Nicholas Ng

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EXPERIENCE

Apple Staff Program Manager

San Francisco CA September 2022 – May 2023

Core Data Management – Worldwide Sales

- Managed global product roadmap, focusing on aligning sales strategies and product development, including comprehensive risk management strategies that resulted in a 15% increase in sales efficiency and accelerating product time-to-market by 20%.
- Streamlined request process, formalized requirements, and narrowed feature request scope to reduce backlog by 33% and improve delivery time by 25%.
- Facilitated recurring global forums to communicate new product features and policy decisions to the sales organization, enhancing cross-functional and multi-time zone collaboration.

King Games Technical Program Manager Candy Crush VIP and Loyalty Program

San Francisco CA September 2021 – August 2022

- Directed technical launch of rewards site, collaborating internationally with Candy Crush, loyalty, UX/UI, and engineering teams to enhance player engagement and retention through a digital storefront, exclusive player content, and dashboarding features.
- Exceeded projections for the 3-quarter pilot: \$400K monthly bookings (+10%), 70K unique monthly visitors (+25% return rate), and 63K reward redemptions (+20% conversion).
- Created a comprehensive program dashboard using multiple data sources to track participant KPIs. Drove adaptive feature and content delivery with actionable insights, leading to a monthly 10% increase in engagement metrics (including NPS, visits, and time on site).

Rally Health Lead Technical Program Manager Medicare Fitness product launch

San Francisco CA January 2019 – September 2021

- Launched the UHC Medicare fitness program, a top 10 initiative, generating \$215M in enrollment revenue in the first year.
- Introduced a multiplatform fitness application, overseeing 15+ cross-functional teams. Delivery of features, services, and content led to utilization (+2%) and satisfaction (NPS +5%) over projections.
- Managed the digital ad campaign content delivery and channel distribution with marketing, analytics, and strategic partners (Fitbit and AARP). Efforts resulted in the acquisition of 750K members.
- Established a media portal to address COVID restrictions, providing members access to 12,000+ virtual and streaming classes and re-establishing utilization from 0% to 20%.

Developer advocacy program

- Saved \$1M annually by consolidating 100+ engineering activities into six cohesive DevOps programs, optimizing resource allocation, and streamlining development pipelines under a new engineering org structure.
- Optimized communication and workflow among 500+ engineers by deploying Stack Overflow for Teams, leading to a 30% reduction in issue resolution times and fostering a culture of knowledge sharing and collaboration.
- Transitioned five pilot teams to switch from a homegrown CI/CD pipeline to Helm charts and GitHub actions, lowering cycle times from an average of 2 weeks to 1.5 days.

PMO leadership team

- Championed a TPM practices committee to define roles and responsibilities between product management, software engineering, and PMO teams, continuously optimizing collaboration and communication.
- Aligned teams between SDLC, business processes, and Agile delivery through standardized onboarding, centralized documentation, teaming opportunities, and feedback collection

Hardware engineering program launch

- Established Box's centralized hardware engineering program to consolidate and standardize the management of 30+ hardware configurations across 50+ services.
- Identified and realized a \$2M savings opportunity for Box, reconfiguring hardware to create a new storage solution that performed 2x faster at 25% less TCO.
- Tripled hardware evaluation capacity by shifting the testing (DVT, PVT), analysis, and reporting to manufacturing and implementation partners, leading to 25% quicker decision-making.

Machine Zone Senior Technical Program Manager Application resilience testing

Palo Alto CA June 2016 - March 2018

- Headed CTO initiative for production resiliency testing of 15 services and 40 data stores for MZ games, serving up to 40K concurrent users and generating daily revenues of \$1.5M.
- Managed design and development for failure injection testing, coordinated support resources, and facilitated companywide communications.
- Drove the roadmap for application and infrastructure enhancements, increasing availability from 97.0% to 99.0% and saving \$750K monthly.

Data analytics services launch

- Spearheaded and implemented an executive initiative to deploy a data analytics pod, boosting data collection and analytical capabilities while enhancing capacity, security, and efficiency in handling data feeds, pipeline services, data stores, and reporting toolsets.
- Designed, acquired, and deployed 160 cabinets of hardware and applications, utilizing Hadoop, Vertica. Druid, Kafka, Spark, Storm, Kylo, Elasticsearch, Kibana, and Tableau in the technology stack.
- Led the seamless migration of 120+ datasets, 200+ workloads, and 100+ pipeline jobs, resulting in a 30% reduction in data processing time and improved data accuracy.

CERTIFICATIONS

Project Management Institute - Project Management Professional PMP (1392223) (expired July 2020) **AXELOS - ITIL V3 Foundations**

SKILLS

- Program management
- Portfolio management
- Product management
- Stakeholder management
- Technical architecture
- Change management
- Agile/Scrum leadership
- Jira/Confluence
- CI/CD
- SDLC
- Data visualization
- Quality assurance
- Vendor management
- DevOps/SRE
- Cloud computing AWS
- Data science
- Hardware/datacenter
- Technical writing
- Master data management
- System design
- KPI tracking
- Roadmap management
- Budget management
- Risk management
- Developer tools
- API development

EDUCATION

University of California at Berkeley - B.A. Economics