

# Free Cash Flow Estimation and Forecasting

Nick DeRobertis

March 31, 2021

## 1 Introduction to Free Cash Flows

- As a recap, we are focusing on FCF calculation so that we can do the discounted cash flow (DCF) valuation of a stock
- We need to calculate historical FCFs and also forecast future FCFs
- Historical FCFs are a mechanical exercise that anyone could do, but forecasting is as much an art as it is a science
- FCFs accrue to all investors, debt and equity, and so they can be used to determine the value of the firm
- Net income is a measure which accountants have devised to smooth out the cash flows of the company, representing one time outlays which are used in multiple periods by splitting the cost across those periods
- As far as valuation is concerned, net income does not matter. FCFs are what matters as they are what is actually happening with the operations in that time period
- Unless the historical FCFs are very stable, you should almost always be forecasting the financial statements and calculating the future FCFs rather than forecasting them directly
- There is a lot of flexibility in forecasting as you can use dozens of different possible models, and three common forecast targets (levels, growth, percentage of another item)

## 2 Introduction to Calculating Historical Free Cash Flows

- There are multiple sets of equations that can be used to calculate free cash flows
- Here we will focus on a set of equations that does not require the statement of cash flows, only the income statement and the balance sheet
- I usually recommend this approach because then only the income statement and balance sheet need to be forecasted rather than all three financial statements
- The philosophy of this approach is that we are starting with net income, undoing the adjustments which have accountants have done, and adding our own adjustments for cash items which are not included in net income to get back to FCFs
- Net working capital is not counted in net income, but can be a source or use of cash so it should be included
- Capital expenditures are usually spread across the usage of the asset in net income, but here we are adjusting it so the cost is realized in the period of the purchase

### 3 Historical Free Cash Flows in Python Using Pandas and finstmt

- Most of the work in calculating historical free cash flows with Pandas is just getting the data loaded, cleaned up, and in the right structure
- We use .loc in Pandas to look up a statement item when it is in the index and the columns are the dates
- Be careful about the names of columns, they may have gotten loaded in with extra spaces or otherwise not exactly as you expected
- Be sure to think about the sign on your item. Are costs represented as positive or negative in the statement?
- I created the finstmt package to make all of these operations more convenient and repeatable, with the goal being that you should be able to quickly work with financial statements without all the cleanup operations, and you should be able to provide different statements and have the code work the same
- I have continued to add useful features to finstmt such as calculating free cash flows and forecasting
- It is easy to do lags and changes in the calculations with finstmt

### 4 Historical Free Cash Flows Lab Exercise Overview

- The first exercise is just about going through the math of the FCF calculation
- The second exercise requires you to work with actual financial statements to do the calculations, similar to the example

### 5 Introduction to Forecasting

- I could teach an entire course on forecasting. There is far too much material to cover in the time allowed
- There is so much complexity as there are multiple options on two dimensions: what to forecast and which model to use
- We will focus on only a few possible models in this course to keep things simple
- It is up to the modeler which models to use and what to forecast. It should generally be guided by knowledge of the company as well as understanding of the structure of financial statements
- The simple time-series models are easy to understand, but the advanced models quickly get into a confusing alphabet soup and are outside the scope of this course
- You could also use machine learning models for forecasting
- Regardless of the chosen model, the steps to forecasting are the same. So once you learn the steps in this course, you will be able to learn the more advanced models on your own and apply them in the same framework

### 6 Simple Time-Series Forecasting Models

- Use the historical average approach when there is not a defined trend or growth in the historical data and when you think that the average will be more relevant than just looking at the most recent value
- Use the recent value approach in the same situation, but instead you think that the most recent data is more relevant than an average
- If the data are going up or down over time, as long as there is not a repeating pattern within that, use the trend or growth model. Use the trend model when the change seems linear/constant, and the growth model when the change seems exponential/changing over time. If there are repeating patterns within the data, a more complex model will be required

## 7 Simple Time-Series Forecasting in Excel

- Most of the calculations are straightforward in Excel
- We can use the SLOPE and INTERCEPT functions to fit the trend model without using the Data Analysis Toolpak regression

## 8 Simple Time-Series Forecasting in Python

- The calculations themselves are straightforward in Python, though we see a couple new tricks such as transposing a DataFrame and working with the DataFrame index
- This example also builds up some functions which could be taken and used in a project

## 9 Simple Time-Series Forecasting Lab Overview

- This lab exercise follows closely the structure of the previous example
- Through this you should understand the different simple methods

## 10 Forecasting Simple Financial Statements in Python with finstmt

- Forecasting financial statements can be overwhelming because there are so many different line items to think through
- finstmt allows you to forecast them all at once, conveniently, and with reasonable baseline assumptions. You can modify the forecast method or target (level, growth, % of other item) for any item as desired by adjusting the configuration
- finstmt also automatically generates plots with confidence intervals for all the line items
- finstmt also allows you to make manual adjustments to an existing forecast, either by adjusting the existing forecasted values or by replacing them

## 11 Complex Time-Series Forecasting

- Forecasts are simple when the data are just trending upwards or downwards without any repeating pattern
- Once there are repeating patterns in the data, more advanced models are needed
- Seasonality is a classic cause of these repeating patterns. A cruise line is going to have much higher sales in the summer than in the winter, and this pattern is going to repeat every year
- In general, these advanced models are outside of the scope of the course. Here we just cover the quarterly seasonal trend model which is specifically designed to deal with this seasonality in quarterly data, which should be sufficient for DCF financial statement forecasting
- Dummy variables are just those which take on a value of 1 for true and 0 for false
- If you need to forecast higher frequency data for other purposes, the quarterly seasonal trend model will not be a good fit. Other frequency seasonality models can be fit, but it would usually be better to go to the full model selection process
- Thankfully, we have software solutions to fit advanced models for us such as prophet, which is integrated into finstmt

## 12 Complex Time-Series Forecasting in Python - Manual Method

- To estimate the quarterly seasonal trend model, most of the work is in setting up the data
- We need to create a `t` variable as well as dummies for the quarters
- While it would not be too difficult to manually calculate dummies, thankfully pandas has a `get_dummies` method
- We still follow the same general forecasting process: fit the model on historical, use it to predict the future
- In contrast to the standard linear trend model, when fitting we just add the coefficient of the dummy variable which corresponds to the current month
- `pandas date_range` is useful to generate our future dates for prediction
- We can use `pandas concat` to put together the historical and forecasted series to generate a single plot

## 13 Complex Time-Series Forecasting in Python - finstmt Method

- We need to install `fbprophet` to work through this exercise
- This is the first package we have installed which needs to be installed by Anaconda rather than `pip` as there are additional non-Python dependencies
- You can change the default forecast method for your statements in `finstmt` with `stmts.config.update_all`
- "auto" is the forecast method which uses `fbprophet` in the background to fit the model. `fbprophet` takes some time to do its work
- `finstmt` handles balancing the balance sheet for you. This also will take substantial time if you are forecasting many periods
- `fcst_stmts.plot` can plot all the line items or just a subset, including the historical, forecasted, and confidence interval

## 14 Complex Time-Series Forecasting Lab Overview

- The exercise here is very similar to the examples we just worked through

## 15 Applying Forecasting to Free Cash Flows

- Everything we've learned on forecasting thus far is general to anything you want to forecast. Now let's see what matters for financial statements specifically
- It is generally preferred to forecast statement line items rather than FCFs directly, as FCFs tend to be very noisy and hard to predict from the time-series
- Do not forecast calculated items. Forecast their components then calculate them
- Balancing the balance sheet is an additional step unique to financial statement forecasting
- Almost definitely after doing your initial forecasts, your balance sheet will be significantly off from balancing. But we know from accounting that it has to balance
- Usually cash or debt are adjusted as "plugs" through an optimization process
- `finstmt` makes this happen automatically, but also gives you full control over which line items are used as plugs and how closely to balance it. Balancing closer will take longer.

## 16 Calculating a Terminal Value

- The last piece of the DCF model we have not covered is the terminal value
- Because it is not possible and certainly not accurate to forecast many years in the future, we use a terminal value to represent the enterprise value at some future date
- DCF models are extremely sensitive to the terminal value assumptions, so they should absolutely be included in sensitivity analysis and MC simulations
- In the exit multiple method, we use current valuation ratios with projected financials to estimate the terminal value
- In the perpetuity growth method, we assume that the FCFs will have constant growth after the forecast period and take the value of those constantly growing FCFs
- We include the TV in the final FCF year and take the present value to get the current enterprise value, which can then be converted into equity value and stock price