

# **Iventory Management User Manual**

Good Issue RMX

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# **Document Control**

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0.1	27.07.2014	Initial Version	RPI

# Referred documents and references

Document / Reference	Storage
EBM Business Blueprint Manufacturing	
MAN5 & MAN6 - EBM Inventory management - Goods Issue	https://docs.google.com/a/holcim.com/presentation/d/1VM_HVhWjX5QzZXklYPagMb1w6pDlysUp7KEAgTx9Bz0/edit#slide=id.p50

# **Distribution List**

Function / Role	Company



# **Table of Contents**

Introduction **Glossary & Abbreviations Organizational Elements Organizational Elements used in Inventory Management Processes Plant General Concept Storage Location General Concept Coding Storage Location for Finished and Semi-finished products Storage Location for Production Materials Goods Issue in RMX Process Background Process Steps Annexes Indicators Transaction List** 



# 1. Introduction

This is the document that provides all the necessary information to enable the End User to perform their activities of SAP and no SAP systems, related with Inventory Management, on the respective go-life date, in line with the following criteria:

- Speed of execution of tasks
- Quality of data entry
- Compliance with management rules
- Maximum user ease

Throughout this document explains in detail each of the activities necessary to carry out the processes in Inventory Management.

# 2. Glossary & Abbreviations

The table below lists all the abbreviations used in the document with their complete description.

Abbreviation	Description	
CEM	Cement	
AFR	Alternative Fuels and Raw Materials	
RMX	Ready mix	
EMEA	Europe, Middle East and Africa	
EBM	European Business Model	
LHARP	LafargeHolcim Accounting and Reporting Principles	
LHAC	LafargeHolcim Asset Coding	
MEC	Month End Closing	
MM	Material Management	
IM	Inventory Management	



# 3. Organizational Elements

## 3.1 Organizational Elements used in Inventory Management Processes

#### 3.1.1 Plant

#### General Concept

The plant represents a physical location within LafargeHolcim where products are manufactured, received or distributed. In EBM, a plant could be:

- **Manufacturing plant:** cement plant, grinding station, blending station, AFR unit, MIC plant, quarry, pit, RMX plant (fix/mobile), asphalt plant, etc.
- **Shipping point / terminal / storage location**: when it is not located in the same physical location as the production plant and transportation costs must be added to the cost of products.
- Office / headquarters / trading plant: when they are not located in a production plant
- Third parties (suppliers): O2C tech.& legal requirement to create them as virtual plants (just 1 per country).
- Power generation plants: just if it is not located next to a CEM plant. If the power generation plant is located next to the CEM plant, only 1 plant code will be created in SAP for both CEM and power plant.
- **Mixed plants**: LHARP rule 11.1 2.2.2.5 to be followed. If the secondary business is below 20% of cash cost and below 1 Mio. USD, only 1 plant is created, assigned to the main business segment and secondary business is treated as by-product. If the thresholds are achieved, 2 plants should be created and assets properly split.

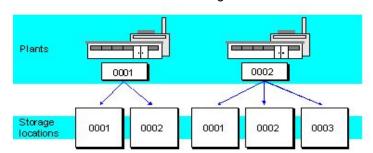
The material stocks will be managed and valuated at plant level.

# 3.1.2 Storage Location

#### General Concept

Organizational unit that allows to differentiate between various types of stock within a plant.

- Storage locations are created at plant level.
- Inventory Management is carried out at storage location level (Goods movements).
- Stocks are managed only on a quantity basis and not on a value basis at storage location level.
- Simplification of goods movements (Receipts, issues, transfers,...) management .
- Physical inventories are carried out at storage location level.

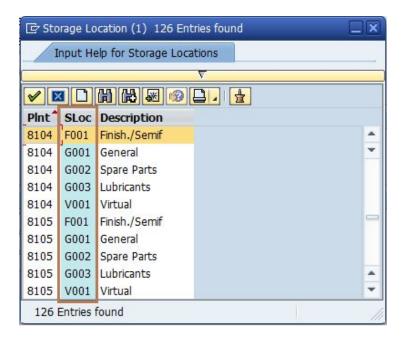




#### Coding

It has a 4 digit coding, "XYYY", where the first digit identifies the usage of the storage location and the remaining 3 are sequential numbers

- **F**: For finished/semi-finished products
- **G**: For general materials (maintenance materials, production materials fuels, raw materials, packing,...)
- **V**: For virtual warehouse



Storage Location for Finished and Semi-finished products

Follows the General EBM concept. A single storage location is created for each plant for finished/semi-finished products (Simplification)

It allows «negative stocks». Due to the fact that Process Order Confirmations are done on a weekly/monthly basis and outbound deliveries daily, it is necessary to allow the negative stocks during the month. As part of the Month End Closing the stocks are adjusted.

It is codified with a **F** letter as first digit:

- **F001**: Finished/Semi-finished products

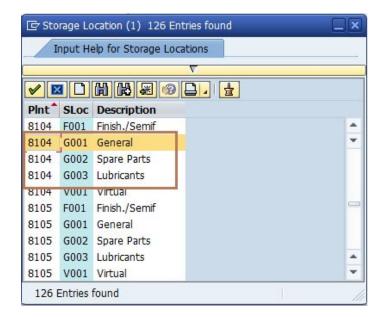
Storage Location for Production Materials

Follows the General EBM concept. A single storage location is created for each plant for production materials (Simplification).

It is codified with a «G» letter as first digit

- **G100**: General Storage for Production Materials
- G200: General Storage for Maintenance Materials





Detailed coding of storage location is described in Manufacturing Blueprint.

		Plant segment			
		CEM	AGG	RMX	AFR
	Finish and semi-finish	F001 F900 (stock in transit) F002 (quarry with internal transfer) F00X (ship / train loadings)	F00X F900		F001
	Production and Raw	G100 G106 (Intermediate stock)	G1XX	G100	G100
Material types	Maintenance	G200 G2XX (special-legal storages) G299 (obsoletes)	G200 G2XX G299	G200 G2XX G299	G200 G2XX G299
	Virtual	V200	V200		
	Packaged				G101 G161
	Handling				H101 H161



# 4. Goods Issue in RMX

# 4.1 Process Background

A goods issue (GI) is a goods movement with a material withdrawal or material issue, a material consumption, or a shipment of goods to a customer is posted. A goods issue leads to a reduction in warehouse stock.

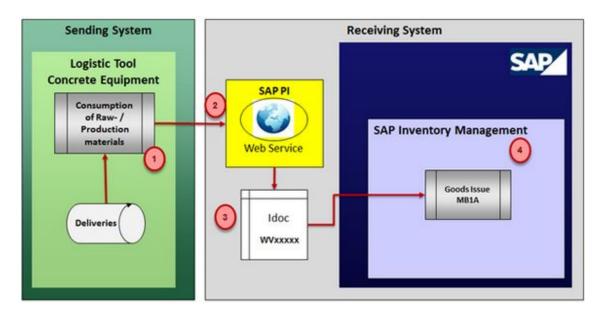
The Inventory Management system supports the following types of goods issues:

- Withdrawal of material for production orders
- Scrapping and withdrawal of material for sampling
- Return deliveries to vendors
- Other types of internal staging of material
- Deliveries to vendors without the involvement of the SD Shipping component

# 4.2 Process Steps

Deliveries of RMX are handled in the local RMX Logistics systems

Consumption of Raw and Production Materials must be transferred from the local system to SAP through this interface in order to post the goods issue in SAP ECC 6.0.



Step Nbr.	Process Step	Resp.	Process Description	System	Period Execution
1	Collect consumptions	Automatic batch	Collect all consumptions of raw- and production materials out of the deliveries	CEC	Day-end
2	Send data to SAP	Automatic batch	Data are sent to SAP PI and an automatic batch via web service generates an IDoc for further processing of the data	CEC	Day-end
3	Check IDoc	Back Office	Check and correct the IDoc's with Logistic Cockpit (ZLOG005)	SAP PI	Daily
4	Process IDoc	Automatic batch	Automatic batch to process the IDoc to post the goods issue in SAP	SAP IM	Immediate



Idoc's must be daily checked to ensure that they have been correctly processed, and also to identify incorrect messages, analyse the cause of the error, fix the error, and then trigger the processing of the IDoc again if needed.

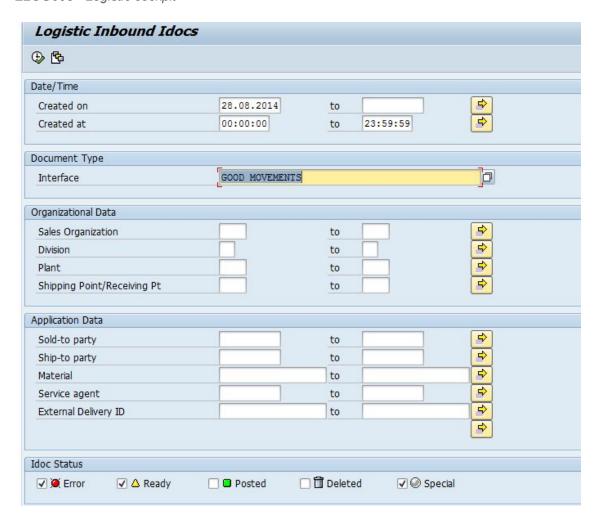
Logistics Cockpit has been created as a tool to manage the Idoc's:

- To guarantee the access of the right user to the right information selection screen according to specific organizational and technical data.
- This tool will be used to speed-up the monitoring and handling of the inbound IDocs received in SAP from external systems.

#### Good Issue RMX Interfase

#### Transaction:

ZLOG005 - Logistic cockpit



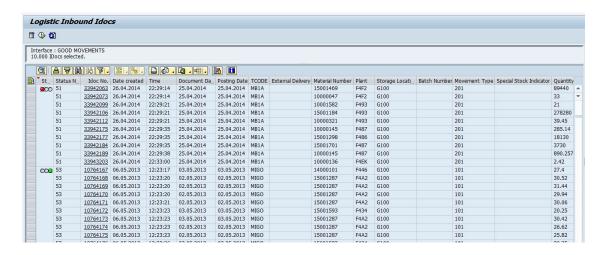
Select the Interface: "Goods movements".

Use the selection fields: Dates, Plant, Sales Organization....in order to help your IDoc finding.

After, the selection fields has been fulfilled, you have to press "Execute" button,







The status of the IDOCs is displayed with traffic lights.

## Red light:

IDoc in error

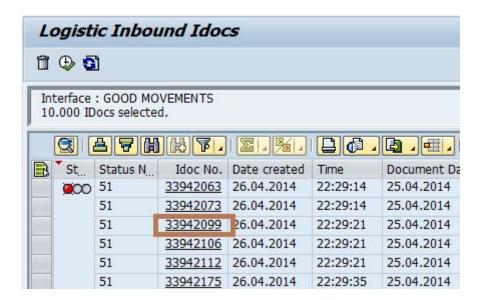
#### Yellow light:

IDoc not processed

## **Green Light:**

IDoc processed successfully IDoc flag for deletion IDoc original of a modification

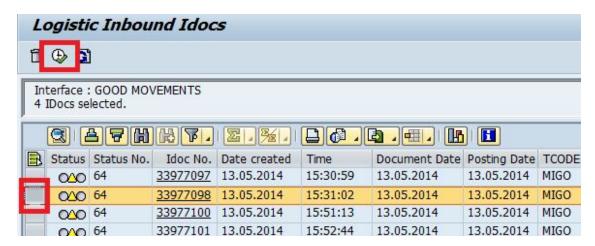
For the IDoc with error (Red), clicking on the "IDoc Number" it is possible to navigate to the IDoc information



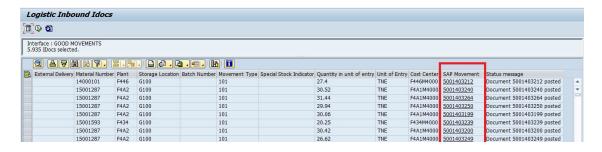
And review the sent information from Concrete equipment system and check where is the error.



For the IDoc not processed (Yellow), it is possible to "reprocess" it, you have to select the IDoc line to reprocess, and click on "Re-processing IDoc" button,

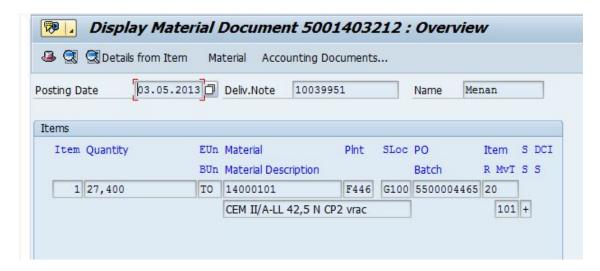


In case that the IDoc was correctly processed (Green), you can display the SAP Material document created clicking on "SAP Movement" number.



Then, you navigate to the SAP Material document.





**Note**: You can find more details regarding Good Issues on the User Manual of "MAN5 - EBM Inventory Management\_Good Issues\_Training User Manual\_V0" that is available in the EITS training google site.

Please, click on the following link to access to it:

https://docs.google.com/a/lafargeholcim.com/document/d/1PXf4uhpMYpfwLgo4IAK1ZpVCQsD4ivN9Dmrzj1OGGN0/edit?usp=sharing



# 5. Annexes

## **Indicators**

For the PPI indicator point of view the indicator that are more affected are the ones highlighted in green of the following list of Inventory management indicators

PPI notation	Functional definition	Priority	UoM	Business objective
Non-standard material movements [count]	Number of non-standard material movements The categorization of the goods movement is completed and delivered as per the attached document. This is a combination of the input from the workstreams, a precaution principle was applied and the highest criticality was allocated in case of conflict. It includes as well the movements not identified by the workstreams but existing in the system in configuration and/or used in the movement extraction from 2012 available (to which the highest criticality was applied). Some arbitrage were done after review with the various team members in accordance with the best practices.	1	#	Inventory management exceptions (inventory differences, scrapping, reversals, transfers) should be minimized

#### Note:

- The Standard movement types (regular business process) are as following: 101, 102, 161, 162, 201, 202, 221, 222, 231, 241, 242, 251, 252, 261, 262, 291, 292, 301, 302, 303, 304, 305, 306, 309, 310, 311, 312, 313, 314, 315, 316, 321, 322, 323, 324, 325, 326, 341, 342, 343, 344, 351, 352, 411, 412, 541, 542, 543, 544, 601, 602, 631, 632, 633, 634, 641, 642, 643, 644, 647,648, 653, 654, 655, 656, 703, 704, Z01, Z02
- The Critical movement types (foreseen but monitoring required) are as following: 103, 105, 122, 511, 512, 531, 532, 551, 552, 553, 554, 555, 556, 701, 702
- The Exeptional movement types (not foreseen but configured and not blocked by the system and/or used despite not foreseen) are as following:
  141, 142, 232, 281, 282, 317, 318, 319, 320, 331, 332, 333, 334, 335, 336, 340, 349, 350, 413, 414, 415, 416, 441, 442, 451, 452, 453, 454, 455, 456, 457, 458, 459, 460, 501, 502, 503, 504, 505, 506, 521, 522, 523, 524, 525, 526, 557, 558, 561, 562, 563, 564, 565, 566, 571, 572, 573, 574, 575, 576, 581, 582, 603, 604, 606, 621, 622, 646, 651, 661, 662, 671, 672, 6A5, 6A6, 6B5, 6B6, 6W5, 6W6, 707, 708, 711, 712, 713, 714, 715, 716, 717, 718, 721, 722, 731, 732

PPI notation	Functional definition	Priority UoM	Business objective



Slow moving stock (no consumption within last 365 days) [value ratio]	Materials for which no goods movements were posted within the period of analysis This analysis is based on quantity managed material master records that have a positive stock quantity at the moment of analysis and no client or plant deletion indicator set. Slow or non moving stock is defined as materials for which no goods movements were posted within the period of analysis or the latest goods movement is more than 365 days ago.	1	%	Slow / non moving inventory PPI will help identifying inadequate inventory management / materials planning procedures. (eg: materials used in a maintenance process but not decreased from inventory in connection to a work order, materials stored but never used in any process). Slow / non moving inventory may result in write-offs and as a result, capital loss (not driven by the PPI but by LHARP process). Therefore, due to the impact on costs, un necessary funds immobilization, slow moving stock should be limited as much as possible.
MRP usage	Nr of PCS03 &PCS04 in MRP vs total number of PCS03 & PCS04 It measures the ratio of purchase requisitions created through the MRP to the total of created purchase requisitions (for the PCS 03* and 04*).	2	%	
Use of bar coding system	Nr of WH activities w/ bar coding vs total material documents This measures the usage of the Bar Coding system: Goods Issue , Goods Receipt and physical inventory(for the PCS 03* and 04*)	2	%	Optimice the GI posting by using the tool and saving time avoiding manual tasks
Reversal material movements	Number of reversed material documents In a good process there should not be reversals of goods movements	2	%	Material movement reversals should be minimized
Material inactive with pending open items (Count)	Volume of material flagged for deletion or inactive with existing inventory To be detailed: Materials can be flagged for deletion but having existing stock registered and valuated. The stock level is not allowed for transfer, sell, usage in production hence should be disposed.	tbd	#	To be detailed: The aim is to avoid managing inventory level of items that cannot be used for any business purpose and still need to be inventoried, physically handled on a regular basis.

# **Transaction List**

Transaction	Description
Good Issue	
ZLOG005	Logistic Cockpit