

The Human Side of Data: Understanding Our Employees

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Agenda

1. Project Overview

2. Analytical Questions

3. Data Cleaning Process

4. Dashboard Breakdown

5. Conclusion & Insights

- >Overview

- >Demographics

- >Income

1. Project Overview

The HR data was fragmented across multiple files, making it difficult to form a unified understanding of employees

The goal of this project is to integrate all datasets into one analytical model to support :

- Workforce planning
- Retention strategies
- Compensation and salary decisions
- Performance improvement
- HR make more accurate, data-driven decisions

Project Aim & Features

Integrate all HR-related datasets into a unified analytical model to uncover patterns that supports data-driven decisions in hiring, performance evaluation, salary planning, and employee retention

Key Features :



Dataset Overview

The project relies on multiple CSV files, each describing a specific HR function:

Employee Information

age, gender, state, department, role,
years at company

Education Data

education level and major

Performance Ratings

manager score, self score, final rating

Satisfaction Scores

workplace satisfaction indicators

Hiring History

hire dates and 10+ years of trend
data

Salary Data

annual salary, bonuses, and
compensation structure

To provide a complete view of the raw inputs used before analysis

Initial Challenges

Structured cleaning issues before analysis :

1 Missing values

2 Inconsistent labels

3 Duplicate & incomplete records

4 Unstandardized date formats

5 Numeric values stored as text

6 Unclear Column meanings

Why Cleaning Was Critical

*Trends become
distorted*

*Correlations may be
misleading*

Business decisions
risk being incorrect

Visualizations can
misrepresent patterns

**This step prevented misleading insights and
improved dashboard accuracy**



2. Analytical Questions

How did hiring change over the years?

What are the employee demographics?

How are salaries distributed across roles, genders, and ages?

What factors influence employee performance?

How do job roles and locations relate to workforce dynamics?

What patterns affect employee satisfaction and retention?

Key Questions Helps Us Driving the Analysis

Data Cleaning Process

We developed a reproducible cleaning pipeline using Python that included :

- Handling missing values

- Fixing text-based numeric fields

- Normalizing job role and department categories

- Converting dates to valid formats

- Merging all datasets into a unified master table

- Ensuring referential integrity across files

Here is a preview of the core data merging step used to unify tables:

```
# Load datasets
employee = pd.read_csv('HR/Employee.csv')
performance = pd.read_csv('HR/PerformanceRating.csv')

# Convert dates & numeric columns
employee['HireDate'] = pd.to_datetime(employee['HireDate'], errors='coerce')
employee['Salary'] = pd.to_numeric(employee['Salary'], errors='coerce')

# Merge tables
merged_df = performance.merge(employee, on='EmployeeID', how='left')

# Preview
print(merged_df.head())
```

Employee overview

The location map shows :

- Total Employees: 6,709
- High-level snapshot of hiring and review activities
- Provides an overview of workforce demographics and performance



Review Status Analysis

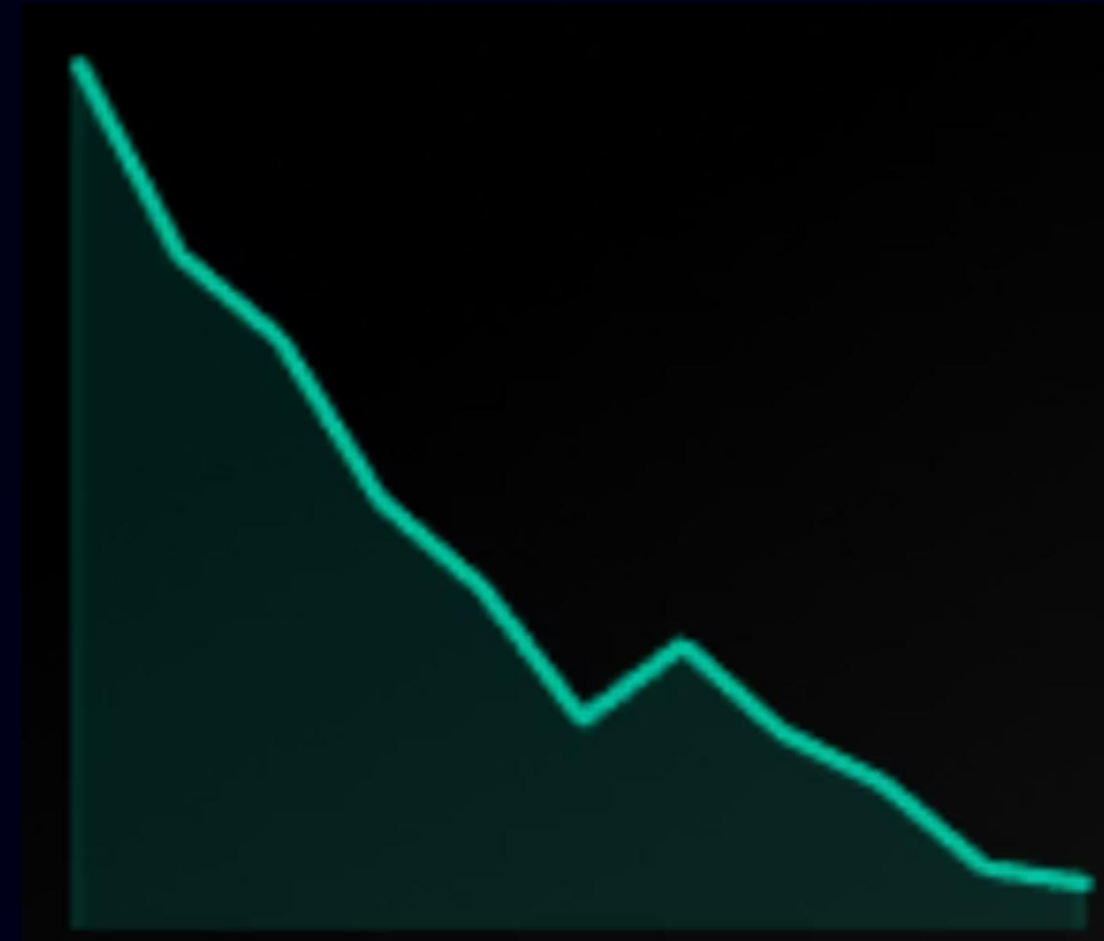
- Completed reviews are increasing over time
- Shows steady improvement in the review process
- Helps HR track progress easily



Rising trend of completed reviews

Hiring Trend Analysis

- Hiring has steadily declined over the past decade
- Reflects workforce changes and reduced recruitment
- Fewer new hires reflect workforce changes

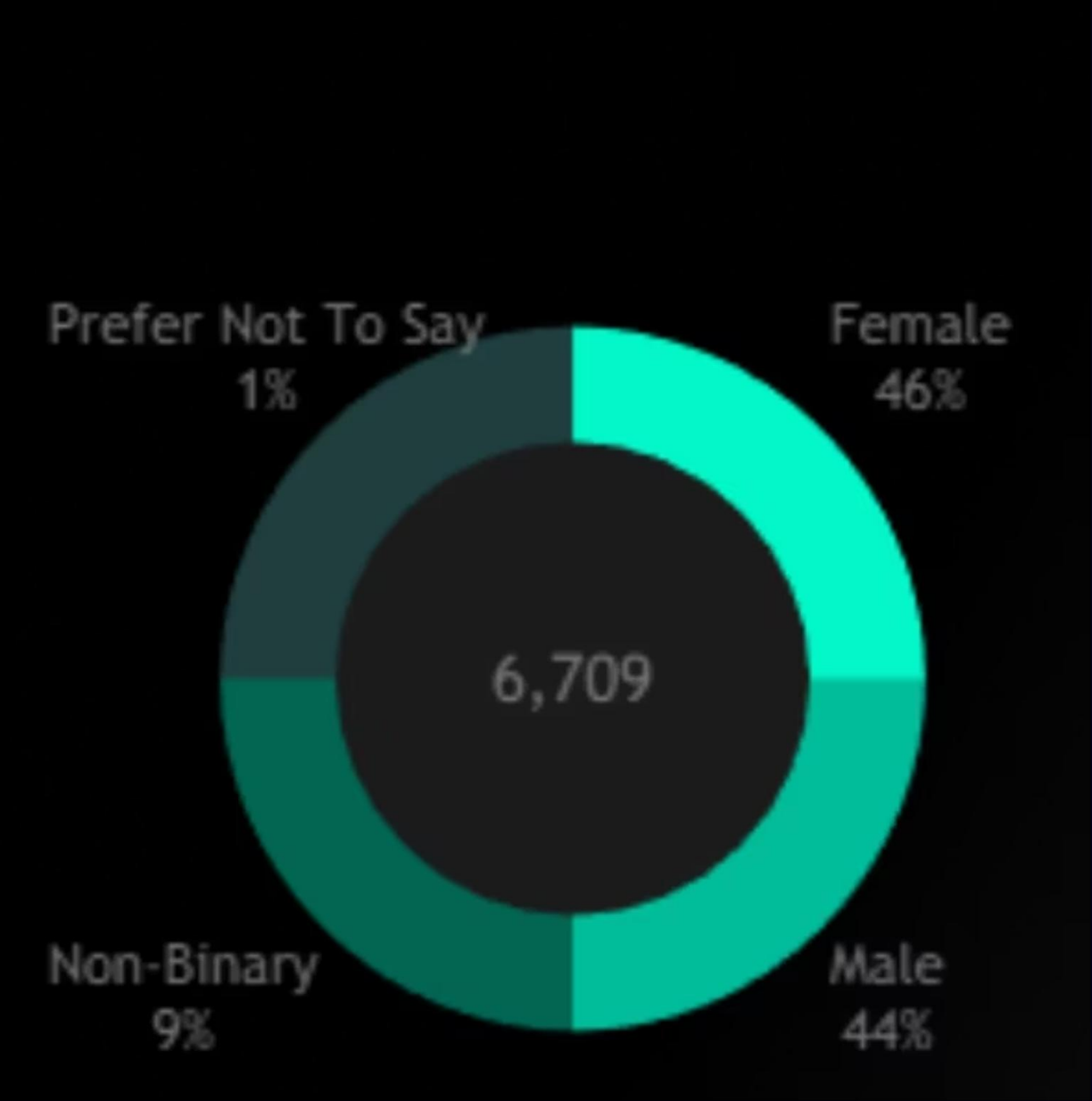


Hiring Decline From 2012 to 2022

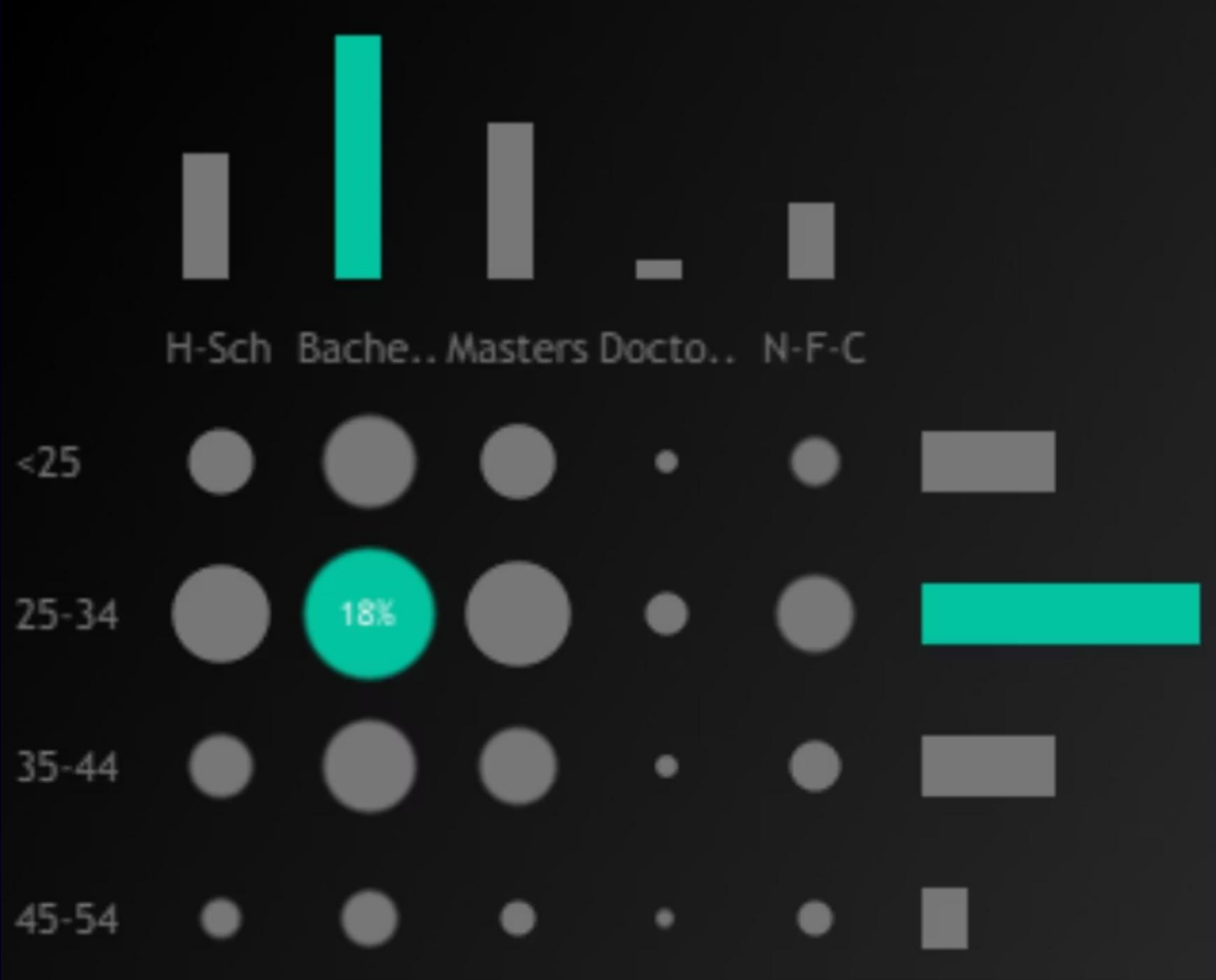
Workforce Demographics

Our demographic analysis shows:

- Concentration of employees in certain departments
- Age clusters linked to job roles
- Large variation in education levels
- Uneven distribution across states
- State/location representation imbalances
- Hiring concentration in specific Job families over time

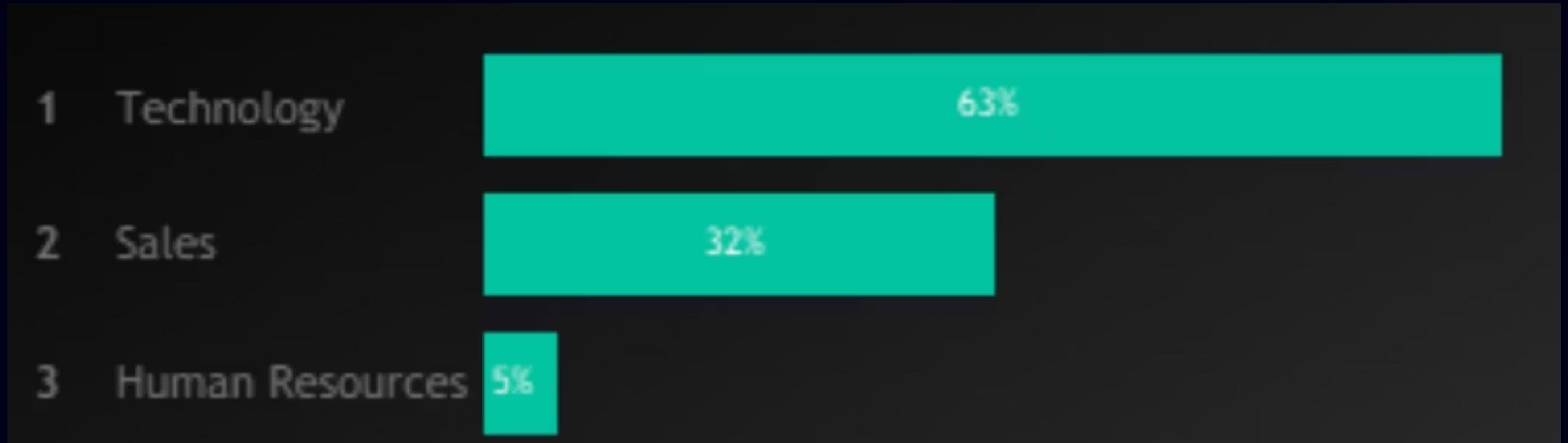


Gender Distribution



Education & Age

Departments distribution

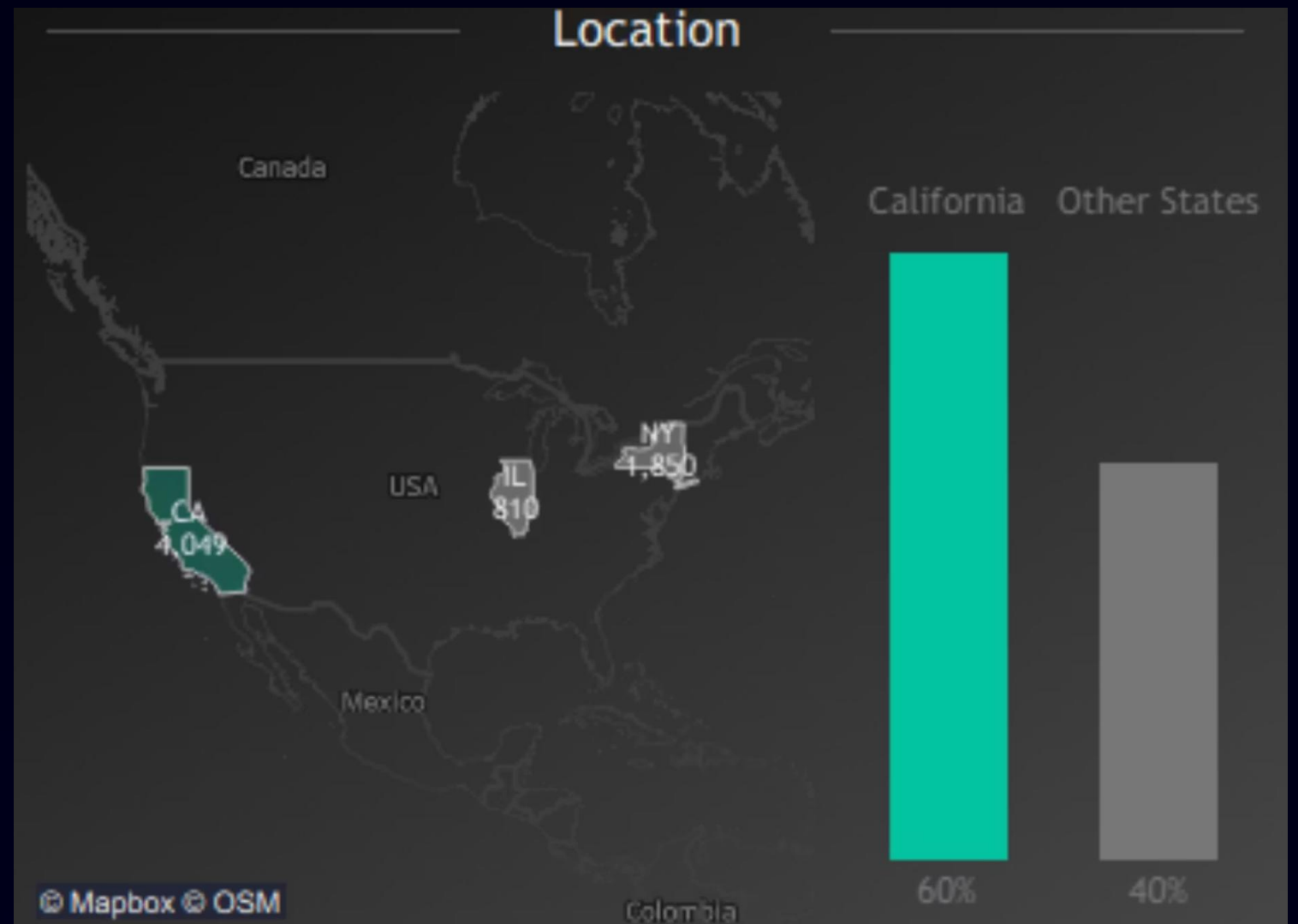


- Technology team represents the largest share 63%
- Sales makes up a significant portion at 32%
- HR is the smallest department with only 5%

Geographic

The location map shows :

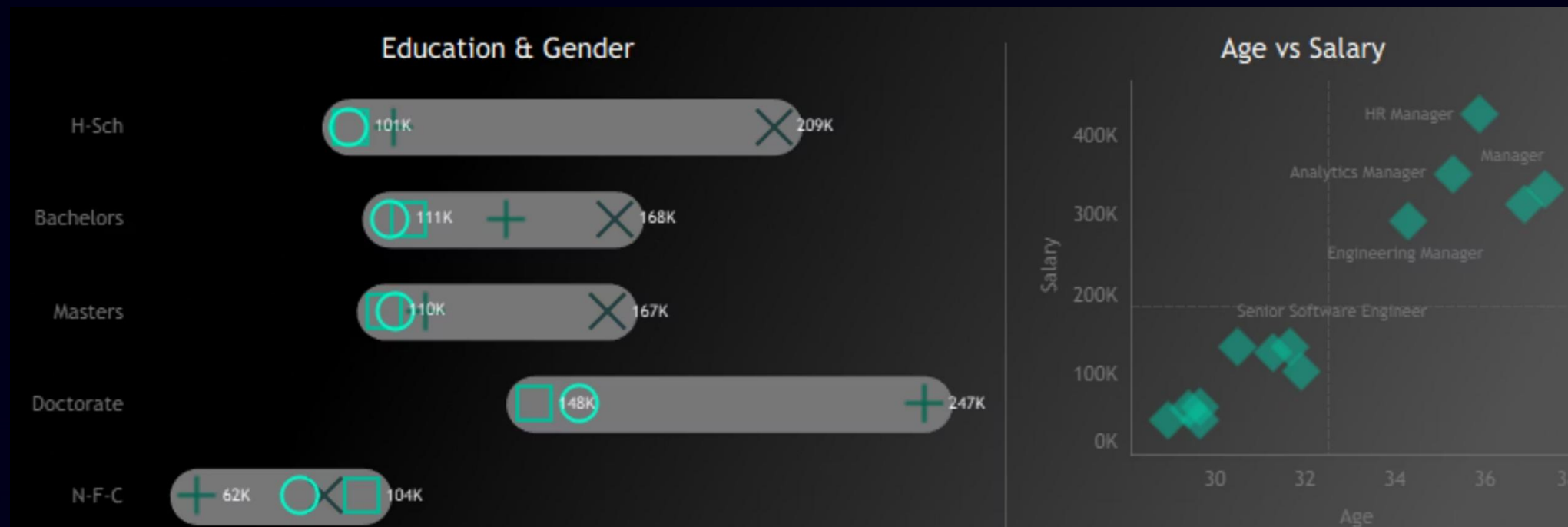
- Employee clusters appear clearly in major business hubs
- Lower staffing levels are visible in remote or low-activity regions
- These patterns help guide hiring plans, relocation decisions, and resource allocation



Salary Structure Analysis

higher education → higher salary

- Noticeable gender differences in several roles
- Salary increases with age until mid-career
- Company-wide average salary: \$111,062



Performance Insights

Performance is influenced by:

Education level

Manager rating

Training and development

Years at the company

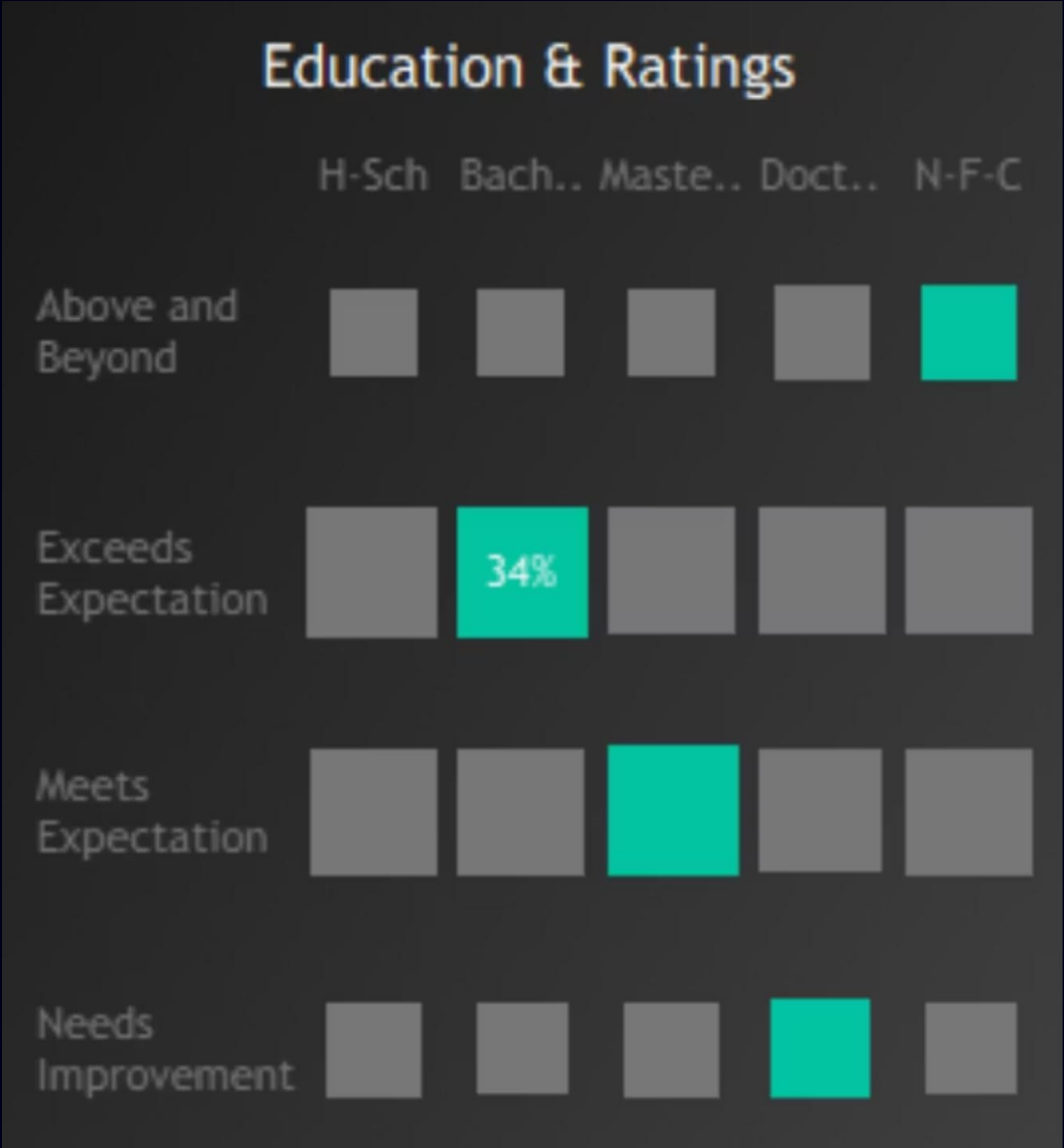
High-performing departments

High-performing departments show consistent growth and better satisfaction

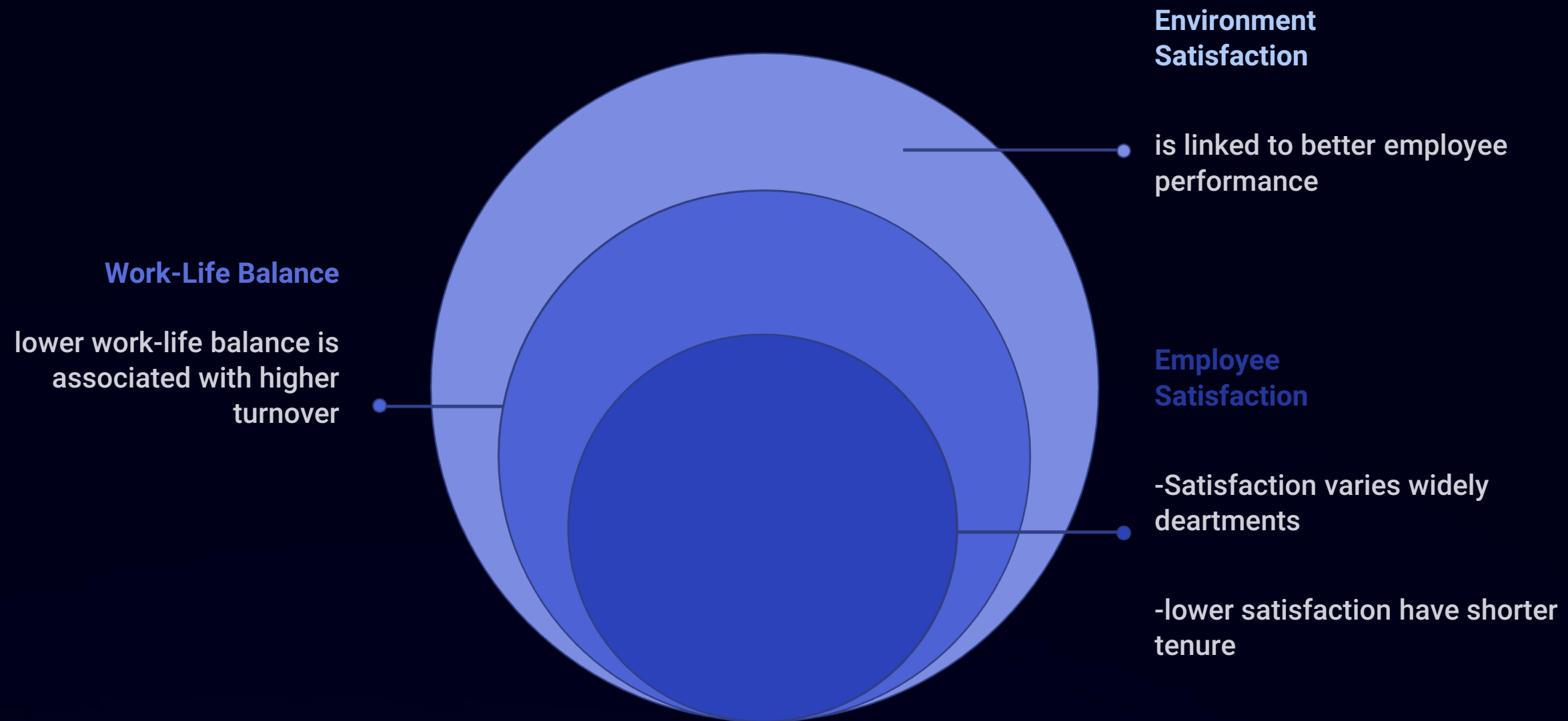
Education & Performance Ratings

Distribution of performance ratings by education level shows :

- employee performance across education levels (H-Sch → Doctorate + NFC)
- Bachelor: 34% rated as exceeds expectation
- Master: mostly meets expectations
- Doctorate: mostly needs improvement
- NFC: employees rated above and byonde

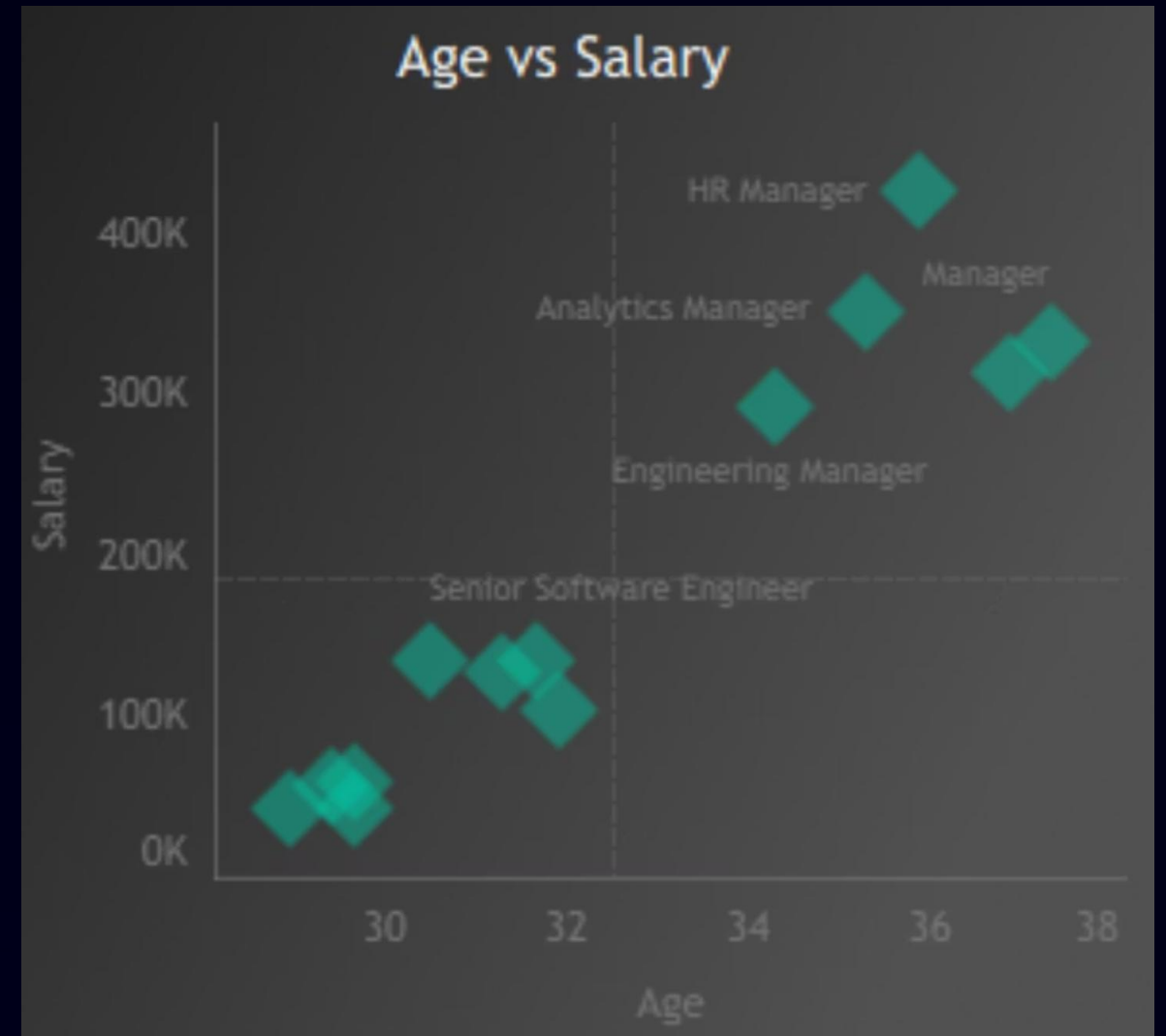


Satisfaction & Retention



Age vs Salary Analysis

- Shows how salary varies with employee age
- Salary generally increases with age and role seniority
- Highlights differences across departments or job roles
- Useful for planning & compensation decisions



Dashboard Demonstration

The Tableau dashboard enables HR teams to:

1

Filter by age,
department, education,
gender, and location

2

Explore
hiring trends
interactively

3

Compare salaries
across roles

4

Detect outliers or
anomalies

5

Identify high
& low-performance
clusters

6

Extract insights visually
and instantly



Human Resources Dashboard | Overview



Filter

Gender

Location

Hire Date

(Multiple values)

(Multiple values)

(Multiple values)

Overview

Click to filter

Hired
Reviewed

Number of Employees

6,709

Hiring Status



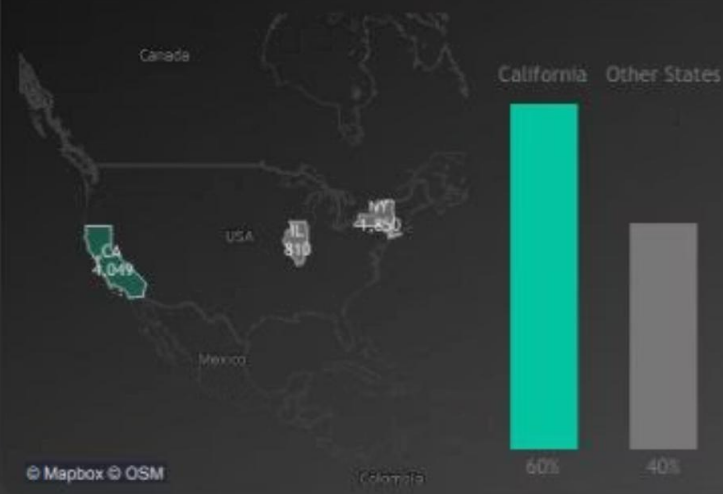
Review Status



Departments



Location

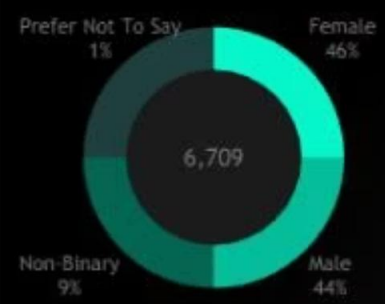


© Mapbox © OSM

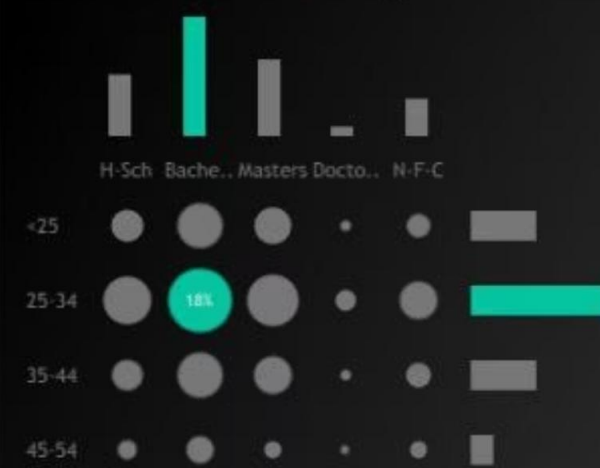
Demographics

Click to filter

Gender



Education & Age



Education & Ratings

H-Sch Bach.. Maste.. Docto.. N-F-C



Income

Click to filter

Education & Gender



Age vs Salary



Human Resources Dashboard | Details

Employees List

EMP. ID	Demographics	Role	Geographics	Salary	Status
Employee ID <input type="text"/>	Full Name <input type="text" value="(All)"/>	JobRole <input type="text" value="(All)"/>	Location <input type="text" value="(All)"/>	Salary <input style="width: 100px;" type="text" value="\$20,583"/>	Status <input type="text" value="(All)"/>
	Age Groups <input type="text" value="(All)"/>	Department <input type="text" value="(All)"/>	State <input type="text" value="(All)"/>	<div><div></div><div></div></div>	Year of Hire Date <input type="text" value="(All)"/>
	Gender <input type="text" value="(All)"/>				Year of Review Date <input type="text" value="(All)"/>
	EducationLe.. <input type="text" value="(All)"/>				

0A4E-1A4A	<div><div></div><div>Aloysius Holdren 22 Bachelors</div></div>	Sales Executive Sales	CA	\$53,014	Hire Date 2/4/2019
0A05-3943	<div><div></div><div>Sherie Pattington 26 Bachelors</div></div>	Software Engineer Technology	CA	\$33,273	Hire Date 1/20/2015
0AA2-881A	<div><div></div><div>Jeffrey Mildmott 25 Masters</div></div>	Software Engineer Technology	NY	\$29,126	Hire Date 7/18/2016
0AE7-DDE2	<div><div></div><div>Martyn Rathke 23 H-Sch</div></div>	Machine Learning Engineer Technology	CA	\$46,850	Hire Date 10/20/2018
0AF4-EC15	<div><div></div><div>Gwenore Bernucci 24 Bachelors</div></div>	Sales Executive Sales	CA	\$91,915	Hire Date 7/23/2018
0B19-EFB2	<div><div></div><div>Ada Bynold 39 Masters</div></div>	Engineering Manager Technology	CA	\$300,594	Hire Date 4/24/2018
0B49-32CD	<div><div></div><div>Nettle Manwaring 20 H-Sch</div></div>	Data Scientist Technology	CA	\$41,179	Hire Date 11/4/2020
0B72-0EE6	<div><div></div><div>Noll Antoniottii 24 Masters</div></div>	Senior Software Engineer Technology	NY	\$70,849	Hire Date 9/3/2016
0BAF-7454	<div><div></div><div>Ninnette Braganza 26 Masters</div></div>	Software Engineer Technology	NY	\$37,530	Hire Date 7/30/2017
0C6D-2825	<div><div></div><div>Tann Lettley 21 Bachelors</div></div>	Software Engineer Technology	CA	\$37,164	Hire Date 3/6/2019
0C7B-2EA6	<div><div></div><div>Oswell McCloid 34 H-Sch</div></div>	Data Scientist Technology	NY	\$39,015	Hire Date 9/15/2013

Key Findings Summary

- 1 Hiring has declined sharply over the last decade
- 2 Education strongly impacts performance & salary
- 3 Gender patterns indicate potential inequality
- 4 Performance depends on satisfaction & manager support
- 5 Average tenure is 5.7 years, indicating moderate retention
- 6 Certain departments show higher turnover or lower satisfaction

Recommendations

Addressing salary gaps
across gender and
education groups

Expanding training and
development programs

Strengthening manager
feedback systems

Improving recruitment
strategies to reverse hiring
decline

Prioritizing departments with
low satisfaction or high
turnover

Focus on high list high-risk
departments

How the project can benefit companies :

- **Make Smarter Decisions**

Unified HR data helps leaders act fast and confidently in hiring, promotions, and workforce planning

- **Boost Retention & Engagement**

Spot trends affecting satisfaction and turnover to take timely action

- **Ensure Fairness & Transparency**

Support equitable salaries and performance evaluations across teams

- **Plan for the Future**

Build a foundation for predictive analytics and data-driven HR strategies

15. Conclusion

This project showed how organizing all HR data into one clear analytical model can turn scattered information into meaningful insights. By understanding trends in hiring, performance, satisfaction, and salaries, we identified both strengths and areas that need attention

Most importantly, the analysis reinforces that effective HR decisions rely on seeing the people behind the data—enabling fair, informed, and forward-focused planning for the organization

Finally, data becomes a tool not just for measurement, but for empowering people and shaping a stronger workplace

Thank You