## SHOP PROFIT & LOSS STATEMENT YTD MAY 2015

Amounts in LC CURRENT PERIOD

Amounts in LC	CURRENT PERIOD								
	CURRENT		LAST	% IFRS SALES		LAST	\$ VARIANCE LAST		
<u>-</u>	YEAR	BUDGET	YEAR	YEAR	BUDGET	YEAR	BUDGET	YEAR	
Hazmat	235,630	175,566	168,477	0.2%	0.1%	0.1%	(60)	(67)	
Utilities Other	521,710	507,171	359,806	0.3%	0.4%	0.3%	(15)	(162)	
Utilities	757,339	682,737	528,283	0.5%	0.5%	0.5%	(75)	(229)	
Telecom	206,413	194,236	169,276	0.1%	0.1%	0.1%	(12)	(37)	
Private Data Network	320,485	407,741	422,270	0.2%	0.3%	0.4%	87	102	
Courier	182,850	151,270	136,440	0.1%	0.1%	0.1%	(32)	(46)	
Communications	709,748	753,247	727,986	0.5%	0.5%	0.6%	43	18	
Cash Escort	152,465	137,519	113,132	0.1%	0.1%	0.1%	(15)	(39)	
Alarms	11,578	59,641	137,861	0.0%	0.0%	0.1%	48	126	
Guards	4,904	3,163	6,088	0.0%	0.0%	0.0%	(2)	1	
Security Services	168,947	200,322	257,081	0.1%	0.1%	0.2%	31	88	
Bank Charges	1,817,435	1,681,259	1,415,258	1.2%	1.2%	1.2%	(136)	(402)	
Cash Over/Short & Forged Notes	29,951	31,676	21,533	0.0%	0.0%	0.0%	2	(8)	
<b>Equipment Depreciation</b>	343,090	615,918	246,784	0.2%	0.4%	0.2%	273	(96)	
Amortization	167,406	167,406	167,406	0.1%	0.1%	0.1%	-	-	
Facility Depreciation	5,004,855	4,915,264	4,890,651	3.2%	3.5%	4.2%	(90)	(114)	
Depreciation	5,515,351	5,698,588	5,304,841	3.6%	4.0%	4.5%	183	(211)	
EDU Training	19,767	14,695	123,778	0.0%	0.0%	0.1%	(5)	104	
Store T&E	820,013	781,027	639,355	0.5%	0.5%	0.5%	(39)	(181)	
Travel & Entertainment	839,780	795,722	763,133	0.5%	0.6%	0.7%	(44)	(77)	
Remodel	23,415	57,445	17,872	0.0%	0.0%	0.0%	34	(6)	
Professional Fees	545			0.0%	0.0%	0.0%	(1)	(1)	
Equipment Rent		404.000		0.0%	0.0%	0.0%		-	
Physical Inventory	49,706	134,379	97,346	0.0%	0.1%	0.1%	85	48	
Property Taxes Paid Out	100,656	99,543	107,059	0.0% 0.1%	0.0% 0.1%	0.0% 0.1%	- (1)	- 6	
Misc	758,802	507,271	505,554	0.1%	0.1%	0.1%	(1) (252)	(253)	
FSC Cross-Charge	354,179	352,529	547,922	0.2%	0.2%	0.5%	(2)	194	
Insurance	25,314	19,685	33,162	0.2%	0.2%	0.0%	(6)	8	
Other Contract	64,647	49,000	4,446	0.0%	0.0%	0.0%	(16)	(60)	
Other Store Supplies	7,999	3,560	14,758	0.0%	0.0%	0.0%	(4)	7	
3rd Party Gift Cards	79,931	109,784	4,609	0.1%	0.1%	0.0%	30	(75)	
Contributions	,	,	.,	0.0%	0.0%	0.0%	-	-	
Other Office Expense	1,290		6,115	0.0%	0.0%	0.0%	(1)	5	
Bad Debt & Ret. Checks	22,527	29,097	25,163	0.0%	0.0%	0.0%	7	3	
Taxes	117,805	85,588	70,920	0.1%	0.1%	0.1%	(32)	(47)	
Other Income				0.0%	0.0%	0.0%	-	-	
Employee Related	3,285	3,061	3,414	0.0%	0.0%	0.0%	(0)	0	
Other Store Expense	676,977	652,305	710,510	0.4%	0.5%	0.6%	(25)	34	
Preopen - Payroll	361,288	513,673	168,315	0.2%	0.4%	0.1%	152	(193)	
Preopen - Rent	226,846	398,598	137,669	0.1%	0.3%	0.1%	172	(89)	
Preopen - Other	529,764	175,513	99,569	0.3%	0.1%	0.1%	(354)	(430)	
Preopen - Travel	53,238	31,428	27,378	0.0%	0.0%	0.0%	(22)	(26)	
Preopen - Supplies	276,273	255,693	117,596	0.2%	0.2%	0.1%	(21)	(159)	
Preopen - Advertising Store Opening	111,118 <b>1,558,527</b>	38,009	71,114	0.1% <b>1.0%</b>	0.0% <b>1.0%</b>	0.1% <b>0.5%</b>	(73) <b>(146)</b>	(40) <b>(937)</b>	
. •		1,412,914	621,640						
Total Other Selling	16,067,730	15,939,901	13,676,539	10.4%	11.2%	11.7%	(128)	(2,391)	
Selling Expenses	52,564,641	50,439,576	41,565,452	33.9%	35.4%	35.6%	(2,125)	(10,999)	
Shop Profit	35,060,260	29,449,200	24,488,330	22.6%	20.7%	21.0%	5,611	10,572	

## SHOP PROFIT & LOSS STATEMENT MTD MAY 2015

Amounts in LC CURRENT PERIOD

Amounts in LC	CURRENT PERIOD									
	CURRENT YEAR	BUDGET	LAST YEAR	CURR YEAR	BUDGET	LAST YEAR	\$ VARIAN	LAST YEAR		
Operational Sales	6,884,420	6,522,799	5,277,776	100.0%	100.0%	100.0%	362	1,607		
Operational Margin Operational Margin %	4,179,020 <i>60.7%</i>	4,033,017 <i>61.8%</i>	3,251,527 <i>61.6%</i>	60.7% 0.0%	61.8% <i>0.0</i> %	61.6% <i>0.0</i> %	146 <i>(0)</i>	927 (0)		
IFRS Sales	6,884,810	6,522,799	5,278,001	100.0%	100.0%	100.0%	362	1,607		
IFRS COGS	2,705,400	2,489,782	2,026,249	39.3%	38.2%	38.4%	(216)	(679)		
Gross Margin	4,179,410	4,033,017	3,251,752	60.7%	61.8%	61.6%	146	928		
Damages	217,598	222,862	153,199	3.2%	3.4%	2.9%	5	(64)		
Testers	82,512	117,513	82,990	1.2%	1.8%	1.6%	35	0		
Vendor Recoveries	(234,835)	(284,931)	(174,226)	-3.4%	-4.4%	-3.3%	(50)	61		
Net T&D Shrinkage	65,276 107,025	55,444 101,008	61,962 48,479	0.9% 1.6%	0.9% 1.5%	1.2% 0.9%	(10) (6)	(3) (59)		
Obsolescence	107,023	101,000	10,117	0.0%	0.0%	0.0%	-	-		
Private Label				0.0%	0.0%	0.0%	-	-		
Other Inventory Costs	3	5,297	3,512	0.0%	0.1%	0.1%	5	4		
Total Other Costs	172,304	161,750	113,953	2.5%	2.5%	2.2%	(11)	(58)		
Gross Profit	4,007,106	3,871,268	3,137,799	58.2%	59.3%	59.5%	136	869		
CAM	92,590	99,434	84,588	1.3%	1.5%	1.6%	7	(8)		
Other Rental Rates	3,398	3,580	3,281	0.0%	0.1%	0.1%	0	(0)		
HVAC	8,876	9,156	7,751	0.1%	0.1%	0.1%	0	(1)		
Real Estate Taxes	56,092	61,749	52,746	0.8%	0.9%	1.0%	6	(3)		
Facility Rent/Lease Sales Based Rent	183,275 118,319	196,979 110,844	177,438 68,369	2.7% 1.7%	3.0% 1.7%	3.4% 1.3%	14 (7)	(6) (50)		
Occupancy Costs	462,549	481,743	394,172	6.7%	7.4%	7.5%	19	(68)		
Store Salaries and Wages	791,686	698,586	568,817	11.5%	10.7%	10.8%	(93)	(223)		
LP Salaries & Wages	5,592	14,118	15,647	0.1%	0.2%	0.3%	9	10		
Other S&W	1,121	0	0	0.0%	0.0%	0.0%	(1)	(1)		
Total Salaries & Wages	798,399	712,704	584,465	11.6%	10.9%	11.1%	(86)	(214)		
PTO	54,790	40,614	33,035	0.8%	0.6%	0.6%	(14)	(22)		
401K	2,930	1,198	532	0.0%	0.0%	0.0%	(2)	(2)		
FICA	52,432	43,881	22,778	0.8%	0.7%	0.4%	(9)	(30)		
Medical Ins.	8,501	12,837	7,748	0.1%	0.2%	0.1%	4 5	(1)		
Other Benefits  Benefits	32,072 <b>150,724</b>	37,490 <b>136,020</b>	24,247 <b>88,341</b>	0.5% <b>2.2%</b>	0.6% <b>2.1%</b>	0.5% <b>1.7%</b>	(15)	(8) <b>(62)</b>		
Bonus	45,626	98,618	71,287	0.7%	1.5%	1.4%	53	26		
Total Shop Payroll	994,749	947,341	744,093	14.4%	14.5%	14.1%	(47)	(251)		
Retrofits				0.0%	0.0%	0.0%	-	-		
Updates	316			0.0%	0.0%	0.0%	(0)	(0)		
Other Updates	0			0.0%	0.0%	0.0%	(0)	(0)		
Updates	316			0.0%	0.0%	0.0%	(0)	(0)		
Sales Supplies	42,044	40,611	33,048	0.6%	0.6%	0.6%	(1)	(9)		
Noncontrollable	3,446	572	644	0.1%	0.0%	0.0%	(3)	(3)		
Costumes Holiday	1,372	4,414	2,855	0.0% 0.0%	0.1% 0.0%	0.1% 0.0%	3	1		
Store Supplies	46,862	45,598	36,547	0.7%	0.7%	0.7%	(1)	(10)		
POS Equipment		333		0.0%	0.0%	0.0%	0			
Phone Equipment		333		0.0%	0.0%	0.0%	-	-		
Computer Equipment				0.0%	0.0%	0.0%	_	_		
IT R&M		333		0.0%	0.0%	0.0%	0	-		
Animation R&M	1,311	1,124	973	0.0%	0.0%	0.0%	(0)	(0)		
Electrical	4,233		7,489	0.1%	0.0%	0.1%	(4)	3		
HVAC			2,981	0.0%	0.0%	0.1%	-	3		
Escalator				0.0%	0.0%	0.0%	-	-		
Plumbing Fire Protection System			99	0.0% 0.0%	0.0% 0.0%	0.0% 0.0%	-	- 0		
Security System			//	0.0%	0.0%	0.0%	-	-		
Cabinetry/Counters	1,145		3,364	0.0%	0.0%	0.1%	(1)	2		
Windows/Glazing			1,161	0.0%	0.0%	0.0%	-	1		
vviiidovv3/Gidziiig				0.0%	0.0%	0.0%	-	-		
Painting					0.00/	0.00/	0	1		
Painting Other Maint./Construction	(302)		752	0.0%	0.0%	0.0%				
Painting Other Maint./Construction Cleaning Services	1,298	10.174	1,974	0.0%	0.0%	0.0%	(1)	1		
Painting Other Maint./Construction Cleaning Services Other Regular R&M	1,298 0	19,164 19 164	1,974 0	0.0% 0.0%	0.0% 0.3%	0.0% 0.0%	(1) 19	- 1		
Painting Other Maint./Construction Cleaning Services	1,298	19,164 19,164	1,974	0.0%	0.0%	0.0%	(1)	1		