

A decorative background featuring a network diagram with nodes and connecting lines. The nodes are represented by circles of varying sizes and colors (blue, grey, white), and the lines are thin and grey. The network is more dense on the left side and becomes sparser towards the right.

# **LINEAR PROGRAMMING: LETTING COMPUTERS MAKE OUR DECISIONS**

**Nicolás García Aramouni & Luis Biedma**

# Nicolás García Aramouni

Bachelor in Business Economics @ UTDT  
Master in Management & Analytics @ UTDT  
Business Data Science Analyst @ Accenture  
Basketball enthusiast

Email: [nico.garcia.ara@gmail.com](mailto:nico.garcia.ara@gmail.com)

Tw: @nicogarciaara



# Luis Biedma

Lic. & Phd Student in Mathematics @ FAMAF - UNC

Assistant Professor @ [FAMAF - UNC](#)

“Chief of Research” @ [Invera](#)

Basketball enthusiast

Email: [luis@invera.com.ar](mailto:luis@invera.com.ar)

Tw: [@lbiedma17](#)



# What are we trying to do with analytics?

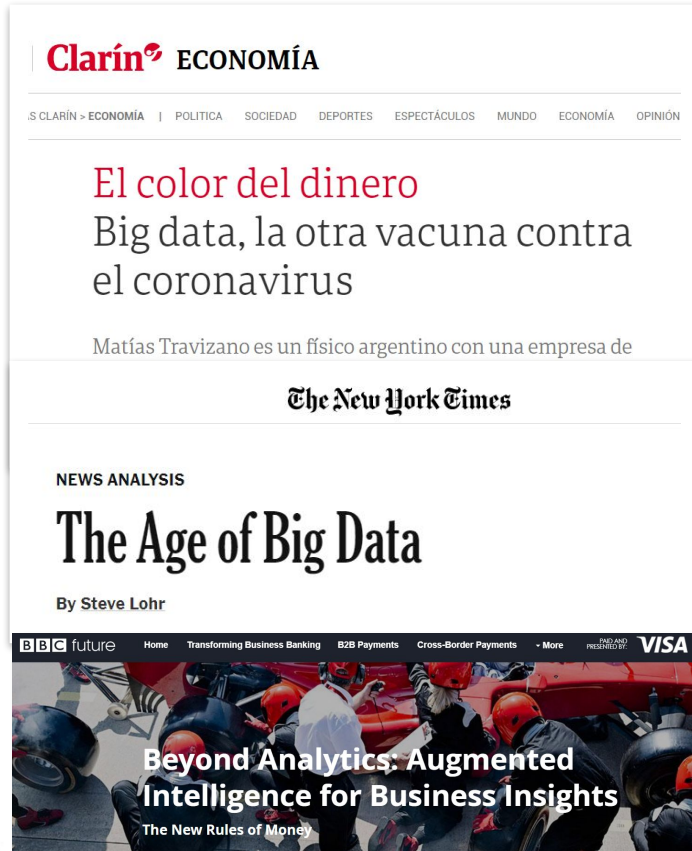
Every day in the media a lot of tech-like terms are being used: analytics, big data, artificial intelligence.

However, it may not be clear how this methods and technologies may help people in their everyday life.

Are we trying to build robots that will destroy human kind? Are we building apps that read the human mind? Will we replace all human workforce with robots?



We are using data in to take better and more effective decisions



# What can we do with analytics?

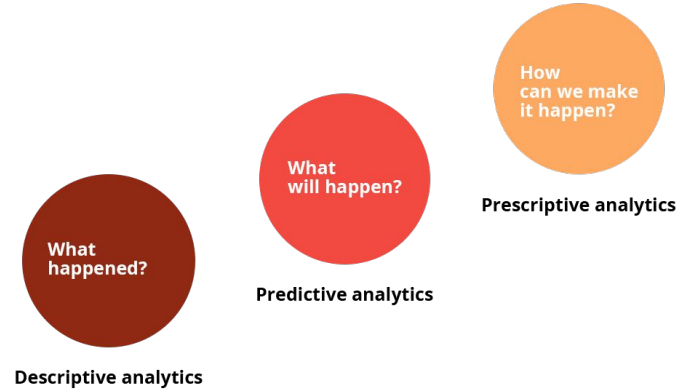
Different types of tasks can be tackled with analytics techniques.  
Let's define them and give an example

Descriptive analytics □ How much did my sales grow in the last month?

Predictive analytics □ How are my sales going to be the next month?

Prescriptive analytics □ How many units should I produce in order to maximize profits?

**Linear programming, Dynamic programming, etc.**



A decorative network diagram in the top-left corner, featuring a complex web of interconnected nodes and lines, with some nodes highlighted in blue.

# **LINEAR PROGRAMMING**

A brief definition

A decorative network diagram at the top of the slide, featuring a series of interconnected nodes and lines. The nodes are represented by circles of varying sizes, some solid and some dashed, connected by thin lines. A central node is highlighted with a dashed circle and a solid blue border, containing a large blue quotation mark.

“

**Linear programming implies the abstraction of a problem or system that captures its behavior through mathematical relationships**

# Linear programming $\neq$ Coding

In this case programming means **planification**, not coding

We are trying to represent a problem or system with mathematical variables and relationships

We are trying to **optimize** something (e.g. minimize cost, maximize profits) making the best possible decision

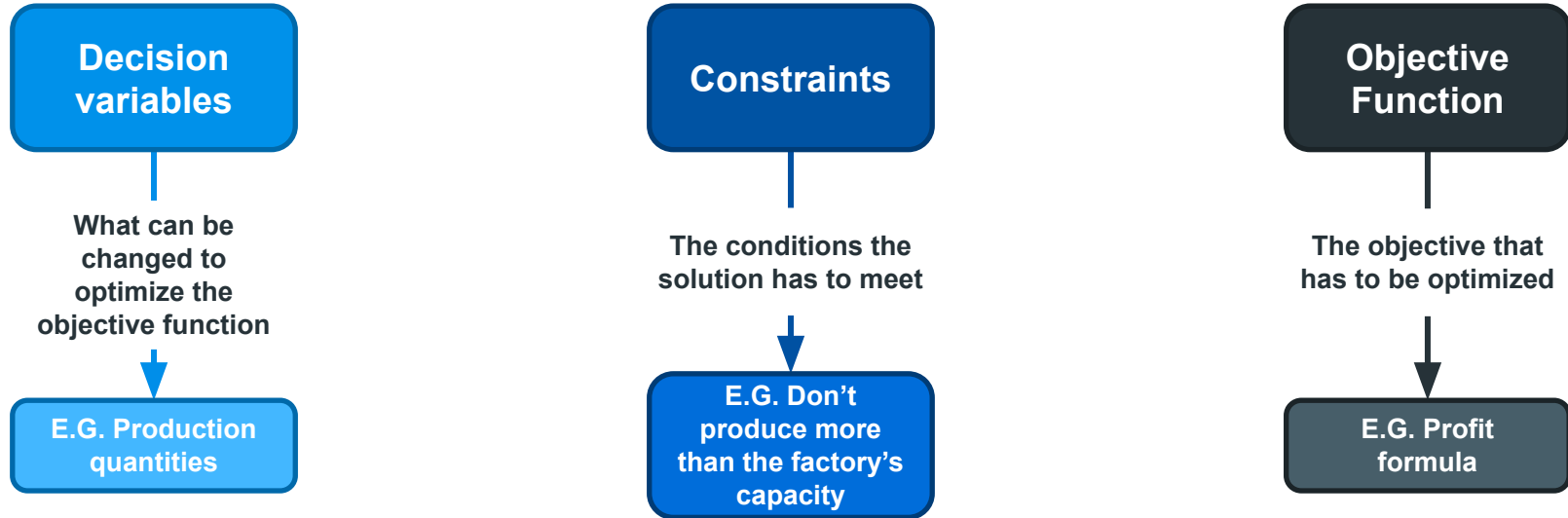
This problems can be solved in a variety of interfaces:

- Complex problems are usually solved via code and specific libraries & APIs
- However, simpler problems could be solved with Excel's Solver or even pen and paper





# Linear programming key concepts



The constraints and objective function are linear □ Variables can't be multiplied by another variable (e.g.  $x^2$ ). They can be multiplied by a constant

# Linear programming pipeline

Define  
variables

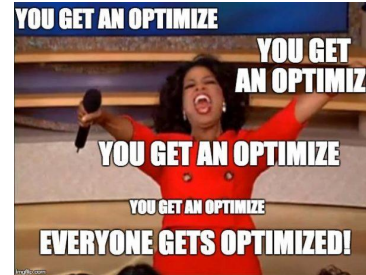
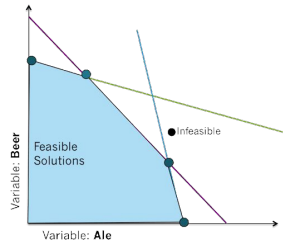
Define  
constraints

Define obj  
function

Implement &  
Optimize!

Analyze the  
solution

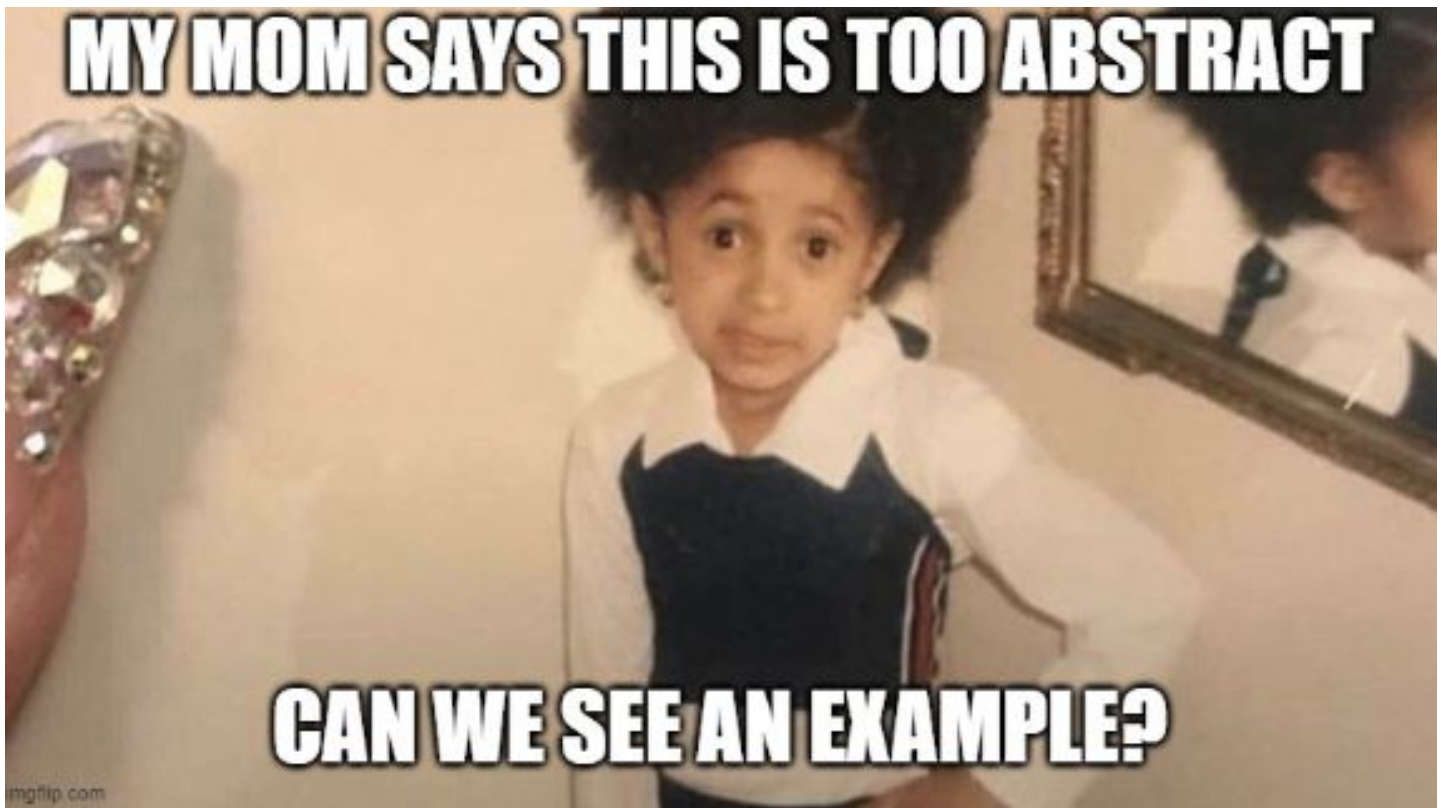
$x_i$   
Production of  
product i



What production  
mix maximizes  
profits

## Cartoon equivalents to linear programming





A decorative network diagram in the top-left corner, featuring a complex web of interconnected nodes and lines, with some nodes highlighted in blue and others in grey.

# MIXED INTEGER<sup>1</sup> LINEAR PROGRAMMING

A practical example

<sup>1</sup>This is a Mixed Integer Linear Problem as it also has binary variables

# The setup

After the Coronavirus pandemic, the Argentine Football Association (AFA) is organizing a small 4-team tournament between:

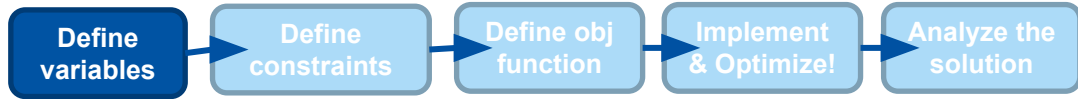
- Aldosivi (ALD)
- Godoy Cruz (GCM)
- Central Córdoba (CCO)
- Talleres (TAL)

The tournament will last two weeks and, after every match, the teams don't return to their home (they travel to the next match's home stadium)

The objective is to set up a schedule that minimizes the total distance traveled



# Variable definition



$n \rightarrow$  Number of teams

$m \rightarrow$  Number of matches per team  $= 2n - 2$

$r \rightarrow$  Number of matches per team in the first round  $= n - 1$

$N \rightarrow$  Set of teams.  $N = \{1, 2, \dots, n\}$

$T \rightarrow$  Set of matchdays.  $T = \{1, 2, \dots, m\}$

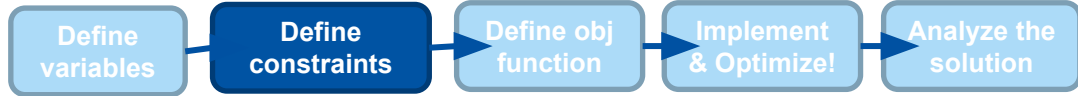
$x_{ijt} \rightarrow$  A binary variable that is equal to 1 if team  $i$  plays at home against team  $j$  in match  $t$

$y_{ijkt} \rightarrow$  A binary variable that is equal to 1 if team  $i$  travels from location  $j$  to  $k$  after match  $t$

$\overline{d}_{jk} \rightarrow$  Distance between teams  $j$  and  $k$  (This is a constant – not a decision variable)



# Constraint definition



$$x_{iit} = 0 \quad \forall i \in N, \forall t \in T \quad (1)$$

Teams can't play against themselves

$$\sum_{j, j \neq i} x_{ijt} + \sum_{j, j \neq i} x_{jit} = 1 \quad \forall i \in N, \forall t \in T \quad (2)$$

Teams play against one team per matchday

$$\sum_{t, t \leq r} x_{ijt} + \sum_{t, t \leq r} x_{jit} = 1 \quad \forall i, j \in N, i \neq j \quad (3)$$

Teams play once against each rival in the first round

$$\sum_t x_{ijt} + \sum_t x_{jit} = 2 \quad \forall i, j \in N, i \neq j \quad (4)$$

Teams play twice against each rival in the tournament

$$\sum_t x_{ijt} = 1 \quad \forall i, j \in N, i \neq j \quad (5)$$

Teams can't play in their stadium against the same team twice

$$y_{ijkt} \geq x_{jit} + x_{kit+1} - 1 \quad \forall i, j, k \in N, \forall t \in T, t < m \quad (6)$$

$$y_{iikt} \geq x_{ijt} + x_{kit+1} - 1 \quad \forall i, j, k \in N, \forall t \in T, t < m \quad (7)$$

$$y_{ijit} \geq x_{jit} + x_{ikt+1} - 1 \quad \forall i, j, k \in N, \forall t \in T, t < m \quad (8)$$

$$y_{iiit} \geq x_{ijt} + x_{ikt+1} - 1 \quad \forall i, j, k \in N, \forall t \in T, t < m \quad (9)$$

These constraints relate the x and y variables



# Objective function definition



$$\min \sum_i \sum_j \sum_k \sum_t \overline{d}_{jk} * y_{ijkt} \rightarrow \text{Total distance}$$

# Solution Analysis

Define  
variables

Define  
constraints

Define obj  
function

Implement  
& Optimize!

Analyze the  
solution

## Generated Schedule

Matchday	ALD	GCM	CCO	TAL
1	@CCO	TAL	ALD	@GCM
2	@TAL	CCO	@GCM	ALD
3	GCM	@ALD	TAL	@CCO
4	@GCM	ALD	@TAL	CCO
5	TAL	@CCO	GCM	@ALD
6	CCO	@TAL	@ALD	GCM

**Total Distance**  
15.604 km

# Advantages of Linear Programming

Using a model that is an abstraction of reality allows the following things:

- Adapting this model for other applications (e.g vehicle routing)
- If new constraints appear or other objective function should be used, the model can be easily adapted

So, let's change the model!



## Changing the model

Instead of minimizing total distance, AFA wants to maximize the tournament's interest in the last matches of the tournament. In order to do this, they have created a metric  $p_{ijt}$  that evaluates the interest generated by a match played by teams  $i$  and  $j$ , played in matchday  $t$ , which uses the position of each team in last year's tournament (the position of team  $i$  is defined by the constant  $pos_i$ ).

$$p_{ijt} = \frac{t}{1 + |pos_i - pos_j|}$$

So, how does the formulation of the problem change?

- Constraints (6) to (9) disappear as we are no longer considering distance
- The objective function is changed. The new objective function is equal to:

$$\max \sum_i \sum_j \sum_t x_{ijt} * p_{ijt}$$

## Changing the model - results

### New Generated Schedule

Matchday	ALD	GCM	CCO	TAL
1	@TAL	@CCO	GCM	ALD
2	@CCO	@TAL	ALD	GCM
3	GCM	@ALD	TAL	@CCO
4	TAL	CCO	@GCM	@ALD
5	CCO	TAL	@ALD	@GCM
6	@GCM	ALD	@TAL	CCO

Objective Function	Total Distance	Total Interest
Distance Minimization	15.604 km	4.93
Interest Maximization	19.392 km	5.41



# RESOURCES

[What is Operations Research?](#)


[Operations Research and Optimization: Improving Decisions from Data](#)

[An Application of the Traveling Tournament Problem: The Argentine Volleyball League](#)

[Scheduling the Chilean Soccer League by Integer Programming](#)

[Using Sports Scheduling to Teach Integer Programming](#)

[OR Tools Introduction for Python](#)



# Thanks!

## Any questions?

You can find me at:

[nico.garcia.ara@gmail.com](mailto:nico.garcia.ara@gmail.com)



<https://www.linkedin.com/in/nicol%C3%A1s-garc%C3%ADa-aramouni-60308710a/>

