Why Change Organisations?

- 1. Organisation out of step with changing environment, eg stakeholders, markets, etc..
- 2. Emerging opportunities to enhance organisation's strategic intent, eg takeover, merger, alliance, acquisition,
- 3. Desire to strengthen core competencies, ie what the organisation does best
- 4. Opportunities to expand core competencies, ie diversify, etc
- 5. Need to handle next organisational phase, eg life-cycle approach, S-curve, sigmoid curve, second curve or
- Of the above reasons, the handling of the next organisational phase (life-cycle approach) is the least understood

(sources: Paul Saul, 1996; Charles Handy, 2002)