

Emerson x DAPH National Data Challenge



PROJECT BACKGROUND

Developed as part of the **Emerson x Data Analytics Philippines Challenge**, this project features a dynamic and insightful dashboard built from real-world manufacturing line data.

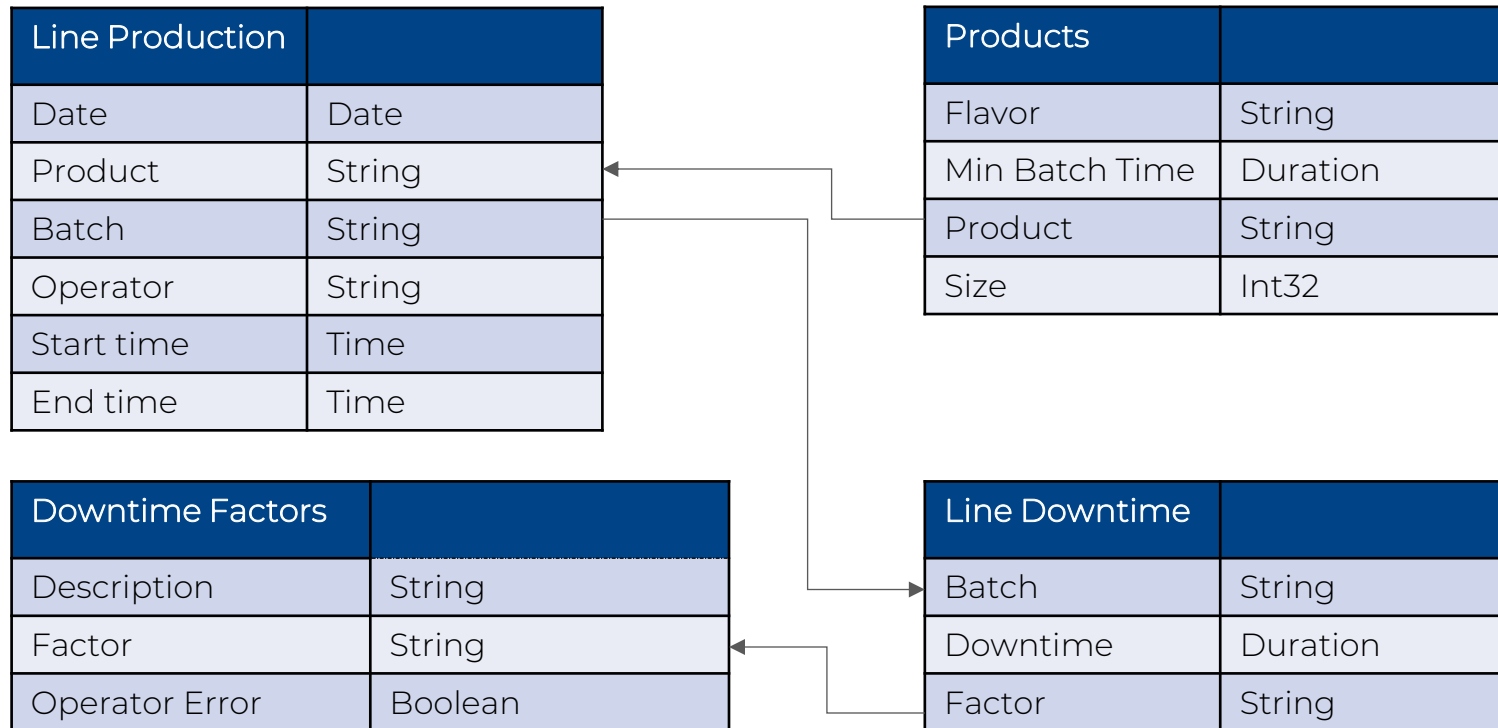
The **primary objective** was to design a **production-ready analytics dashboard** that not only surfaces **critical operational insights** but also serves as a testament to our **data analytics expertise**—from data wrangling and visualization to actionable interpretation tailored for industrial decision-making.

PROJECT WORKFLOW



DATA STRUCTURE & INITIAL CHECKS

Manufacturing Line Productivity dataset structure as seen below is an excel workbook consists of 4 sheets: Line Production, Products, Downtime Factors and Line Downtime with a total of row count of 117 records.



The **Line Production** table is central, linking to Products via Product, and to Line Downtime via Batch, which in turn connects to Downtime Factors through Factor. With only 117 rows across all sheets, the dataset is small, the only issue is a pivoted table need some transformation, there are no missing or duplicated values.

EXECUTIVE SUMMARY

Overview of Findings:

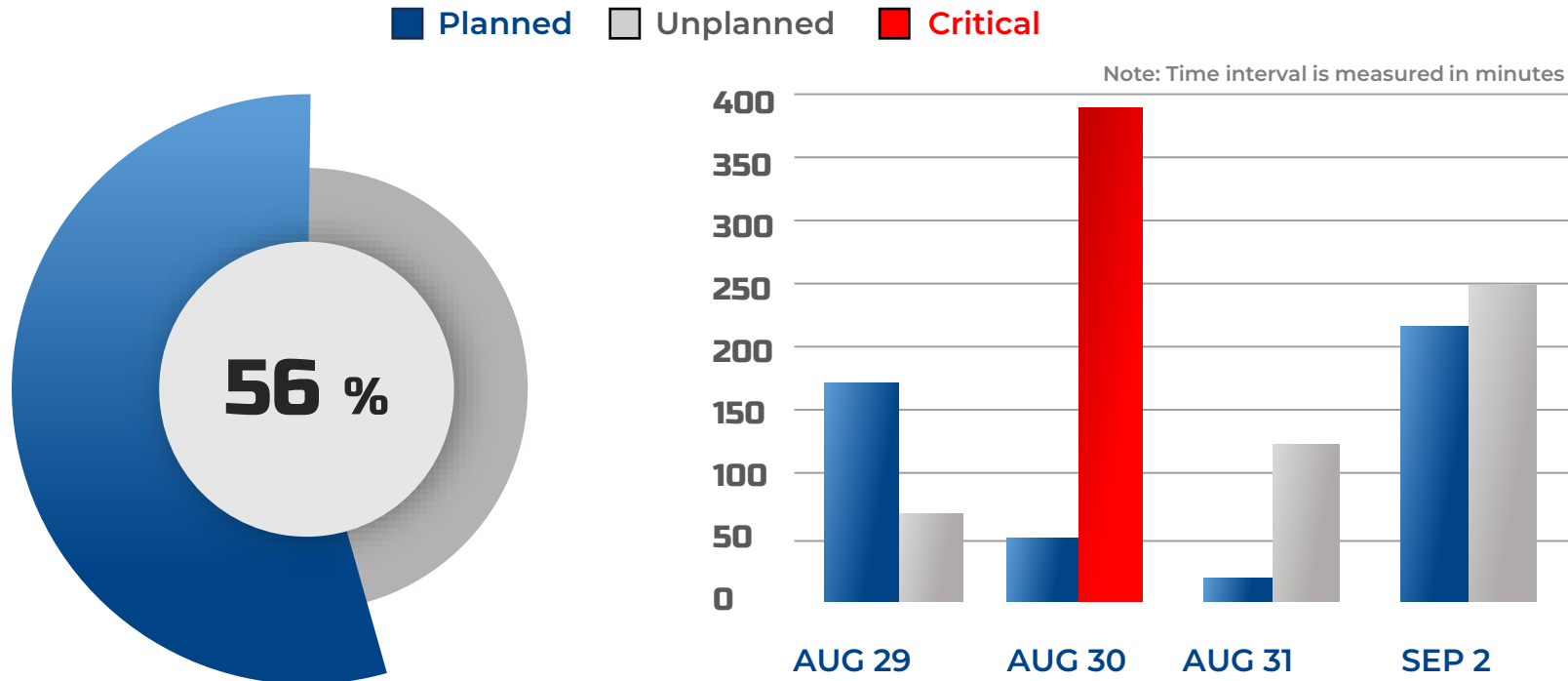
The production line is experiencing significant performance challenges, primarily driven by unplanned downtimes, which account for a substantial **56% of the total operating time**. Over half of these downtimes are attributed to **machine failures** and **inventory shortages** often requiring frequent **machine adjustments** and additionally **prolonged batch changeovers** both contributed to **36% of the total downtime**, further compounding the issue.

As a result, the team is frequently required to work **overtime** to meet scheduled production targets, highlighting the urgent need for **operational improvements**.



DATA ANALYSIS

Over the **4-day production period**, **total downtime exceeded 50%** of the total operational time, with the majority attributed to recurring **machine failures** and **inventory shortages**, along with several minor unplanned interruptions. Notably, **74 minutes of downtime** were recorded under the "Others" category, indicating **unclassified or untracked issues that may require further investigation**.



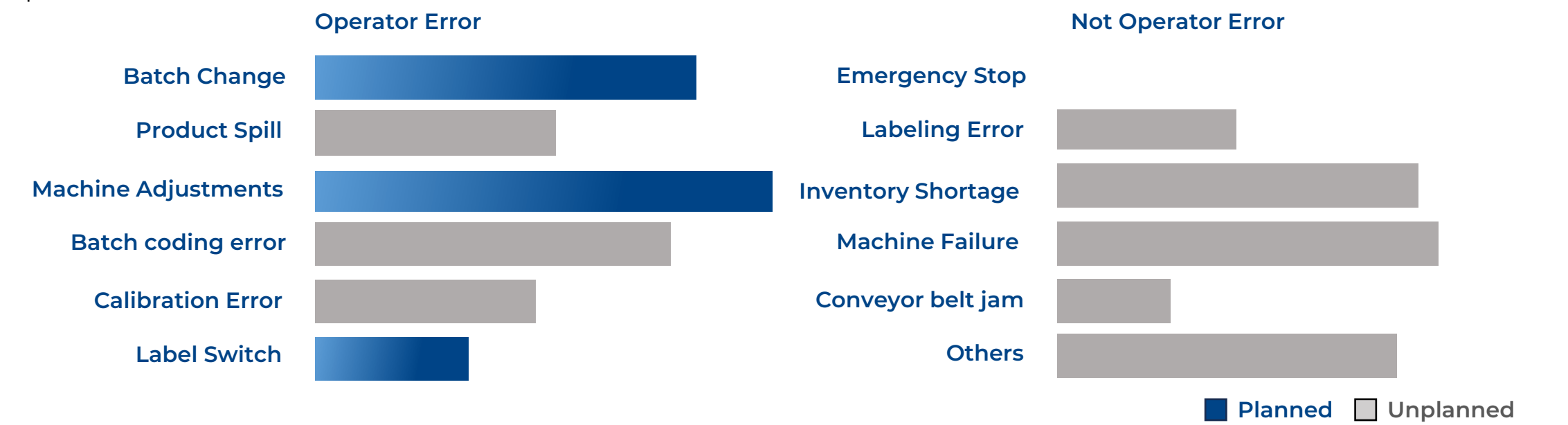
In addition to an unusually long planned downtime due to batch changes on August 29, and the unclassified 74 minutes of downtime, **the most critical concern** is the series of random **machine failures observed between batch processes on August 30**. Even more concerning is the **recurrence of failures after machine adjustments on September 2**, which **strongly suggests that the equipment may be approaching end-of-life** or in need of replacement.

Furthermore, the **persistent inventory shortages** point to potential **inefficiencies or disruptions in the supply chain**, as materials consistently fall short of production requirements. These issues collectively highlight an **urgent need for equipment reliability improvements and supply chain optimization**.

DATA ANALYSIS

The **primary contributors to total downtime** are **Machine Adjustments, Batch Changes, Machine Failures,** and **Inventory Shortages**. Notably, two of these—**Machine Adjustments** and **Batch Changes**—are currently categorized under **Operator Error**, despite being **planned downtimes** related to routine maintenance and operator shift transitions. This classification **unfairly skews operator performance metrics** and should be **re-evaluated**, as it may inaccurately reflect on operator efficiency.

Additionally, **Labeling Errors** should be classified as **Operator Error**, given that they directly result from **improper label switching**, a task within the operator's responsibility. Clear categorization will ensure more accurate performance assessments and help target the appropriate areas for process improvement.



While **product type is not a direct cause of downtimes**, it indirectly reflects **inefficiencies or disruptions within the supply chain**. The leading contributor to downtime—**Machine Adjustments**—is often a **consequence of recurring machine failures**, reinforcing the need to prioritize **equipment reliability and maintenance strategies**.

Moreover, **Batch Changes**, which rank as the second highest contributor to total downtime, frequently occur **in conjunction with inventory shortages and machine failures**, suggesting that these issues are interrelated. This further emphasizes that the **two most critical areas requiring immediate attention are machine failures and supply chain disruptions**, as they trigger a cascading effect on multiple downtime categories.

RECOMMENDATIONS



01

Machine Failures

Equipment replacement should be considered, as frequent failures are significantly impacting production performance and overall efficiency.

02

Inventory Shortages

Evaluate and address supply chain inefficiencies to minimize disruptions and prevent production delays.

03

Operator training

Although operator errors are minimal, reducing human error remains essential to maximizing overall production efficiency.

04

Investigate Anomalies

Investigate unclassified downtimes, as they may uncover underlying issues that could impact future production performance.

05

Domino Effect

Implementing Recommendations 1–4 will address key root causes, which in turn resolve several interconnected issues. By focusing on these critical areas, overall production performance is expected to improve significantly.

ASSUMPTIONS AND CAVEATS

Throughout the analysis, multiple assumptions were made to manage challenges with the data. These assumptions and caveats are noted below:

- The **batch runtimes is effectively the sum of minimum batch time and downtime**. However, this creates challenges when applying standard Key Performance Indicator (KPI) formulas. The **minimum batch time represents the ideal time required to produce a batch without any interruptions**, it is assumed min batch time are runs without errors and not the ideal time. To avoid misinterpretation, especially since many KPI formulas rely heavily on the concept of **ideal time**, I deliberately avoided using KPI metrics in this analysis to maintain clarity and accuracy.
- **Daily production start times are inconsistent**, with no fixed interval observed. As the dataset provides no explanation for this variability, it was ignored from the analysis.
- There is a **one-day data gap (Sunday)**, and **September 3 only reflects overtime work carried over from September 2**. Additionally, the data is **not continuous**, with production running only **8 to 10 hours per day** over a total span of approximately **2.6 actual production days**. Due to this limited and irregular data coverage, **hourly breakdowns and the use of slicers were avoided**, as they would offer little analytical value and may lead to misinterpretation.
- The dataset did not specify which downtimes were **planned or unplanned**. For the purpose of analysis, I assumed that **Machine Adjustments** (maintenance), **Batch Changes**, and **Label Switches**—as part of regular production routines—are **planned downtimes**. All other downtime events were classified as **unplanned**.
- The **criteria for scheduling specific products for production** were not specified in the dataset. It is **assumed** that production scheduling is **driven by demand**, although no explicit data was available to confirm this.

DESIGN

01

Shows production critical KPI that indicates overall **Production Line Health**. Helps track overall health and performance at a glance.

02

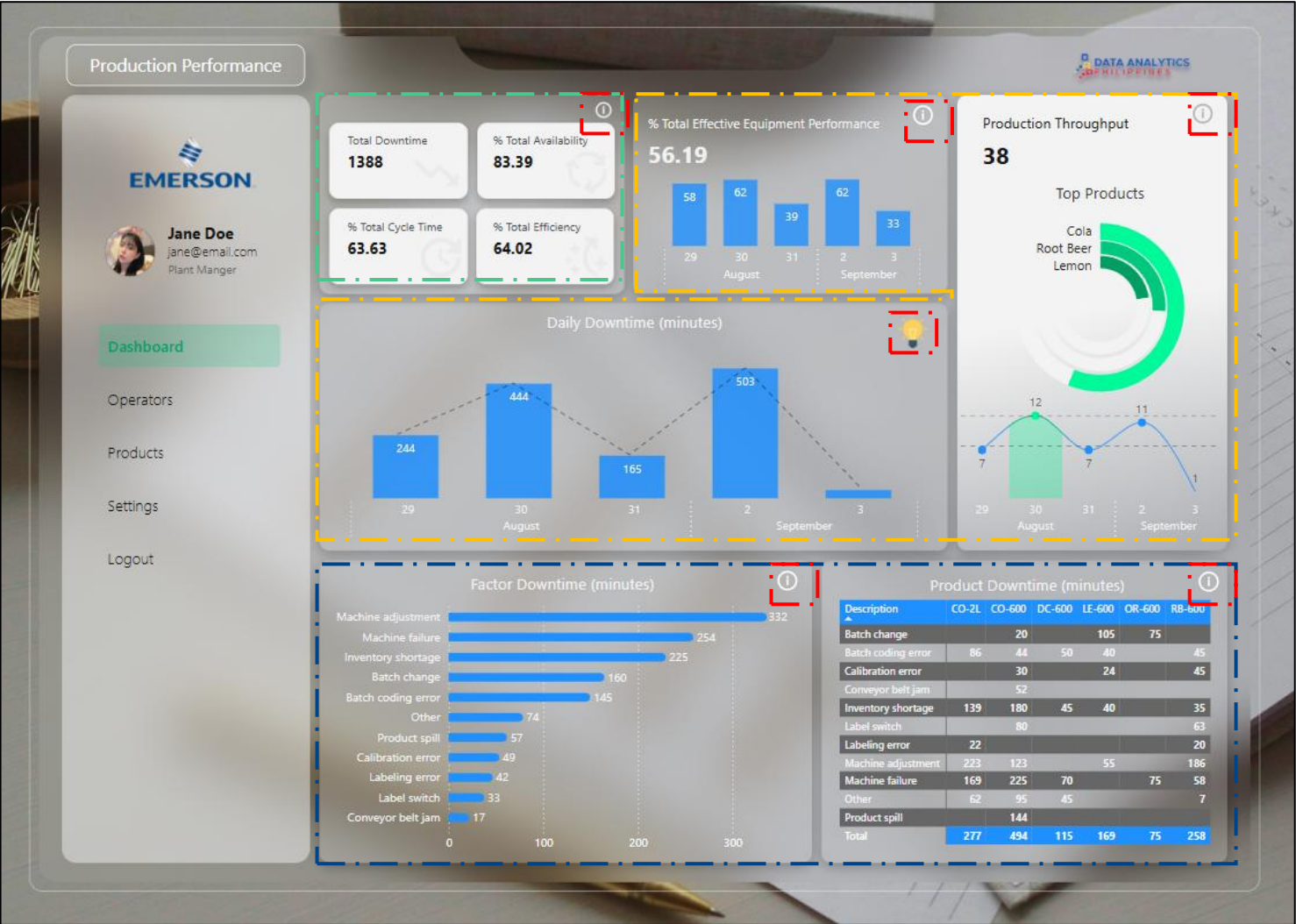
KPI that is more meaningful when have a daily breakdown for a quick overview of daily breakdown of **equipment performance, batches produced and downtimes**

03

Downtime factors breakdown for a granular explanation of which factors contributes most to the problem and what factors affected our productions per product.

04

Info button for context in consideration for people who doesn't have any domain knowledge about the KPI shown, **breaks down the explanation to what it shows and its purpose**, explained in a manner that a 5 years old can understand



Production Performance

EMERSON

Jane Doe
jane@gmail.com
Plant Manager

Dashboard

Operators
Products
Settings
Logout

Total Downtime
1388

% Total Availability
83.39

% Total Effective Equipment Performance
56.19

% Total Cycle Time
63.63

% Total Efficiency
64.92

Daily Downtime (minutes)

Production Throughput
38

Top Products

Cola
Root Beer
Lemon

Factor Downtime (minutes)

Product Downtime (minutes)

Description	CD-BL	CD-GR	CD-GN	CD-BK	CD-GR	CD-GR	CD-GR
Batch change	20	40	180	75	40	40	40
Batch cooling error	30	40	30	40	40	40	40
Calibration error	30	30	24	40	40	40	40
Conveyor belt jam	120	180	45	40	35	40	35
Inventory shortage	120	180	45	40	35	40	35
Labeling error	22	30	40	40	40	40	40
Machine adjustment	40	40	40	40	40	40	40
Machine failure	160	220	20	75	10	40	40
Product spill	140	40	40	40	40	40	40
Total	220	400	610	160	75	240	240

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HIGH RESOLUTION SCREENSHOT



A photograph of a modern office interior. In the foreground, a group of four people are seated around a wooden table, working on laptops. A man in a light blue shirt is standing on the left, looking at a laptop. A woman with long dark hair is smiling at the camera. Two men are seated at the table, also working on laptops. The office has a glass wall with a white air conditioner mounted on the wall. The floor is dark wood. The background shows a hallway with glass doors and a desk with a chair. The text "THANK YOU" is overlaid in white, sans-serif font on the left side of the image.

THANK
YOU