

Cloud Community Virtual Meeting

May 20, 2016

Recording Here: http://bit.ly/1TsgZGA

CompTIA

Teleconference Settings

This call is being recorded

To see the slides, click on the WebEx link in your meeting invitation



http://www.comptia.org/antitrust

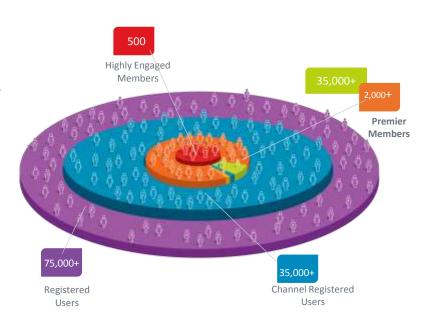
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Agenda

- CompTIA Information
 - CompTIA Premiere Membership
 - Standards
- Cloud Community Business
 - Joining the community
 - Cloud Community Resources
 - LinkedIn Group
- Building a Cloud Go-to-Market Plan
 - Jason Bystrak Ingram Micro Cloud, CompTIA Cloud Executive Council Chair
- Wrap Up / Open Discussion

Who is CompTIA?

- Global, Not for Profit, IT Industry Trade
 Association
- World's largest provider of vendor-neutral IT certifications
- Headquartered in Chicago Area with Offices
 Worldwide
- Premier Member/Open Access Ecosystem
- Global membership from 90+ countries



#CompTIAc

Member Communities & Councils



Purpose of Communities

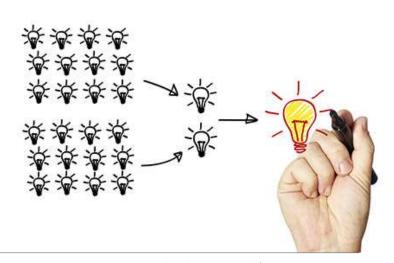
Work together to improve ourselves, our businesses, and our industry

Benefit to You

- Networking
- Education
- Making a difference

Your Role

- Share your experiences
- Listen to what others have to say
- Contribute & get involved



Introducing CompTIA Channel Standards

The Definitive Best Business Practices Prescribed by Your Peers

- Industry guidelines for implementing IT processes and procedures
- Built by industry leaders, tech experts and CompTIA members
- Accepted and applied by service providers everywhere



Access and implement the IT Solution Provider Standard today at comptia.org/standards

Not a Premier Member? What Are You Waiting For?!

Accelerate your business and professional success

Premier Member Benefits

Networking

- Complimentary Event Registrations
- Community Voting Rights

Leadership Opportunities

 Ability to Serve in Community Leadership Position

Industry Insight

- Research
- Training
- Education

Business Tools & Templates

- Contracts
- Finance
- Marketing
- Human
 Resources

Affinity Partners

- Geico
- Hertz
- FedEx

Certification Discounts

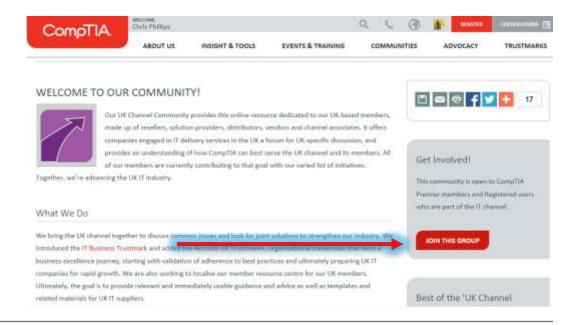
• 15%

CyberSecure

- 50 free seats
- 10% off additional seats

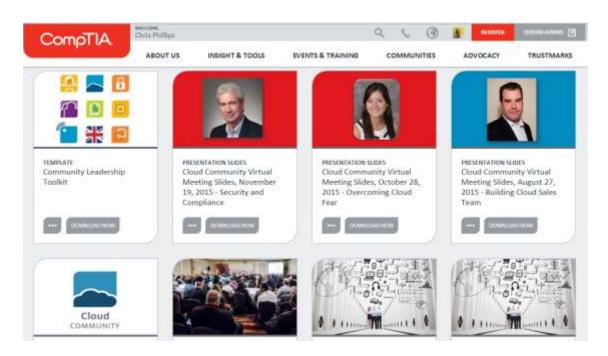
Joining The Community!

Simple as "Join this group"



Cloud Community Resources

- Lots of great content
- Cloud Presentations
- Past Meetings



Don't Forget our LinkedIn Group!



CompTIA Cloud Community https://www.linkedin.com/groups/3709911



8 Steps to Build Your Cloud Go to Market Plan

Jason Bystrak

Executive Director, Ingram Micro Cloud

Step 1: Build Your Solution

- □ Pre-build to optimize profitability and drive operational and support efficiency (avoid customization)
- □ Conduct market research and analyze customer demand
- ☐ Determine on premise conversion or organic solution focus
- ☐ Factor technical and sales skills required
- Start with an anchor vendor for core solution and bundle complementary vendors
- Integrate professional and managed services to add value and margin
- □ Consider branding with anchor vendor, but white labeling the bundle
- □ Size and package based on typical customers
- ☐ Bundle to drive differentiation and predictable profit
- ☐ Build for business outcomes and vertical or horizontal markets

| Jason's Killer Cloud Bundle |
|--------------------------------|
| Email |
| Security |
| Backup |
| File Sharing |
| Help Desk |
| Migration & Set Up |

Step 2: Choose Vendor Partners

- □ Consider relationship and channel strategy
- ☐ Understand partner programs and resources
- ☐ Learn competitive landscape and positioning
- □ Conduct financial and technical due diligence
- ☐ Consider integrations and ecosystem partners
- □ Validate operational requirements and automation
- ☐ Review contract terms and SLA's
- ☐ Know service delivery requirements and support resources
- ☐ Understand cost basis and discounts
- ☐ Choose based on ability to change vendors
- ☐ Partner with an aggregator based on value and cost savings

Step 3: Develop Pricing Model

- Understand cost basis
- □ Consider operational costs and automation benefits
- □ Model for future scale
- ☐ Utilize value-based pricing methodology
- ☐ Research market price for anchor vendor
- ☐ Factor expenses related to services delivery costs
- ☐ Leverage volume discounts
- Develop promotions and trials
- ☐ Consider volume pricing tiers

Step 4: Establish KPI's as Lead Indicators

- Develop financial plan based on KPI's
- □ KPI's become lead indicators used to execute the plan
- ☐ Build model using KPI's as variables
- ☐ Focus on measurable and actionable KPI's
- Make sure they are reasonable and achievable...yet challenging!
- ☐ Use industry averages if you do not have historical reporting specific to your business
- ☐ Roll out tracking system and scorecard

| KPI's |
|-------------------------|
| # Leads per Month |
| Lead Conversion Rate |
| Win Rate |
| # Wins |
| Average Deal Size |
| # Calls per Lead |
| # Calls per Opportunity |
| Cost per Lead |
| Cost per Associate |
| Attrition Rate |

Step 5: Conduct Financial Planning & Analysis

- ☐ Review the financial output of the plan
- ☐ Make sure it meets ROI expectations
- □ Do not adjust results adjust KPI's that create results
- ☐ Review short term, long term, and trending
- ☐ Understand cash flow impact
- ☐ Plan for investments and funding sources
- □ Conduct risk assessment and develop mitigation plan
- □ Secure executive commitment based on financial plan

| Financial Metrics |
|--------------------------|
| Bookings |
| Revenue |
| Gross Profit \$ |
| Gross Profit % |
| Operating Expense |
| Operating Income \$ |
| Operating Income % |

Step 6: Build Operational Processes

- □ Determine customer contracting process (master services agreement)
- ☐ Choose scalable automation platform
- ☐ Understand A/P and A/R requirements
- ☐ Implement service delivery tools
- □ Develop reporting and financial tracking process
- □ Outline customer onboarding and training process
- ☐ Determine post-sale support process
- ☐ Establish vendor management plan and resources
- ☐ Design quality assurance process

| Automation Platform Requirements |
|----------------------------------|
| Purchasing |
| Provisioning |
| Subscription Management |
| Invoicing |
| Reporting |

| Step 7: Develop Marketing Strategy Understand monthly lead requirements in Kell plan |
|--|
| Develop a master catalog of marketing activities to drive cloud leads |
| ☐ Lead = good reason to engage a customer |
| Estimate the number of leads and costs for each activity |
| Align costs with expected cost in the KPI plan |
| Plan monthly activities using master catalog and make sure it achieves target number of leads |
| ☐ Target new buyers (line of business) with digital marketing |
| Focus on market education / thought leadership |
| Activities must be quantified and actionable |
| ☐ Identify funding sources |
| Track your leads as you execute, and adjust master catalog and monthly plan based on results |

| Webinars Events |
|-----------------------|
| Events |
| |
| SEO |
| Social Media |
| Surveys |
| Education |
| Business Intelligence |
| Surveys |
| Email |
| Telemarketing |

Step 8: Enable the Sales Team

- ☐ Adjust compensation and incentive plan
- ☐ Establish goals tied to KPI's in plan
- ☐ Align with marketing strategy
- ☐ Provide training for overall cloud value and financial acumen
- ☐ Conduct business outcome training to engage non-IT decision makers
- ☐ Deliver solution and technical training
- □ Communicate pipeline management and forecasting process
- ☐ Outline pre-sales opportunity support process
- ☐ Develop up-sell / cross-sell process
- ☐ Design engagement process to drive consumption
- ☐ Determine customer business review process
- ☐ Develop customer experience and win back process

Cloud Financial Plan Spreadsheet

| Note: Orange boxes are variables and can be changed. All other cells are formula-drive | | | | | | | Pé | er Unit | | |
|--|---------------------------------------|-------------------|-----------------------|-----|-----------|--------|------|---------|------|--------|
| Provider | Solution Service #1 (Email) | | Model Per Seat MRR | | MSRP Cost | | | | GP\$ | |
| Vendor#1 Name | | | | | S | 14.00 | 5 17 | 12.60 | \$ | 1.40 |
| Vendor #2 Name | Service #2 (Security) | Per Seat MRR | | 35% | \$ | 5.00 | \$ | 3.25 | \$ | 1.75 |
| Vendor #3 Name | Service #3 (Backup) | Per Seat MRR | | 35% | 5 | 12.00 | 5 | 7.80 | 5 | 4,20 |
| Vendor #4 Name | Service #4 (Collaboration) | Per Seat MRR | | 35% | S | 15.00 | \$ | 9.75 | \$ | 5.25 |
| Vendor #5 Name | Service #5 (Help Desk) | Per Seat MRR | | 40% | 5 | 20.00 | \$ | 12.00 | 5 | 8.00 |
| Vendor #6 Name | Service #6 (Migration & Set Up) | Per Seat One Time | | 70% | \$ | 125.00 | \$ | 37,50 | \$ | 87.50 |
| Total | | | | 57% | \$ | 191.00 | \$ | 82.90 | \$ | 108.10 |
| | KPI's | | | | | | | | | |
| | Lead Convesion Rate | 18% | | | | | | | | |
| | Win Rate | 35% | | | | | | | | |
| | Cost per Marketing Lead | (A) (E) | 25 | | | | | | | |
| | Monthly Cost per Marketing Associate | \$ | 6,250 | | | | | | | |
| | #Leads Supported | 1200 | -/- | | | | | | | |
| | Monthly Cost per Sales Associate | \$ | 6,250 | | | | | | | |
| | # Calls per Month per Sales Associate | 1083 | | | | | | | | |
| | # Calls per Lead | 3 | | | | | | | | |
| | # Calls per Opportunity | 3 | 1 | | | | | | | |
| | Attrition Rate (Annual) | 10% | | | | | | | | |

Download Spreadsheet Here

https://www.comptia.org/communities/resources/cloud-financial-plan-spreadsheet





Thank you!

Jason Bystrak

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Nominate a Young Leader

Now-June 13

Honorees to be recognized at ChannelCon 2016

CompTIA.org/ChannelChangers





Premier Members receive unlimited complimentary registration.

Registered Users and Non CompTIA Members pay just \$350 and receive a one-year membership

(Vendors & Distributors apply fee towards member dues)

What to Do Next..?

- Join us for our next community meeting:
 - July 21, 2016 Tony Francisco, CEO of CloudPlus

- Ways to Get Involved:
 - Initiatives
 - Charity Selection
 - Meeting Planning





Make the most out of CompTIA membership! – June 16th at 10 AM CT

Wrap Up / Open Discussion

Thank you for attending!

Any questions? cphillips@comptia.org

