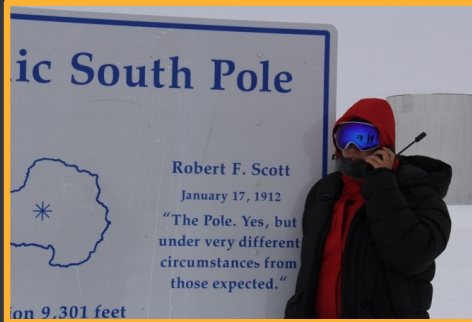


Direct to Device Challenges

Greg Pelton
Chief Technology Officer



Iridium is a Global Satellite Communications Company



Key Markets: IoT, Maritime, Aviation, Land/Mobile, PNT, Government
540 Partners
2024 Revenue \$830M



Our Network

66 Active Satellites

- 6 orbital planes with 11 satellites each. Plus 14 in-orbit spares
- Regenerative, software programmable satellites

Low-Earth Orbit (LEO)

- Enables reliable communications anywhere in the world
- Overcomes obstructions

L-band System

- Allows for transmissions even in adverse weather conditions
- Licensed worldwide

Satellite Crosslinks

- Creates low-latency, resilient, high-quality connections
- No regional ground stations required

Mission Critical Services

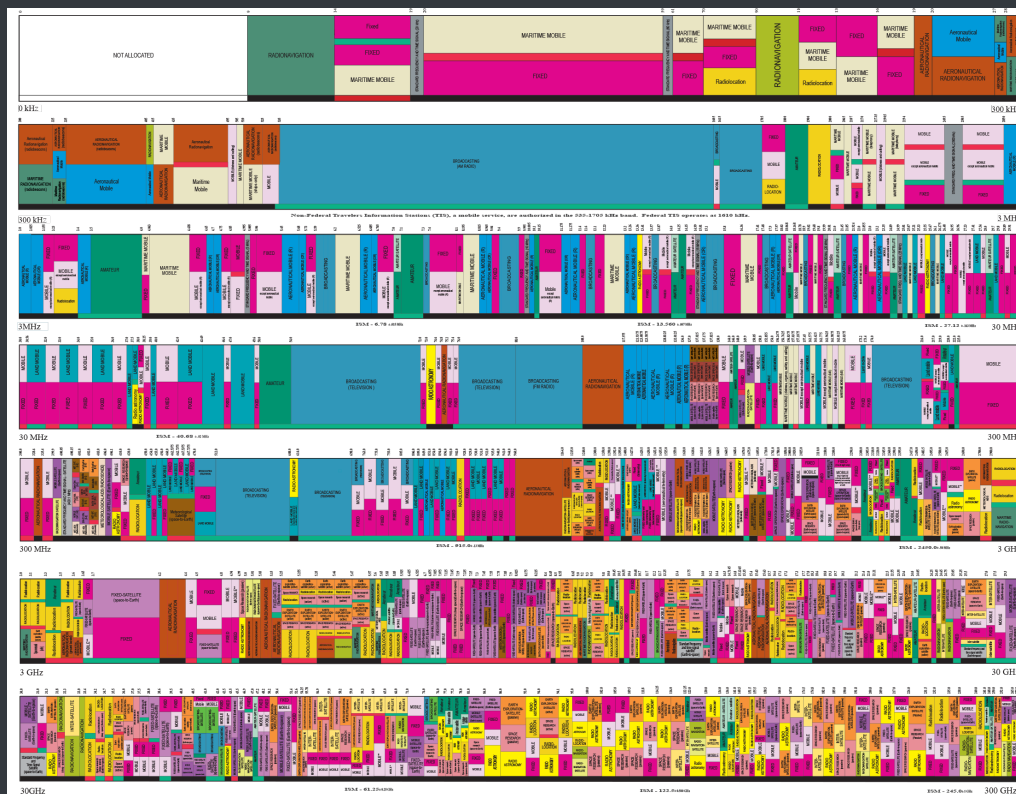
- Communications, PNT and safety of life





A Typical Week





Direct to Device Options – Protocols



Proprietary

Leverage existing satellite protocols (existing satellites, mature user experience, more costly chips)



4G/5G NTN

Adopt NTN standards as they mature (only supports some new devices, may need new satellites)



5G

“Cell tower in the sky” extending MNO coverage (new satellites, supports most devices, complex masking of delay and doppler)

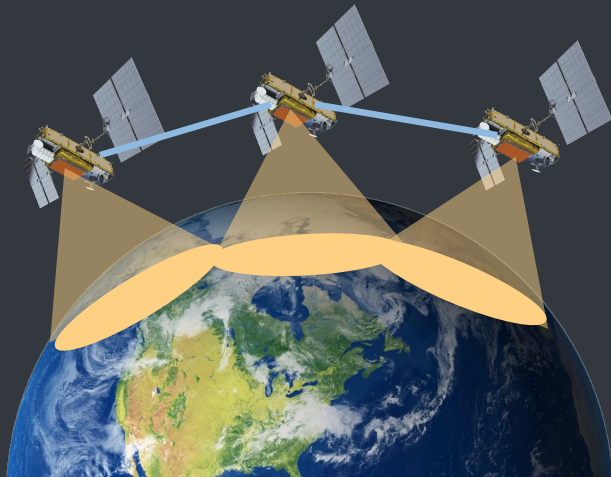




Direct to Device Challenges – Satellites / Orbit

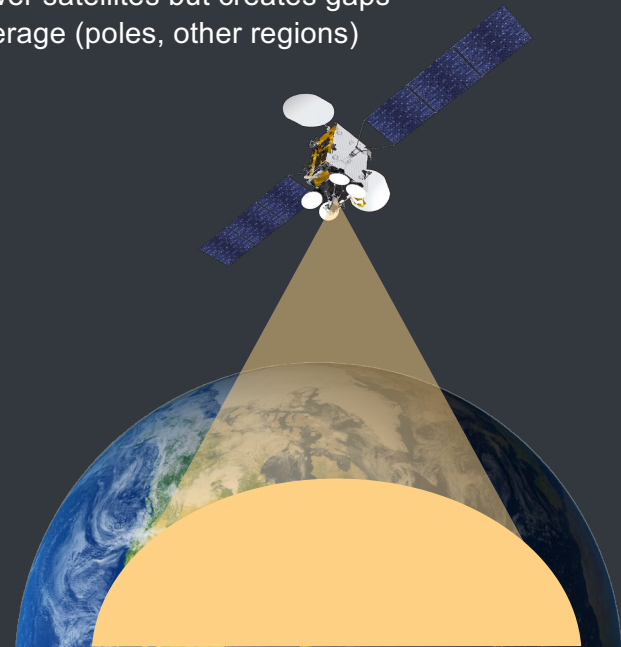
LEO

Better coverage and latency, but requires many satellites to provide continuous service



GEO

Much fewer satellites but creates gaps in coverage (poles, other regions)



Programmable

More flexibility to evolve with technology and standards



Direct to Device Challenges – Business Case

Satellites	Spectrum	Coverage	User Experience
Expensive and risky to build new satellites for an early-stage market	Leasing spectrum or revenue sharing impairs profitability and requires very high volumes	Without global spectrum/coverage, LEO satellites have idle/non-revenue periods	Users expect a 5G experience which will not be possible anytime soon

A photograph of several wind turbines silhouetted against a vibrant sunset sky. The sun is low on the horizon, creating a warm orange and yellow glow. The turbines are positioned at different distances, with one in the foreground and others receding into the background. The sky is filled with soft, wispy clouds.

Iridium NTN DirectSM