



## Why

Here's a nice (surprising) example of computing an event probability. Consider the following question: We have  $n$  letters to put into  $n$  addressed envelopes, but we *randomly* put them into envelopes. What's the chance that no letter is in the correct envelope?

## Example

Let us first number the envelopes and letters. Next, suppose we model this uncertain outcome with the sample space  $\Omega = S_n$ . Here  $S_n$  denotes the symmetric group of degree  $n$ , as usual (see [Permutations](#)). We agree to interpret  $\omega \in \Omega$  so that  $\omega(i)$  is the number of the *letter* in the *envelope* numbered  $i$ , where  $i = 1, \dots, n$ . Suppose we put a distribution  $p : \Omega \rightarrow [0, 1]$  on  $\Omega$  so that every permutation is equally likely:

$$p(\omega) = \frac{1}{n!}$$

We are interested in the event  $W$  defined by

$$W = \{\omega \in \Omega \mid \omega(s) \neq s \text{ for all } s = 1, \dots, n\}$$

which we interpret as the event that no letter is in the correct envelope. To get a handle on this event, we express it as smaller events.

Define  $A_i$  by

$$A_i = \{\omega \in \Omega \mid \omega(i) = i\}$$

so that  $A_i$  is the set of outcomes in which letter  $i$  is in envelope  $i$ . The event that at least one letter goes into the correct envelope is given

$$\cup_{i=1}^n A_i$$

We can compute this probability using the generalized inclusion-exclusion formula.

First, notice that the event

$$\cap_{i=1}^n A_i$$

contains the single outcome in which all letters go into the correct envelope. More generally, for any  $r$  between 1 and  $n$ ,  $\cap_{i=1}^r A_i$  contains all outcomes in which the letters  $1, \dots, r$  go into the correct envelope. What is the size of  $A_1 \cap \dots \cap A_r$ ? Given that the  $\omega(1) = 1, \omega(2) = 2, \dots, \omega(r) = r$ , there are  $n - r$  envelopes and  $n - r$  ways of assigning letters to them. Thus, by the fundamental principle of counting

$$|\cap_{i=1}^r A_i| = (n - r)!$$

Thus the probability of the event is

$$P(\cap_{i=1}^r A_i) = \sum_{\omega \in \cap_{i=1}^r A_i} p(\omega) = \frac{(n - r)!}{n!}.$$

where we have used the fact that  $p(\omega) = 1/n!$  for every  $\omega \in \Omega$ . A similar argument holds for any distinct  $i_1, \dots, i_r$  indices, where  $i_j$  are distinct integers between 1 and  $n$ . So  $P(A_{i_1} \cap \dots \cap A_{i_r}) = (n - r)!/n!$ . Thus, each probability in the  $r$ th sum of the inclusion-exclusion formula is  $(n - r)!/n!$ , since the  $r$ th sum as  $\binom{n}{r}$  terms, the  $r$ th sum is

$$\binom{n}{r} \frac{(n - r)!}{n!} = \frac{n!}{r!(n - r)!} \frac{(n - r)!}{n!} = \frac{1}{r!}.$$

Finally, we apply the generalized inclusion-exclusion formula to obtain

$$P(A_1 \cup \dots \cup A_n) = \frac{1}{1!} - \frac{1}{2!} + \frac{1}{3!} - \dots + (-1)^{n-1} \frac{1}{n!}.$$

Hence, the probability that no letter goes into the correct envelope  $W = \Omega - \cup_{i=1}^n A_i$  is

$$1 - P(A_1 \cup \dots \cup A_n) = 1 + \frac{1}{2!} - \frac{1}{3!} + \dots + (-1)^n \frac{1}{n!}$$

If we take  $n \rightarrow \infty$ , the above series converges to  $1/e \approx 0.37$ .<sup>1</sup>

This is sometimes called the *secretary problem*.

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<sup>1</sup>Future editions will define  $e$ .



