# The software process



#### Outline

- Activities
  - Production (requirements, design, implementation), verification, management
- Phases
  - Development, operation, maintenance
- Comparison with traditional engineering
- System and Software process
- SE approaches
- Recent trends



# Software engineering





Process
People
Tools
Techniques





Software functions

## Activities



#### Goal

#### Produce software

- documents, data, code
   with defined, predictable process
   properties
- cost, durationand product properties
  - functionality, reliability, ...

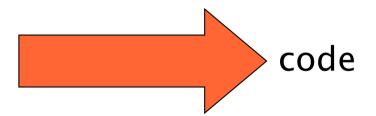


# How to achieve the goal?



## From the bottom up

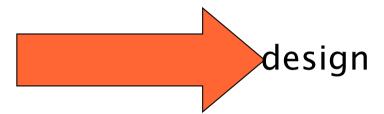
- We need the final thing
  - Executable code
- But we do not write the executable
  - \* Source code



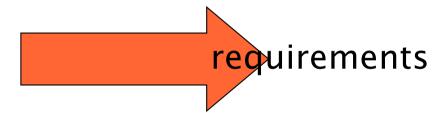


- But the source code is large
  - Several physical units
    - Files and directories
  - Several logical units
    - Functions
    - classes
    - Packages
    - Subsystems
- So, what units? How do we define and organize them?





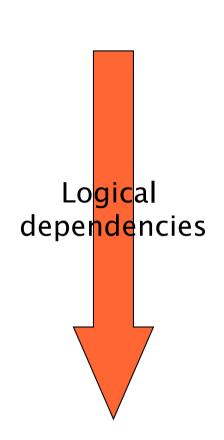
- But, exactly, what the software should do?
  - Add numbers, count cars, forecast weather, control mobile phone, support administration of company?





## The production activities

- Requirement engineering
  - What the software should do
- Architecture and design
  - What units and how organized
- Implementation
  - Write source code, (executable code)
  - Integrate units



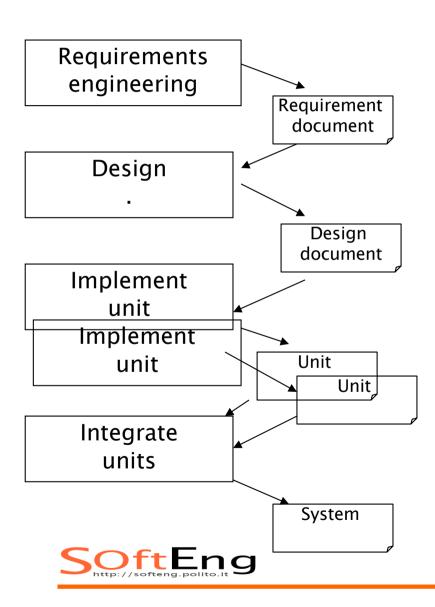


## The production activities (2)

- Logically, each activity depends on the previous ones
  - To design, one must know the requirements
  - To implement, one must know the design and the requirements
- First approach is to do these activities in sequence
  - See waterfall model later
- In practice feedbacks and recycles must be provided
- Requirements and design are written down in documents



#### Production activities



- Ok, we did it
  - Does it work?
  - ◆ Is it doing what it should do?
    - Or
  - Did we understand the requirements correctly?
  - Did we implement the requirements correctly?

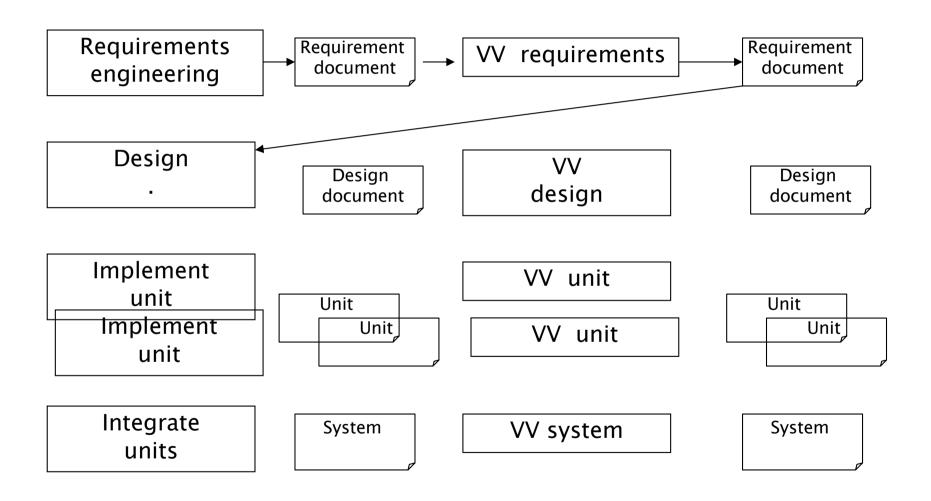


#### The V & V activities

- V & V = verification and validation
- Control that the requirements are correct
  - Externally: did we understand what the customer/user wants?
  - Internally: is the document consistent?
- Control that the design is correct
  - Externally: is the design capable of supporting the requirements
  - Internally: is the design consistent?
- Control that the code is correct
  - Externally: is the code capable of supporting the requirements and the design?
  - Internally: is the code consistent (syntactic checks)



#### Production + VV activities





- Well, seems a lot of work
  - Who does what, when?
  - With what resources?
  - + How much will it cost, when will we finish?

- Where are the documents and units? Who can modify what?
- Are we doing it state of the art?

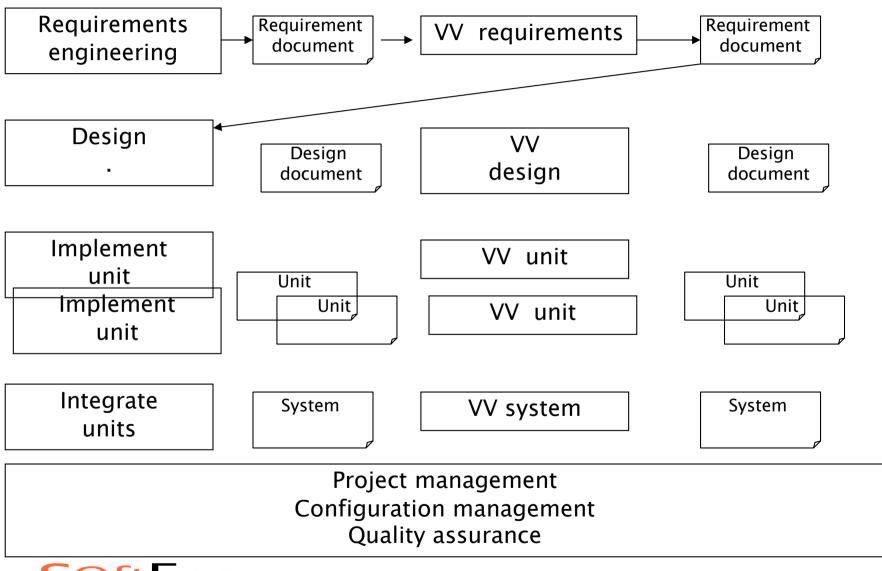


## The management activities

- Project management
  - Assign work and monitor progress
  - Estimate and control budget
- Configuration management
  - Identify, store documents and units
  - Keep track of relationships and history
- Quality assurance
  - Define quality goals
  - Define how work will be done
  - Control results

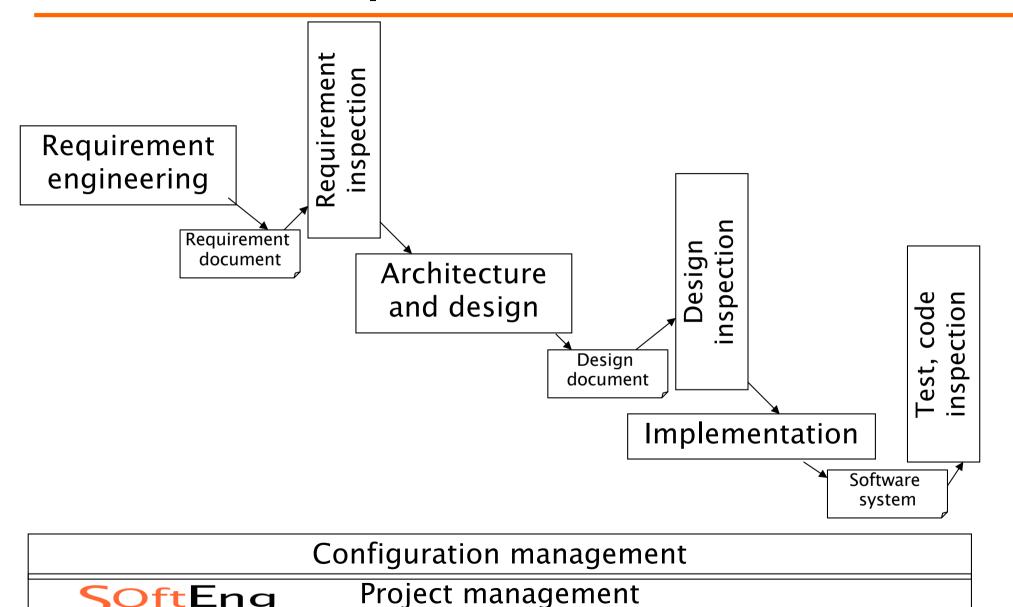


#### The whole picture





# The whole picture (2)



## Phases

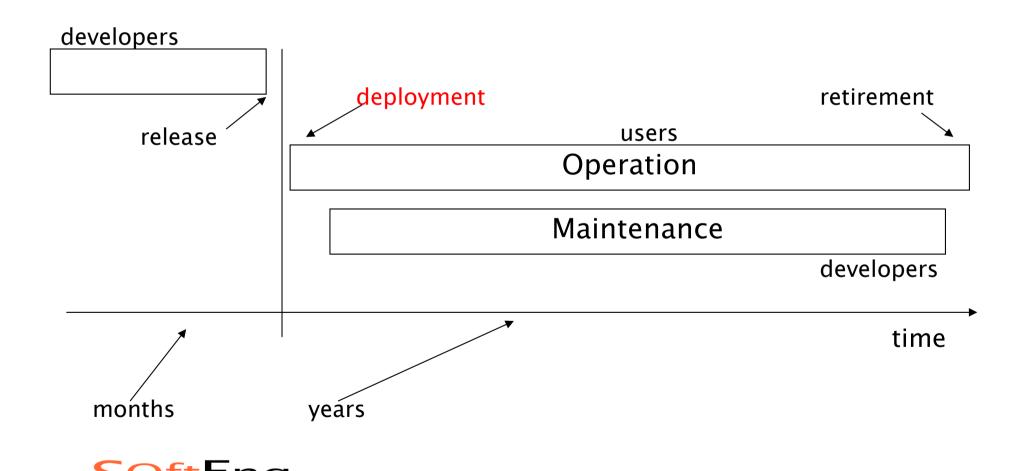


## Beyond development

- Development is only the first part of the game
  - Operate the software
    - Deployment, operation
  - Modify the software
    - Maintenance
  - End up
    - retirement

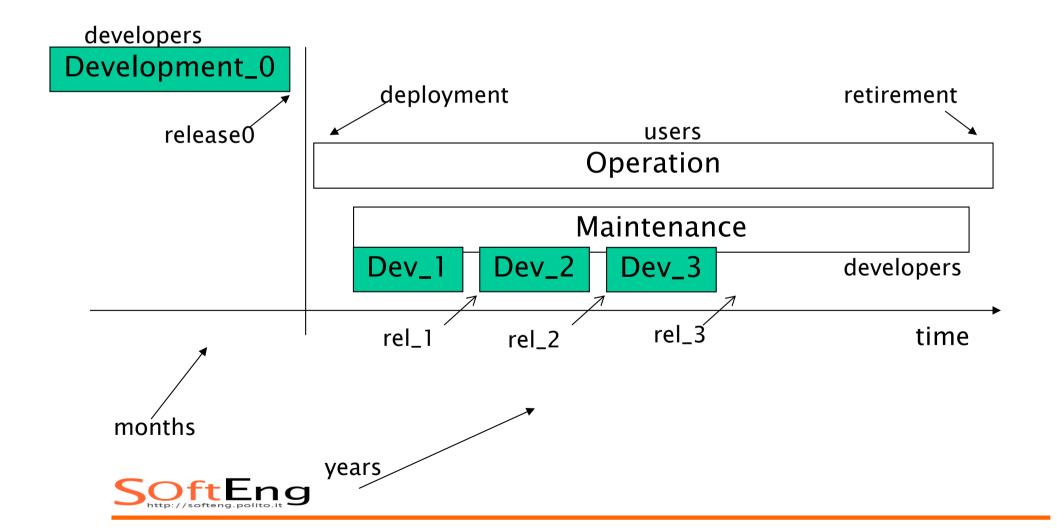


# The main phases



- Can be seen as a sequence of developments
- First development usually longer
- Next developments constrained by previous ones and related choices
  - If dev\_0 chooses java, next developments are in Java
  - If dev\_0 chooses client server model, next developments keep C/S

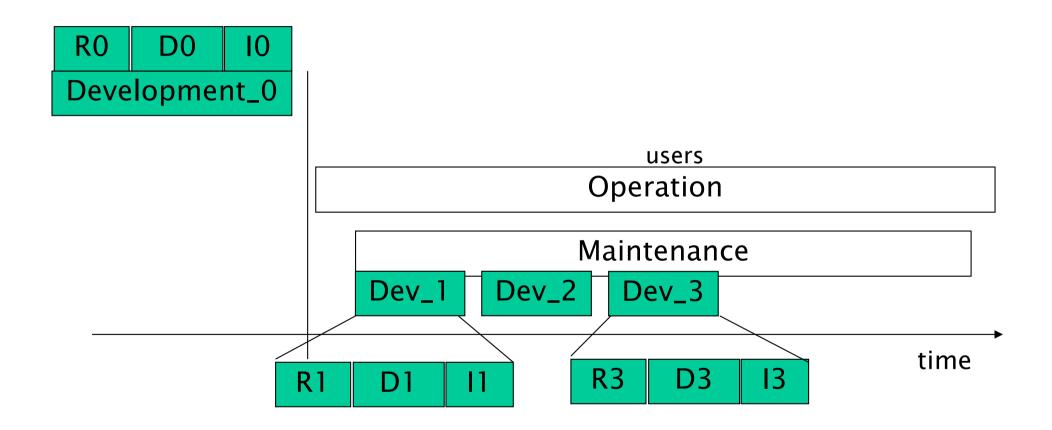




- Development and maintenance do the same activities (requirement, design, etc)
  - But in maintenance an activity is constrained by what has been done before

 After years, the constraints are so many that changes become impossible





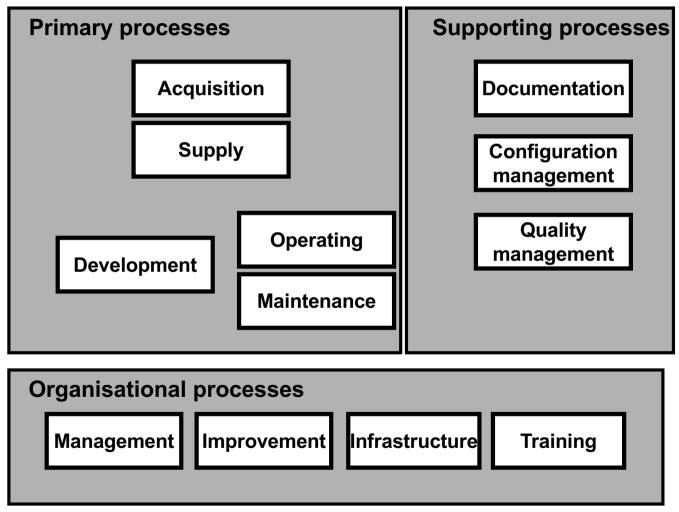


- Development\_0
  - Req\_0 developed from scratch
  - Design\_0 developed from req\_0
  - Impl\_0 developed from design\_0
- Development\_1
  - Req\_1 from Req\_0 (and Des\_0, Impl\_0)
  - Des\_1 from Req\_1
  - Impl\_1 from Des\_1



## ISO/IEC 12207

International standard for software lifecycle processes





### Scenarios in dev / maint / op

- Scenario 1: IT to support businesses
  - Development: several months
  - Operation: years
  - Maintenance: years, up to 60% of overall costs
- Scenario 2: consumer software (games)
  - Development: months
  - Operation: months (weeks)
  - Virtually no maintenance



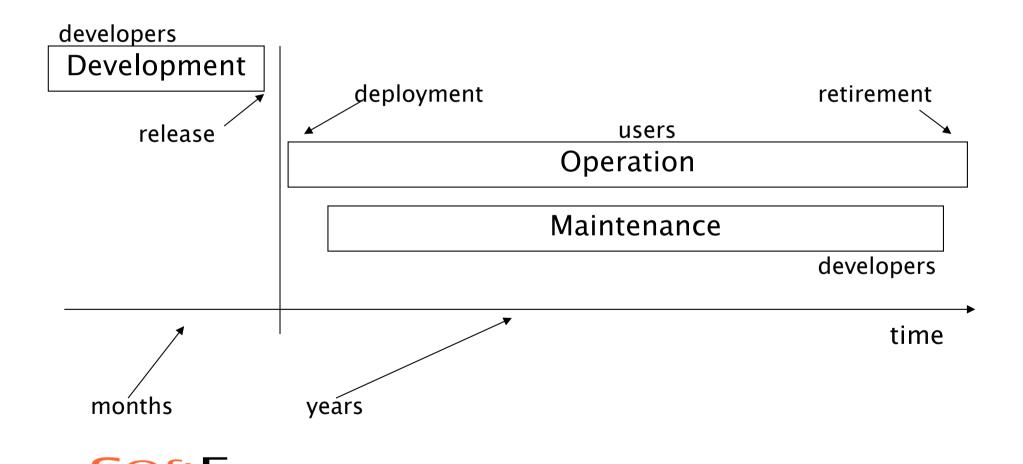
### Scenarios in dev / maint / op

- Scenario 3: Operating System
  - Development: years
  - Operation: years
  - Maintenance: years, up to 60% of overall costs
- Scenario 31: Commercial OS (MS)
  - 2, 3 years to develop
  - Several years maintenance
    - Patches issued every day
    - Major releases (Service Pack) at long intervals
  - In parallel development of a new release
    - Cfr W3.1, 95, NT, 2000, XP, Vista, 7, ...

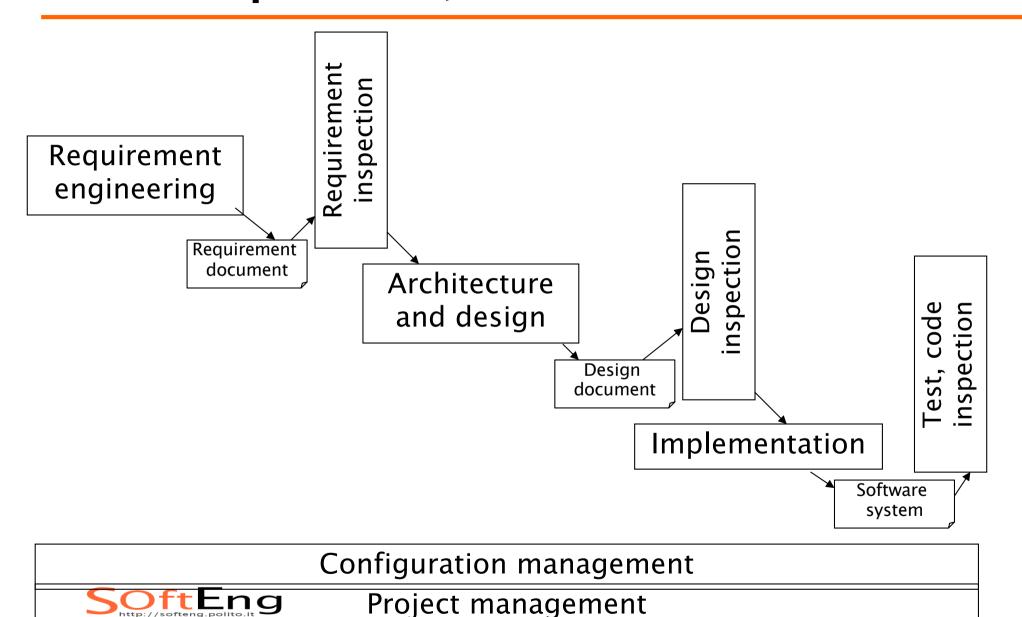
# In summary, top down



#### Phases



## Development, activities



# Comparison with traditional engineering



# The software process

- Not new
- Just applying engineering approach to software production
- What do aeronautics engineers do?



### Production + test activities

- Requirement definition ("what")
  - airplane, civil usage
  - capacity > 400 people
  - range > 12000km,
  - Noise level < xdB, consumption < .., acquisition cost < y\$, operation cost < w \$/year</li>
- high level design ("how")
  - Blueprints of the airplane
  - Definition of subsystems
    - Avionics, structure, engines
  - Mathematical models
    - Structural (wings and frame)
    - Thermodinamic (engines)



#### low level design

- Further definition of subsystems
- In several cases subcontracted or acquired (engine)
- implementation
  - Implementation of each subsystem
- unit test
  - Verification that subsystem complies to its specification



- Integration
  - Put subsystems together (ex. wing + frame)
- Integration test
  - Test the assemblies
- Acceptance test
  - Does it fly?
- Certification
  - FAA or other tests that it flies and issues a certificate
  - (a defined and long list of checks)



### Management activities

- project management
  - project planning
  - project tracking
  - budgeting, accounting
- configuration management
  - Parts and assemblies
  - change control
- Quality management
  - Quality handbook
  - Quality plan
  - roles



#### Is there a difference?

# Traditional engineering

- Hundreds year old
- Theory from physics or other hard science, laws and mathematical models
- Maturity of customers and managers

- Software engineering
- 50 years old
- Limited theories and laws. More a social science?

 Variable maturity of customers and managers



### System and software process



### System vs. software

- Different types of software require different processes
  - Stand alone software → software process
  - ◆ Embedded software → system process

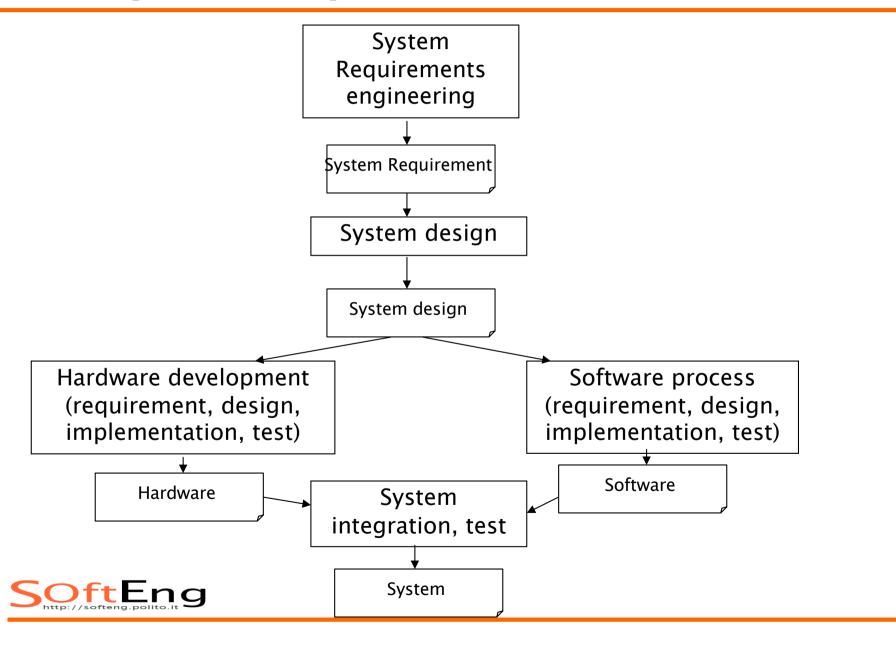


### The system process

- System requirements
- System design
- Software development
  - Requirements, design, implementation, test, integration
- System integration and test



### The system process



## SE approaches



#### SE in one slide

- Activities
  - Production, VV, management
- Documents (and code)
  - To share and control information, decisions
- Techniques
  - To support activities
- Languages
  - ◆ To write documents (UML), code
- Models
  - To guide, support activities and the whole
  - ◆ CMM and CMM-I, ISO 9000-3, ISO 15504, ISO 12207, ISO 9126, IEEE, ...



### Approaches

- There are many different ways of putting everything together
- But at least 3 approaches can be recognized



### Three basic approaches to SE

- Cow boy programming
  - Just code, all the rest is time lost and real programmers don't do it
- 1. Document based, semiformal, UML
  - Semiformal language for documents (UML), hand (human) based transformations and controls
- 2. Formal/model based
  - Formal languages for documents, automatic transformations and controls
- 3. Agile
  - Limited use of documents, emphasis on code and tests



### Approaches, diffusion

- Cow boy programming
   Not un-applied ..
- 1. Document based, semiformal, UML Standard industrial practice, especially on large projects and mature companies/domains
- 2. Formal
  - Limited application in critical domains, small part of projects, does not scale up in large projects
- 3. Agile
  - Latest approach, debated, limited but increasing usage



### Approaches

- This course is focused on approach 1
- Specific lectures on approach 2 and 3
- The course 'Software Engineering II' will be based on approach 3.



### Recent trends in SE



### Trends – development

- Component based SE
  - Buy + integrate vs. build
  - Open source or commercial
- Offshoring
- Outsourcing
- Agile



#### Trends - business models

- ASP pay per use
  - software is run on the provider's machines. Users use it through a network (Internet or Extranet). Users pay for using the software rather than purchasing it. E.g., mySAP.com.
- Freeware and pro versions
  - a light version of the software is distributed free of charge. The professional version is charged. E.g., RealPlayer.
- Shareware: software is distributed freely to facilitate trial use. Users pay for it if they decide to keep it and use it. E.g., WinZIP.
- Adware: the software is free. The interface show advertisement banners refreshed via Intenet. E.g., Eudora



### Summary

- Main phases are development, operation, maintenance
- Development has production, control and management activities
- The software process is the reference framework for techniques and tools
- For embedded software the software process is part of the system process
- Different categories of processes organize these activities in different