

Indices:

$i = 1, 2, \dots, 5$  used for claim severity levels

$j = 1, 2, \dots, 5$  used for Handler skill levels

$k = 1, 2, 3, 4$  used for weeks

Given parameters (input data):

$N_{ik}$  = number of claims of severity  $i$  reported in week  $k$

$N_i = \sum_k N_{ik}$  = total number of claims of severity  $i$

$M_{ij}$  = number/fraction of claims of severity  $i$  can be handed by a handler of skill  $j$  in a day

$W_i$  = number of weeks within which 90% of total claims of severity  $i$  must be handled

Decision variables:

$X_{ijk}$  = number of Handlers of skill  $j$  required to handle claims of severity  $i$  in week  $k$

Objective: minimizing the total number of handlers used across all severity levels, skill levels, and weeks.

Min  $\sum_{ijk} X_{ijk}$

Constraints:

1. At least 90% of severity  $i$  claims are handled within  $W_i$  weeks

$\sum_{k=1}^{W_i} \sum_j X_{ijk} * M_{ij} * 7 \Rightarrow \min\{\sum_{k=1}^{W_i} N_{ik}, 0.9 * N_i\}$  for every  $i$

2. All claims must be handled eventually

$\sum_{k=1}^4 \sum_j X_{ijk} * M_{ij} \Rightarrow N_i$  for every  $i$

3. Every  $x_{ijk} \geq 0$  is a non-negative integer