

$n \backslash m$	1	2	\dots	M	\dots
1	a_{11}	a_{12}	\dots	a_{1M}	\dots
2	a_{21}	a_{22}	\dots	a_{2M}	\dots
\vdots	\vdots	\vdots	\ddots	\vdots	\ddots
N	a_{N1}	a_{N2}	\dots	a_{NM}	\dots
\vdots	\vdots	\vdots	\ddots	\vdots	\ddots