

INTERNAL AUDITING

Ref. Standard ISO19011:2018
Guidelines for Auditing Management Systems



DEFINITIONS

- **Audit** systematic, independent and documented process for obtaining audit evidence and evaluating it objectively to determine the extent to which the audit criteria are fulfilled
- **Audit Criteria** set of policies, procedures or requirements
- **Audit Findings** results of the evaluation of the collected audit evidence against audit criteria
- **Audit Conclusion** outcome of an audit, provided by the audit team after consideration of the audit objectives and all audit findings.
- **Audit Client** organization or person requesting an audit.
- **Auditee** organization being audited



DEFINITIONS

- **Auditor** person with the competence to conduct an audit
- **Audit team** one or more auditors conducting an audit, supported if needed by technical experts
- **Audit Programme** set of one or more audits planned for a specific time frame and directed towards a specific purpose
- **Audit Plan** description of the activities and arrangements for an audit
- **Audit Scope** extent and boundaries of an audit
- **Competence** demonstrated personal attributes and demonstrated ability to apply knowledge and skills



DEFINITIONS

- **Technical Expert** person who provides specific knowledge or expertise to the audit team
- **Observer** person who accompanies the audit team but does not audit
- **Guide** person appointed by the auditee to assist the audit team
- **Audit Evidence** records, statements of fact or other information which are relevant to the audit criteria and verifiable
- **Risk** effect of uncertainty on objectives
- **Conformity** fulfillment of a requirement
- **Non-Conformity** non-fulfillment of a requirement
- **Management System** system to establish policy and objectives and to achieve those objectives



AUDIT PRINCIPLES

- Integrity (Ethical Care)
- Fair presentation
- Due professional care
- Confidentiality
- Independence
- Evidence-based approach



AUDIT TYPES

1. Improvement
 2. Management system
 3. Regulatory Compliance
 4. Product Audit
-
1. 1st Party Audit – Internal Audit
 2. 2nd Party Audit – External provider Audit
 3. 3rd Party Audit – Certification, accreditation, statutory or regulatory Audit



INTERNAL OR 1ST PARTY AUDITS

- *Auditors* - organization's own staff.
- *Beneficiaries* – organization itself.
- *Style* – generally more relaxed & friendly.
- *Planning* – less demanding as site(s) & process(s) known.
- *Depth* – more detailed audits.
- *Follow-up* – internal issue.



SUPPLIER OR 2ND PARTY AUDIT

- *Purpose* – To control over outsourced processes
- *Auditors* – Supplier's Auditor
- *Style* – Normally critical.
- *Depth* – Specific
- *Follow-up* – compliance the requirement



INDEPENDENT / CERTIFICATION OR 3RD PARTY AUDIT

- *Purpose* – To certify the system against the international standard
- *Beneficiaries* – organization itself.
- *Auditors* – Are qualified Lead Assessor
- *Style* – Friendly and Positive
- *Depth* – **Compliance Or Documentation Review (Desktop Audit):** An audit to determine the extent to which the documents system meets the requirement of a specific Standards &
- **CONFORMANCE OR SITE AUDIT:** An audit conducted to determine that the quality system is being implemented against the documentation



AUDIT METHODOLOGY

1. Audit Objective, Scope and Criteria
2. Audit program
3. Audit Planning
4. Preparing Work Documents

Conducting On-site audit activities

5. Opening Meeting
6. Collecting & verifying Information
7. Source Verification
8. Generating Audit Findings
9. Nonconformance Report
10. Corrective & Preventive Actions
11. Preparing the Audit Report
12. Closing Meeting



AUDIT OBJECTIVES

The audit objectives define what is to be accomplished by the audit and may include the following:

- Determination of the extent of conformity of the auditee's management system
- Evaluation of the capability of the management system to ensure compliance with statutory, regulatory and contractual requirements;
- Evaluation of the effectiveness of the management system in meeting its specified objectives;
- Identification of areas for potential improvement of the management system.



AUDIT SCOPE

- The audit scope describes the extent and boundaries of the audit, such as physical locations, organizational units, activities and processes to be audited, as well as the time period covered by the audit.

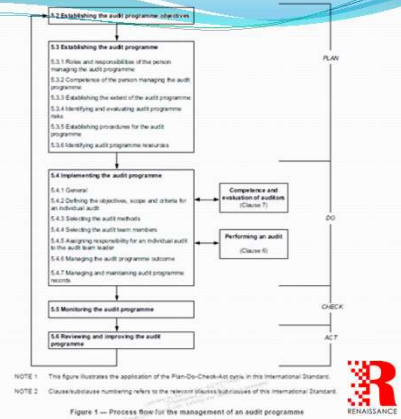


AUDIT CRITERIA

- The audit criteria are used as a reference against which conformity is determined and may include applicable policies, procedures, standards, laws and regulations, management system requirements, contractual requirements or industry/business sector codes of conduct.
- e.g. ISO 9001:2015



AUDIT PROGRAMME



XYZ Co.

AUDIT Program

MR/4/001
ISSUE 01

| | | | | | | | | | | | | | |
|----------------------------|------|------|------|------|-----|------|--------------------|------|------|------|------|------|--|
| Criteria: ISO 9001:2008 | | | | | | | Audit Year: 2009 | | | | | | |
| Prepared by: Mr. Ahmed Ali | | | | | | | Date: 07 Jan 2009 | | | | | | |
| Approved by: Mr. Omer | | | | | | | | | | | | | |
| | | | | | | | MONTHS OF THE YEAR | | | | | | |
| Department | Jan. | Feb. | Mar. | Apr. | May | Jun. | Jul. | Aug. | Sep. | Oct. | Nov. | Dec. | |
| Management Representative | | | | | | | | | | | | | |
| Marketing | | | | | | | | | | | | | |
| Store | | | | | | | | | | | | | |
| Production | | | | | | | | | | | | | |
| Packing | | | | | | | | | | | | | |
| Finished store | | | | | | | | | | | | | |
| G.C. | | | | | | | | | | | | | |

| | | | |
|--------------------------|--------------------------------|--------------------------|--|
| <input type="checkbox"/> | Audit Date Planned | <input type="checkbox"/> | Non-Conformities Stated To Be Corrected |
| <input type="checkbox"/> | Audit Carried Out And Reported | <input type="checkbox"/> | Closed Out By Follow-up |
| <input type="checkbox"/> | Non-Conformities Agreed | <input type="checkbox"/> | Audit Carried Out & Reported No Non-Conformities |



AUDIT PLANNING

-The Audit plan shall be prepared by the Auditor

-The Audit plan should cover the following:

- the audit objectives;
- the audit criteria
- the audit scope
- the dates and places where the on-site audit activities are to be conducted;
- the expected time and duration of on-site audit activities, including meetings with the auditee's management and audit team meetings;

Continue.....



AUDIT PLANNING

- The roles and responsibilities of the audit team members and accompanying persons;
- Logistic arrangements (travel, on-site facilities, etc.);
- Matters related to confidentiality;
- Any audit follow-up actions.



XYZ & Co.

INTERNAL AUDIT PLANING

| Objective | : Improve quality management system and compliance as per customer COC | | | | | |
|-----------|--|-------|---------------------|--|---------------------|-----------------------|
| Criteria | : ISO 9001:2008 | | | | | |
| Date | 21-Jan-2009 | | Audit No: 05/IQA/09 | | | |
| Date | Time | | Scope | | Auditee / Person | Auditor |
| | From | To | Dept. | Requirements | | |
| 21-jan-09 | 9.30 | 11.00 | Marketing | Customer Order Review Customer complaint system Customer feedbacks | Mr. Asif | Mr. Ali |
| 23-Jan | 10.00 | 12.00 | Store | Inventory system Traceability Stock taking | Mr. Ali | Mr. Asif |
| 28-Jan | 10.00 | 13.00 | Production | Production controls Planning Operating procedures Calibration | Mr. Ali Mr. Asif | Mr. Fahim Mr. Asif |
| 28-Jan | 10.00 | 12.00 | Purchasing | Supplier assessment Supplier monitoring Purchase operations | Mr. Saleem | Mr. Asif |
| 02-Feb | 14.00 | 16.00 | Management | Documents control IQA MRM Objectives | Mr. Asif | Mr. Fahim |

Prepared By: Mr. Ali Approved By: Mr. Asif

Signature: Signature:



FOR # 10 - Rev 4.00

PREPARING WORK DOCUMENTS

- The audit team leader and members should review the information relevant to their audit assignments according to the audit plan and prepare work documents as necessary for reference and for recording audit proceedings. Such work documents may include;

CHECKLISTS: Prepared based on criteria and as per the scope of activities

- To help the auditor save time & to remember to cover all the main points
- During audit, auditor can note his observation under the checklist which will help him in evaluating the company compliances



| Clause | Questions | Yes | No | Notes |
|--------------|---|-----|----|-------|
| 4 | Quality Management System | | | |
| 4.1 | General Requirements | | | |
| Q1 | Processes needed for the quality management system and their application throughout Swiss Pharma has been determined. | | | |
| Q2 | The sequence and interaction of these processes have been determined. | | | |
| Q3 | Criteria and methods needed to ensure that both the operation and control of these processes are effective have been determined. | | | |
| Q4 | The availability of resources and information necessary to support the operation and monitoring of these processes are ensured. | | | |
| Q5 | Processes are monitored, measured and analysed. Actions necessary to achieve planned results and continual improvement of these processes are implemented. | | | |
| 4.2 | Documentation Requirements | | | |
| 4.2.2 | Quality Manual | | | |
| Q6 | A quality manual has been established and is maintained. | | | |
| Q7 | The scope of the manual includes details of and justification for any exclusion (exclusions are limited to clause 7). The manual contains or references the documented procedures established for the quality management system. The manual contains a description of the interaction between the processes of the quality management system. | | | |
| 4.2.3 | Control Of Documents | | | |
| Q8 | All QMS documents are controlled. | | | |
| Q9 | A documented procedure is established to define the controls needed to: | | | |
| Q10 | Approve documents for adequacy prior to issue. Review and update as necessary and re-approve documents. | | | |
| Q11 | Ensure that changes and the current revision status of documents are identified. | | | |



CCP/c1 10: Internal Audit Checklist

Audit No6/12

Location:

Date:

Auditor:

Personal Hygiene and Uniforms

| | Yes | No | Corrective action | Yes | No | Corrective action |
|---|--------------------------|--------------------------|-------------------|--------------------------|--------------------------|-------------------|
| Employees wear proper uniform including proper shoes | <input type="checkbox"/> | <input type="checkbox"/> | | <input type="checkbox"/> | <input type="checkbox"/> | |
| Hair restraint in work | <input type="checkbox"/> | <input type="checkbox"/> | | <input type="checkbox"/> | <input type="checkbox"/> | |
| Finger nails are short, unpainted and clean | <input type="checkbox"/> | <input type="checkbox"/> | | <input type="checkbox"/> | <input type="checkbox"/> | |
| Jewelry is limited to simple ring and earrings | <input type="checkbox"/> | <input type="checkbox"/> | | <input type="checkbox"/> | <input type="checkbox"/> | |
| Hands are washed or gloves are changed at critical points | <input type="checkbox"/> | <input type="checkbox"/> | | <input type="checkbox"/> | <input type="checkbox"/> | |
| Open sores, cuts or ulcers and bandages on hands are completely covered while handling food | <input type="checkbox"/> | <input type="checkbox"/> | | <input type="checkbox"/> | <input type="checkbox"/> | |

Food Storage and Dry Storage

| | Yes | No | Corrective action | Yes | No | Corrective action |
|--|--------------------------|--------------------------|-------------------|--------------------------|--------------------------|-------------------|
| Temperature is between 12°C and 12°C | <input type="checkbox"/> | <input type="checkbox"/> | | <input type="checkbox"/> | <input type="checkbox"/> | |
| All food and paper supplies are 6 to 8 inches off the floor | <input type="checkbox"/> | <input type="checkbox"/> | | <input type="checkbox"/> | <input type="checkbox"/> | |
| All food is labeled with name and delivery date | <input type="checkbox"/> | <input type="checkbox"/> | | <input type="checkbox"/> | <input type="checkbox"/> | |
| First In - First Out (FIFO) method of inventory is being practiced | <input type="checkbox"/> | <input type="checkbox"/> | | <input type="checkbox"/> | <input type="checkbox"/> | |

Large Equipment

| | Yes | No | Corrective action | Yes | No | Corrective action |
|---|--------------------------|--------------------------|-------------------|--------------------------|--------------------------|-------------------|
| Food closet is clean to sight and touch | <input type="checkbox"/> | <input type="checkbox"/> | | <input type="checkbox"/> | <input type="checkbox"/> | |
| Food closet is labelled hygiene with when food with potentially hazardous foods | <input type="checkbox"/> | <input type="checkbox"/> | | <input type="checkbox"/> | <input type="checkbox"/> | |

Refrigerator and Freezer

| | Yes | No | Corrective action | Yes | No | Corrective action |
|---|--------------------------|--------------------------|-------------------|--------------------------|--------------------------|-------------------|
| Thermometer is conspicuous and accurate | <input type="checkbox"/> | <input type="checkbox"/> | | <input type="checkbox"/> | <input type="checkbox"/> | |
| Temperature is accurate for parts of equipment | <input type="checkbox"/> | <input type="checkbox"/> | | <input type="checkbox"/> | <input type="checkbox"/> | |
| Food is stored 2 inches off floor on walls - in 100% airtight | <input type="checkbox"/> | <input type="checkbox"/> | | <input type="checkbox"/> | <input type="checkbox"/> | |



CONDUCTING ON-SITE AUDIT ACTIVITIES



OPENING MEETING

Should be held with the auditee's management.

The purpose of an opening meeting is:

- To confirm the audit plan,
- To provide a short summary of how the audit activities will be undertaken,
- To confirm communication channels, and
- To provide an opportunity for the auditee to ask questions.



COLLECTING AND VERIFYING INFORMATION

- During the audit, information relevant to the audit objectives, scope and criteria, including information relating to interfaces between functions, activities and processes, should be collected by appropriate sampling and should be verified.

- Interviews with employees and other persons;
- Observations of activities and the surrounding work environment and conditions;
- Documents, such as policy, objectives, plans, procedures, standards, instructions, contracts and orders;
- Records, such as inspection records, minutes of meetings, audit reports, records of monitoring programmes and the results of measurements. analysis;
- Information on the auditee's sampling programmes and on procedures for the control of sampling and measurement processes;
- Reports from other sources, for example, customer feedback, other relevant information from external parties and supplier ratings;



- Audit evidence should be evaluated against the audit criteria to generate the audit findings.
- Audit findings can indicate either conformity or nonconformity with audit criteria. When specified by the audit objectives, audit findings can identify an opportunity for improvement.
- The audit team should meet as needed to review the audit findings at appropriate stages during the audit.
- Conformity with audit criteria should be summarized to indicate locations, functions or processes that were audited.



Auditor's suggestions / judgments to improve the overall status and effectiveness of QMS.




To eliminate the cause of nonconformities to prevent occurrence.



| NONCONFORMANCE REPORT | | | |
|--|----------------------------------|----------------------|---------------------------|
| AUDIT REPORT N. QA/02/2009..... | | | |
| PAG. | | | |
| / FINDING N. 01..... 00 | | | |
| Documenti / Azienda / Company documents SAM-01 | Area unit involved MANAGEMENT | Class. N.C. in: B | |
| Norma di Riferimento / Reference Normative ISO9000 | para.9.5 | | |
| Osservazioni / Finding (s) IT WAS NOT EVIDENT THAT THE COMPANY IS MONITORING SUPPLIERS PERFORMANCE E.G. M/S WINDSOR CS. | | | |
| Team Leader/Auditor | / Competency Rep. | | Data / Date 20-03-2009 |
| Cause Analysis in: DUE TO WORK LOAD THE CONCERN PERSON DONT PERFORM THE SUPPLIER EVALUATION AS PER THE SCHEDULE | | | |
| Proposed Corrective Action in: THE SUPPLIER PERFORMANCE MONITORING WIL BE DONE | | | |
| Data in / Expiry: activation time 10-04-2009 | / Company Rep. | | Team Leader/Auditor |
| Corrective actions evidence in: Verification THE SUPPLIER MONITORING PROGRAM RECORD EVALUATED AND VERIFIED AND FOUND SATISFACTORY | | | |
| / Result of the check | Team leader/Auditor | Date 11-04-2009 | |

| NONCONFORMITY REPORT | | | | | NCR # : _____ | |
|--|----------------------|--------------------------------|----------------------|--------------------------|-------------------------------|--|
| PRODUCT NAME: _____ | PRODUCT LINE: _____ | LIT. MATERIAL: _____ | ITEM QUANTITY: _____ | QUANTITY RECEIVED: _____ | QUANTITY NONCONFORMING: _____ | |
| DATE: _____ | CUSTOMER NAME: _____ | RECEIVED BILL OF LADING: _____ | CARRIER: _____ | PRO NUMBER: _____ | INSPECTION: _____ | |
| DESCRIPTION OF NONCONFORMITY: | | | | | | |
| | | | | | | |
| DISPOSITION OF NONCONFORMITY: | | | | | | |
| | | | | | | |
| CORRECTIVE ACTION: | | | | | | |
| <input type="checkbox"/> Corrective Action Required - C.A.R. Number: _____ Issued To: _____ <input type="checkbox"/> Corrective Action Not Required | | | | | | |
| Issued by: _____ Date: _____ Disposition By: _____ Date: _____ Approved By: _____ Date: _____ | | | | | | |



PREPARING THE AUDIT REPORT

- The audit team leader should be responsible for the preparation and contents of the audit report.
- The audit report should provide a complete, accurate, concise and clear record of the audit, and should include or refer to the following:
 - The audit objectives;
 - The audit scope
 - Audit team members name and date of audit
 - Audit scope and criteria;
 - Audit conclusions.
 - Agreed follow-up action plans, if any;



CLOSING MEETING

- A closing meeting, chaired by the audit team leader, should be held to present the audit findings and conclusions in such a manner that they are understood and acknowledged by the auditee, and to agree, if appropriate, on the timeframe for the auditee to present a corrective and preventive action plan.
- Internal audits in a small organization, the closing meeting may consist of just communicating the audit findings and conclusions. For other audit situations, the meeting should be formal and minutes, including records of attendance, should be kept.



AUDITOR'S RESPONSIBILITIES

- An auditor's job is to:
 - Evaluate the quality system.
 - Carry out assigned audit tasks.
 - Comply with audit requirements.
 - Respect all confidentiality requirements.
 - Collect evidence about the quality system.
 - Document audit observations and conclusions.
 - Safeguard audit documents, records, and reports.
 - Determine whether quality policy is being applied.
 - Find out if the quality objectives are being achieved.
 - See whether quality procedures are being followed.
 - Detect evidence that might invalidate audit results.



POSSIBLE PROBLEM AREAS

1. Assessment of competence.
2. Applicable statutory & regulatory requirements.
3. In the absence of procedures:
 - Are all the processes covered?
 - Do all the work in uniformly?
4. Uniformity handling of storage activities.
5. Data Analysis related to supplier performance
6. MRM, IQA, Quality Objectives compliances



Thank you