### Risk, Managed - One Page Summary

Risk Management - is a modern management discipline and is about getting the right balance between innovation and change on the one hand, and the avoidance of shocks and crises on the other

#### **Identify your Risks**

# **Risk**: it's the chance of something happening that will have an **impact** on **objectives**

It includes risk as an opportunity as well as a threat

Objective driven: relate risks to the impact they will have on Local/Directorate/Service objectives

Categories of Risk: Strategic, Operational, Project/Partnership

#### When:

- Setting strategic aims
- Setting business objectives
- Early stages of project planning & key stages
- Options appraisals
- Service improvement plans

#### How:

Best done in groups – by those responsible for delivering the objectives

#### Assess/Evaluate your Risks

Combination of the probability/likelihood of an event and its consequences/impact

#### Likelihood x Impact = Risk Rating

|            | Impact |    |    |    |    |
|------------|--------|----|----|----|----|
|            | 5      | 10 | 15 | 20 | 25 |
| Likelihood | 4      | 8  | 12 | 16 | 20 |
|            | 3      | 6  | 9  | 12 | 15 |
|            | 2      | 4  | 6  | 8  | 10 |
|            | 1      | 2  | 3  | 4  | 5  |

#### Risk Rating/Scoring = Level of Risk

| Level of Risk | Score   | Colour |
|---------------|---------|--------|
| Low           | 1 – 6   |        |
| Moderate      | 7 – 12  |        |
| High          | 13 – 25 |        |

## Manage/Control your Risks

### Concentrate on Top 10-20 Risks

 Can we reduce the likelihood and impact?

**Transfer:** passing the risk to someone else

**Tolerate:** watch the risk to ensure that its likelihood or impact does not change

Treat: plan a series of mitigation actions to bring the risk down to an acceptable level

Terminate: take quick, decisive action to remove the risk

**Controls:** the measures you need to have in place to contain a risk at an acceptable level or to reduce the threat

Contingency/Business
Continuity: an action or
arrangement that can be put in
place to minimize the impact of a
risk when it has gone wrong

### Report

Monitor/Review &

#### **Risk Registers:**

Baseline data to be prepared and monitored regularly. These should clearly indicate likelihood, impact and controls as well as the risk owner

Review **Top Risks** regularly as agenda item.

# **Operational Risk Management Group:**

Meeting of risk practitioners to discuss risk registers, key emerging risk issues, share new ideas and best practice

Report progress to Senior Management and Members