



Inventory Management

Physical Inventory Management



Training Summary



- **Description:** The purpose of this training is to explain the physical inventory process and give a general overview of the solution and tools.



- **Duration:** 3 hours



- **Target group:** Production manager, Warehouse responsible, Accounting responsible



- **Topics:** Physical Inventory CEM & AGG
Physical Inventory Interface RMX



- **Tools:** SAP Inventory Management
Mobisys

Agenda

Objectives

Organizational Elements used in Inventory Management

Key Process Description

Process Flow

Physical Inventory Interface in RMX

Mobisys introduction (Bar Coding)

Objectives of the Training

At the end of the training, you will be able to:

- Know how the organizational elements and Master Data, used for Inventory Management are defined
- Understand all EBM Inventory Management scenarios in the Physical Inventory process
- Complete the Physical Inventory process in SAP
- Understand the Interface for RMX

Agenda

Objectives

Organizational Elements used in Inventory Management

Key Process Description

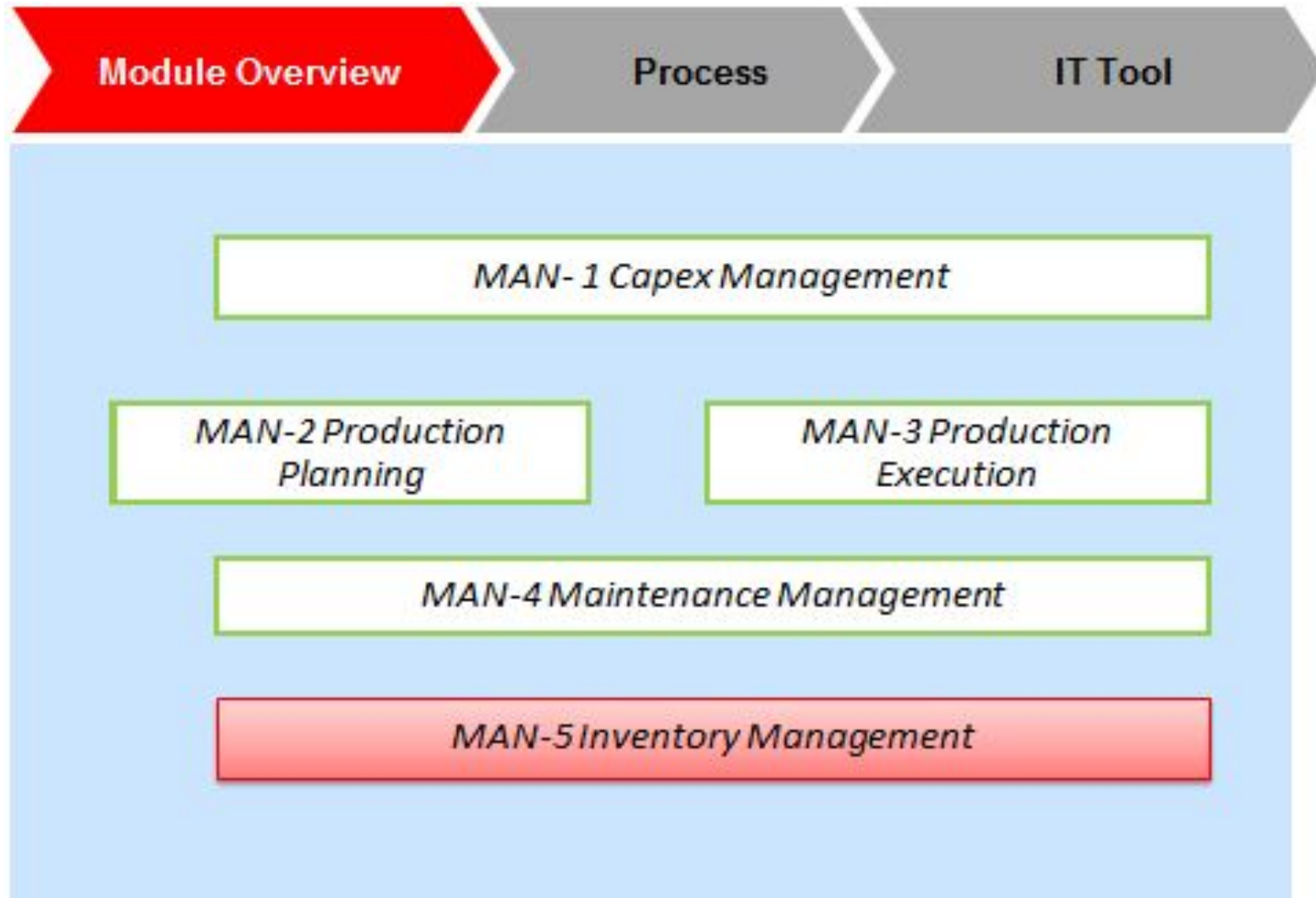
Process Flow

Physical Inventory Interface in RMX

Mobisys introduction (Bar Coding)

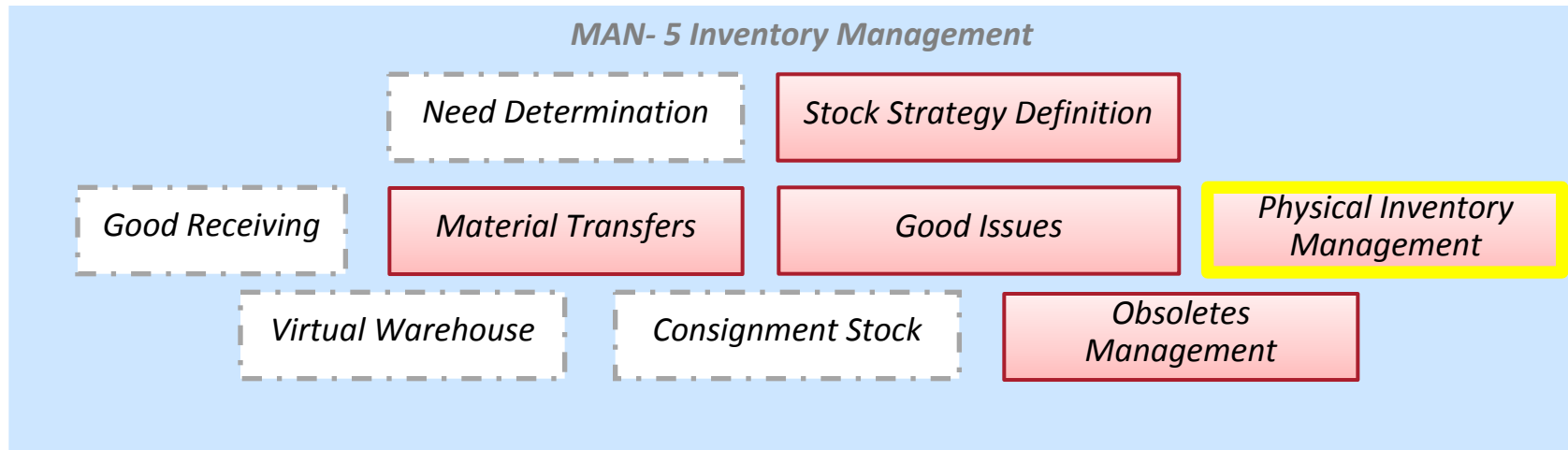
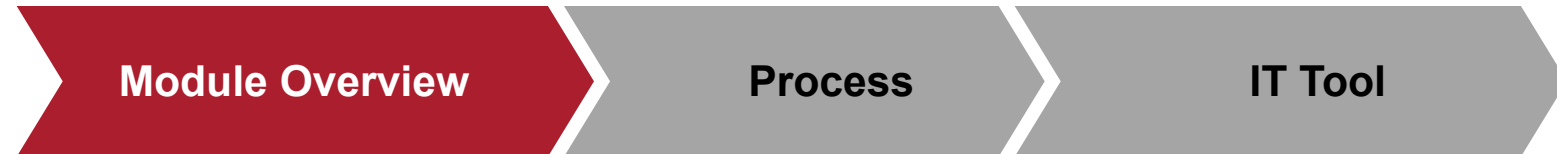
1.Manufacturing Process Overview

Manufacturing Scenarios (Level 1)



1.Manufacturing Process Overview

Manufacturing Business Processes (Level 2)



Organizational Elements: Plant

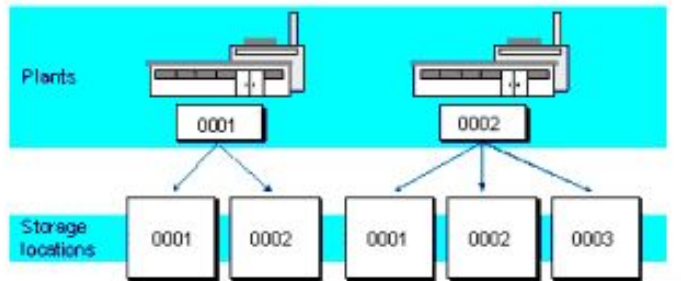
| Object | EBM Concept |
|--------|--|
| Plant | <p>The plant represents a physical location within LafargeHolcim where products are manufactured, received or distributed. In EBM, a plant could be a:</p> <div data-bbox="476 514 1740 654" style="border: 1px solid green; background-color: #e0ffe0; padding: 10px; margin: 10px 0;"> <p>Manufacturing plant (e.g. cement plant, grinding station, blending station, AFR unit, MIC plant, quarry, pit, RMX plant (fix/mobile), asphalt plant...)</p> </div> <p>And also:</p> <ul style="list-style-type: none"> • Shipping point / terminal / storage location, when it is not located in the same physical location as the production plant and transportation costs must be added to the cost of products • Office / head quarters / trading plant, when they are not located in a production plant • Third parties (suppliers): O2C tech.& legal requirement to create them as virtual plants (just 1 per country) • Power generation plants: just if it is <u>not</u> located next to a CEM plant (*) • Mixed plants: LHARP rule 11.1 2.2.2.5 to be followed (**) <p>The material stocks will be managed and valuated at plant level.</p> |

(*) If the power generation plant is located next to the CEM plant, only 1 plant code will be created in SAP for both CEM and power plant.

(**) If the secondary business is below 20% of cash cost and below 1 Mio. USD, only 1 plant is created, assigned to the main business segment and secondary business is treated as by-product. If the thresholds are achieved, 2 plants should be created and assets properly split.

Organizational Elements: Storage location

| Object | EBM Concept | ALL SEGMENT (CEM, AGG, RMX, AFR) |
|------------------|--|----------------------------------|
| Storage Location | <ul style="list-style-type: none"> Organizational unit that allows to differentiate between various types of stock within a plant. <ul style="list-style-type: none"> Storage locations are created at plant level Inventory Management is carried out at storage location level (Goods movements) Stocks are managed only on a quantity basis and not on a value basis at storage location level Simplification of goods movements (Receipts, issues, transfers,...) management Physical inventories are carried out at storage location level | |



Organizational Elements: Storage location

| Object | EBM Concept |
|------------------|---|
| Storage Location | <div data-bbox="1172 344 1763 379">ALL SEGMENT (CEM, AGG, RMX, AFR)</div> <ul style="list-style-type: none"><li data-bbox="644 422 1742 586">■ It has a 4 digit coding, where the first digit identifies the usage of the storage location and the remaining 3 are sequential numbers<ul style="list-style-type: none"><li data-bbox="841 665 1742 708">- F: For finished/semi-finished products<li data-bbox="841 722 1763 886">- G: For general materials (maintenance materials, production materials – fuels, raw materials, packing,...)<li data-bbox="841 901 1659 1008">- H: Handling Unit Storage Location (packed waste)<li data-bbox="841 1022 1607 1065">- V: For virtual/central warehouse |

Organizational Elements: Storage location

| | | Plant segment | | | |
|----------------|------------------------|--|----------------------|----------------------|----------------------|
| | | CEM | AGG | RMX | AFR |
| Material types | Finish and semi-finish | F001 F900 (<i>stock in transit</i>) F002 (<i>quarry with internal transfer</i>) F00X (<i>ship / train loadings</i>) | F00X F900 | | F001 |
| | Production and Raw | G100 G106 (<i>Intermediate stock</i>) | G1XX | G100 | G100 |
| | Maintenance | G200 G2XX (<i>special-legal storages</i>) G299 (<i>obsoletes</i>) | G200 G2XX G299 | G200 G2XX G299 | G200 G2XX G299 |
| | Virtual | V200 | V200 | | |
| | Packaged | | | | G101 G161 |
| | Handling | | | | H101 H161 |

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Process Flow

Physical Inventory Interface in RMX

Mobisys introduction (Bar Coding)

Key Process Description – Physical Inventory

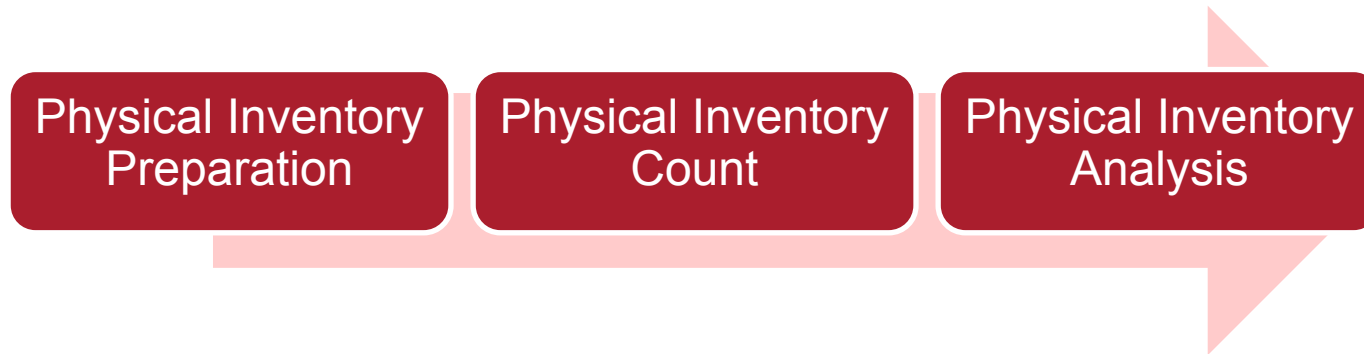
| | |
|---------------------------|---|
| Process Objectives | <ul style="list-style-type: none">• According to LafargeHolcim and Legal requirement, the verification of the stock by a physical inventory process is mandatory and has to be performed on a continuous / frequent way.• This process describe the necessary steps to update system data based on physical counting / measuring.• Update the stock figures at Quantity dimension only(*) reflecting the reality into the transactional system. |
| Key Inputs | <ul style="list-style-type: none">• Stocks values from the transactional system (SAP) |
| Key Outputs | <ul style="list-style-type: none">• Stock Updated in the transactional system (SAP)• Differences posted |

() As AFR materials are defined to be “non-valuated” materials not possible to update stocks with value. Valuation of Stocks is carried out during AFR MEC preparation process.*

Main Business Requirements – Physical Inventory

| # | Business Requirement | Description |
|---|---|---|
| 7 | Physical Inventory process in place to be compliant with LafargeHolcim and legal controls | <ul style="list-style-type: none"> • Complete Physical Inventory process definition (Steps, roles & responsibilities,..) split by type of AFR material allowing to carry out a physical inventory to know the stocks of AFR materials available at platforms and cement plants at any time. • <u>Physical inventory takes place at storage location level</u>. A separate physical inventory document is created for every storage location. • Standard system settings in the SAP transactional system <ul style="list-style-type: none"> • The Inventory document can be created for only some materials or in a mass way utilizing different criteria (per material group, material type, special stock...). • Blocking Materials for Posting (Flag in the P. Inventory document) • Print of standard forms and distribute the physical inventory document • Usage of standard goods movement types and posting inventory differences with the reflect on the financial documents. |

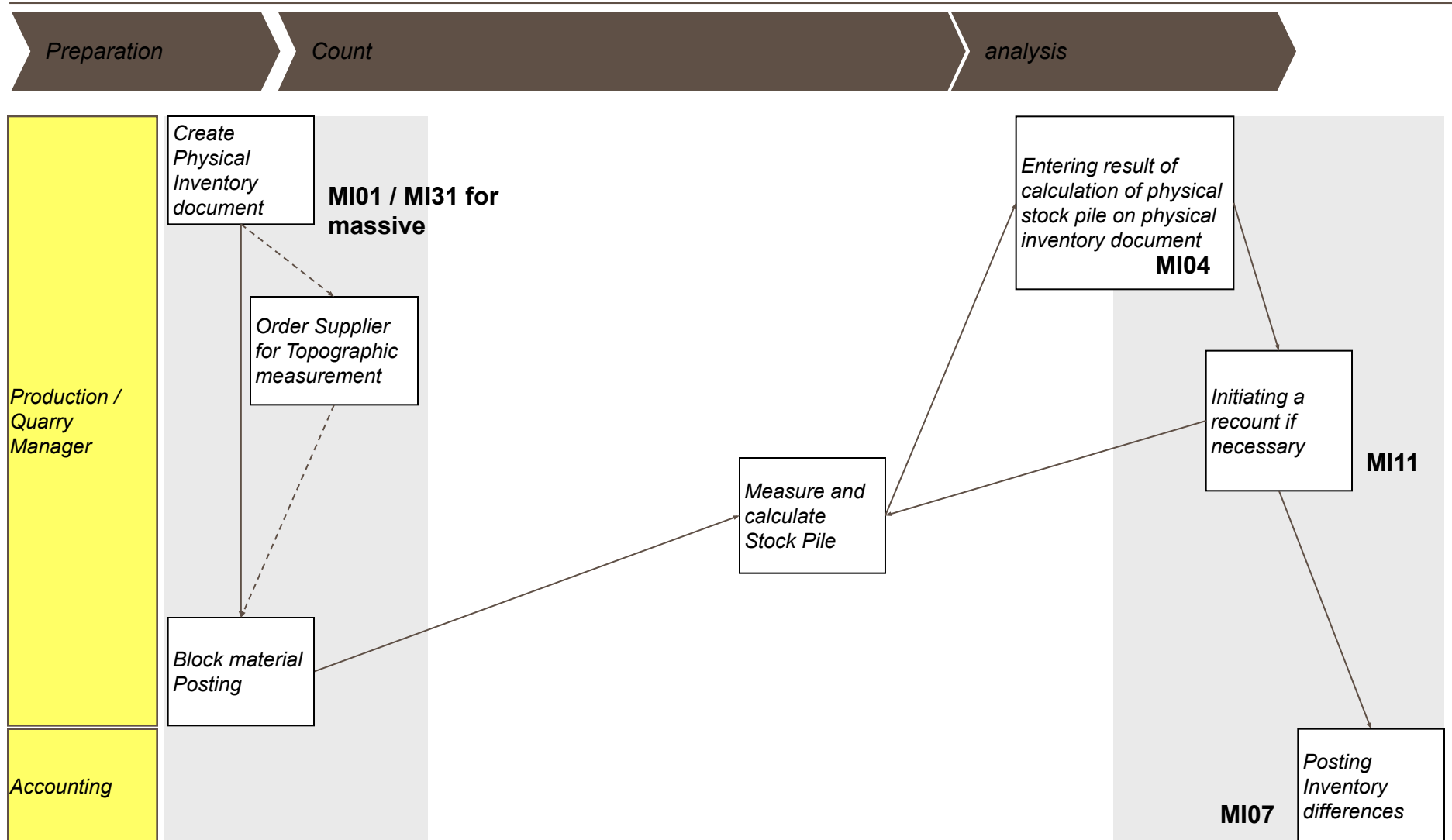
Physical Inventory Process Flow



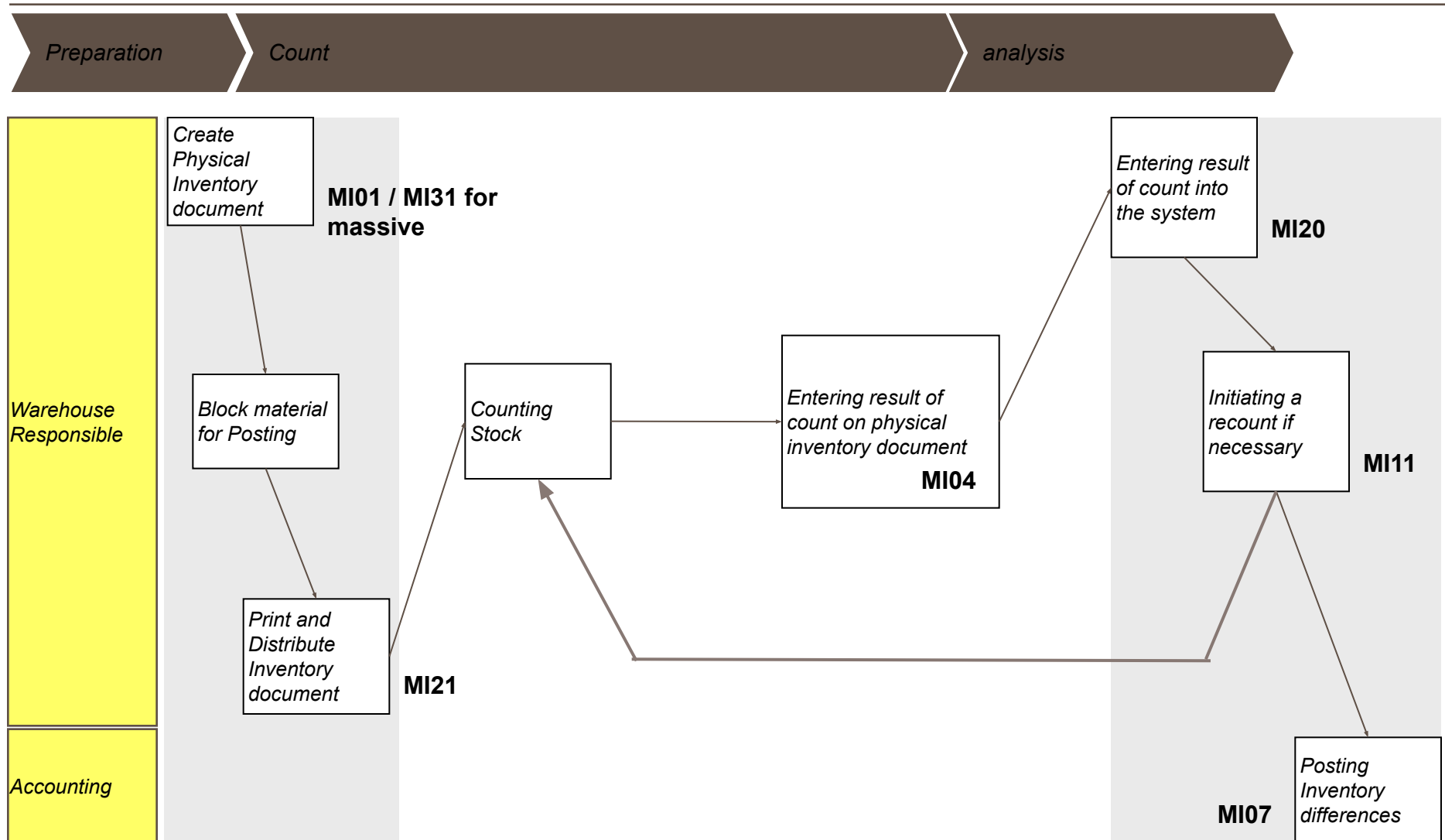
Process Steps

1. Create a physical inventory document
2. Print and distribute the physical inventory document
3. Perform the physical count
4. Entering the result of the count into the system
5. Initiating a recount if necessary
6. Difference Postings

Inventory Management – Physical Inventory Process Map – Production Material



Inventory Management – Physical Inventory Process Map – Maintenance Materials



Content of training – IT Tool

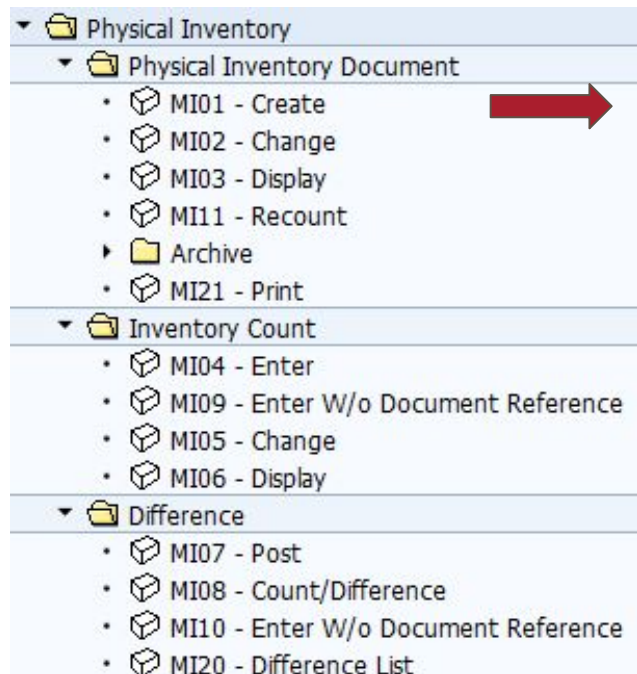
Module
Overview

Process

IT Tool

1. SAP MM/IM (Materials Management / Inventory Management)

4 E.g. Standard SAP transactions to support the Physical Inventory Process



Create Physical Inventory Document: Initial Screen

Document date: 20.07.2011
Planned count date: 20.07.2011

Loc. of phys. inv.
Plant: 8102
Storage Location: G001
Special Stock: ☐

Create Physical Inventory Document: Overview

Plant: 8102 AD AFR Plant.
Stor. Loc.: G001 Raw Material

| Item | Matn | Material | Material Description | Batch | Sty | AUn |
|------|---------|------------------------|----------------------|------------|-----|-----|
| 1 | 1100030 | AFLN Emulsions | | | 1 | ✓ |
| 2 | 1100031 | AFLN Emulsions | | 0000000011 | 1 | ✓ |
| 3 | 1100031 | AFLN Emulsions | | 0000000036 | 1 | ✓ |
| 4 | 1100031 | AFLN Emulsions | | 0000000066 | 1 | ✓ |
| 5 | 1100031 | AFLN Emulsions | | 0000000224 | 1 | ✓ |
| 6 | 1100031 | AFLN Emulsions | | 0000000469 | 1 | ✓ |
| 7 | 1100031 | AFLN Emulsions | | 0000000472 | 1 | ✓ |
| 8 | 1100031 | AFLN Emulsions | | 0000000474 | 1 | ✓ |
| 9 | 1100031 | AFLN Emulsions | | 0000000508 | 1 | ✓ |
| 10 | 1100031 | AFLN Emulsions | | 0000000764 | 1 | ✓ |
| 11 | 1100031 | AFLN Emulsions | | 0000000834 | 1 | ✓ |
| 12 | 1100031 | AFLN Emulsions | | 0000000888 | 1 | ✓ |
| 13 | 1100031 | AFLN Emulsions | | 0000000891 | 1 | ✓ |
| 14 | 1100031 | AFLN Emulsions | | 0000000969 | 1 | ✓ |
| 15 | 1100031 | AFLN Emulsions | | 0000000970 | 1 | ✓ |
| 16 | 1100028 | AFSN SRF mid calorific | | 0000000250 | 1 | ✓ |

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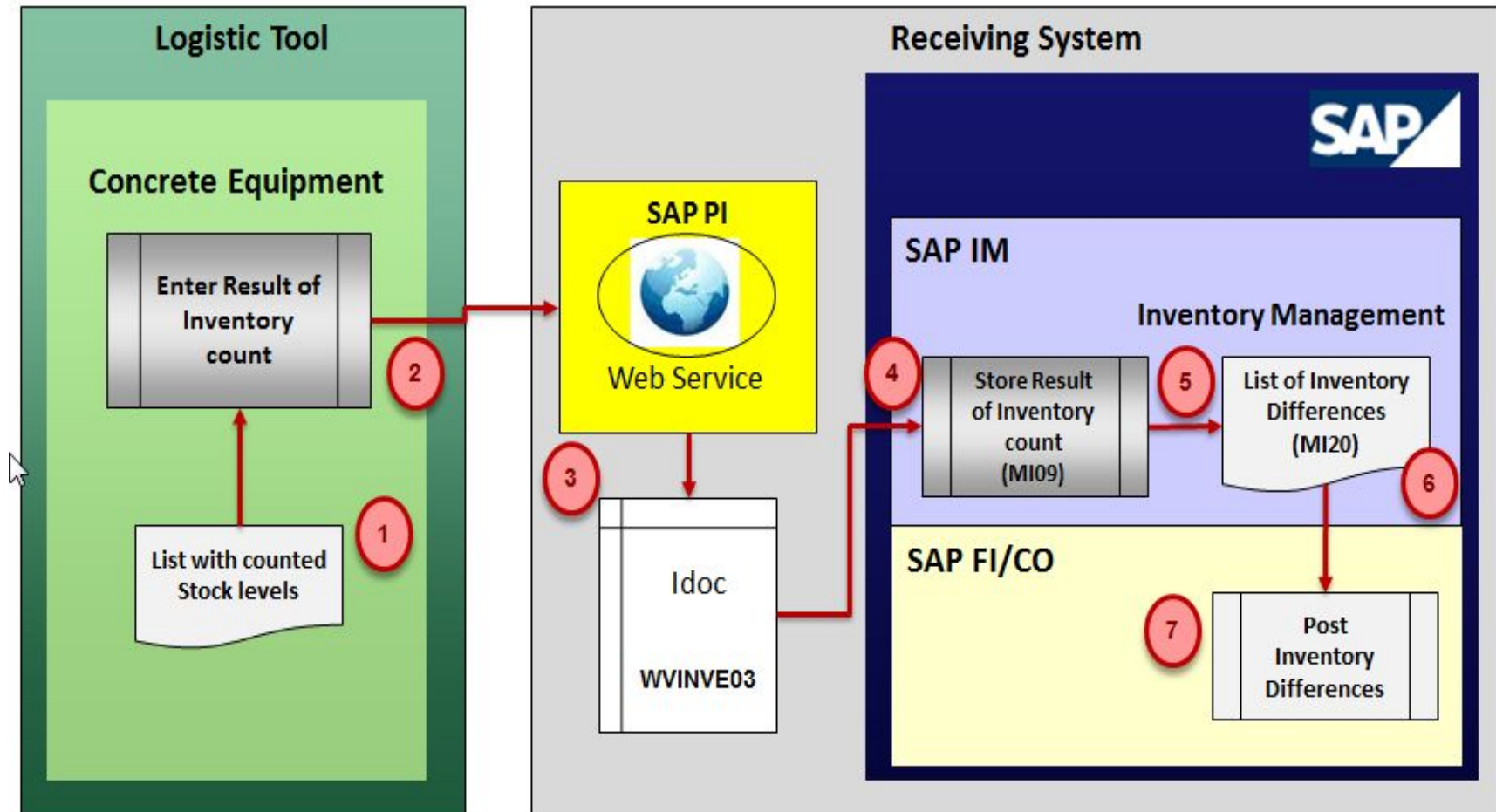
Physical Inventory interface in RMX

- Stocks of RMX are handled in the local RMX Logistics systems
- Physical Inventory counts must be transferred from the local system to SAP through this interface in order to post the stock values in SAP ECC 6.0.

Objectives:

- Update the stock figures (Quantities) in SAP reflecting the reality into the transactional system
- Entering the stock figures in the logistic tool and automatically transfer the data to SAP

Physical Inventory interface in RMX



Physical Inventory interface in RMX

| Step Nbr. | Process Step | Resp. | Process Description | System | Period Execution |
|-----------|----------------------------|-----------------------------------|---|--------|------------------|
| 1 | Stock count | Production Manager | Count the stock and write the figures in a from | CEC | Month-end |
| 2 | Enter stock levels | Production Manager | Enter the figures per material in the logistic tool (Concrete Equipment | CEC | Month-end |
| 3 | Send data to SAP | Automatic batch | Data are sent to SAP PI and an automatic batch via web service generates an IDoc for further processing of the data | CEC | Immediate |
| 4 | Check IDoc | Back office | Check and correct the IDoc's with Logistic Cockpit (ZLOG005) | SAP PI | Month-end |
| 5 | Process IDoc | Automatic batch | Automatic batch to process the IDoc to enter the stock levels in SAP | SAP IM | Immediate |
| 6 | Material Difference List | Production Manager/ Controller | Run Trans. MI20 to check the Inventory Differences | SAP IM | Month end |
| 7 | Post Inventory Differences | Controller | Run Trans. Mi20 to control, correct and post the Inventory Differences | SAP CO | Month end |

Physical Inventory interface in RMX

IDoc's must be daily checked to ensure that they have been correctly processed, and also to **identify incorrect messages**, analyse the cause of the error, fix the error, and then trigger the processing of the IDoc again if needed.

Logistics Cockpit has been created as a tool to manage the IDoc's:

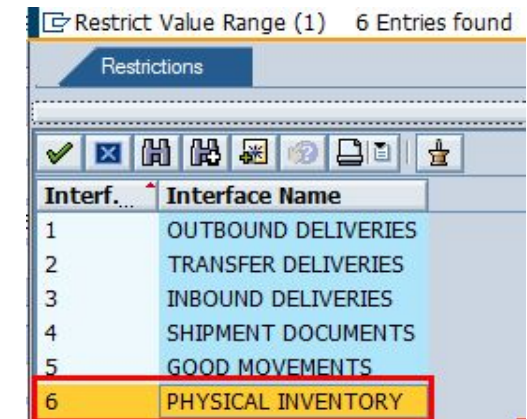
- To guarantee the access of the right user to the right information selection screen according to specific organizational and technical data.
- This tool will be used to speed-up the monitoring and handling of the inbound IDocs received in SAP from external systems.

Consumption interface in RMX

Logistic cockpit transaction **zlog005**

Document type: **Physical Inventory**

The status of the IDOCs is displayed with traffic lights



| Status | Status No | Idoc No. | Date created | Time |
|--------|-----------|--------------|--------------|----------|
| | 53 | <u>28640</u> | 05.07.2011 | 11:47:08 |
| | 64 | <u>28641</u> | 05.07.2011 | 11:48:44 |
| | 51 | <u>28643</u> | 05.07.2011 | 12:03:31 |
| | 53 | <u>28645</u> | 05.07.2011 | 12:05:03 |
| | 51 | <u>28646</u> | 05.07.2011 | 12:05:47 |
| | 51 | <u>28647</u> | 05.07.2011 | 12:06:47 |
| | 53 | <u>28655</u> | 05.07.2011 | 12:08:35 |
| | 53 | <u>28656</u> | 05.07.2011 | 12:09:14 |

Red light:
IDoc in error

Yellow light:
IDoc not processed

Green Light:
IDoc processed successfully
IDoc flag for deletion
IDoc original of a modification

Modification of an IDOC is the last option!

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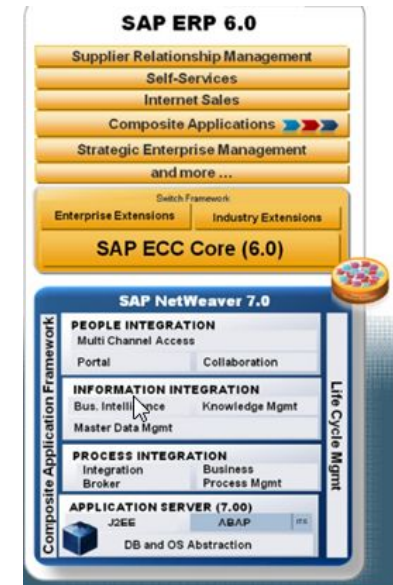
Content of training – IT Tool

Module
Overview

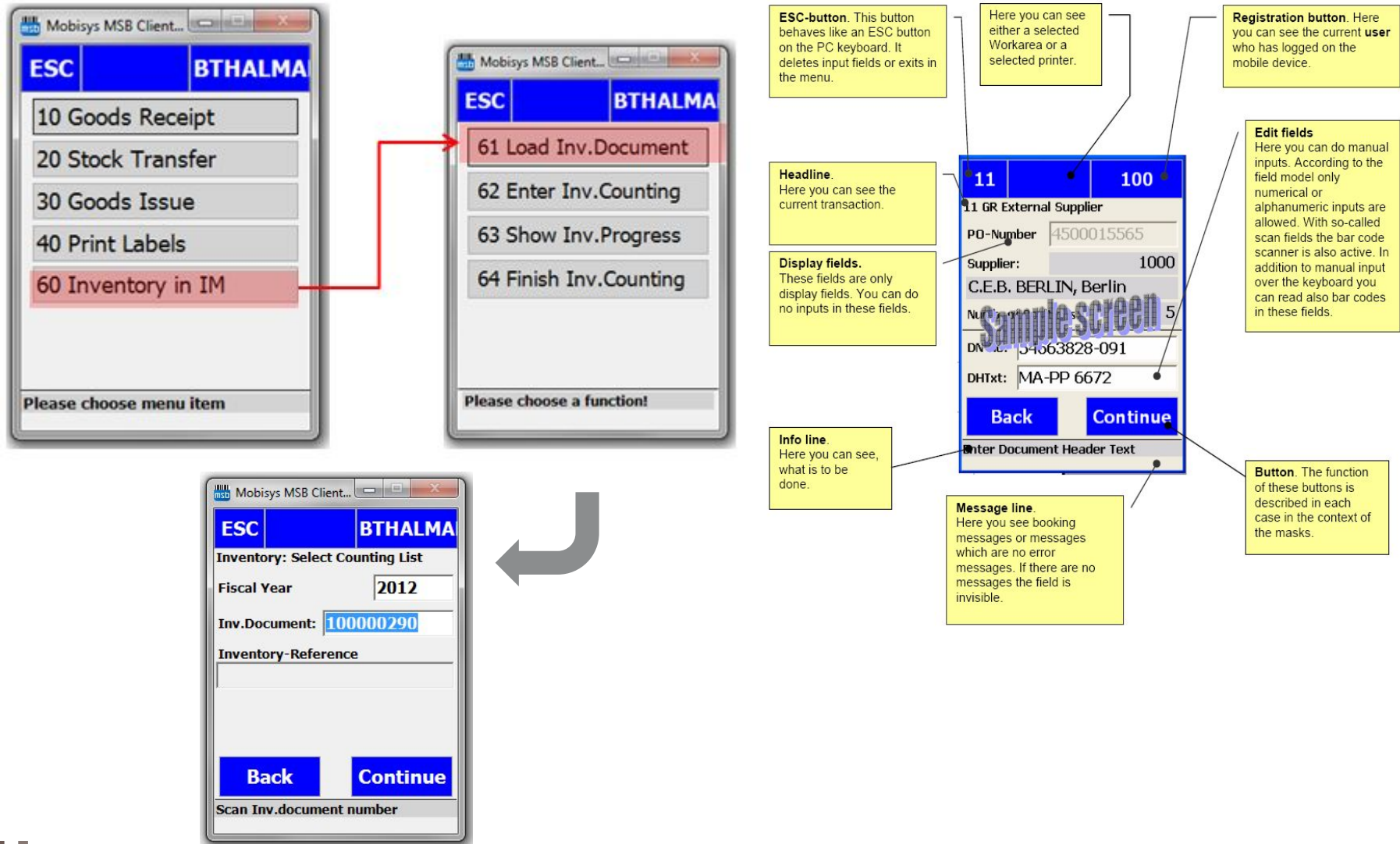
Process

IT Tool

1. MOBISYS MSB (Bar Coding System)
 - Mobile application to enter the goods movements



IT Tool



Summary

Questions / Doubts

Comments



CONGRATULATIONS



THANK YOU FOR YOUR ATTENTION



LafargeHolcim