CTA Request for Proposal (RFP) for the Red Line Extension Mainline Design-Build (RLE-MLDB) Project

Requisition No. C22FT102829986
Due Date: April 15, 2024, 3:30 PM
Volume 1 - Administrative Submissions

F.H. Paschen, Ragnar Benson, Milhouse, BOWA Joint Venture
5515 N. East River Rd, Chicago, IL 60656
773-444-3474

[redacted]

F.H. PASCHEN
RAGNAR BENSON
MILHOUSE
BOWA

ENGAGE | CONNECT | ELEVATE

VOLUME 1 - ADMINISTRATIVE SUBMISSIONS

SUBJECT:

Design-Build Services for the Red Line Extension Mainline Design Build (RLE-MLDB) Project
Requisition No. C22FT102829986
April 15, 2024

SUBMITTED TO (VIA BONFIRE):

Chicago Transit Authority
567 W. Lake Street
Chicago, IL 60661

SUBMITTED BY:

F.H. Paschen, Ragnar Benson, Milhouse, BOWA Joint Venture
5515 N. East River Road
Chicago, IL 60656

PROPRIETARY, PRIVILEGED & CONFIDENTIAL INFORMATION

This Proposal includes proprietary, privileged, or confidential information that may not be disclosed outside the CTA and may not be duplicated, used or disclosed in whole or in part for any purpose other than to evaluate this Proposal.

The pages that contain information subject to this restriction are identified with the following legend: "Proprietary or Privileged or Confidential Information: This page or the portion of the page indicated contains proprietary, privileged, or confidential information."

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- Officer's Certificate

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Proposal Letter

Form A: Proposal Letter

F.H. Paschen, Ragnar Benson, Milhouse, BOWA Joint Venture
5515 N. East River Road
Chicago, IL 60656
April 15, 2024

CHICAGO TRANSIT AUTHORITY
567 WEST LAKE STREET
CHICAGO, IL 60661-1498

Re. Submission of Proposal in response to the Request for Proposals (RFP) for Design-Build Services for the Red Line Extension Mainline Design Build (RLE-MLDB) Project

1. Introduction

(a) F.H. Paschen, Ragnar Benson, Milhouse, BOWA Joint Venture ("Proposer") submits this letter, the Annexes hereto and the documents described in paragraph 2(b) below (this letter, such Annexes and such documents, together, this "Proposal") in response to the Request for Proposals (RFP) for Design-Build Services for the Red Line Extension Mainline Design Build (RLE-MLDB) Project Requisition No. C22FT102829986 issued on 9/08/2023 by the Chicago Transit Authority ("CTA") (as amended by Addendum Nos. 1, 2, 3, 4, 5, 6, 7, 8, the "RFP").

(b) Capitalized terms not otherwise defined in this letter have the meanings given to them in the Instructions to Proposers that is included in the RFP (the "ITP").

2. Annexes and Enclosures

(a) For the CTA's ease of reference attached as Annex A to this letter is a list confirming the identity, as of the date of this letter, of all of Proposer's Principal Participants.

(b) Enclosed, and by this reference and paragraph 1(a) above incorporated in this letter and made a part of this Proposal, are each of Volumes 1-3 of the Proposal as required to be submitted in accordance with the ITP. This letter itself constitutes the Proposal Letter as defined in the ITP.

3. Proposal Validity

Proposer and each of the undersigned Principal Participants undertake to keep the Proposal open for acceptance by the CTA initially for the maximum Proposal Validity Period as defined in paragraph (a) of the definition thereof in the ITP (subject always to the Proposal Validity Period ending earlier in accordance with the definition thereof), without unilaterally varying or amending its terms and without making any Organizational Change or Key Personnel Change without first obtaining the prior written consent of the CTA (which may be given or withheld at the sole discretion of the CTA).

4. Representations and Warranties

Proposer and each of the undersigned Principal Participants, in each case as noted below, represents and warrants to the CTA as of the date hereof that:

(a) this Proposal is submitted without reservations, qualifications, assumptions, deviations or conditions except, in the case of assumptions, to the extent expressly permitted by the ITP;

(b) this Proposal Letter is submitted in a form identical to Form A, other than with respect to modifications permitted or required by the use of such form;

(c) all statements made in the Statement of Qualifications (SOQ) previously delivered by Proposer to the CTA pursuant to the RFQ (where applicable, as such statements have been amended, resubmitted and/or updated by any Proposer's Team Update Submission

in accordance with Section 8.2 of the ITP and/or this Proposal) are correct, complete and not materially misleading as of the date hereof;

(d) prior to the date hereof, Proposer has conducted, and has had the opportunity to conduct, all due diligence and design development that would be considered prudent and reasonable in preparing and submitting this Proposal; and

(e) prior to the date hereof, Proposer has previously notified the CTA of (i) any deficiencies or inconsistencies in or omissions from the RFP and Project Information and (ii) any material Project risks (including any related to site conditions) related to health or safety, the environment, the community or property, in the case of (i) and (ii), of which it became aware and which were not otherwise recognized, acknowledged or addressed by the CTA in the RFP or the Reference Documents.

5. Acknowledgements and Agreements

Proposer and each of the undersigned Principal Participants acknowledge and agree:

(a) ITP: to all the terms and conditions of the ITP;

(b) Project Information:

(i) that it has received or had access to, and understands and has considered, the RFP (including all Addenda) and all Reference Documents; and

(ii) that the provisions of the RFP (including the Contract) and the Project Information together provide Proposer with sufficient information relating to the Project (including with respect to the obligations to be assumed under the terms of the Contract) for purposes of preparing and submitting this Proposal;

(c) Proposal acceptance: that the CTA's acceptance of the delivery of this Proposal does not, and shall not be deemed to, constitute any statement or determination as to its completeness, responsiveness or compliance with the requirements of the RFP;

(d) Public disclosure: to the CTA's disclosure of the Public Disclosure Proposal, and expressly waives any right to contest such disclosures;

(e) Stipend Bid costs:[1]

[*Option 1:*] [that all costs and expenses incurred by it in preparing this Proposal and participating in the Project procurement process will be borne solely by Proposer and/or the Principal Participants, except for any Stipend Payment that the CTA pays Proposer in accordance with the Stipend Agreement that has been entered into between the Principal Participants and the CTA;]

(f) Protest rights: to the protest procedures set out in Section 10.4.1 of the ITP, including the limitations imposed by such provisions on Proposer's and each Principal Participant's rights and remedies to protest or challenge any aspect of the RFP process, including any determination or selection of a Preferred Proposer made pursuant to the RFP;

(g) Reserved Rights: that, under the terms of the ITP, the CTA has reserved to itself a number of rights related to the procurement of the Project (including the selection of a Preferred Proposer), including the Reserved Rights; and

(h) Supremacy of Contract: that the representations and warranties made in paragraph 4 above and the acknowledgements and agreements in this paragraph 5 are without prejudice to the operation of the provisions of the Contract, and this letter shall not be admissible as evidence in any dispute arising after the execution of the Contract; and

[1] Proposer to elect which of the alternative paragraphs to include: Option 1 if it has previously submitted an executed Stipend Agreement, or Option 2 if has not.

(i) Post-selection Process Assurances: (i) to comply with Section 10.2 and 10.3 of the ITP and that the Contractor will execute and deliver the Contract as provided for in such Sections; and (ii) to the extent that there is any negotiation of the terms of the Contract with the CTA, to negotiate (A) in good faith and (B) in compliance with the requirements of the ITP.

6. Governing law

This letter will be governed in accordance with the laws of the State of Illinois, without regard to choice of law principles. Under penalty of perjury, I hereby swear and affirm that I am authorized to act on behalf of Proposer in signing and delivering this letter, and acknowledge that the CTA is relying on my representation to this effect.

Proposer: F.H. Paschen, Ragnar Benson, Milhouse, BOWA Joint Venture

By: _____

Name: James V. Blair

Title: Proposer's Designated Representative

Under penalty of perjury, each of the undersigned:[2]

(a) certifies on behalf of the entity for which he or she signs that:

(i) the Proposer's Designated Representative named above is authorized by such entity to sign this letter on behalf of Proposer; and

(ii) the representations, certifications, statements, disclosures, authorizations and commitments made, and information contained, in this Proposal, including in this letter, by or in respect of such entity have been authorized by such entity, and is or are correct, complete and not materially misleading; and

(b) swears and affirms that he or she is authorized to act on behalf of the entity for which he or she signs and acknowledges that the CTA is relying on his or her representation to this effect:[3]

Principal Participant, Joint Venture Member: F.H. Paschen, S.N. Nielsen & Associates LLC

By: _____

Name: James V. Blair

Title: Authorized Agent / Chief Executive Officer

Date: 4.15.24

[2] An authorized representative of each Principal Participant shall sign this certification.

[3] Signature block below to be repeated for each Principal Participant. All signature blocks on this Form may be modified to properly reflect the authority of the person signing.

Under penalty of perjury, each of the undersigned:

(a) certifies on behalf of the entity for which he or she signs that:

(i) the Proposer's Designated Representative named above is authorized by such entity to sign this letter on behalf of Proposer; and

(ii) the representations, certifications, statements, disclosures, authorizations and commitments made, and information contained, in this Proposal, including in this letter, by or in respect of such entity have been authorized by such entity, and is or are correct, complete and not materially misleading; and

(b) swears and affirms that he or she is authorized to act on behalf of the entity for which he or she signs and acknowledges that the CTA is relying on his or her representation to this effect:

Principal Participant, Joint Venture Member: Ragnar Benson, LLC

By: _____

Name: Ben Holmstrom

Title: Vice President

Date: 4/9/2024

Under penalty of perjury, each of the undersigned:

(a) certifies on behalf of the entity for which he or she signs that:

(i) the Proposer's Designated Representative named above is authorized by such entity to sign this letter on behalf of Proposer; and

(ii) the representations, certifications, statements, disclosures, authorizations and commitments made, and information contained, in this Proposal, including in this letter, by or in respect of such entity have been authorized by such entity, and is or are correct, complete and not materially misleading; and

(b) swears and affirms that he or she is authorized to act on behalf of the entity for which he or she signs and acknowledges that the CTA is relying on his or her representation to this effect:

Principal Participant, Joint Venture Member: Milhouse Engineering and Construction, Inc.

By: _____

Name: Wilbur C. Milhouse III

Title: Chairman / CEO

Date: 04/09/24

Under penalty of perjury, each of the undersigned:

(a) certifies on behalf of the entity for which he or she signs that:

(i) the Proposer's Designated Representative named above is authorized by such entity to sign this letter on behalf of Proposer; and

(ii) the representations, certifications, statements, disclosures, authorizations and commitments made, and information contained, in this Proposal, including in this letter, by or in respect of such entity have been authorized by such entity, and is or are correct, complete and not materially misleading; and

(b) swears and affirms that he or she is authorized to act on behalf of the entity for which he or she signs and acknowledges that the CTA is relying on his or her representation to this effect:

Principal Participant, Joint Venture Member: BOWA Construction

By: _____

Name: Nosa Ehimwenman

Title: President/CEO

Date: 4/9/24

Under penalty of perjury, each of the undersigned:

(a) certifies on behalf of the entity for which he or she signs that:

(i) the Proposer's Designated Representative named above is authorized by such entity to sign this letter on behalf of Proposer; and

(ii) the representations, certifications, statements, disclosures, authorizations and commitments made, and information contained, in this Proposal, including in this letter, by or in respect of such entity have been authorized by such entity, and is or are correct, complete and not materially misleading; and

(b) swears and affirms that he or she is authorized to act on behalf of the entity for which he or she signs and acknowledges that the CTA is relying on his or her representation to this effect:

Principal Participant, Lead Designer: Jacobs Engineering Group Inc.

By: _____

Name: Michael W. McCarty, PE

Title: Vice President - Director of Operations

Date: April 9, 2024

Under penalty of perjury, each of the undersigned:

(a) certifies on behalf of the entity for which he or she signs that:

(i) the Proposer's Designated Representative named above is authorized by such entity to sign this letter on behalf of Proposer; and

(ii) the representations, certifications, statements, disclosures, authorizations and commitments made, and information contained, in this Proposal, including in this letter, by or in respect of such entity have been authorized by such entity, and is or are correct, complete and not materially misleading; and

(b) swears and affirms that he or she is authorized to act on behalf of the entity for which he or she signs and acknowledges that the CTA is relying on his or her representation to this effect:

Guarantor: William Charles Construction Company, LLC

By: _____

Name: Ben Holmstrom

Title: President

Date: 4/9/2024

Under penalty of perjury, each of the undersigned:

(a) certifies on behalf of the entity for which he or she signs that:

(i) the Proposer's Designated Representative named above is authorized by such entity to sign this letter on behalf of Proposer; and

(ii) the representations, certifications, statements, disclosures, authorizations and commitments made, and information contained, in this Proposal, including in this letter, by or in respect of such entity have been authorized by such entity, and is or are correct, complete and not materially misleading; and

(b) swears and affirms that he or she is authorized to act on behalf of the entity for which he or she signs and acknowledges that the CTA is relying on his or her representation to this effect:

Guarantor: Infrastructure and Energy Alternatives, Inc.

By: _____

Name: Mike Beckner

Title: Vice President - Corporate Controller

Date: 4/9/24

Under penalty of perjury, each of the undersigned

(a) certifies on behalf of the entity for which he or she signs that:

(i) the Proposer's Designated Representative named above is authorized by such entity to sign this letter on behalf of Proposer; and

(ii) the representations, certifications, statements, disclosures, authorizations and commitments made, and information contained, in this Proposal, including in this letter, by or in respect of such entity have been authorized by such entity, and is or are correct, complete and not materially misleading; and

(b) swears and affirms that he or she is authorized to act on behalf of the entity for which he or she signs and acknowledges that the CTA is relying on his or her representation to this effect:

Guarantor: MasTec, Inc.

By: _____

Name: Alberto de Cardenas

Title: Executive Vice President and General Counsel

Date: 4/9/2024

2

Organizational & Authorizing Documents

F.H. PASCHEN, RAGNAR BENSON, MILHOUSE, BOWA JOINT VENTURE

F.H. PASCHEN
RAGNAR BENSON
MILHOUSE
BOWA

ENGAGE | CONNECT | ELEVATE

COOK COUNTY

ASSUMED BUSINESS NAME CERTIFICATE

An Assumed Business Name Certificate is hereby granted to:

F.H. PASCHEN, RAGNAR BENSON, MILHOUSE, BOWA JOINT VENTURE

Address(es): 5515 N. EAST RIVER ROAD
CHICAGO, IL 60656

Owner(s): BOWA CONSTRUCTION
F.H. PASCHEN, S.N. NIELSEN & ASSOCIATES LLC
MILHOUSE ENGINEERING & CONSTRUCTION, INC.
RAGNAR BENSON CONSTRUCTION, LLC

I, Karen A. Yarbrough, County Clerk in Cook County, State of Illinois, attest that the above business registered an Assumed Business Name with my office in the City of Chicago in accordance with the provisions of Chapter 805 Illinois Compiled Statutes 405/0.01 el seq. A full copy of the registration is on file and available for inspection with the Clerk's office.

Given under the hand of the Clerk and the seal of Cook County.

Karen A. Yarbrough, Cook County Clerk

Registration Date: August 8, 2023
Printed On: September 18, 2023
Registration No: Y23010878

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Unanimous Consent of the Executive Committee

The undersigned members of the F.H. Paschen, Ragnar Benson, Milhouse, BOWA Joint Venture hereby consent to the following actions by unanimous consent.

WHEREAS the Chicago Transit Authority Final Request for Proposals ("RFP") for Design-Build Services for the Red Line Extension Mainline Design Build (RLE-MLDB) Project – Instructions to Proposers requires: (i) evidence of all necessary company or partnership action to authorize execution, delivery and performance of the Contract with the Chicago Transit Authority ("Contract"); (ii) evidence as to the authority, power and capacity of the individuals executing the contract on behalf of Contractor; and (iii) notice of the name and address of the Contractor's agent for service of legal process, if any, and the Contractor's Federal Internal Revenue Service Employer Identification Number;

WHEREAS, pursuant to Section 1.a. of the F.H. Paschen, Ragnar Benson, Milhouse, BOWA Joint Venture Agreement, F.H. Paschen, Ragnar Benson, Milhouse, BOWA Joint Venture (the "Joint Venture") was formed to propose for and perform and complete the Contract;

WHEREAS, pursuant to Sections 3.f. and 3.g. of the F.H. Paschen, Ragnar Benson, Milhouse, BOWA Joint Venture Agreement, all legal documents, including contracts and the final proposal in response to the RFP, that shall be executed on behalf of the Joint Venture, as Contractor, shall be executed by F.H. Paschen, S.N. Nielsen & Associates LLC as the Managing Party of the Joint Venture; and

WHEREAS, pursuant to Section 3.f.xii of the F.H. Paschen, Ragnar Benson, Milhouse, BOWA Joint Venture Agreement, the Executive Committee shall be responsible for and decide by unanimous agreement to approve the entering into of the Contract.

THEREFORE, BE IT RESOLVED, that the undersigned Executive Committee members of the Joint Venture represent and warrant: (i) that they have taken all necessary corporate and/or internal legal actions to authorize execution, delivery and performance of the Contract; and (ii) that they have the authority, power and capacity to execute the Contract on behalf of the Joint Venture, and each of their respective members of the Joint Venture;

BE IT FURTHER RESOLVED, that F.H. Paschen, Ragnar Benson, Milhouse, BOWA Joint Venture's agent for service of legal process is

James V. Blair
F.H. Paschen, S.N. Nielsen & Associates LLC
5515 N. East River Road
Chicago, IL 60656

BE IT FURTHER RESOLVED, that F.H. Paschen, Ragnar Benson, Milhouse, BOWA Joint Venture's Internal Revenue Service Employer Identification Number is 99-2254227.

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Dated: April 15, 2024

F.H. PASCHEN, S.N. NIELSEN & ASSOCIATES LLC

By: _____
James V. Blair, Chief Executive Officer

RAGNAR BENSON, LLC

By: _____
Ben Holmstrom, Vice President

MILHOUSE ENGINEERING AND CONSTRUCTION, INC.

By: _____
Wilbur C. Milhouse III, Chairman/CEO

BOWA CONSTRUCTION

By: _____
Nosa Ehimwenman, President/CEO

DRAFT

Confidential Information: This page or the portion of the page indicated contains proprietary, privileged or confidential information.

F.H. PASCHEN, S.N. NIELSEN & ASSOCIATES LLC

File Number 0090148-2

To all to whom these Presents Shall Come, Greeting:

I, **Alexi Giannoulias,** *Secretary of State of the State of Illinois, do hereby certify that I am the keeper of the records of the Department of Business Services. I certify that*

F.H. PASCHEN, S.N. NIELSEN & ASSOCIATES LLC, HAVING ORGANIZED IN THE STATE OF ILLINOIS ON APRIL 21, 2003, APPEARS TO HAVE COMPLIED WITH ALL PROVISIONS OF THE LIMITED LIABILITY COMPANY ACT OF THIS STATE, AND AS OF THIS DATE IS IN GOOD STANDING AS A DOMESTIC LIMITED LIABILITY COMPANY IN THE STATE OF ILLINOIS.

In Testimony Whereof, *I hereto set my hand and cause to be affixed the Great Seal of the State of Illinois, this* 11TH *day of* JULY *A.D.* 2023 .

Authentication #: 2319204710 verifiable until 07/11/2024
Authenticate at: https://www.ilsos.gov

Alexi Giannoulias
SECRETARY OF STATE

CERTIFICATE

I do hereby certify that the following is a true, complete and correct copy of a resolution of the Directors of FHP Management, Inc., the Sole Manager of F.H. Paschen, S.N. Nielsen & Associates LLC on October 11, 2023.

RESOLVED, that the following are hereby authorized to execute and deliver for and on behalf of F. H. Paschen, S.N. Nielsen & Associates LLC contracts of all kinds, including but not limited to, construction proposals, bids, construction contracts, joint venture agreements, change orders, bid bonds, payment and performance bonds, letters of credit and any and all documents, instruments and papers which in their discretion may be necessary, expedient, or proper for the presentation of a proposal and if awarded a contract for the construction upon which F. H. Paschen, S.N. Nielsen & Associates LLC is engaged or will become engaged as a Contractor or Manager; The Agents are As Follows:

James V. Blair	Agent
James J. Habschmidt	Agent
Joseph V. Scarpelli	Agent
Robert F. Zitek	Agent
Charles Freiheit	Agent
Roland Schneider	Agent
Leo J. Wright	Agent
Michael Kusbel	Agent
David Alexander	Agent

Resolved further, that the following are authorized to sign on behalf of F.H. Paschen, S.N. Nielsen & Associates LLC, any construction proposals, bids, construction contracts, change orders, subcontract agreements, task orders and purchases orders:

Tedd Bloom	Agent	Ronald Rydosz	Agent
Jeremy Seyller	Agent	Matthew Moss	Agent
Wayne Thompson	Agent	Timothy B. Stone	Agent
Francis Mullaghy	Agent	Sean Woods	Agent
William Rocha	Agent	Joseph Schmitz	Agent
Kenneth Swartz	Agent	Joshua Curran	Agent
James Reitz	Agent		

Resolved further, James J. Habschmidt, Secretary and each Assistant Secretary of of FHP Management, Inc., the Sole Manager of F.H. Paschen, S.N. Nielsen & Associates LLC is authorized to certify the foregoing resolution to any third party to further business operations of F.H. Paschen, S.N. Nielsen & Associates LLC.

I do hereby further certify that said resolution has not been amended or repealed and is in full force and effect.

IN WITNESS WHEREOF I have hereunto set my hand as Secretary of FHP Management, Inc., the Sole Manager of F. H. Paschen, S.N. Nielsen & Associates LLC., this 12th day of October, 2023.

James Habschmidt
Secretary

State of Illinois
County of Cook
Subscribed and sworn to before me this 12th day of October, 2023.

Notary Public

KATHLEEN PATTISON
OFFICIAL SEAL
Notary Public, State of Illinois
My Commission Expires
August 24, 2026

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RAGNAR BENSON, LLC

File Number 0145089-1

STATE OF ILLINOIS
OFFICE OF THE SECRETARY OF STATE

To all to whom these Presents Shall Come, Greeting:

I, **Alexi Giannoulias**, *Secretary of State of the State of Illinois, do hereby certify that I am the keeper of the records of the Department of Business Services. I certify that*

RAGNAR BENSON, LLC, HAVING ORGANIZED IN THE STATE OF ILLINOIS ON MARCH 14, 2005, AND HAVING ADOPTED THE ASSUMED NAME OF RAGNAR BENSON CONSTRUCTION, LLC ON AUGUST 13, 2021, APPEARS TO HAVE COMPLIED WITH ALL PROVISIONS OF THE LIMITED LIABILITY COMPANY ACT OF THIS STATE, AND AS OF THIS DATE IS IN GOOD STANDING AS A DOMESTIC LIMITED LIABILITY COMPANY IN THE STATE OF ILLINOIS.

In Testimony Whereof, *I hereto set my hand and cause to be affixed the Great Seal of the State of Illinois, this* 5TH *day of* APRIL *A.D.* 2024 .

Authentication #: 2409600674 verifiable until 04/05/2025
Authenticate at: https://www.ilsos.gov

SECRETARY OF STATE

MyTax Illinois

< Home

Inquiry Information

Date of Inquiry: 04/05/2024

Account ID: 3622-3581

Legal Business Name: RAGNAR BENSON LLC

This business is registered as a retailer or reseller for sales tax with the Illinois Department of Revenue.

This is not a substitute for a valid Certificate of Resale.

For more information on certificates of resale, click here.

File Number 6193-320-4

[redacted]

To all to whom these Presents Shall Come, Greeting:

I, **Alexi Giannoulias**, *Secretary of State of the State of Illinois, do hereby certify that I am the keeper of the records of the Department of Business Services. I certify that*

MILHOUSE ENGINEERING AND CONSTRUCTION, INC., A DOMESTIC CORPORATION, INCORPORATED UNDER THE LAWS OF THIS STATE ON DECEMBER 12, 2001, APPEARS TO HAVE COMPLIED WITH ALL THE PROVISIONS OF THE BUSINESS CORPORATION ACT OF THIS STATE, AND AS OF THIS DATE, IS IN GOOD STANDING AS A DOMESTIC CORPORATION IN THE STATE OF ILLINOIS.

In Testimony Whereof, *I hereto set my hand and cause to be affixed the Great Seal of the State of Illinois, this* 28TH *day of* NOVEMBER *A.D.* .

Authentication #: 2333203382 verifiable until 11/28/2024

Authenticate at:

SECRETARY OF STATE

3

Affidavits & Certifications

Form B-1: Buy America Certifications

BUY AMERICA CERTIFICATION (Part 1)
(For all Contracts in Excess of $100,000)

One of the following Part 1 Certifications must be completed and furnished with the Proposal. Failure to provide the certification will result in a Proposal being declared non-responsive to the RFP and rejected. Details regarding these certifications may be found in 49 CFR Part 661, entitled Buy America Requirements.

CERTIFICATION REQUIREMENT FOR PROCUREMENT OF
STEEL, IRON, MANUFACTURED PRODUCTS OR CONSTRUCTION MATERIALS

Certificate of Compliance with 49 USC § 5323 (j)(1) Regarding Steel, Manufactured Products and Construction Materials

The Contractor hereby certifies that it will comply with the requirements of 49 USC § 5323(j)(1), Build America, Buy America Act (BABA), Public Law 117-58 div. G, §§70901-27 and the applicable regulations in 49 CFR Part 661.

Contractor: F.H. Paschen, Ragnar Benson, Milhouse, BOWA Joint Venture

By: _____

Name: James V. Blair

Title: Authorized Representative

Date: April 15, 2024

Certificate of Non-compliance 49 USC § 5323(j)(1) Regarding Steel, Manufactured Products and Construction Materials

The Contractor hereby certifies that it cannot comply with the requirements of 49 USC § 5323(j)(1) or Build America, Buy America Act (BABA), Public Law 117-58 div. G, §§70901-27, but it may qualify for an exception to the requirements pursuant to 49 USC § 5323(j)(2)(B) or (j)(2)(D) and regulations in 49 CFR 661.7.

Contractor: [*insert entity name*]

By: _____

Name: [*insert name*]

Title: [*insert title*]

Date: _____

BUY AMERICA CERTIFICATION (Part 2)
(For all Contracts in Excess of $100,000)

One of the following Part 2 Certifications must be completed and furnished with the Proposal. Failure to provide the certification will result in a Proposal being declared non-responsive to the RFP and rejected. Details regarding these certifications may be found in 49 CFR Part 661, entitled Buy America Requirements.

CERTIFICATION REQUIREMENT FOR PROCUREMENT OF ROLLING STOCK (INCLUDING TRAIN CONTROL, COMMUNICATION, AND TRACTION POWER EQUIPMENT) AND ASSOCIATED EQUIPMENT

Certificate of Compliance with 49 USC § 5323(j)(2)(C) Regarding Rolling Stock

The Contractor hereby certifies that it will comply with the requirements of 49 USC § 5323(j)(2)(C) and the regulations in 49 CFR 661.11.

Contractor: F.H. Paschen, Ragnar Benson, Milhouse, BOWA Joint Venture

By: _____

Name: James V. Blair

Title: Authorized Representative

Date: April 15, 2024

Certificate of Non-compliance with 49 USC § 5323(j)(2)(C) Regarding Rolling Stock

The Contractor hereby certifies that it cannot comply with the requirements of 49 USC § 5323(j)(2)(C), but it may qualify for an exception to the requirements pursuant to 49 USC § 5323(j)(2)(B) or (j)(2)(D) and regulations in 49 CFR 661.7.

Contractor: [*insert entity name*]

By: _____

Name: [*insert name*]

Title: [*insert title*]

Date: _____

Form B-2: Affidavit of Minimum Wage Payment

Complete either (A) or (B), as applicable

(A) The undersigned affirms, to the best of his or her knowledge and belief, that:

(1) The undersigned understands and agrees that the Contractor and its Subcontractors are required to pay certain employees no less than $16.20 ("Minimum Wage") per hour for all work or services that qualifies for Minimum Wage under CTA's Minimum Wage Regulations.

(2) The undersigned understands and agrees that, unless otherwise exempted in the Contract or the Minimum Wage Policy, the Contractor and its Subcontractors, if any, are required to pay Minimum Wage to:

a) all employees performing work or services on property owned or controlled by the CTA or at any other location specified by the CTA in the Contract as the location for performance of the work or services;

b) those employees who are directly performing work or services for which the CTA pays the Contractor an hourly rate or per piece work rate for work or services; and

c) those employees who fulfill the CTA's requirement for the Contractor to provide specified work hours or a specified number of workers.

(3) The undersigned understands and agrees that the Contractor and its Subcontractors, if any, must cooperate in any investigation by the CTA regarding compliance with the Minimum Wage Policy. Failure to comply with the Minimum Wage Policy or to cooperate in such an investigation is grounds for the CTA declaring the Contractor in default of this Contract and exercising such remedies as the CTA deems appropriate.

The undersigned solemnly declares and affirms under penalty of perjury that the above and foregoing are true and correct, and that he or she is authorized on behalf of the Contractor to sign this affidavit.

Contractor F.H. Paschen, Ragnar Benson, Milhouse, BOWA Joint Venture

By: _____

Name: James V. Blair

Title: Authorized Representative

Date: April 15, 2024

(B) The undersigned solemnly declares and affirms under penalty of perjury that, to the best of his or her knowledge and belief, no employees of the Contractor or its Subcontractors meet the criteria set forth above and, as such, the Minimum Wage Policy is not applicable to this Contract. The undersigned further declares that he or she is authorized on behalf of the Contractor to sign this affidavit.

Contractor: Click here to enter text.

By: _____

Name: Click here to enter text.

Title: Click here to enter text.

Date: _____

Form B-3: Affidavit of Prompt Payment *Complete either (A) or (B), as applicable*

(A) The undersigned affirms, to the best of his/her knowledge and belief, that:

(1) The undersigned understands and agrees that the Contractor is required to pay all first tier Subcontractors for all work that any Subcontractor has completed to the satisfaction of the CTA no later than 14 business days after the Contractor has received payment from the CTA for that work.

(2) The undersigned understands and agrees that the Contractor is required to pay retainage amounts, if any, to a Subcontractor no later than 14 business days after that Subcontractor has satisfactorily completed its portion of the work, whether or not the CTA has released retainage to the Contractor for that portion of the work.

(3) The undersigned understands and agrees that any delay in or postponement of payment to any Subcontractor by the Contractor requires the Contractor to demonstrate good cause and to receive prior written approval of the Director, Purchasing.

(4) The undersigned understands and agrees that the CTA will not pay the Contractor for services performed or deliverables submitted unless and until the Contractor certifies that the Subcontractors have been promptly paid for the work or services they have performed under all previous payment requests, as evidenced by the filing with the CTA the Contractor's sworn statement that the Contractor has complied with the prompt payment requirements.

The undersigned solemnly declares and affirms under penalty of perjury that the above and foregoing are true and correct, and that he/she is authorized on behalf of the Contractor to sign this affidavit.

Contractor: F.H. Paschen, Ragnar Benson, Milhouse, BOWA Joint Venture

By: _____

Name: James V. Blair

Title: Authorized Representative

Date: April 15, 2024

(B) The undersigned solemnly declares and affirms under penalty of perjury that no Subcontractors will be used in the performance of the work or services and, as such, the statutory prompt payment requirements are inapplicable. The undersigned further declares that he/she is authorized on behalf of the Contractor to sign this affidavit.

Contractor: Click here to enter text.

By: _____

Name: Click here to enter text.

Title: Click here to enter text.

Date: _____

F.H. PASCHEN
RAGNAR BENSON
MILHOUSE
BOWA

F.H. PASCHEN, RAGNAR BENSON, MILHOUSE, BOWA JV
5515 N. East River Road | Chicago, IL 60656
P: 773.444.3474 | www.fhp-rb-milhouse-bowa.com

Form B-4: Workforce Initiatives Commitment Form

The Contractor commits to use good faith efforts to meet all workforce goals as required by Annex D-1 (DBE and Workforce Initiatives Special Conditions) of Part 1 of the Contract (the "Workforce Special Conditions"). The Contractor will comply with all requirements provided in the Workforce Special Conditions, including providing workforce projections by trade/position to demonstrate how the Contractor plans on meeting each workforce goal and updating the workforce projections as needed throughout the term of Contract.

Contractor: F.H. Paschen, Ragnar Benson, Milhouse, BOWA Joint Venture

By: _____

Name: James V. Blair

Title: Authorized Representative

Date: April 15, 2024

4

Organizational Conflict of Interest Disclosure Statement

Form C: OCI Disclosure Statement Update Form

Refer to Section 8.1 and Section 11.2 of the ITP for information regarding CTA's Organizational Conflicts of Interest policies and related laws and regulations. If no such conflict exist, provide confirmation of absence of any Organizational Conflicts of Interest, including reference to any prior steps taken pursuant to the RFQ or the ITP to confirm with CTA the absence of any such conflict.

If the contents of the Disclosure and/or the Explanation in this Form are identical to a prior submission made in response to the RFQ or this RFP, include the following in **bold**: "**The following [Disclosure/Explanation] was previously submitted on [*date*] as part of the Proposer's [statement of qualifications / Preliminary Organizational Conflict of Interest Disclosure / [*explain*].**".

Disclosure: In the space provided below, and on supplemental sheets as necessary, identify all relevant facts relating to past, present or planned interest(s) of, or access to information by, the Proposer and its Team Members, and their respective personnel) which may result, or could be viewed as, an Organizational Conflict of Interest, as defined and identified in the ITP.

PROPOSER:	F.H. Paschen, Ragnar Benson, Milhouse, BOWA Joint Venture
F.H. Paschen, Ragnar Benson, Milhouse, BOWA Joint Venture submitted Proposer Team Update No. 7 on 1/18/2024, adding AltusWorks, Inc. to the team as a subconsultant to Jacobs Engineering Group, Inc. (Jacobs) (Designer/Principal Participant). [redacted]	

Explanation: In the space below, and on supplemental sheets as necessary, identify steps that have been or will be taken to avoid or mitigate any Organizational Conflicts of Interest described herein.

PROPOSER:	F.H. Paschen, Ragnar Benson, Milhouse, BOWA Joint Venture
F.H. Paschen, Ragnar Benson, Milhouse, BOWA Joint Venture will regularly conduct due diligence, including conflict of interest inquiries, to determine whether any new actual, potential, or perceived organizational conflicts of interest have arisen. The Joint Venture lead, F.H. Paschen, will conduct annual compliance and ethics training, which will include training regarding organizational conflicts of interest for all Team Members and each of their employees engaged in the Project. The training will include identifying organizational conflicts of interest and the requirement to disclose actual, potential, and perceived organizational conflicts of interest. The Joint Venture will encourage its Team Members to err on the side of disclosure to allow for the opportunity to evaluate whether an actual, potential, or perceived organizational conflict of interest exists. Additionally, should F.H. Paschen Ragnar Benson, Milhouse, BOWA Joint Venture wish to team with, receive advice from, or discuss any aspect of the Project with a firm that has been identified by CTA as a firm with an organizational conflict of interest, it will first submit to CTA a request for review.	

Confidential Information: This page or the portion of the page indicated contains proprietary, privileged or confidential information.

THURSDAY, JANUARY 26TH | 3:00 - 6:00 PM

THE SALVATION ARMY
RAY AND JOAN KROC CORPS
COMMUNITY CENTER CHICAGO
1250 W. 119TH STREET

3:00 to 4:30 PM - Networking Session
Learn about upcoming opportunities and how to prequalify with each firm.

4:30 to 6:00 PM - Panel Discussion
Listen and contribute to a panel discussion moderated by Melinda Kelly, Director of Chatham Business Association, with representatives from:

- F.H. Paschen
- Ragnar Benson Construction
- Milhouse Engineering & Construction
- BOWA Construction
- Jacobs Engineering

F.H. PASCHEN
RAGNAR BENSON
MILHOUSE
BOWA

As our Joint Venture Team pursues the Red Line Extension Design-Build project, we invite you to join us for a discussion of how to get involved and prepare for the subcontracting, workforce, and vendor opportunities that this transformative project will bring to Chicago.

FHP RAGNAR BENSON CONSTRUCTION MILHOUSE BOWA Jacobs

** Our team has not been awarded any work associated with the Red Line Extension project.*

ENGAGE - CONNECT- ELEVATE

WORKFORCE OPPORTUNITY EVENT

DATE:
WEDNESDAY, DECEMBER 6, 2023
11:00 AM - 1:00 PM
***LUNCH WILL BE PROVIDED.**

LOCATION:
DAWSON TECHNICAL INSTITUTE
3901 S. STATE | CHICAGO, IL 60609

SCAN THE QR CODE OR CLICK THE LINK BELOW TO REGISTER FOR THIS EVENT

Click Here to Register

F.H. PASCHEN
RAGNAR BENSON
MILHOUSE
BOWA

Are you interested in learning about how to enter or re-enter the trades?

The Red Line Extension project (construction tentatively scheduled for 2025), as well as many other major construction projects and developments in Chicago, will require a large, diverse workforce.

Join our Joint Venture Team, assist agencies, and union representatives to learn about apprenticeships that are opening up, as well as pre-apprenticeship programs that will prepare you to enter the trade workforce and build a rewarding career in the construction industry.

Schedule:

11:00 AM to 12:00 PM - Networking
- Meet with union representatives and assist agencies

12:00 to 1:00 PM - Lunch / Presentation
- Hire 360 will lead a discussion on how to enter (or re-enter) the building trades

FHP RAGNAR BENSON CONSTRUCTION MILHOUSE BOWA Jacobs

www.fhp-rb-milhouse-bowa.com

ENGAGE - CONNECT- ELEVATE

WORKFORCE OPPORTUNITY EVENT

DATE:
THURSDAY, SEPTEMBER 14, 2023
3:00 PM - 5:00 PM

LOCATION:
THE SALVATION ARMY RAY AND JOAN KROC CORPS COMMUNITY CENTER
1250 W. 119TH STREET | CHICAGO, IL

SCAN THE QR CODE OR CLICK THE LINK BELOW TO REGISTER FOR THIS EVENT

Click Here to Register

F.H. PASCHEN
RAGNAR BENSON
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Are you interested in learning about how to enter or re-enter the trades?

The Red Line Extension project (construction tentatively scheduled for 2025), as well as many other large construction projects and developments in Chicago, will require a large, diverse workforce.

Join our Joint Venture Team, assist agencies, and union representatives to learn about apprenticeships that are opening up, as well as pre-apprenticeship programs that will prepare you to enter the trade workforce and build a rewarding career in the construction industry.

Schedule:

3:00 to 4:00 PM - Networking
- Meet with union representatives and assist agencies

4:00 to 5:00 PM - Presentation
- Hire 360 will lead a discussion on how to enter (or re-enter) the building trades

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www.fhp-rb-milhouse-bowa.com

F.H. PASCHEN
RAGNAR BENSON
MILHOUSE
BOWA

Our Joint Venture Team, in partnership with Jacobs Engineering, was strategically formed to pursue the CTA Red Line Extension Design-Build project, bringing together local firms with CTA design and construction experience and a strong commitment to maximize the opportunities that this project will bring to the City of Chicago.

JOINT VENTURE TEAM:

F.H. Paschen (FHP) has completed over $1 billion in rail/transit/station projects - over $900 million for Chicago Transit Authority, including the Design-Build 95th Street Terminal Improvements project. FHP, as joint venture partner with Ragnar Benson and Jacobs as Lead Designer, is currently completing the NICTD West Lake Corridor project in Northwest Indiana, which is an eight mile extension of the South Shore Line.

Ragnar Benson Construction (RB) is one of the nation's most successful rail and heavy civil/bridge contractors. RB has worked for CTA, as well as several Class 1 railroads on capacity expansion, intermodal facilities, and yard construction projects. Currently, RB is completing the NICTD West Lake Corridor project with FHP.

Milhouse Engineering and Construction, Inc. (Milhouse) is a full-service engineering firm offering expertise in civil, mechanical, electrical, structural and environmental engineering, as well as construction management. Milhouse and F.H. Paschen completed the 95th Street Terminal Improvements project as a joint venture.

BOWA Construction is a Chicago-based general contracting and construction management firm. They have extensive experience in mass transportation with a portfolio of over $200 million, primarily on aviation-related projects at O'Hare International Airport. BOWA and FHP have recently completed CM contracts for building and infrastructure work in Chicago.

LEAD DESIGNER:

Jacobs is an international multidisciplinary professional engineering, planning, and construction management firm that has worked with CTA on numerous projects, including as Owner Representative on the Red Purple Modernization Phase One project and the 95th Street Terminal Improvements project.

FHP RAGNAR BENSON CONSTRUCTION MILHOUSE BOWA CONSTRUCTION Jacobs

DBE OPPORTUNITIES AND ENGAGEMENT

The Red Line Extension project will bring significant opportunities for DBE subcontractors, professional services firms, and non-construction vendors over the course of the project. Our Team is committed to maximizing these opportunities by providing mentorship and assisting DBE firms in building their portfolios in the transit sector.

Throughout the RFP process, our Team will be attending Outreach events and reaching out to the community to ensure that DBE firms are informed and aware of the opportunities that are available now and in the future.

PROPOSED RLE ALIGNMENT:

RLE TIMELINE:

Notification of Shortlist	May 2023
Issue Draft RFP to Proposers	June 2023
RFP Proposal Due Date	March 2024
Anticipated Design-Build Contract Award	4th Quarter 2024
Notice to Proceed (NTP)	4th Qtr 2024/1st Qtr 2025
Anticipated Project Duration	4 - 5 years from NTP

FOR BIDDING INFORMATION OR TO FIND OUT ABOUT FUTURE OUTREACH EVENTS, PLEASE VISIT OUR WEBSITE OR SEND US AN EMAIL:

Website:
www.fhp-rb-milhouse-bowa.com

Email:
redlineextension@fhpaschen.com

F.H. Paschen, Ragnar Benson, Milhouse, BOWA JV Outreach 01/26/2023

F.H. PASCHEN
RAGNAR BENSON
MILHOUSE
BOWA

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Project Manager

231-629-9782
Otto@ChicagoSystemsandSignals.com

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Sr. Electrical Project Manager

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Andrew Levy
President and CEO
Silver Line Systems Group, LLC

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info@silverlinesystemsgroup.com

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Contract Administrator

Kevin J. Chatary DBE
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MARCUS SHELTON
Founder
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marcus@mvlogistics.net

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Gerardo P. Sanchez
President

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www.sanchez-pc.com

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MBE/DBE Certified

PETER PALAPARTHI
Project Engineer
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- CALL FOR QUOTE -

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SANITIZE

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LAWN CARE

- CALL FOR QUOTE -

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CTA 63RD STREET DESIGN-BUILD

Delta provided multi-discipline engineering and construction phase services for this 68,535 SF one-story building with two storage mezzanines.

This facility serves maintain & repair over 125 different rail vehicles for maintenance & operations.

ELECTRICAL

Lighting design (removals, temporary, and final condition) for site, parking lot, grade floor, mezzanine, exterior shelter 1, storage shelter 2, oil storage, guard house, and pit.

FIRE PROTECTION

- System zone definition, sizing & layout
- Electric fire pump sizing & pump room layout
- Water main hook up & valve location
- New fire alarm system

PLUMBING

- 1,000 Gal underground oil/water separator
- High pressure hot water and steam wash system with distribution piping
- Rainwater drainage piping system
- Water systems (potable & non-potable)
- Sanitary waste & vent piping system
- Emergency eyewashes stations

DELTA ENGINEERING GROUP

Kat Porter
Sr. Marketing Coordinator

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ADA Ramps • Barrier Warrant Analysis • Drainage Systems • Erosion Control • Highway Geometrics • MOT • Parking Lots • Pavement Marking and Striping • Roadway Design • Signage • Traffic Signal Design • Utilities Coordination • Airport Aprons and Taxiways

STRUCTURAL ENGINEERING

Bridges • Foundations • Culverts • Repairs and Rehabilitations • Inspection Reports • Platforms • Retaining Walls • Sewer and Drainage Structures

MECHANICAL ENGINEERING

Pump Stations • HVAC • Equipment Specifications • Energy Management • Fire Suppression Systems • Instrumentation • Plumbing and Piping Systems

ELECTRICAL ENGINEERING

Complex Roadway Lighting • Intelligent Transportation Systems • CCTV, Security, Surveillance, Card Access Systems • Communication and Intercom Systems • Equipment Specifications • Life Safety and Fire Alarm • Power Distribution • Power and System Engineering • Exterior and Interior Lighting Design and Layout • Runway Lighting

DELTA ENGINEERING GROUP

Over 35 years of Infrastructure and Transportation experience

35 YEARS DELTA ENGINEERING GROUP

CONSULTING ENGINEERS (DBE/MBE)

DBE

EXPERIENCE AND CAPABILITIES

FOR Red Line Extension

DESIGN-BUILD PROJECT

RFQ #C22FT102829986

CHICAGO TRANSIT AUTHORITY

July 2023

For more information, please contact
Kat Porter, Sr. Marketing Coordinator
kporter@deg-america.com | 312-291-6576
111 W. Jackson, Suite 910 | Chicago, IL 60604

CIVIL/ROADWAY

CTA, RLE Ordinary Design of Acquired Properties

Site restoration, MOT, and utility disconnects for 24 residential properties for upcoming RLE Design-Build

CTA, 69th & 95th Street Bus Bridge & Turnarounds

Bus turnaround at 2 critical Red Line CTA stops, pavement design, and drainage studies

METRA, Itasca Station Parking Lot

176-car lot with ADA-compliance, landscaping, drainage reports, stormwater detention basin and drainage, plans for additional parking over abandoned spur track

IDOT, Henry & Rock Island Counties ADA Phase II Design

Sidewalks and ADA ramps at 150 quadrant locations

CDOT, CREATE GS9 Archer Ave & BRC ADA Phase I

8 ADA ramp quadrants and 12 driveways

CDA, Rehab of O'Hare Parking Lots B, C, & CVHA

Assessment & design for Lot B (1,648 spaces), Lot C (1,175), & CVHA (675); repairs to curbs, sidewalks, & medians; 3" surface milling & paving; re-grading low spots and ponding areas for drainage; new pavement markings with additional ADA stalls; replaced damaged signs and added new signs

TRAFFIC ENG / SIGNALS

CCDOTH, East Lake Avenue Bridge Rehabilitation

Crash analysis report & recommendations to include additional roadway lighting

IDOT, Mannheim Road Reconstruction (OMP)

Intersection Design Study (IDS), traffic signal plans for reconstruction, intersection lighting, temporary signal installation, traffic signal modernization

Village of Franklin Park, Franklin Avenue Reconstruction

IDS for 1.6 miles of Franklin Ave, geometric design to more than double traffic capacity, new and temporary traffic signals, interconnect plans for intersections

IDOT, Irving Park Road Relocation (OMP)

Maintenance of Traffic (MOT), temporary/final utility relocation, signal timings

COMMUNICATIONS

CTA, 9 stations (Brown Line to Kimball)

Public address systems, fire alarms, security, communication equipment layout, cable schedules

METRA, RID & SWS Fiber-optic Cable Infrastructure

39 stations, 8 facilities

102 miles of fiber-optic cable backbone, including under grade crossings and over bridges

METRA, Museum Campus New Commuter Station

Voice of Metra (VOM) based communications, fire alarm system

Cook County, Department of Corrections Campus

17 buildings, 7 court houses

CCTV system head-end equipment, pan-tilt-zoom (PTZ) receivers, video monitors

Illinois Tollway, I-294 ITS Fiber-optic Cable Systems

CCTV cameras, 85+ miles of single mode fiber-optic cable, handholes, Bluetooth

STATIONS

CTA, 9 stations (Brown Line to Kimball)

HVAC and plumbing, overhead and underground utilities, ADA-compliant roadway features, elevator connection, subsurface drainage, and communication systems

CTA, Western Station (Blue Line)

HVAC and plumbing for offices and toilets, utilities, and power distribution

CTA, Clark/Division Station (Red Line)

HVAC for offices, kiosks, and electrical rooms and ADA-compliant access

METRA, Crystal Lake Depot (UP-NW)

HVAC system optimization, plumbing for offices & toilets, power and lighting systems

METRA, 59th Street (ME)

Lighting design; VOM; visual information system and fire alarm plans; conduit and infrastructure for security cameras; HVAC and snow melt systems; coordinate with utility companies

YARD / MAINT. FACILITY

CTA, North Park Garage Addition

Fire protection systems including fire hose reel, HVAC, distribution panel board for electrical and mechanical maintenance, power layout for bus hoisting maintenance

METRA, 47th Street & Kensington Yards

HVAC for 62,708 SF, facility and track lighting, utility conduit trenches, security, Passenger Assistance Link (PAL), fenced storage area, ADA-accessibility

METRA, RID-Blue Island Yard & Pulaski Yard

Switchgear, transformer, and panel boards, power distribution modifications, HVAC, plumbing, ventilation

PACE, South Holland Acceptance Facility Improvements

HVAC, 480V electrical distribution, 350 kW emergency generator, motor control schemes, fire protection, plumbing

CDA, O'Hare Multi-Modal Facility

15 carwash bays featuring complete water recycling treatment (65% decreased water usage), 24 maintenance bays with hydraulic lifts, fire protection design for over 2 million SF of garage and indoor space; HVAC for 75,000 SF lobby

CDA, Maintenance & Storage Facility (MS&F)

HVAC and plumbing modifications to accommodate ATS system expansion, MS&F, ATS support building, and traction power sub-station

SUBSTATIONS

METRA, 47th Street Coach Shop

15kV unit substation design consisting of primary switch, stepdown transformer, 480V secondary breakers, HVAC for 5,750 SF

METRA, Millennium Station

Electrical, power, lighting, emergency generator systems, temporarily relocated HVAC system and rerouted existing high voltage feeders, 12.4kv sectionalizer, two 1,500kVa transformers and electrical space heating

METRA, SWS Wrightwood Station

Power and lighting for site and parking lot, building demolition

Our personnel are experienced at designing and developing IT applications in a wide variety of industries for all types of clients:

Industry experience:

- *Aerospace*
- *Aviation*
- *Biotechnology*
- *Communications*
- *Computer Security*
- *Data Processing*
- *Insurance*
- *Manufacturing*
- *Media/Radio Broadcasting*
- *Petrochemicals*
- *Sales*

Federal Government:

- *Department of Defense*
- *Department of Homeland Security*
- *Department of the Interior*
- *Department of Transportation, Federal Aviation Administration*

About the Company

Silver Line Systems Group was founded in 2020 by Andrew Levy, who serves as the CEO and Principal Consultant. Mr. Levy has extensive experience in engineering and technology, IT systems development and design, management, and business consulting. He earned a Master's degree in systems engineering from the University of Virginia and a Bachelor's degree in civil engineering, with a specialization in transportation systems, including airline economics and airport planning and design, from MIT.

IT Architecture and Application Development

Project Management

Advanced Technologies/AI/ML

Business Process Analysis and Optimization

Relational Databases

Internet Technologies

Technical Training

Not Sure How to Get Started?

Contact Us Today.

Silver Line Systems Group

Silver Line Systems Group LLC

4445 Corporation Lane, Suite 264
Virginia Beach, Virginia 23462-3262
USA

Phone: 571-360-6760
E-mail: info@silverlinesystemsgroup.com
Web: www.silverlinesystemsgroup.com

Still Using Yesterday's Technology?

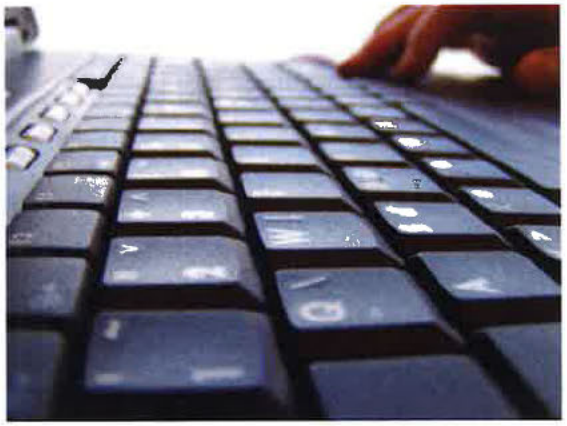
Struggling with Outdated Specifications?

We Can Help.

Silver Line Systems Group

Full-Service Systems Development

Whether your needs include systems specifications, detailed designs, state-of-the-art programming, testing, documentation, technical training, or managed delivery, we can help. At Silver Line Systems Group, we are experienced with the full systems-development life cycle for information technology projects. From conceptual design to post-production analyses, from writing specifications to managing projects, we have the experience to get your tech projects started and moving forward.



Technical Skills

Our technical expertise covers the gamut of information systems technologies and includes relational databases, web technologies, AI systems, and agent-based software design and object-oriented programming.

Management Capabilities

If your needs include the development of project plans, timelines, and budgets, we can call upon our backgrounds in management, finance, and IT to assist you with technical project management. We can supervise a single task or an entire cross-enterprise systems-development effort.

Training

At Silver Line Systems Group, we are also experienced in conducting on-site training in order to get technical personnel up-to-speed on software programming tools and design strategies. We can even customize a training course to fit your specific domain or business application.

Get on the Right Track

Need help creating order out of chaos?

Photo credit: Timo Breidenstein

We can help you make sense of requirements, assist you in defining your business application, and aid you in conceptualizing your needs.

Silver Line Systems Group

4445 Corporation Lane, Suite 264
Virginia Beach, Virginia 23462-3262
USA

Phone: 571-360-6760
E-mail:
info@silverlinesystemsgroup.com
Web: www.silverlinesystemsgroup.com

DIVERSITY

The Conference of Minority Transportation Officials is now accepting scholarship applications for the 2023-2024 academic year

To be considered, a fully completed application and accompanying documentation must be submitted by June 30, 2023
@ https://www.comtochicago.org/

COMTO CHICAGO

COLLEGE BOUND, KNOWLEDGE IS POWER

COMTO Chicago Scholarships are awarded annually to students enrolled and attending an accredited college or university, seeking transportation related careers in the following majors:

- Aviation
- Finance
- Business Administration
- Computer Science
- Accounting
- Environmental Science
- Architecture
- Planning
- Communication
- Civil, Chemical, Structural, Mechanical and/or Electrical Engineering

From: Da Silva, Morayma
To: Molly Mulcrone
Subject: FW: Intro to Mitchell Steel Incorporated
Date: Friday, July 21, 2023 1:22:29 PM
Attachments: image002.png
City of Chicago Mitchell Steel WBE Certification 2022.pdf

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RAGNAR BENSON

Morayma Da Silva| VP of Contract Compliance
Office: 815.636.3019
Cell: 815.329.8088

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From: Maureen Mitchell <maureenfmitchell2012@gmail.com>
Sent: Tuesday, July 18, 2023 1:48 PM
To: Da Silva, Morayma <Morayma.DaSilva@williamcharles.com>
Subject: Intro to Mitchell Steel Incorporated

Hi Morayma,
It was so very nice to meet you today at the CTA event. Looking forward to learning more about the Red Line Expansion project in the coming months.
As we discussed, Mitchell Steel Incorporated specializes in steel reinforcement. I employ Union Ironworkers. You can visit my company website at
mitchellsteelinc.com
I am a certified WBE with the City of Chicago. I have attached my WBE certification for your files.

Would love to start a dialogue with you on any upcoming work you have a need for a steel reinforcing contractor.
Respectfully,
Maureen

Maureen F. Mitchell
President
Mitchell Steel Inc.
630 337 7412
mitchellsteelinc.com

CITY OF CHICAGO

DEPARTMENT OF PROCUREMENT SERVICES

MAY 03 2022

Maureen Mitchell
Mitchell Steel, Incorporated
124 Northgate Pl.
Burr Ridge, Illinois 60527

Dear Ms. Mitchell:

We are pleased to inform you that **Mitchell Steel, Incorporated** is certified as **Women-Owned Business Enterprise ("WBE")** by the City of Chicago ("City"). This certification will remain effective for as long as your firm continues to meet all certification eligibility requirements and is contingent upon the firm affirming its eligibility by filing an **annual No-Change Affidavit** each year. In the past, the City has provided you with an annual letter confirming your certification; such letters will no longer be issued. Therefore, we require you to be even more diligent in filing your **annual No-Change Affidavit 60 days** before your annual anniversary date.

It is now your responsibility to check the City's certification directory and verify your certification status. As a condition of continued certification, you must **file an annual No-Change Affidavit by your anniversary date of April 15th.** Please remember, you have an affirmative duty to file your No-Change Affidavit 60 days prior to the anniversary date for timely processing. Failure to file your annual No-Change Affidavit may result in the suspension or rescission of your certification.

It is important to note that you also have an ongoing affirmative duty to notify the City of any changes in ownership or control of your firm, or any other fact affecting your firm's eligibility for certification **within 10 days** of such change. These changes may include but are not limited to a change of address, change of business structure, change in ownership or ownership structure, change of business operations, gross receipts and or personal net worth that exceed the program threshold. Failure to provide the City with timely notice of such changes may result in the suspension or rescission of your certification. In addition, you may be liable for civil penalties under Chapter 1-22, "False Claims", of the Municipal Code of Chicago.

Please note – you shall be deemed to have had your certification lapse and will be ineligible to participate as a **WBE** if you fail to:

- File your annual No-Change Affidavit within the required time period;
- Provide financial or other records requested pursuant to an audit within the required time period;
- Notify the City of any changes affecting your firm's certification **within 10 days** of such change; or
- File your recertification within the required time period.

Please be reminded of your contractual obligation to cooperate with the City with respect to any reviews, audits or investigation of its contracts and affirmative action programs. We strongly encourage you to assist us in maintaining the integrity of our programs by reporting instances or suspicions of fraud or abuse to the **City's Inspector General at chicagoinspectorgeneral.org, or 866-IG-TIPLINE (866-448-4754).**

Be advised that if you or your firm is found to be involved in certification, bidding and/or contractual fraud or abuse, the City will pursue decertification and debarment. In addition to any other penalty imposed by law, any person who knowingly obtains, or knowingly assists another in obtaining a contract with the City by falsely representing the individual or entity, or the individual or entity assisted is guilty of a misdemeanor, punishable by incarceration in the county jail for a period not to exceed six months, or a fine of not less than $5,000 and not more than $10,000 or both.

Your firm's name will be listed in the City's Directory of Minority and Women-Owned Business Enterprises in the specialty area(s) of:

NAICS Code(s):

238120 - Steel Reinforcing Contractors

Your firm's participation on City contracts will be credited only toward **WBE** goals in your area(s) specialty. While your participation on City contracts is not limited to your area of specialty, credit toward goals will be given only for work that is self-performed and providing a commercially useful function that is done in the approved specialty category.

Thank you for your interest in the City's Minority, Women-Owned Business Enterprise, Veteran-Owned Business Enterprise and Business Enterprise Owned or Operated by People with Disabilities (MBE/WBE/VBE/BEPD) Program.

Sincerely,

Aileen Velazquez
Chief Procurement Officer

AV/rn

From: Da Silva, Morayma
To: Molly Mulcrone
Subject: FW: CTA Red Line Extension
Date: Friday, July 21, 2023 1:20:14 PM
Attachments: image001.png

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RAGNAR BENSON

Morayma Da Silva| VP of Contract Compliance
Office: 815.636.3019
Cell: 815.329.8088

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From: Luckie, Carlos <eduardo.luckie@wabtec.com>
Sent: Wednesday, July 19, 2023 10:21 AM
To: Da Silva, Morayma <Morayma.DaSilva@williamcharles.com>; Sluiter, Elizabeth <Elizabeth.Sluiter@williamcharles.com>
Subject: CTA Red Line Extension

Hola Morayma and Elizabeth,
It was a pleasure meeting you yesterday and I appreciate your time as you were extremely busy.
Just wanted to follow up to our conversation and reiterate the interest of Wabtec/XO Rail to participate in this important project.
As I told you our expertise is in the Signaling and Communications sector of the railroad industry.
I am sure that in the past we have worked together in other projects so hopefully it will facilitate our conversations.
Please let me know when it would be a good time to start talking about this project.
Thanks.

CARLOS EDUARDO LUCKIE
Digital Electronics Sales Manager, Signaling & Solutions

Wabtec Corporation

M. 913.669.8242
WabtecCorp.com

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RENEW. REVITALIZE .RESHAPE

SUSTAINABLE REAL ESTATE DEVELOPMENT & ENVIRONMENTAL CONSULTING FIRM

Victoria Wilson
PRESIDENT AND CEO

N.U.E.
Naturally Urban

ABOUT US

Naturally Urban Env ronmental Inc. s a soc al green enterpr se prov d ng susta nable real-estate project development, energy eff c ency, env ronmental consult ng serv ces and products

- Green and eco-fr endly product d str but on and vendor resource
- Susta nable & Env ronmental Consult ng Serv ces
- St mulate susta nable-soc al empowerment n res dent al and commerc al real estate development n urban commun t es to ensure cleaner, safer ndoor spaces.

THE FUNDAMENTAL PREMISES OF OUR OPERATION

RENEW
hrough educa ng clien s on eco friendly projec planning.

REVITALIZE
hrough sus ainable real es a e developmen in urban ci ies.

RESHAPE
communities while reducing carbon-footprints of the construction industry.

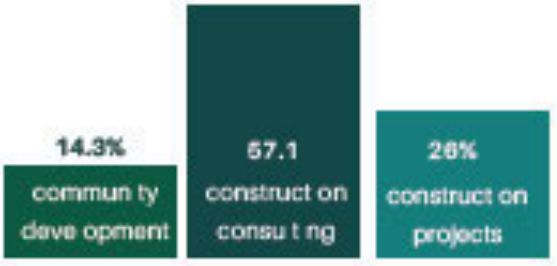
SERVCES

Naturally Urban Environmenal Inc. s pos t oned to make money through the sa e of our products and serv ces w th n the construct on, susta nab ty, and rea estate ndustr es.

Our products and serv ces nc ude:

- Construct on Project Management Serv ce
- Strateg c Susta nab e P ann ng 1 1 consu tat on
- Env ronmenta F e d Assessor and Consu t ng Serv ces
- Green Renovat on and Des gn Consu t ng
- Eco Deve oper and Retrof t Des gn Consu tat on
- Green Renovat on and Retrof t Construct on Project Management
- Eco Deve oper and Retrof t Green Homes and Commerc a Spaces
- So ar Energy Consu t ng and System Des gn Project Management

- NUE, Inc has secured construct on projects serv ce for 2022-23 total of $2.35M
- 2 Commun ty Development Contracts, 1 Susta nab l ty Pol cy and Plann ng n Cook County, 1 Workforce Development Curr culum
- 2023 launch of NUE Env ronmental and Renewable Energy D v s on



NACIS CODES

541620, 611710 , 541990 , 611430, 541690, 423510, 238350, 238320 , 238310

Insured $1,000,000/General Liability $500,000 /WC Environmental Professional Errors and Omissions

Women/Minority-owned business enterprise Certified , Illinois & Cook County

DUNS Number: 11-747-5828

PROJECTS

Chicago Neighborhood Initiative (CNI)

Community Development Corporation : October 2021-Present

NUE, Inc. was contracted as construct on manager for a $4.5 m ll on dollar portfol o for the Department of Commerce & Econom c Opportun ty (DCEO); Rebu ld Ill no s D stressed Commun t es Phase 2 grant for bus nesses and commun t es mpacted by c v l unrest of 2020.
NUE, Inc. s CNI (grantee) pr nc pal project po nt of contact for sub-grantees, contractors and serv ce prov ders. As CNI construct on manager, NUE, Inc. prov des weekly construct on project overs ght n work ng relat onsh ps w th CNI's des gnated team. The C ty of Markham Ill no s s a sub-grantee rec p ent of $1.36M ll on rebu ld bus ness corr dor mprovement grant for 33 ut l ty scale smart c ty "Intell street" l ght pole retrof t to be completed by Apr l 2023.

Garfield Public Library 6348 S. Archer , Chicago IL

Chicago Public Library : October - November 2021

NUE, Inc. was contracted for commerc al exter or and nter or clean ng of 3500 sq. ft. Ch cago Publ c L brary fac l ty. Scope of work cons sted of masonry br ck gentle, low-pressure power wash and mortar sealant appl cat on. Add t onal nter or clean ng ncluded lam nate floor str pp ng and wax ng of v nyl t le floor ng, carpet clean ng w th a low speed floor buffer and clean ng pad or brush, spot removal and deep carpet treatment.

5060 S. State St. Chicago IL

Medical Business Building : May 2021 - June 2021

NUE, Inc. completed the mold remed at on and asbestos abatement for a 2 story med cal bus ness fac l ty. Scope of work ncluded the replacement and repa rs to broken and m ss ng floor t le to encapsulate presumed mast c and ACM for occupat onal and ma ntenance purposes. Floors rece ved epoxy clear coat ng for seal ng. Add t onal perm tted abatement of 137LF of presumed ACM of p pef tt ng and nsulat on n basement prepared under IDPH regulat ons. NUE, Inc. mold remed at on and demol t on was completed for wet drywall, non-salvageable and glued down carpet mater als, 18,850 Sq. ft., clean ng and san t z ng walls, floors of 20,140 Sq. ft.

N.U.E.

Naturally Urban

CONTACT US

Off ce: 1449 Street, M ch gan Avenue 304, Ch cago, IL 60605

708-529-8762 773-392-4546

V ctor a@natura yurbanenv ronmenta .com

www.natura yurbanenv ronmenta .com

LICENSE&CERTIFICATIONS

- L censed Genera Contractor L
- Susta nab e Urban Deve opment
- Cert f ed PV So ar nsta er
- ComEd Energy Eff c ency Serv ce Prov der.
- Lead RRP Contractor
- Asbestos and Mo d Awareness, OSHA Construct on Safety, HAZWOPER 40 hours project management tra n ng.
- Pr nc p e Env ronmenta Sc ent st
- no s Commerce Comm ss on D str buted Generat on & Energy Eff c ency nsta ers
- NABCEP PV Assoc ate Cert f cat on Pend ng
- Genera Contractor L cense (N, MO, TN) Pend ng

VICTORIA WILSON

LICENSED GENERAL CONTRACTOR , ENVIRONMENTAL SCIENTIST & SUSTAINABILITY CONSULTANT

PROJECTS

Joint Venture General Contractor
Sisters in Cinema

Non-for Profit: March 2020 - Present

Jo nt venture genera contractor for the 4,865 Sq. ft. Commerc a storefront property n the Ch cago South Shore commun ty. Th s fac ty s be ng renovated to house a non prof t commun ty center w th event space, a 45 seater theater w th a techno ogy room, 2 c assrooms, a conference room, 3 off ce spaces, 4 ADA access b e bathrooms, a wet bar, and k tchen. **NUE, Inc.**'s $250,000 scope of work nc udes; fram ng, drywa , e ectr ca and p umb ng f xtures, f oor ng and f n sh for owner occupancy.

General Contractor
995 S. Central Ave Fire House

Municipality Project: May 2020 - January 2022

NUE, Inc. was contracted for mold remed at on and construct on renovat on upgrade of the 1,500 sq. ft. F re House for the mun c pal V llage of Un vers ty Park. Project est mated budget of $120,000.00 for the repa r and replacement of k tchenette, 2 bathrooms, sleep ng quarters and common areas.

Construction Project Manager
360 Realty & Development

Real Estate Developer : May 2015 - Present

NUE, Inc. Comp eted 15 s ng e fam y renovat ons w th hard money enders w th project budgets rang ng from $75,000 $150,000 for pr vate rea estate nvestors. Average RO of 60% upon st ng and sa e of homes. Oversaw perm tt ng, subcontractor procurement draws and safety superv s ons.

Construction Project Manager
Blu Box Homes

Real Estate Developer: April 2019 - December 2019

15 Un t commerc a res dent a bu d ng renovat on w th a project budget of $250,000.00. Address ng a outstand ng C ty of Ch cago v o at ons, contractor procurement and week y reports. Fu rep acement and repa r of f at roof, e ectr ca system upgrades and p umb ng updates.

From: Da Silva, Morayma
To: Molly Mulcrone
Subject: FW: ProjectHuddle LLC Introduction
Date: Friday, July 21, 2023 1:18:18 PM
Attachments: image001.png
image002.png
image003.png

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FYI

RAGNAR BENSON

Morayma Da Silva| VP of Contract Compliance
Office: 815.636.3019
Cell: 815.329.8088

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From: Disha Katwala <dkatwala@projecthuddlellc.com>
Sent: Thursday, June 15, 2023 3:09 PM
To: Da Silva, Morayma <Morayma.DaSilva@williamcharles.com>; Sluiter, Elizabeth <Elizabeth.Sluiter@williamcharles.com>
Subject: RE: ProjectHuddle LLC Introduction

Thank You so much, looking forward to speaking with you soon. If you need any further information then please do not hesitate to contact.

Thank You

Disha Katwala
Founder & CEO,
ProjectHuddle
PROUD TO BE WOMEN OWNED
DBE/WBE/WOSB CERTIFIED
194 Ketten Dr
Naperville IL 60564
PH: 630-450-0886
www.projecthuddlellc.com

From: Da Silva, Morayma <Morayma.DaSilva@williamcharles.com>
Sent: Thursday, June 15, 2023 2:50 PM
To: Disha Katwala <dkatwala@projecthuddlellc.com>; Sluiter, Elizabeth <Elizabeth.Sluiter@williamcharles.com>
Subject: RE: ProjectHuddle LLC Introduction

Thank you for your email we will go through the info you provided add it to our calendar and get back to you with more details of the job.

Regards,

RAGNAR BENSON

Morayma Da Silva| Vice President of Compliance
Office: 815.636.3019
Cell: 815.329.8088
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From: Disha Katwala <dkatwala@projecthuddlellc.com>
Sent: Wednesday, June 14, 2023 2:26 PM
To: Sluiter, Elizabeth <Elizabeth.Sluiter@williamcharles.com>; Da Silva, Morayma <Morayma.DaSilva@williamcharles.com>
Subject: ProjectHuddle LLC Introduction

Good Afternoon, Morayma and Elizabeth,

It was a pleasure meeting you last week at the CTA RLE Outreach event. I would love to connect with you either over the phone or in person and see if there are any opportunities either with RLE or any other projects where you think ProjectHuddle can provide our services. See attached is our company services brochure, we currently have couple ongoing project with CTA, CDA and Tollway. I look forward to hearing from you.

We Provide below Professional/Construction Management services:

Project Controls (Scheduling, Cost Estimation, Cost Control)
Quality Management

Closeout Management
Construction Management
Site Inspection
Office Engineering/Document Control
Project Management

Thank You

Disha Katwala
Founder & CEO,
ProjectHuddle
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We are proudly veteran owned and aspired to be an Equal Employment Opportunity and Affirmative Action employer, including females, minorities, protected Veterans, and those with disability.

CAPABILITY STATEMENT

Founded in 2020, P Sanders Consultancy (PSC) has over 25 years of experience in professional services. Consisting of US Air Academy graduates with backgrounds in Consulting, IT Project Management, Vendor Management, Construction, Transportation, and People Management. PSC is committed to providing top-quality program oversight and owner's representative services.

PROGRAM MANAGEMENT
Technical Trainer, Process Improvement, Project Manager, Engagement Manager, Recruitment Manager, Communications Management, Transportation Infrastructure, Vendor Management, Delivery and Implementation, Change Management

OWNERS REPRESENTATIVE
Project Oversight, Strategic Planning, Cross-Functional Team Leadership, Architecture & Design, Lease & Contract Negotiation, Cost Control/Value Management, Team Building, Client Relations, Entitlements, Permitting, DOT Volpe Project Monitoring, SHPO Reviews, FRA RWP (Roadway Worker Protection), FAA SIDA Operations

PROJECT CONTROLS
Schedule Management, Scope Development and Management, Quality Management, Risk Management, Time Management, Resource Management, Operations Resilience, Performance Metrics (KPIs)

COMMUNITY ENGAGEMENT
Community Building, Community Education, Community Organizing, Deliberative Dialogue, Engaged Research, Institutional Engagement

INFORMATION TECHNOLOGY
Business Analyst, Cloud Computing, Database Support

For additional information about our capabilities, please visit our website www.pscchicago.com or contact our office at (312) 802-1917 or (312) 722-1622. You can email us at info@pscchicagoil.com

Principals:

Kevin Keene, MA: Chicago native providing strategic guidance, methodical approach, and collaboration activities for public and private organizations.

Paul Sanders, PMP: Proven leadership in collaborative team building and client engagement working in both Public Sector and Fortune 25 companies.

Key Projects: Chicago Union Station 2014-18, Walgreens Corporate Relocation & Office Buildout - Old Chicago Post Office 2018 - 20

NAICS Codes: **541611** Business Management Consulting

DOT DBE Certification: Effective November 20, 2020

Professional References

Amtrak – Dr. Dave Handera, VP Stations/Facilities, Property and Accessibility

City of Denver – Earl Jackson, CFO Dept of Transportation and Infrastructure

Cook County Dept of Emergency Management and Regional Security – Tom Tilton, Deputy Director for Operations

Gerald R. Ford International Airport – Paul Beauchamp, Airport Security Coordinator

Metropolitan Transit Authority (MTA) – Patrick Warren, Chief Safety & Security Officer

Pepper Construction – Michael Stensland, SVP

Walgreens Boots Alliance – Amanda Quinton, Sr. Dir, Workplace Solutions

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SUMMARY AND QUALIFICATIONS

Hands on and polished operations excellence executive with 20 years of international Project Management, Organizational Development, Manager Management, and Global Supply Chain experience. A United States Air Force Academy graduate with proven leadership in collaborative team building and client engagement working in both Public Sector and Fortune 100 companies. Widely recognized as an exceptional communicator, skilled in working at multiple levels within organizations and able to motivate and inspire key stakeholders to think more broadly.

Global Strategy **Executive Level Communications** **Decision Making Facilitation**

PROFESSIONAL EXPERIENCE

AMAZON Global Real Estate Facilities Management (GREF), Seattle, WA | Chicago, IL | London, UK
Sr. Manager Global - Business Partnering
11/07/22 – Present
Primary point of contact for Worldwide Amazon Store senior business leaders (CEO/SVP, and VP) understanding their changing workplace needs while advising on real estate strategy in support of their business goals.

AMAZON WEB SERVICES, Seattle, WA | Chicago, IL | Washington D.C.
Principal Program Manager- Global Location Strategy
02/15/21 – 11/07/22
Creates strategy to guide AWS (and more broadly Amazon) decisions on where to grow, maintain, or reduce teams across the globe. Additionally, provides intelligence to aid the AWS CEO and his leadership team in making location decisions that will help them accomplish their business objectives and better serve customers. Led three global cross-functional teams developing critical business strategies: 1) Amazon/AWS "return to office" in response to the global Covid pandemic. 2) Sub-Saharan African growth strategy. 3) Developed a data aggregating index tool where resultant insights formed a global location expansion strategy.

P SANDERS CONSULTANCY LLC, Chicago, IL
Program Management & Organization Development Consultant/Principal
01/16/19 – Present
Provides end to end program management consulting services specializing in commercial real estate development and transportation infrastructure. Serving both public and private sector clients. Consulting services include capital program management, operations management, business services, construction management oversight, PMO support and leadership development, program governance, organization development and change management. Diversity and Inclusion goal attainment. DOT certified DBE.

WALGREEN'S (Contractor), Chicago IL Contract expired March 30, 2020.
Senior Program Manager – Corporate Relocation Deerfield to Chicago Old Post Office.
10/2018 - 03/2020
Responsible for the end-to-end implementation of a major transformation program (move into the Old Post Office building) including but not limited to communication, scope, schedule and budget. Assigned to the global PMO organization and reporting directly to the Walgreens CHRO and CIO. Program consists of Design & Build Construction,

IT/Infrastructure Solution Design/Implementation, and Strategic People & Change Management work streams. Program team consists of employee and contractor PMs and service providers. 50+ fully allocated resources. Overall, $44.5M budget. Used project management (waterfall & agile) techniques to achieve project/ program goals within budget and deadlines while managing project risks.

- ✓ Established program governance and management plans and tools.
- ✓ Oversee the strategic and daily cadence of meetings and required communication channels.
- ✓ Facilitated key decision making amongst the program sponsors and provided specific recommendations where appropriate.
- ✓ Delivery of a new 200k sq. ft space on schedule and under budget.
- ✓ Facilitated the development of new IT organization structures, internal and external communication strategies, and the eventual relocation and training of 1800 employees and contractors.

AMTRAK, Chicago IL
Senior Program Manager / Facilities Management Chicago Union Station
Construction Manager
11/2014 – 09/2018
Led the Facilities Management Group comprised of 25+ employees and contractors. Responsible for hiring, training, development and evaluations. Management oversight of the annual operating and maintenance budget for Chicago Union Station. Manage the relationship between Amtrak and CBRE Asset Management & PM teams. Led design and build development teams for State of Good Repair Capital Projects including the establishment of a10-year capital plan.

- ✓ Successful delivery of a 5-year $60M State of Good Repair construction program. All projects (15) were delivered on time and on budget. Scope included design, budget justifications and requests, SOW development, contractor procurement, execution, financial management, program reporting and commissioning to include all invoice approvals, financial reporting, reforecasting, and (2) D.O.T. successful audits.
- ✓ Identified key continuous improvement opportunity. Initiated and led a multi-year supplier reorganization program delivering 19% reduction over three years in the annual Operating and Maintenance budget; concurrently raising the eCSI (customer satisfaction) scores for overall station experience from last place amongst Amtrak major hubs to tie for 1st place.
- ✓ Led a cross functional continuous improvement effort to reorganize the Amtrak "major hub" boarding program. Created (3) distinct customer groups, "Assisted", "Priority", and "General Boarding." Identified and realized an additional financial benefit from Priority Boarding generating $1M in incremental revenue over 3 years. eCSI (customer satisfaction) scores for "ease of boarding" increased from bottom 3rd to tying for 1st amongst major hub stations.

P LOWELL SANDERS HOLDINGS LLC, Chicago, IL
Commercial Real Estate-Hospitality Development
Organization Development Consultant/CEO/Founder
2010 - 2015
Created and led cross functional teams comprised of CEOs, CFOs, owners, marketing analysts, legal, commercial real estate developers, accountants, institutional investment managers, and hotel operators in the development of an entirely new lifestyle "niche" hospitality brand culminating in presentations to major international hotel companies for possible inclusion into their brand portfolios.

UNITED AIRLINES, San Francisco, CA | Chicago, IL
Director Supply Chain Quality United Services Maintenance Repair & Overhaul Division
Reported to the Senior Vice President- Division Head
2008 - 2010
Executive leader for the new United Services MRO worldwide spare parts vendor management group. Manager of managers. Responsible for hiring, training, development and evaluations. Served as the primary point of contact for key OEM's and external service vendors (SVP level) on sourcing, performance, and warranty issues. Personally, managed the relationship with Boeing, Airbus, BE Aerospace (Seats), and Panasonic (IFE-in-flight entertainment.) Sponsored continuous improvement initiatives employing TQM/ Lean/Six Sigma/DMAIC. Used project management techniques to achieve project/ program goals within budget and deadlines while managing project risks.

General Manager Cabin Appearance United Services Line Maintenance
Reported to the Vice President Line Maintenance and Cabin Appearance
Strategic leader of the global network of cabin cleaning vendor partners and management oversight group with a combined annual budget of $70M. Responsible for hiring, training, development and evaluations. Manager of managers. Served as the standard bearer for cleaning standards and created a culture of clean and pride. Provided weekly program updates to the UAL Board of Directors, division level joint steering committee members as well as other senior leaders.

ARAMARK CLEANROOM SERVICES, San Francisco, CA | Chicago, IL
Assistant (Acting) General Manager
Reported to Group Manager Aramark Uniforms
2005 – 2008
Led the operations of a 21,000sf Industrial Class 10 commercial laundry facility, total employees - 150 union and non-union. Pharmaceutical cleanroom customer area of responsibility comprised of 19 Midwest states, 4 Pacific Northwest states (Oakland CA. distribution center), Puerto Rico and Mexico. P&L responsibility with annual revenue of $17 million. Ensuring compliance with customer quality and cGMPs standards.

NOVARTIS PHARMACEUTICALS, Grand Rapids, MI
Sales Representative (Management Development Candidate)
Novartis Consumer Health (Gerber Baby Products Aseptic Foods) Sterile Products, Fremont, MI
Business Unit Supervisor (Manufacturing/Supply Chain)
2003 – 2005
Responsible for a crew of 25 shift workers in the manufacturing of baby food. Ensured training on and compliance with FDA regulations and cGMPs

COMAIR DELTA CONNECTION INC. Cincinnati, OH
Pilot
2002 – 2003

U. S. AIR FORCE, Wichita, KS
KC-135R pilot (Flight Officer) FAA Commercial Pilot Certificates and B707 Type Rating
1998 – 2002

EDUCATION

United States Air Force Academy
B.S. Basic Science (Minor Biochemistry), Colorado Springs, CO

University of Oregon Eugene
B.S. General Science, Eugene, OR

Project Management Institute
Project Management Professional (PMP), Newtown Square, PA

AWARDS/COMMUNITY SERVICE

04/20 – Present Chicago Catholic Charities – Food Panty Volunteer
2019 Chicago AIA "Interior Design Award" – Chicago Union Station Great Hall /Skylight Project Team Lead
2017 Chicago AIA "Interior Design Award" – Chicago Union Station Burlington Room Project Team Lead
2016 Landmarks Illinois RBIC Award – Chicago Union Station Burlington Room Project Team Lead
ACE Mentorship Program Champion
Aramark Management Institute Graduate Class of 2008 /Aramark Performance Excellence Award Winner 2007
Aramark Cleanroom GM of the year 2007
Distinguished Graduate KC-135R Training 2000

REFERENCES

Available upon request

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linkedin.com/in/kevinakeene

Summary

As Vice President, Consulting Services, I lead a remote team of 25, delivering over $30M+ revenue annually in the day-to-day execution of SaaS delivery for Fortune 500 and large State and Local Government Clients across North America.

KEY SKILLS:
1## TEAM LEADERSHIP: providing strategic guidance, methodical approach, and talent development to craft a collaborative, high performing team
2## REVENUE GENERATION: partner with Sales in pre-qualification and scoping to ensure high-quality deals are sold driving recurring revenue
3## ABILITY TO SCALE: creating measurable delivery processes, systems, and technology to facilitate Client success year over year

RECENT HIGHLIGHTS:
Built and led a team of 25 people in the US with delivery of ~$30M+ in services annually
Defined and implemented new deployment processes and services offerings for new SaaS products in line with growth of the business
Incorporated performance metrics (utilization, CSAT, TTV) into deployment methodology to track success and increase revenue

Want to connect? Email me at: kevin.a.keene@gmail.com

More about me:
Former IT project manager for Target Corp
Industry backgrounds in SaaS, IoT, Healthcare, Retail, Financial Services, Logistics
Led teams in companies from Startup to Fortune 500
American University (MA) and Air Force Academy graduate (BS)

Experience

Vice President Consulting Services

Everbridge

Apr 2022 - Present (6 months +)

• Responsible for implementation of 25 Professional Services (PS) offerings for Critical Event Management (CEM) use case in Healthcare/Life Sciences, Financial Services, Retail, State/Local Government, Transportation, and Higher Education verticals across North America. Executed Go-to-Market strategies for Vaccine Distribution and CEM resulting in ~$30M in bookings per year and ~$25M in service delivery driving 30% growth YoY

• Builds relationships with Senior/C-level decision makers to drive Enterprise level engagements with total contract value (TCV) between $300K-$1M; outcomes include driving support for a critical event management programs across multiple highly regulated industries

• Improved pricing systems and metrics to achieve growth goals; created inclusion sheets and scaled pricing model to define consistent pricing for services as well as defined technical scope of deployments. Benchmarked Statement of Work (SOW) best practice to expand custom integration best practice in line with Client expectations.

Director Professional Services

Everbridge

2014 - Apr 2022 (8 years 4 months)

• Delivers Professional Services by applying cost accounting and agile/waterfall project management methodologies to ensure large-scale engagements are delivered on time and within budget; reduced time-to-value for CEM deployment from 138 to 103 days with 83% of active projects delivered under budget.

• Responsible for recruitment, training, and retention of 6 Solution Consultants in deployment of over 50 CEM projects for mid-sized to Enterprise customers; created staffing model to expand PS organization, adding 4 Engagement Managers and 10 Technical Account Managers for large scale deployments and consultative support for the contract duration.

• Manages implementation of 100+ IT Alerting and Mass Notification solutions for corporate, IT, Healthcare and Financial clients across North America; created turnkey provisioning model to support faster delivery of core functionality, data integration (SFTP/REST API), and integration of consumer facing applications resulting in 96% of projects delivered on-time and within budget and time-to-value decreased from 130 to 99 days

• Program Manager for Peruvian federal government client; deployed nationwide digital Public Warning system providing cell broadcast (CBC) telecommunications to ~25M mobile users across 4 carrier networks; built 2 data centers, integrated CBC with over 100 cell controllers within guidelines of Proficient in matters involving service pricing, contract administration, and problem resolution for services backlog while ensuring compliance with contract terms.

Principal Consultant

Trexin Consulting

May 2013 - Jul 2014 (1 year 3 months)

Works directly with client teams in a collaborative environment to provide value added input, deliver projects built around identified and strategic issues, and ensure the delivery of high levels of client satisfaction.

• Delivered outsourcing strategy across 8 solution vendors to gain market share of up to 1M uninsured public exchange health insurance consumers within State of Illinois

• Managed the agile work streams of 2 vendor teams, 3 business analysts,2 technical architects, and 2 data modeling analysts for $1.8M Healthcare Co-Op start up

• Responsible for integration, testing and implementation of eCommerce webpage for "Get Covered Illinois" healthcare site utilizing SaaS technology

Senior Distribution Operations Manager

Target

Aug 2011 - Jan 2013 (1 year 6 months)

Responsible for strategic planning of daily operations at 2 Distribution Centers, promoted collaborative Supply Chain focus on overall building performance, led a positive environment ensuring operational efficiency was maintained and continuously improved.

• Deployed $25M in digital automation warehousing technology across 4 retail distribution centers; new support plan reduced service calls by 30%, improved operational compliance from 75% to 98%

• Implemented enterprise wireless upgrade project for 25 retail distribution centers, reallocated bandwidth during peak period, reduced system downtime from 40 min to <45 sec

Senior IT Project Manager

Target

Dec 2010 - Aug 2011 (9 months)

Responsible for validation of strategic business case for SAP in Canadian retail expansion

• Incorporated new software applications to support retail store expansion, presented concept and ROI data to senior executives (VP/CIO); secured $5M to build SAP retail lab

IT Project Manager

Target

Mar 2009 - Nov 2010 (1 year 9 months)

Responsible for project management of 50K+ color coupon printers in 1750+ retail locations nationwide. Coordinated hardware and software procurement and implementation plans responsible for overall cost and schedule.

• Instituted contracts for purchase of $50M in Point-Of-Sale (POS) hardware and services, completed 18-month project with cost savings of more than $1.5M by improving efficiency of rollout plan in line with Change Management approach

Business Analyst

Target

Jul 2007 - Mar 2009 (1 year 9 months)

Responsible for business process re-engineering activities for Delivery Center of Excellence, coordinated best practices and technical activities across IT Development, Security, Testing and Change Management teams.

• Led Supply Chain Delivery Center of Excellence (COE) team of 10 Software Engineers in execution of Agile project plan, deployed over 50 software patches for Manhattan integration with custom Supply Chain management system (3D), no delays to 24/7 operation

Intelligence Officer

United States Air Force

May 1996 - Feb 2007 (10 years 10 months)

Responsible for leading analysts in the creation and dissemination of all-source intelligence products utilizing classified data, systems, and tools for operational users worldwide in support of national security initiatives.

Education

United States Air Force Academy

BS, Political Science

1992 - 1996

American University

MA, International Economic Policy/Multinational Corporations

2003 - 2006

Skills

Leadership • Vendor Management • Team Leadership • Strategy • Strategic Planning • Change Management • Supply Chain Management • Management • Project Management • Operations Management

DCEK

We build, launch, and scale.

MO OMER, CEO

STEVE MAHON, PRESIDENT

Capability Statement

DCEK Group, LLC provides high quality software and hardware system design, architecture, and engineering solutions.

CORE COMPETENCIES

SOFTWARE

- Workflow management systems
- Data pipelines and integrations
- Cloud infrastructure & security

HARDWARE

- Robotics
- Computer-assisted design
- Rapid prototyping

PRODUCT MANAGEMENT

- Life-cycle agile development
- Human-centered design
- Process analysis

DIFFERENTIATORS

- Our contributions to codebases owned by industry leaders such as Google, Snowflake, and Docker, highlight our commitment to quality and delivery.
- Our team has brought enterprise solutions to market in security-focused industries including Healthcare and Financial Services, driving over $250mm in revenues.

PARTNERS RELEVANT PAST EXPERIENCE

Developed, launched, and maintained advertising planning and reporting system, handling data and budgets of >$400MM/year

Published and commercialized research in advanced robotics in partnership with The University of Edinburgh.

Developed a proof-of-concept laser spectroscopic device, leading to award of €1MM grant for development and commercialization.

First-to-market in adapting major web-crawler technology to handle JavaScript-based web-pages, beating Google, Microsoft, and Yahoo.

CODES

NAICS

518210: Computing Infrastructure Providers, Data Processing, Web Hosting, and Related Services

541330: Robotics automation engineering services

541715: Research and Development in the Physical and Engineering Sciences

541512: Computer Systems Design Services

541614: Inventory planning and control management consulting services

541511: Applications and robotics software design, programming, and development services

CAGE 9HSN5

UEI QL7ZJ6ZNQZJ1

CERTIFICATIONS

- Small Business Set-Aside Program (IL)
- Small Disadvantaged Business

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