

## Letter of Invitation

Date: Aug 23, 2022  
To Visa section,



The purposes of the visit are as follows:

1. Car software test support: invited by the Norway NIO teams to support vehicle road testing events.

The planned dates & schedules are as follows:

21 Sep, 2022 – 15 Nov, 2022

| Date                        | Place | What to do   |
|-----------------------------|-------|--|
| 21 Sep, 2022 – 15 Nov, 2022 | Oslo  | To attend digital cockpit software test events with NIO local team |

Sincerely yours,

A handwritten signature in blue ink, appearing to read 'Marius Hayler'.

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NIO Internal