11
In [78]:
          # splitting the data in 70:30 ratio for train to test data
          X train, X test, y train, y test = train test split(X, y, test size=0.3, random state=1)
In [79]:
          print("Number of rows in train data =", X_train.shape[0])
          print("Number of rows in test data =", X test.shape[0])
          print("Percentage of classes in training set:")
          print(y train.value counts(normalize=True))
          print("Percentage of classes in test set:")
          print(y test.value counts(normalize=True))
         Number of rows in train data = 25392
         Number of rows in test data = 10883
         Percentage of classes in training set:
             0.67064
             0.32936
         Name: booking_status, dtype: float64
         Percentage of classes in test set:
             0.67638
             0.32362
         Name: booking_status, dtype: float64
```

# **Building Our Logistic Regression Model**

### Model evaluation criterion

# Model can make wrong predictions as:

- 1. Predicting a customer will not cancel their booking but in reality, the customer will cancel their booking.
- 2. Predicting a customer will cancel their booking but in reality, the customer will not cancel their booking.

## Which case is more important?

- Both the cases are important as:
- If we predict that a booking will not be canceled and the booking gets canceled (False Negative) then the hotel will lose resources and will have to bear additional costs of distribution channels.
- If we predict that a booking will get canceled and the booking doesn't get canceled (False Positive) the hotel might not be able to provide satisfactory services to the customer by assuming that this booking will be canceled. This might damage the brand equity.

### How to reduce the losses?

• f1\_score should be maximized, the greater the f1\_score higher the chances of identifying both the cases correctly.

First, let's create functions to calculate different metrics and confusion matrix so that we don't have to use the same code repeatedly for each model.

- The model\_performance\_classification\_statsmodels function will be used to check the model performance of models.
- The confusion\_matrix\_statsmodels function will be used to plot confusion matrix.

```
In [80]:
          # defining a function to compute different metrics to check performance of a classification model built using statsmodels
          def model performance_classification_statsmodels(
              model, predictors, target, threshold=0.5
          ):
              Function to compute different metrics to check classification model performance
              model: classifier
             predictors: independent variables
              target: dependent variable
              threshold: threshold for classifying the observation as class 1
              # checking which probabilities are greater than threshold
              pred_temp = model.predict(predictors) > threshold
              # rounding off the above values to get classes
             pred = np.round(pred temp)
              acc = accuracy score(target, pred) # to compute Accuracy
              recall = recall_score(target, pred) # to compute Recall
             precision = precision score(target, pred) # to compute Precision
              f1 = f1_score(target, pred) # to compute F1-score
              # creating a dataframe of metrics
              df perf = pd.DataFrame(
                  {"Accuracy": acc, "Recall": recall, "Precision": precision, "F1": f1,},
                  index=[0],
```

```
return df perf
In [81]:
          # defining a function to plot the confusion matrix of a classification model
          def confusion matrix statsmodels(model, predictors, target, threshold=0.5):
              To plot the confusion matrix with percentages
              model: classifier
              predictors: independent variables
              target: dependent variable
              threshold: threshold for classifying the observation as class 1
              y_pred = model.predict(predictors) > threshold
              cm = confusion_matrix(target, y_pred)
              labels = np.asarray(
                      ["{0:0.0f}".format(item) + "\n{0:.2%}".format(item / cm.flatten().sum())]
                      for item in cm.flatten()
              ).reshape(2, 2)
              plt.figure(figsize=(6, 4))
              sns.heatmap(cm, annot=labels, fmt="")
              plt.ylabel("True label")
              plt.xlabel("Predicted label")
In [82]:
          X = df.drop(["booking status"], axis=1)
          Y = df["booking_status"]
          # adding constant
          X = sm.add constant(X)
          X = pd.get dummies(X, drop first=True)
          # Splitting data in train and test sets
          X_train, X_test, y_train, y_test = train_test_split(
              X, Y, test_size=0.30, random_state=1
In [83]:
          # fitting logistic regression model
          logit = sm.Logit(y_train, X_train.astype(float))
          lg = logit.fit(disp=False)
          print(lg.summary())
```

Logit Regression Results

Dep. Variable: booking_status Model: Logit Method: MLE Date: Fri, 21 Jan 2022 Time: 01:06:15 converged: False Covariance Type: nonrobust	Df Resido Df Model Pseudo R Log-Like LL-Null: LLR p-va	uals: : -squ.: lihood: lue:		25392 25364 27 0.3292 -10794. -16091. 0.000		
	coef	std err	z	P>   z	[0.025	0.975]
const no_of_adults no_of_children no_of_weekend_nights no_of_week_nights required_car_parking_space lead_time arrival_year arrival_date repeated_guest no_of_previous_cancellations no_of_previous_bookings_not_canceled avg_price_per_room no_of_special_requests type_of_meal_plan_Meal Plan 2 type_of_meal_plan_Meal Plan 3 type_of_meal_plan_Meal Plan 3 type_of_meal_plan_Not_Selected room_type_reserved_Room_Type 2 room_type_reserved_Room_Type 3 room_type_reserved_Room_Type 4 room_type_reserved_Room_Type 5 room_type_reserved_Room_Type 5 room_type_reserved_Room_Type 6	-922.8266 0.1137 0.1580 0.1067 0.0397 -1.5943 0.0157 0.4561 -0.0417 0.0005 -2.3472 0.2664 -0.1727 0.0188 -1.4689 0.1756 17.3584 0.2784 -0.3605 -0.0012 -0.2823 -0.7189 -0.9501	0.062 0.020 0.012 0.138 0.000 0.060 0.006 0.002 0.617 0.086 0.153 0.001 0.030 0.067 3987.813 0.053 0.131 1.310 0.053 0.209	-7.637 3.019 2.544 5.395 3.235 -11.565 58.863 7.617 -6.441 0.259 -3.806 3.108 -1.131 25.396 -48.782 2.636 0.004 5.247 -2.748 -0.001 -5.304 -3.438 -6.274	0.000 0.001 0.000 0.000 0.000 0.000	-1159.653 0.040 0.036 0.068 0.016 -1.865 0.015 0.339 -0.054 -0.003 -3.556 0.098 -0.472 0.017 -1.528 0.045 -7798.612 0.174 -0.618 -0.387 -1.129 -1.247	0.004 -1.139 0.434 0.127 0.020 -1.410 0.306 7833.329 0.382 -0.103 2.566 -0.178
room_type_reserved_Room_Type 7 market_segment_type_Complementary market_segment_type_Corporate market_segment_type_Offline market_segment_type_Online	-1.4003 -40.5975 -1.1924 -2.1946 -0.3995	0.294 5.65e+05 0.266 0.255 0.251	-4.770 -7.19e-05 -4.483 -8.621 -1.590	0.000 1.000 0.000 0.000 0.112	-1.247 -1.976 -1.11e+06 -1.714 -2.694 -0.892	-0.825 1.11e+06 -0.671 -1.696 0.093

```
In [84]:
    print("Training performance:")
    model_performance_classification_statsmodels(lg, X_train, y_train)
```

Training performance:

Out[84]:		Accuracy	Recall	Precision	F1
	0	0.80600	0.63410	0.73971	0.68285

### **Observations:**

• Negative values of the coefficient show that the probability of customers canceling the booking decreases with the increase of the corresponding attribute value.

• Positive values of the coefficient show that the probability of customer canceling increases with the increase of corresponding attribute value.

- p-value of a variable indicates if the variable is significant or not. If we consider the significance level to be 0.05 (5%), then any variable with a p-value less than 0.05 would be considered significant.
- But these variables might contain multicollinearity, which will affect the p-values.
- We will have to remove multicollinearity from the data to get reliable coefficients and p-values.
- There are different ways of detecting (or testing) multi-collinearity, one such way is the Variation Inflation Factor.

1.39569

# **Checking Multicolinearity**

In [86]: checking\_vif(X\_train)

feature VIF Out[86]: 0 39497686.20788 const 1 no\_of\_adults 1.35113 2 no\_of\_children 2.09358 3 no\_of\_weekend\_nights 1.06948 4 no\_of\_week\_nights 1.09571 5 required\_car\_parking\_space 1.03997 6 lead\_time 1.39517 7 arrival\_year 1.43190 8 arrival\_month 1.27633 9 arrival\_date 1.00679 10 repeated\_guest 1.78358

no\_of\_previous\_cancellations

11

	feature	VIF
12	no_of_previous_bookings_not_canceled	1.65200
13	avg_price_per_room	2.06860
14	no_of_special_requests	1.24798
15	type_of_meal_plan_Meal Plan 2	1.27328
16	type_of_meal_plan_Meal Plan 3	1.02526
17	type_of_meal_plan_Not Selected	1.27306
18	room_type_reserved_Room_Type 2	1.10595
19	room_type_reserved_Room_Type 3	1.00330
20	room_type_reserved_Room_Type 4	1.36361
21	room_type_reserved_Room_Type 5	1.02800
22	room_type_reserved_Room_Type 6	2.05614
23	room_type_reserved_Room_Type 7	1.11816
24	market_segment_type_Complementary	4.50276
25	market_segment_type_Corporate	16.92829
26	market_segment_type_Offline	64.11564
27	market_segment_type_Online	71.18026

• Ignore multicolinearity of dummy variables. For numeric variables, no multicolinearity present.

## Drop High p-value variables

- We will drop the predictor variables having a p-value greater than 0.05 as they do not significantly impact the target variable.
- But sometimes p-values change after dropping a variable. So, we'll not drop all variables at once.
- Instead, we will do the following:
  - Build a model, check the p-values of the variables, and drop the column with the highest p-value.
  - Create a new model without the dropped feature, check the p-values of the variables, and drop the column with the highest p-value.
  - Repeat the above two steps till there are no columns with p-value > 0.05.
- The above process can also be done manually by picking one variable at a time that has a high p-value, dropping it, and building a model again. But that might be a little tedious and using a loop will be more efficient.

```
In [87]: # initial list of columns
    cols = X_train.columns.tolist()

# setting an initial max p-value
    max_p_value = 1
```

```
while len(cols) > 0:
            # defining the train set
            X train aux = X train[cols]
            # fitting the model
            model = sm.Logit(y train, X train aux).fit(disp=False)
            # getting the p-values and the maximum p-value
            p values = model.pvalues
            max p value = max(p values)
            # name of the variable with maximum p-value
            feature with p max = p values.idxmax()
            if max p value > 0.05:
                cols.remove(feature_with_p_max)
            else:
                break
         selected features = cols
         print(selected features)
        ['const', 'no of adults', 'no of children', 'no of weekend nights', 'no of week nights', 'required car parking space', 'lead time',
        'arrival year', 'arrival month', 'repeated guest', 'no of previous cancellations', 'avg price per room', 'no of special requests', 't
        ype of meal plan Meal Plan 2', 'type of meal plan Not Selected', 'room type reserved Room Type 2', 'room type reserved Room Type 4',
        'room_type_reserved_Room_Type 5', 'room_type_reserved_Room_Type 6', 'room_type_reserved_Room_Type 7', 'market_segment type_Corporat
        e', 'market segment type Offline']
In [88]:
         X train2 = X train[selected features]
         X test2 = X test[selected features]
In [89]:
         logit2 = sm.Logit(y train, X train2.astype(float))
         lg2 = logit2.fit(disp=False)
         print(lg2.summary())
                                Logit Regression Results
        _____
                            booking_status No. Observations:
        Dep. Variable:
                                                                         25392
        Model:
                                    Logit Df Residuals:
                                                                         25370
        Method:
                                      MLE Df Model:
                                                                            21
        Date:
                          Fri, 21 Jan 2022 Pseudo R-squ.:
                                                                        0.3282
                                 01:06:19 Log-Likelihood:
        Time:
                                                                       -10810.
                                     True LL-Null:
                                                                       -16091.
        converged:
                                 nonrobust LLR p-value:
                                                                         0.000
        Covariance Type:
        _____
                                                                     P> | z |
                                         coef
                                                std err
                                                                               [0.025
                                                                                          0.9751
                                              120.471 -7.600
                                                                     0.000 -1151.758 -679.520
        const
                                    -915.6391
                                               0.037 2.914
        no of adults
                                     0.1088
                                                                     0.004 0.036
                                                                                          0.182
                                                        2.470
                                                                                0.032
                                                                                           0.275
        no of children
                                       0.1531
                                                  0.062
                                                                     0.014
        no of weekend nights
                                       0.1086
                                                 0.020
                                                           5.498
                                                                     0.000
                                                                            0.070
                                                                                           0.147
                                       0.0417
                                                  0.012
                                                            3.399
                                                                     0.001
                                                                                0.018
                                                                                           0.066
        no of week nights
```

/22, 10:44 PM				Hotels_		
required car parking space	-1.5947	0.138	-11.564	0.000	-1.865	-1.324
lead time	0.0157	0.000	59.213	0.000	0.015	0.016
arrival year	0.4523	0.060	7.576	0.000	0.335	0.569
arrival month	-0.0425	0.006	-6.591	0.000	-0.055	-0.030
repeated_guest	-2.7367	0.557	-4.916	0.000	-3.828	-1.646
no_of_previous_cancellations	0.2288	0.077	2.983	0.003	0.078	0.379
avg_price_per_room	0.0192	0.001	26.336	0.000	0.018	0.021
no_of_special_requests	-1.4698	0.030	-48.884	0.000	-1.529	-1.411
type_of_meal_plan_Meal Plan 2	0.1642	0.067	2.469	0.014	0.034	0.295
<pre>type_of_meal_plan_Not Selected</pre>	0.2860	0.053	5.406	0.000	0.182	0.390
<pre>room_type_reserved_Room_Type 2</pre>	-0.3552	0.131	-2.709	0.007	-0.612	-0.098
<pre>room_type_reserved_Room_Type 4</pre>	-0.2828	0.053	-5.330	0.000	-0.387	-0.179
<pre>room_type_reserved_Room_Type 5</pre>	-0.7364	0.208	-3.535	0.000	-1.145	-0.328
<pre>room_type_reserved_Room_Type 6</pre>	-0.9682	0.151	-6.403	0.000	-1.265	-0.672
room_type_reserved_Room_Type 7	-1.4343	0.293	-4.892	0.000	-2.009	-0.860
<pre>market_segment_type_Corporate</pre>	-0.7913	0.103	-7.692	0.000	-0.993	-0.590
<pre>market_segment_type_Offline</pre>	-1.7854	0.052	-34.363	0.000	-1.887	-1.684
print("Training performance:") model_performance_classification  Training performance:		s(lg2, X_t	rain2, y_tra	in)		
Out[90]: Accuracy Recall Precision	F1					
<b>0</b> 0.80545 0.63267 0.73907 0.68	174					

Now no feature has p-value greater than 0.05, so we'll consider the features in *X\_train2* as the final ones and *Ig2* as final model. Performance on training data is similar to before dropping high p-value variables.

# Coefficient interpretations

- Coefficients of required\_car\_parking\_space, arrival\_month, repeated\_guest, no\_of\_special\_requests, room types, and market segment types are negative, an increase in these will lead to a decrease in chances of a customer canceling their booking.
- Coefficients of no\_of\_adults, no\_of\_children, no\_of\_weekend\_nights, no\_of\_week\_nights, lead\_time, avg\_price\_per\_room, meal plan 2 and not selected, and some others are positive, an increase in these will lead to a increase in the chances of a customer canceling their booking.

## Converting coefficients to odds

- The coefficients of the logistic regression model are in terms of log(odd), to find the odds we have to take the exponential of the coefficients.
- Therefore, odds = exp(b)
- The percentage change in odds is given as odds = (exp(b) 1) \* 100

```
In [91]: # converting coefficients to odds
    odds = np.exp(lg2.params)
# finding the percentage change
```

```
perc_change_odds = (np.exp(lg2.params) - 1) * 100

# removing limit from number of columns to display
pd.set_option("display.max_columns", None)

# adding the odds to a dataframe
pd.DataFrame({"Odds": odds, "Change_odd%": perc_change_odds}, index=X_train2.columns).T
```

Out[91]:

	const	no_or_adults	no_ot_chilaren	no_ot_weekena_nights	no_ot_week_nights	required_car_parking_space	iead_time	arrivai_year	arrivai_
Odds	0.00000	1.11491	1.16546	1.11470	1.04258	0.20296	1.01583	1.57195	0
Change_odd%	-100.00000	11.49096	16.54593	11.46966	4.25841	-79.70395	1.58331	57.19508	-2

## Coefficient interpretations

- no\_of\_adults: Holding all other features constant a 1 unit change in the number of children will increase the odds of a booking getting cancelled by 1.11 times or a 11.49% increase in the odds of a booking getting cancelled.
- no\_of\_children: Holding all other features constant a 1 unit change in the number of children will increase the odds of a booking getting cancelled by 1.16 times or a 16.54% increase in the odds of a booking getting cancelled.
- no\_of\_weekend\_nights: Holding all other features constant a 1 unit change in the number of weeknights a customer stays at the hotel will increase the odds of a booking getting cancelled by 1.11 times or a 11.46% increase in the odds of a booking getting cancelled.
- no\_of\_week\_nights: Holding all other features constant a 1 unit change in the number of weeknights a customer stays at the hotel will increase the odds of a booking getting cancelled by 1.04 times or a 4.25% increase in the odds of a booking getting cancelled.
- required\_car\_parking\_space: The odds of a customer who requires a car parking space are 0.2 times less than a customer who doesn't require a car parking space or a 79.70% fewer odds of a customer canceling their booking.
- lead\_time: Holding all other features constant a 1 unit change in the lead time will increase the odds of a booking getting cancelled by 1.01 times or a 1.58% increase in the odds of a booking getting cancelled.
- no\_of\_special\_requests: Holding all other features constant a 1 unit change in the number of special requests made by the customer will decrease the odds of a booking getting cancelled by 0.22 times or a 77% decrease in the odds of a booking getting cancelled.
- avg\_price\_per\_room: Holding all other features constant a 1 unit change in the lead time will increase the odds of a booking getting cancelled by 1.01 times or a 1.93% increase in the odds of a booking getting cancelled.
- type\_of\_meal\_plan\_Not Selected: The odds of a customer who has not selected any meal plan cancelling the booking are 1.33 times more than a customer who has selected a meal plan or a 33.10% higher odds of a booking getting cancelled if a meal plan is not selected. [keeping all the other meal plan types as reference]

Interpretation for other attributes follows the same pattern.

# **Model Performance Evaluation**

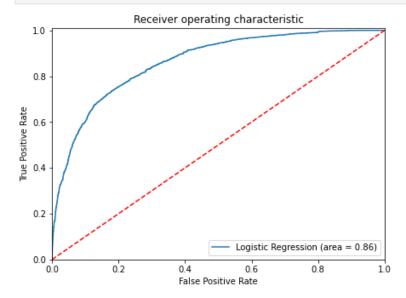
```
In [92]:
           # creating confusion matrix
           confusion matrix statsmodels(lg2, X train2, y train)
                                                         - 14000
                                         1868
7.36%
                      15161
                                                         - 12000
                      59.71%
                                                          - 10000
                                                          8000
                                                          6000
                                          5291
                      12.10%
                                         20.84%
                                                          4000
                        Ó
                                           i
                             Predicted label
In [93]:
           print("Training performance:")
           log_reg_model_train_perf = model_performance_classification_statsmodels(
               lg2, X_train2, y_train
           log_reg_model_train_perf
          Training performance:
             Accuracy
                         Recall Precision
                                              F1
Out[93]:
              0.80545 0.63267
                                 0.73907 0.68174
```

### **ROC-AUC**

```
In [94]: # ROC-AUC on training set

logit_roc_auc_train = roc_auc_score(y_train, lg2.predict(X_train2))
    fpr, tpr, thresholds = roc_curve(y_train, lg2.predict(X_train2))
    plt.figure(figsize=(7, 5))
    plt.plot(fpr, tpr, label="Logistic Regression (area = %0.2f)" % logit_roc_auc_train)
    plt.plot([0, 1], [0, 1], "r--")
    plt.xlim([0.0, 1.0])
    plt.xlim([0.0, 1.0])
    plt.xlabel("ralse Positive Rate")
    plt.ylabel("True Positive Rate")
    plt.title("Receiver operating characteristic")
```

```
plt.legend(loc="lower right")
plt.show()
```

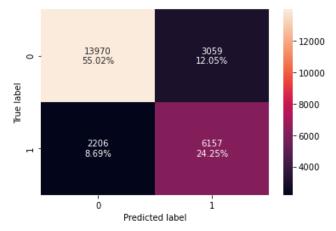


- Logistic Regression model is giving a generalized performance on training and test set.
- ROC-AUC score of 0.86 on training is quite good.

## **Model Performance Improvement**

• Let's see if the f1 and recall score can be improved further, by changing the model threshold using AUC-ROC Curve.

### Optimal threshold using AUC-ROC curve



Training performance:

Out[97]:		Accuracy	Recall	Precision	F1	
	0	0.79265	0.73622	0.66808	0.70049	

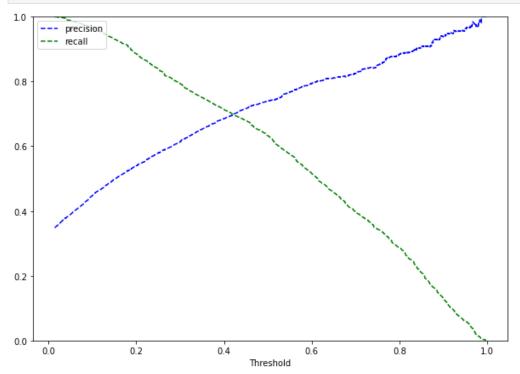
- Recall and f1 have improved, other metrics have reduced slightly.
- Model still giving good performance.
- As we will decrease the threshold value, Recall will keep on increasing and the Precision will decrease, but this is not right, we need to choose an optimal balance between recall and precision.

### Possible Better threshold using Precision-Recall curve

```
In [98]:
    y_scores = lg2.predict(X_train2)
    prec, rec, tre = precision_recall_curve(y_train, y_scores,)

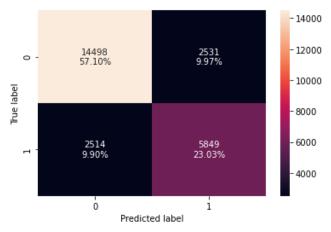
def plot_prec_recall_vs_tresh(precisions, recalls, thresholds):
    plt.plot(thresholds, precisions[:-1], "b--", label="precision")
    plt.plot(thresholds, recalls[:-1], "g--", label="recall")
    plt.xlabel("Threshold")
    plt.legend(loc="upper left")
    plt.ylim([0, 1])
```

```
plt.figure(figsize=(10, 7))
plot_prec_recall_vs_tresh(prec, rec, tre)
plt.show()
```



• At 0.42 threshold we get a balanced precision and recall.

```
In [99]: # setting the threshold
    optimal_threshold_curve = 0.42
In [100... # creating confusion matrix
    confusion_matrix_statsmodels(lg2, X_train2, y_train, threshold=optimal_threshold_curve)
```



```
In [101...
    log_reg_model_train_perf_threshold_curve = model_performance_classification_statsmodels(
        lg2, X_train2, y_train, threshold=optimal_threshold_curve
    )
    print("Training performance:")
    log_reg_model_train_perf_threshold_curve
```

Training performance:

Out[101		Accuracy	Recall	Recall Precision	
	0	0.80132	0.69939	0.69797	0.69868

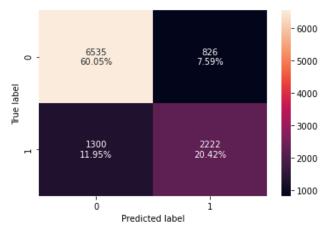
- Model performance has improved as compared to our initial model.
- Model has given a balanced performance in terms of precision and recall.

# Let's check the performance on the test set

### Using model with default threshold

```
In [102... # creating confusion matrix confusion_matrix_statsmodels(lg2, X_test2, y_test)
```

F1



```
In [103...
    log_reg_model_test_perf = model_performance_classification_statsmodels(
        lg2, X_test2, y_test
)
    print("Test performance:")
    log_reg_model_test_perf

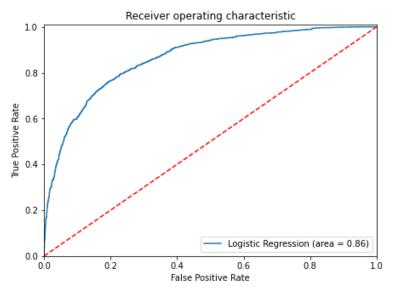
Test performance:
```

Out[103... Accuracy Recall Precision

**0** 0.80465 0.63089 0.72900 0.67641

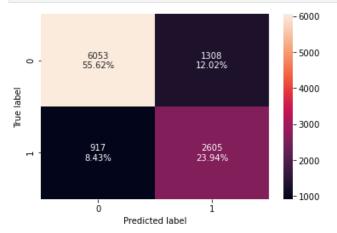
### ROC curve on test set

```
In [104...
logit_roc_auc_train = roc_auc_score(y_test, lg2.predict(X_test2))
fpr, tpr, thresholds = roc_curve(y_test, lg2.predict(X_test2))
plt.figure(figsize=(7, 5))
plt.plot(fpr, tpr, label="Logistic Regression (area = %0.2f)" % logit_roc_auc_train)
plt.plot([0, 1], [0, 1], "r--")
plt.xlim([0.0, 1.0])
plt.ylim([0.0, 1.0])
plt.xlabel("False Positive Rate")
plt.ylabel("True Positive Rate")
plt.title("Receiver operating characteristic")
plt.legend(loc="lower right")
plt.show()
```



### Using model with threshold=0.37

```
# creating confusion matrix
confusion_matrix_statsmodels(lg2, X_test2, y_test, threshold=optimal_threshold_auc_roc)
```



Test performance:

```
        Out[106...
        Accuracy
        Recall
        Precision
        F1

        0
        0.79555
        0.73964
        0.66573
        0.70074
```

### Using model with threshold=0.42

```
In [107...
            # creating confusion matrix
            confusion_matrix_statsmodels(lg2, X_test2, y_test, threshold=optimal_threshold_curve)
                                                                 - 6000
                                              1095
10.06%
                         6266
                                                                 - 5000
              0 -
                         57.58%
           True label
                                                                 4000
                                                                 3000
                         1044
9.59%
                                              22.77%
                                                                 2000
                           0
                                                1
                                Predicted label
```

```
log_reg_model_test_perf_threshold_curve = model_performance_classification_statsmodels(
    lg2, X_test2, y_test, threshold=optimal_threshold_curve
)
print("Test performance:")
log_reg_model_test_perf_threshold_curve
```

Test performance:

 Out[108...
 Accuracy
 Recall
 Precision
 F1

 0
 0.80345
 0.70358
 0.69353
 0.69852

# **Model Performance Summary**

```
models_train_comp_df.columns = [
    "Logistic Regression-default Threshold",
    "Logistic Regression-0.37 Threshold",
    "Logistic Regression-0.42 Threshold",
]
print("Training performance comparison:")
models_train_comp_df
```

Training performance comparison:

Out[109...

	Logistic Regression-default Threshold	Logistic Regression-0.37 Threshold	Logistic Regression-0.42 Threshold
Accuracy	0.80545	0.79265	0.80132
Recall	0.63267	0.73622	0.69939
Precision	0.73907	0.66808	0.69797
F1	0.68174	0.70049	0.69868

Test performance comparison:

011+1110...

	Logistic Regression-default Infeshold	Logistic Regression-0.37 Inreshold	Logistic Regression-0.42 Inreshold
Accuracy	0.80465	0.79555	0.80345
Recall	0.63089	0.73964	0.70358
Precision	0.72900	0.66573	0.69353
F1	0.67641	0.70074	0.69852

# **Observations from Logistic Regression model**

- We have been able to build a predictive model that can be used by the hotel to predict which bookings are likely to be cancelled with an F1 score of 0.69 on the training set and formulate marketing policies accordingly.
- The logistic regression models are giving a generalized performance on training and test set.
- Using the model with default threshold the model will give a low recall but good precision score The hotel will be able to predict which bookings will not be cancelled and will be able to provide satisfactory services to those customers which help in maintaining the brand equity but will lose on resources.
- Using the model with a 0.37 threshold the model will give a high recall but low precision score The hotel will be able to save resources by correctly predicting the bookings which are likely to be cancelled but might damage the brand equity.
- Using the model with a 0.42 threshold the model will give a balance recall and precision score The hotel will be able to maintain a balance between resources and brand equity.
- Coefficients of required\_car\_parking\_space, arrival\_month, repeated\_guest, no\_of\_special\_requests, room types, and market segment types are negative, an increase in these will lead to a decrease in chances of a customer canceling their booking.
- Coefficients of no\_of\_adults, no\_of\_children, no\_of\_weekend\_nights, no\_of\_week\_nights, lead\_time, avg\_price\_per\_room, meal plan 2 and not selected, and some others are positive, an increase in these will lead to a increase in the chances of a customer canceling their booking.

## **Decision Tree**

```
In [111... X = df.drop(["booking_status"], axis=1)
    Y = df["booking_status"]
    X = pd.get_dummies(X, columns=X.select_dtypes(include=["object", "category"]).columns.tolist(), drop_first=True)

In [112... # splitting data into train and test sets
    X_train, X_test, y_train, y_test = train_test_split(X, y, test_size=.30, random_state=1)
```

First, let's create functions to calculate different metrics and confusion matrix so that we don't have to use the same code repeatedly for each model.

- The model\_performance\_classification\_sklearn function will be used to check the model performance of models.
- The confusion\_matrix\_sklearnfunction will be used to plot the confusion matrix.

```
# defining a function to compute different metrics to check performance of a classification model built using sklearn

def model_performance_classification_sklearn(model, predictors, target):
    """
    Function to compute different metrics to check classification model performance

model: classifier
    predictors: independent variables
    target: dependent variable
```

```
# predicting using the independent variables
              pred = model.predict(predictors)
              acc = accuracy_score(target, pred) # to compute Accuracy
              recall = recall_score(target, pred) # to compute Recall
              precision = precision score(target, pred) # to compute Precision
              f1 = f1 score(target, pred) # to compute F1-score
              # creating a dataframe of metrics
              df perf = pd.DataFrame(
                  {"Accuracy": acc, "Recall": recall, "Precision": precision, "F1": f1,},
                  index=[0],
              return df perf
In [114...
          def confusion matrix sklearn(model, predictors, target):
              To plot the confusion matrix with percentages
              model: classifier
              predictors: independent variables
              target: dependent variable
             y_pred = model.predict(predictors)
              cm = confusion matrix(target, y pred)
              labels = np.asarray(
                      ["{0:0.0f}".format(item) + "\n{0:.2%}".format(item / cm.flatten().sum())]
                      for item in cm.flatten()
              ).reshape(2, 2)
              plt.figure(figsize=(6, 4))
              sns.heatmap(cm, annot=labels, fmt="")
              plt.ylabel("True label")
```

# **Building a Decision Tree Model**

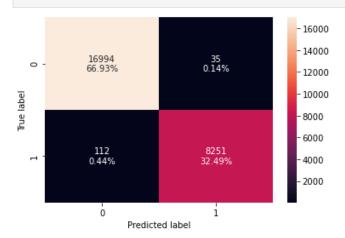
plt.xlabel("Predicted label")

```
In [115...
model = DecisionTreeClassifier(random_state=1)
model.fit(X_train, y_train)
```

Out[115... DecisionTreeClassifier(random\_state=1)

#### Check model performance on training set

```
In [116... confusion_matrix_sklearn(model, X_train, y_train)
```

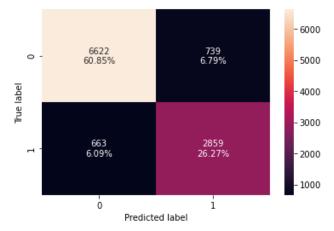


Out[117		Accuracy	Recall	Precision	F1	
	0	0 99421	0 98661	0 99578	0 99117	

- Almost 0 errors on the training set, each sample has been classified correctly.
- Model has performed very well on the training set.
- As we know a decision tree will continue to grow and classify each data point correctly if no restrictions are applied as the trees will learn all the patterns in the training set.
- Let's check the performance on test data to see if the model is overfitting.

### **Check model performance on test set**

```
In [118... confusion_matrix_sklearn(model, X_test, y_test)
```



```
In [119...
    decision_tree_perf_test = model_performance_classification_sklearn(
        model, X_test, y_test
    )
    decision_tree_perf_test
```

 Out[119...
 Accuracy
 Recall
 Precision
 F1

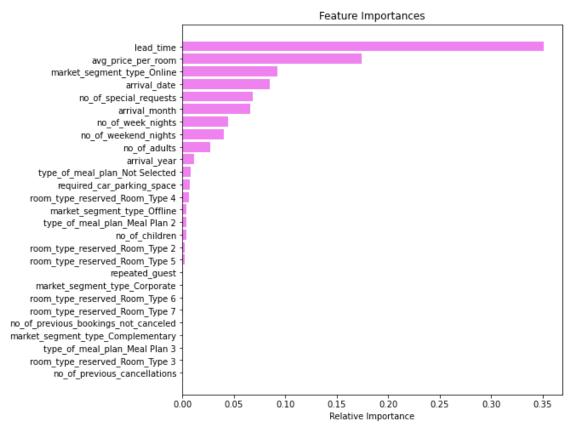
 0
 0.87118
 0.81175
 0.79461
 0.80309

- The decision tree model is overfitting the data as expected and not able to generalize well on the test set.
- We will have to prune the decision tree.

### Before pruning, let's check the important features.

```
feature_names = list(X_train.columns)
   importances = model.feature_importances_
   indices = np.argsort(importances)

plt.figure(figsize=(8, 8))
   plt.title("Feature Importances")
   plt.barh(range(len(indices)), importances[indices], color="violet", align="center")
   plt.yticks(range(len(indices)), [feature_names[i] for i in indices])
   plt.xlabel("Relative Importance")
   plt.show()
```



- Lead time is the most important feature followed by average price per room.
- Now let's prune the tree to see if we can reduce the complexity.

## **Pruning the Tree**

## **Pre-Pruning**

```
# Run the grid search
grid_obj = GridSearchCV(estimator, parameters, scoring=acc_scorer, cv=5)
grid_obj = grid_obj.fit(X_train, y_train)

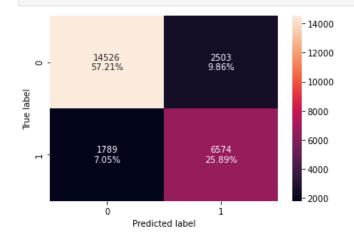
# Set the clf to the best combination of parameters
estimator = grid_obj.best_estimator_

# Fit the best algorithm to the data.
estimator.fit(X_train, y_train)
```

Out[121... DecisionTreeClassifier(class\_weight='balanced', max\_depth=6, max\_leaf\_nodes=50, min\_samples\_split=10, random\_state=1)

### **Checking performance on training set**

In [122... confusion\_matrix\_sklearn(estimator, X\_train, y\_train)

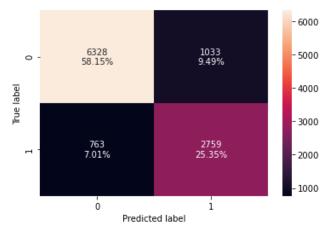


 Out[123...
 Accuracy
 Recall
 Precision
 F1

 0
 0.83097
 0.78608
 0.72425
 0.75390

### **Checkinng performance on test set**

In [124... confusion\_matrix\_sklearn(estimator, X\_test, y\_test)

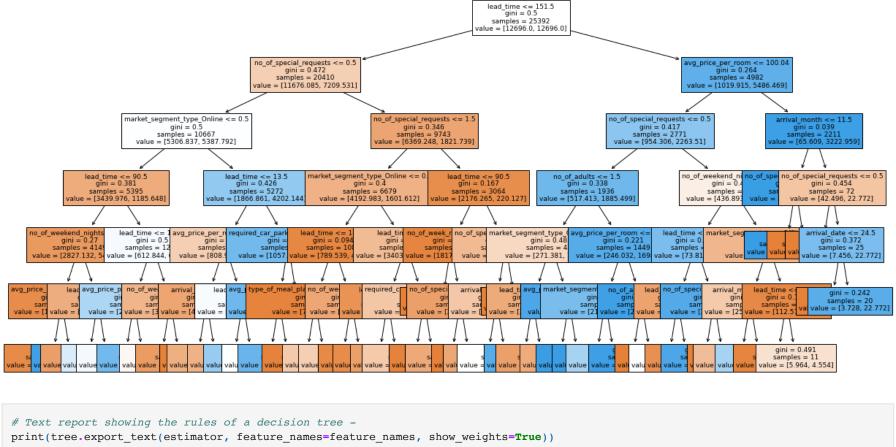


 Out[125...
 Accuracy
 Recall
 Precision
 F1

 0
 0.83497
 0.78336
 0.72758
 0.75444

# Visualizing the Decision Tree

```
In [126...
          plt.figure(figsize=(20, 10))
          out = tree.plot_tree(
              estimator,
              feature names=feature names,
              filled=True,
              fontsize=9,
              node_ids=False,
              class names=None,
          # below code will add arrows to the decision tree split if they are missing
          for o in out:
              arrow = o.arrow_patch
              if arrow is not None:
                  arrow.set_edgecolor("black")
                  arrow.set_linewidth(1)
          plt.show()
```



```
In [127...
          --- lead time <= 151.50
              --- no of special requests <= 0.50
                  --- market_segment_type_Online <= 0.50
                      --- lead time <= 90.50
                          --- no of weekend nights <= 0.50
                              --- avg price per room <= 196.50
                                 |--- weights: [1736.39, 133.59] class: 0
                               --- avg price per room > 196.50
                                  --- weights: [0.75, 24.29] class: 1
                          --- no of weekend nights > 0.50
                              --- lead time <= 68.50
                                  |--- weights: [960.27, 223.16] class: 0
                              --- lead time > 68.50
                                 |--- weights: [129.73, 160.92] class: 1
                      --- lead time > 90.50
                          --- lead time <= 117.50
                              --- avg price per room <= 93.58
                                 |--- weights: [214.72, 227.72] class: 1
                               --- avg_price_per_room > 93.58
```

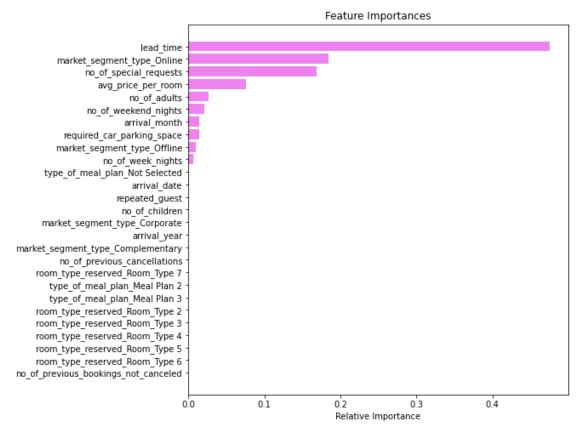
--- weights: [82.76, 285.41] class: 1

```
--- lead time > 117.50
               --- no of week nights <= 1.50
                  --- weights: [87.23, 81.98] class: 0
               --- no of week nights > 1.50
                  --- weights: [228.14, 48.58] class: 0
    --- market segment type Online > 0.50
       --- lead time <= 13.50
           |--- avg price per room <= 99.44
               |--- arrival month <= 1.50
                  --- weights: [92.45, 0.00] class: 0
               --- arrival month > 1.50
                  |--- weights: [363.83, 132.08] class: 0
           --- avg price per room > 99.44
               |--- lead time <= 3.50
                   --- weights: [219.94, 85.01] class: 0
               --- lead time > 3.50
                  --- weights: [132.71, 280.85] class: 1
       --- lead time > 13.50
           --- required car parking space <= 0.50
               --- avg price per room <= 71.92
                  --- weights: [158.80, 159.40] class: 1
               --- avg price per room > 71.92
                  --- weights: [850.67, 3543.28] class: 1
           --- required car parking space > 0.50
              --- weights: [48.46, 1.52] class: 0
--- no of special requests > 0.50
    --- no of special requests <= 1.50
       --- market segment type Online <= 0.50
           --- lead time <= 102.50
               --- type of meal plan Not Selected <= 0.50
                  --- weights: [697.09, 9.11] class: 0
               --- type of meal plan Not Selected > 0.50
                   --- weights: [15.66, 9.11] class: 0
           --- lead time > 102.50
               --- no of week nights <= 2.50
                   |--- weights: [32.06, 19.74] class: 0
               --- no of week nights > 2.50
                  --- weights: [44.73, 3.04] class: 0
       --- market segment type Online > 0.50
           |--- lead time <= 8.50
               --- lead time <= 4.50
                   |--- weights: [498.03, 44.03] class: 0
               --- lead time > 4.50
                   --- weights: [258.71, 63.76] class: 0
           --- lead time > 8.50
               --- required car parking space <= 0.50
                   --- weights: [2512.51, 1451.32] class: 0
               --- required car parking space > 0.50
                  --- weights: [134.20, 1.52] class: 0
    --- no of special requests > 1.50
       --- lead time <= 90.50
           --- no of week nights <= 3.50
              --- weights: [1585.04, 0.00] class: 0
           --- no of week nights > 3.50
               --- no of special requests <= 2.50
                   --- weights: [180.42, 57.69] class: 0
               --- no of special requests > 2.50
                   |--- weights: [52.19, 0.00] class: 0
```

```
--- lead time > 90.50
               --- no of special requests <= 2.50
                   --- arrival month <= 8.50
                       |--- weights: [184.90, 56.17] class: 0
                   --- arrival month > 8.50
                      |--- weights: [106.61, 106.27] class: 0
                --- no of special requests > 2.50
                --- weights: [67.10, 0.00] class: 0
--- lead time > 151.50
   --- avg_price_per_room <= 100.04
       --- no of special requests <= 0.50
           --- no of adults <= 1.50
               |--- market segment type Online <= 0.50
                   |--- lead time <= 163.50
                       --- weights: [3.73, 24.29] class: 1
                   --- lead time > 163.50
                       |--- weights: [257.96, 62.24] class: 0
               --- market segment type Online > 0.50
                   --- avg price per room <= 2.50
                       --- weights: [8.95, 3.04] class: 0
                   --- avg price per room > 2.50
                      --- weights: [0.75, 97.16] class: 1
           --- no of adults > 1.50
               --- avg price per room <= 82.47
                   --- market segment type Offline <= 0.50
                       |--- weights: [2.98, 282.37] class: 1
                    --- market segment type Offline > 0.50
                      |--- weights: [213.97, 385.60] class: 1
               --- avg price per room > 82.47
                   --- no of adults <= 2.50
                      --- weights: [23.86, 1030.80] class: 1
                   --- no of adults > 2.50
                       |--- weights: [5.22, 0.00] class: 0
       --- no of special requests > 0.50
           --- no of weekend nights <= 0.50
               --- lead time <= 180.50
                   |---| lead time <= 159.50
                       |--- weights: [7.46, 7.59] class: 1
                    --- lead time > 159.50
                      --- weights: [37.28, 4.55] class: 0
                --- lead time > 180.50
                   --- no_of_special_requests <= 2.50
                      --- weights: [20.13, 212.54] class: 1
                   --- no of special requests > 2.50
                      |--- weights: [8.95, 0.00] class: 0
           --- no of weekend nights > 0.50
               --- market segment type Offline <= 0.50
                   |--- arrival month <= 11.50
                       |--- weights: [231.12, 110.82] class: 0
                    --- arrival month > 11.50
                       --- weights: [19.38, 34.92] class: 1
                --- market segment type Offline > 0.50
                   --- lead time <= 348.50
                       |--- weights: [106.61, 3.04] class: 0
                   --- lead time > 348.50
                       --- weights: [5.96, 4.55] class: 0
    --- avg price per room > 100.04
      --- arrival month <= 11.50
```

```
importance of features in the tree building
importances = estimator.feature_importances_
indices = np.argsort(importances)

plt.figure(figsize=(8, 8))
plt.title("Feature Importances")
plt.barh(range(len(indices)), importances[indices], color="violet", align="center")
plt.yticks(range(len(indices)), [feature_names[i] for i in indices])
plt.xlabel("Relative Importance")
plt.show()
```



#### Observations from decision tree

- We can see that the tree has become simpler and the rules of the trees are readable.
- The model performance of the model has been generalized.
- We observe that the most important features are:
  - Lead Time
  - Market Segment Online
  - Number of special requests
  - Average price per room

## The rules obtained from the decision tree can be interpreted as:

• The rules show that lead time plays a key role in identifying if a booking will be cancelled or not. 151 days has been considered as a threshold value by the model to make the first split.

## Bookings made more than 151 days before the date of arrival:

• If the average price per room is greater than 100 euros and the arrival month is December, then the the booking is less likely to be cancelled.

• If the average price per room is less than or equal to 100 euros and the number of special request is 0, then the booking is likely to get canceled.

#### Bookings made under 151 days before the date of arrival:

- If a customer has at least 1 special request the booking is less likely to be cancelled.
- If the customer didn't make any special requests and the booking was done Online it is more likely to get canceled, if the booking was not done online, it is less likely to be canceled.

If we want more complex then we can go in more depth of the tree

```
for feature in X_train.columns: # Loop through all columns in the dataframe
    if X_train[feature].dtype == 'object': # Only apply for columns with categorical strings
        X_train[feature] = pd.Categorical(X_train[feature])# Replace strings with an integer
    X_train.head(5)
```

Out[129... no\_of\_adults no\_of\_children no\_of\_weekend\_nights no\_of\_week\_nights required\_car\_parking\_space lead\_time arrival\_year arrival\_month arrival\_date 

```
In [130... X_train.info()
```

<class 'pandas.core.frame.DataFrame'>
Int64Index: 25392 entries, 13662 to 33003
Data columns (total 27 columns):

#	Column	Non-Null Count	Dtype
0	no_of_adults	25392 non-null	int64
1	no_of_children	25392 non-null	int64
2	no_of_weekend_nights	25392 non-null	int64
3	no_of_week_nights	25392 non-null	int64
4	required_car_parking_space	25392 non-null	int64
5	lead_time	25392 non-null	int64
6	arrival year	25392 non-null	int64
7	arrival_month	25392 non-null	int64
8	arrival date	25392 non-null	int64
9	repeated_guest	25392 non-null	int64
10	no_of_previous_cancellations	25392 non-null	int64
11	no_of_previous_bookings_not_canceled	25392 non-null	int64
12	avg_price_per_room	25392 non-null	float64
13	no_of_special_requests	25392 non-null	int64
14	type of meal plan Meal Plan 2	25392 non-null	uint8
15	type_of_meal_plan_Meal Plan 3	25392 non-null	uint8
16	type_of_meal_plan_Not Selected	25392 non-null	uint8

```
17 room type reserved Room Type 2
                                         25392 non-null uint8
18 room type reserved Room Type 3
                                         25392 non-null uint8
19 room type reserved Room Type 4
                                         25392 non-null uint8
20 room type reserved Room Type 5
                                         25392 non-null uint8
21 room type reserved Room Type 6
                                        25392 non-null uint8
22 room type reserved Room Type 7
                                         25392 non-null uint8
23 market segment type Complementary
                                         25392 non-null uint8
24 market_segment_type_Corporate
                                        25392 non-null uint8
25 market segment type Offline
                                         25392 non-null uint8
26 market segment type Online
                                         25392 non-null uint8
dtypes: float64(1), int64(13), uint8(13)
memory usage: 3.2 MB
```

# **Cost Complexity Pruning**

```
clf = DecisionTreeClassifier(random_state=1, class_weight="balanced")
path = clf.cost_complexity_pruning_path(X_train, y_train)
ccp_alphas, impurities = abs(path.ccp_alphas), path.impurities
```

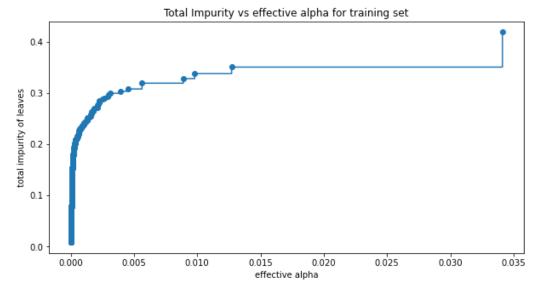
In [132... pd.DataFrame(path)

# Out[132... ccp\_alphas impurities

		-
0	0.00000	0.00838
1	0.00000	0.00838
2	0.00000	0.00838
3	0.00000	0.00838
4	0.00000	0.00838
•••		
1889	0.00890	0.32806
1890	0.00980	0.33786
1891	0.01272	0.35058
1892	0.03412	0.41882
1893	0.08118	0.50000

1894 rows x 2 columns

```
fig, ax = plt.subplots(figsize=(10, 5))
    ax.plot(ccp_alphas[:-1], impurities[:-1], marker="o", drawstyle="steps-post")
    ax.set_xlabel("effective alpha")
    ax.set_ylabel("total impurity of leaves")
    ax.set_title("Total Impurity vs effective alpha for training set")
    plt.show()
```



Next, we train a decision tree using the effective alphas. The last value in ccp\_alphas is the alpha value that prunes the whole tree, leaving the tree, clfs [-1], with one node.

```
clfs = []
for ccp_alpha in ccp_alphas:
    clf = DecisionTreeClassifier(
        random_state=1, max_depth=5, ccp_alpha=ccp_alpha, class_weight="balanced"
)
    clf.fit(
        X_train, y_train
)
    clfs.append(clf)
print(
    "Number of nodes in the last tree is: {} with ccp_alpha: {}".format(
        clfs[-1].tree_.node_count, ccp_alphas[-1]
)
)
```

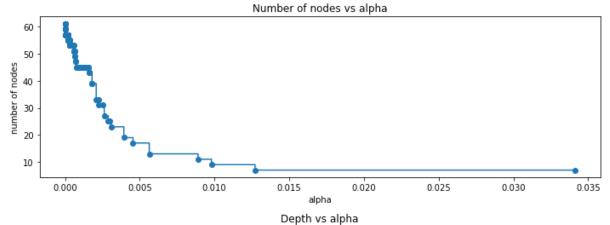
Number of nodes in the last tree is: 1 with ccp alpha: 0.08117914389136954

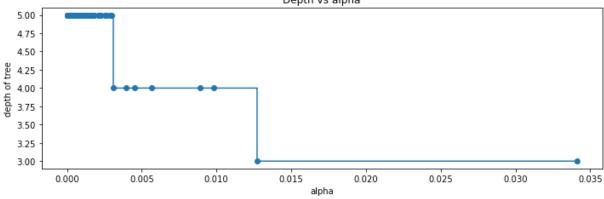
For the remainder, we remove the last element in clfs and ccp\_alphas, because it is the trivial tree with only one node. Here we show that the number of nodes and tree depth decreases as alpha increases.

```
clfs = clfs[:-1]
ccp_alphas = ccp_alphas[:-1]

node_counts = [clf.tree_.node_count for clf in clfs]
depth = [clf.tree_.max_depth for clf in clfs]
fig, ax = plt.subplots(2, 1, figsize=(10, 7))
ax[0].plot(ccp_alphas, node_counts, marker="o", drawstyle="steps-post")
```

```
ax[0].set_xlabel("alpha")
ax[0].set_ylabel("number of nodes")
ax[0].set_title("Number of nodes vs alpha")
ax[1].plot(ccp_alphas, depth, marker="o", drawstyle="steps-post")
ax[1].set_xlabel("alpha")
ax[1].set_ylabel("depth of tree")
ax[1].set_title("Depth vs alpha")
fig.tight_layout()
```





# F1 score vs alpha for training and testing sets¶

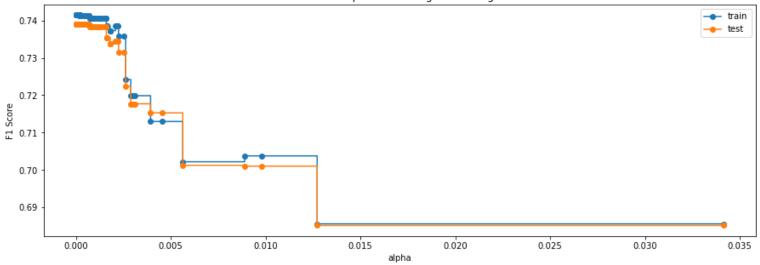
```
fn [136...
f1_train = []
for clf in clfs:
    pred_train = clf.predict(X_train)
    values_train = f1_score(y_train, pred_train)
    f1_train.append(values_train)

f1_test = []
for clf in clfs:
    pred_test = clf.predict(X_test)
```

```
values_test = f1_score(y_test, pred_test)
f1_test.append(values_test)

In [137...
fig, ax = plt.subplots(figsize=(15, 5))
    ax.set_xlabel("alpha")
    ax.set_ylabel("F1 Score")
    ax.set_title("F1 Score vs alpha for training and testing sets")
    ax.plot(ccp_alphas, f1_train, marker="o", label="train", drawstyle="steps-post")
    ax.plot(ccp_alphas, f1_test, marker="o", label="test", drawstyle="steps-post")
    ax.legend()
    plt.show()
```

## F1 Score vs alpha for training and testing sets

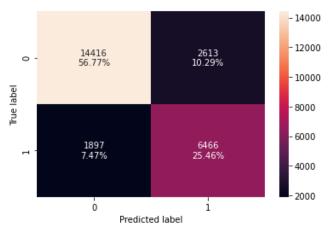


```
index_best_model = np.argmax(f1_test)
best_model = clfs[index_best_model]
print(best_model)
```

DecisionTreeClassifier(class\_weight='balanced', max\_depth=5, random\_state=1)

## **Checking performance on training set**

```
In [141... confusion_matrix_sklearn(best_model, X_train, y_train)
```



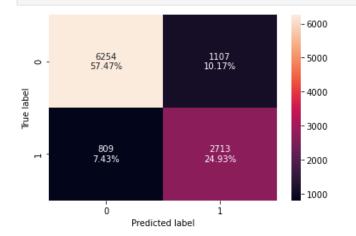
```
decision_tree_post_perf_train = model_performance_classification_sklearn(
    best_model, X_train, y_train
)
decision_tree_post_perf_train
```

 Out[142...
 Accuracy
 Recall
 Precision
 F1

 0
 0.82239
 0.77317
 0.71219
 0.74143

# Checking performance on test set

In [143... confusion\_matrix\_sklearn(best\_model, X\_test, y\_test)



```
In [144...
     decision_tree_post_test = model_performance_classification_sklearn(
          best_model, X_test, y_test
```

```
Out[144... Accuracy Recall Precision F1
```

# **Observations:**

**0** 0.82395 0.77030

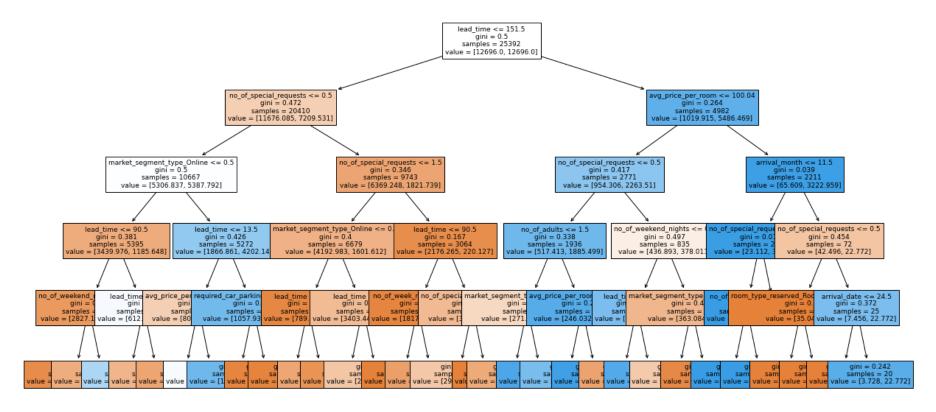
- After post pruning the decision tree the performance has generalized on training and test set.
- The difference between recall and precision has increased.

0.71021 0.73904

```
plt.figure(figsize=(20, 10))

out = tree.plot_tree(
    best_model,
    feature_names=feature_names,
    filled=True,
    fontsize=9,
    node_ids=False,
    class_names=None,
)

for o in out:
    arrow = o.arrow_patch
    if arrow is not None:
        arrow.set_edgecolor("black")
        arrow.set_linewidth(1)
plt.show()
```



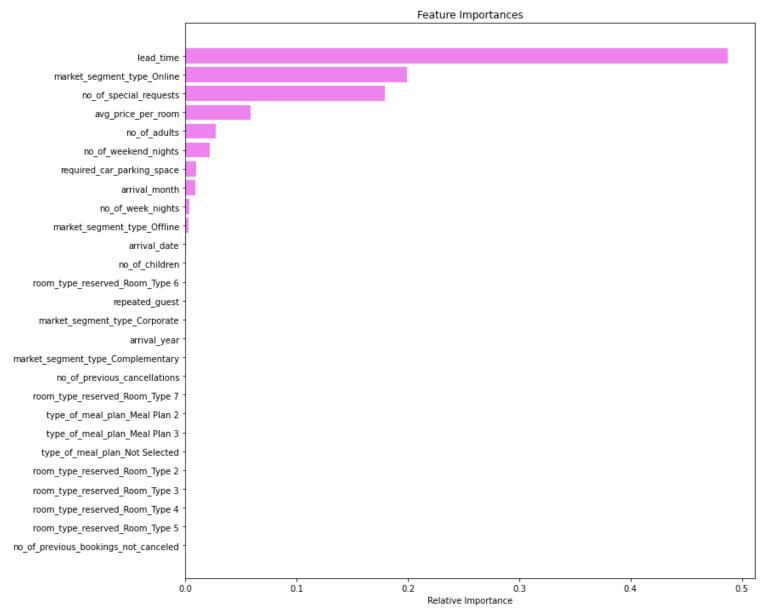
```
In [146...
          # Text report showing the rules of a decision tree -
          print(tree.export_text(best_model, feature_names=feature_names, show_weights=True))
          --- lead time <= 151.50
              --- no of special requests <= 0.50
                  --- market_segment_type_Online <= 0.50
                      --- lead_time <= 90.50
                          --- no of weekend nights <= 0.50
                             |--- weights: [1737.14, 157.88] class: 0
                          --- no_of_weekend_nights > 0.50
                             |--- weights: [1090.00, 384.08] class: 0
                      --- lead time > 90.50
                          --- lead time <= 117.50
                             --- weights: [297.48, 513.12] class: 1
                          --- lead time > 117.50
                             |--- weights: [315.37, 130.56] class: 0
                  --- market segment type Online > 0.50
                      --- lead time <= 13.50
                          --- avg_price_per_room <= 99.44
                             --- weights: [456.28, 132.08] class: 0
                          --- avg price per room > 99.44
```

--- weights: [352.65, 365.87] class: 1

```
--- lead time > 13.50
               --- required car parking space <= 0.50
                  --- weights: [1009.48, 3702.68] class: 1
               --- required car parking space > 0.50
                 |--- weights: [48.46, 1.52] class: 0
   --- no of special requests > 0.50
       --- no of special requests <= 1.50
          --- market segment type Online <= 0.50
              --- lead time <= 102.50
                  --- weights: [712.75, 18.22] class: 0
               --- lead time > 102.50
                  |--- weights: [76.79, 22.77] class: 0
           --- market segment type Online > 0.50
               --- lead time <= 8.50
                  --- weights: [756.73, 107.79] class: 0
               --- lead time > 8.50
                 --- weights: [2646.71, 1452.84] class: 0
       --- no of special requests > 1.50
          --- lead time <= 90.50
               --- no of week nights <= 3.50
                 --- weights: [1585.04, 0.00] class: 0
               --- no of week nights > 3.50
                --- weights: [232.61, 57.69] class: 0
           --- lead time > 90.50
              |--- no of special requests <= 2.50
                  --- weights: [291.51, 162.44] class: 0
               --- no of special requests > 2.50
               |--- weights: [67.10, 0.00] class: 0
--- lead time > 151.50
   --- avg price per room <= 100.04
       --- no of special requests <= 0.50
           --- no of adults <= 1.50
               |--- market segment type Online <= 0.50
                 --- weights: [261.69, 86.53] class: 0
               --- market segment type Online > 0.50
                --- weights: [9.69, 100.20] class: 1
           --- no_of_adults > 1.50
               --- avg price per room <= 82.47
                  --- weights: [216.96, 667.97] class: 1
               --- avg price per room > 82.47
                 --- weights: [29.08, 1030.80] class: 1
       --- no of special requests > 0.50
           --- no of weekend nights <= 0.50
               --- lead time <= 180.50
                  |--- weights: [44.73, 12.14] class: 0
               --- lead time > 180.50
                --- weights: [29.08, 212.54] class: 1
           --- no of weekend nights > 0.50
               |--- market segment type Offline <= 0.50
                  --- weights: [250.51, 145.74] class: 0
               --- market segment type Offline > 0.50
               --- weights: [112.58, 7.59] class: 0
   --- avg price per room > 100.04
       --- arrival month <= 11.50
          --- no of special requests <= 2.50
               --- no_of_children <= 0.50
                  --- weights: [0.00, 2917.82] class: 1
               |--- no of children > 0.50
```

```
importances = best_model.feature_importances_
indices = np.argsort(importances)

plt.figure(figsize=(12, 12))
plt.title("Feature Importances")
plt.barh(range(len(indices)), importances[indices], color="violet", align="center")
plt.yticks(range(len(indices)), [feature_names[i] for i in indices])
plt.xlabel("Relative Importance")
plt.show()
```



## **Observations:**

- The tree is quite complex as compared to the pre-pruned tree.
- The feature importance is same as we got in pre-pruned tree.

# **Comparing Decision Tree Models**

Training performance comparison:

Out[148...

## Decision Tree sklearn Decision Tree (Pre-Pruning) Decision Tree (Post-Pruning)

Accuracy	0.99421	0.83097	0.82239
Recall	0.98661	0.78608	0.77317
Precision	0.99578	0.72425	0.71219
F1	0.99117	0.75390	0.74143

Test set performance comparison:

Out [ 149... Decision Tree sklearn Decision Tree (Pre-Pruning) Decision Tree (Post-Pruning)

**Accuracy** 0.87118 0.83497 0.82395

	Decision Tree sklearn	Decision Tree (Pre-Pruning)	Decision Tree (Post-Pruning)
Recall	0.81175	0.78336	0.77030
Precision	0.79461	0.72758	0.71021
F1	0.80309	0.75444	0.73904

#### **Observations:**

- Decision tree model with default parameters is overfitting the training data and is not able to generalize well.
- Pre-pruned tree has given a generalized performance with balanced values of precision and recall.
- Post-pruned tree is giving a high F1 score as compared to other models but the difference between precision and recall is high.
- The hotel will be able to maintain a balance between resources and brand equity using the pre-pruned decision tree model.

#### Conclusion

- Overall we can see that the Decision Tree model performs better on the dataset.
- Looking at important variables based on p-values in Logistic regression and feature importance in the Decision Tree model
- Lead Time, Number of special requests, Average price per room are important in both model
- From the Logistic Regression model we observe that Lead Time, and Average price per room have a positive relation with bookings getting canciled. And the number of special requests has negative relation with bookings getting cancelled.

# **Actionable Insights and Recommendations**

- The lead time and the number of special requests made by the customer play a key role in identifying if a booking will be cancelled or not. Bookings where a customer has made a special request and the booking was done under 151 days to the date of arrival are less likely to be canceled.
  - Using this information, the hotel can take the following actions:
    - Set up a system that can send a prompt like an automated email to the customers before the arrival date asking for a re-confirmation of their booking and any changes they would like to make in their bookings.
    - Remind guests about imminent deadlines.

The response given by the customer will give the hotel ample time to re-sell the room or make preparations for the customers' requests.

- Adopt stricter cancellation policies.
  - The bookings where the average price per room is high, and there were special requests associated should not get a full refund as the loss of resources will be high in these cases.
  - Ideally the cancellation policies should be consistent across all market segments but as noticed in our analysis high percentage of bookings done online are cancelled. The booking cancelled online should yield less percentage of refund to the customers.

The refunds, cancellation fee, etc should be highlighted on the website/app before a customer confirms their booking to safeguard guests' interest.

- The length of stay at the hotel can be restricted.
  - We saw in our analysis that bookings, where the total length of stay was more than 5 days, had higher chances of getting cancelled.
  - Hotel can allow bookings up to 5 days only and then customers should be asked to re-book if they wish to stay longer. These policies can be relaxed for corporate and Aviation market segments. For other market segments, the process should be fairly easy to not hamper their experience with the hotel.

## Such restrictions can be strategized by the hotel to generate additional revenue.

- In the months of December and January cancellation to non-cancellation ratio is low. Customers might travel to celebrate Christmas and New Year. The hotel should ensure that enough human resources are available to cater to the needs of the quests.
- October and September saw the highest number of bookings but also high number of cancellations. This should be investigated further by the hotel.
- Post-booking interactions can be initiated with the customers.
  - Post-booking interactions will show the guests the level of attention and care they would receive at the hotel.
  - To give guests a personalized experience, information about local events, nearby places to explore, etc can be shared from time to time.
- Improving the experience of repeated customers.
  - Our analysis shows that there are very few repeated customers and the cancellation among them is very less which is a good indication as repeat customers are important for the hospitality industry as they can help in spreading the word of mouth.
    - A loyal guest is usually more profitable for the business because they are more familiar with offerings from the hotel they have visited before.
    - Attracting new customers is tedious and costs more as compared to a repeated guest.
    - A loyalty program that offers special discounts, access to services in hotels, etc for these customers can help in improving their experience.