

# Backwards Design in Data Science Causal Inference Edition

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Approach to planning data science projects

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Goals:

- Minimize wasted effort
- Make sure you develop explicit goals
  - Not get lost in your tools and data

# Backwards Design

Start with where you want to end up, then work backwards

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8. What data contains those variables?

## Step 0: Define the Problem / Topic

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Examples:

- Polling places change locations all the time. Are there consequences for voters? Could this be manipulated for political gain?
- My company (Zarbucks) recently did major store renovations. Did they improve sales?

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⇒ The MOST important part of your project

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⇒ Invest in this stage of your project *before* you dive into the data!



## Step 1: What **question** are you seeking to answer?

A critical feature of a good question is that it is *tractable* and *answerable* in a data science project.

- If your question does not directly imply a course of action in your data science project, it's too vague.

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Answerable:

- What is the effect of moving a polling place on voter turnout?
- Do Zarbucks renovations result in increased sales?

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How do I know if my answer is answerable / tractable?

1. Can you hypothesize an answer to your question?  
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2. Can you imagine what the answer to your question looks like?

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Ignore feasibility – if you were a god, what experiment would you want to run? Why is this helpful?

- Helps you think through what your **treatment** is,
- What your outcome is, and
- What *variation* in your treatment looks like.

Separately from worrying about *feasibility*.



## Step 2: What would the **ideal experiment** look like?

- Randomly assign voters to have new polling places or not
- Randomly renovate stores and observe consequences

## Step 3: Pick a study context

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Answering causal questions requires **variation in treatment assignment**. Need a place where you can:

- Observe **variation** in treatment assignment, and
- Measure your target outcome

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- North Carolina: Polling places move, and North Carolina has public data on voter registration, polling place locations, and turnout
- Zarbucks: If we worked for Zarbucks: was there variation in **when** people had renovations? If not, can we get data from before and after renovations?

## Step 4: What design might be feasible?

In your **ideal experiment**, you identified your “treatment.”

Now you need to find **variation** in your treatment somewhere in the real world.

## Step 4: What design might be feasible?

Once you find variation, decide what comparisons you want to make.

Common strategies:

- Experiment (e.g. AB testing)
- Pre-Post (variation over time within a unit)
- Cross-sectional (variation across units)
- Differences-in-differences (variation across time and units)

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### Zarbucks:

- If all renovations happened at once, pre-post
- If variation in timing, difference-in-difference
- If you have POWER, randomize rollouts

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- A table or regression
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⇒ Ask yourself: if I gave that to my stakeholder / put it in a paper, would people be pleased?

(OK, they might want robustness, and extensions, but at its core, is this an answer?)

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But it's not enough to imagine *one* answer. You should be able to imagine what an answer to your question looks like if your hypothesis **is true** and the if your hypothesis **is false**. Otherwise your question isn't falsifiable!

Write down what your answer looks like if your hypothesis is true, *and* if it's false!



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...Though probably not the part that will take up the majority of your time.

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So you now have in mind a table you want to generate. What data and variables do you need to create that result? For each variable, specify:

1. What do you need the variable to measure?
2. For what population do you need the variable defined?

## Step 5: Where can you get those variables?

1. Where can you get those variables?, and
2. How will you relate your different datasets?

You've been hired by an real estate agent industry group that wants to know if it should campaign against laws that require mandatory disclosure of problems with houses.

They aren't sure if mandatory disclosure will increase sales (since buyers will be less worried about hidden problems), or decrease sales (since more problems may be made evident to customers).