



— ★ ★ INVITATION ★ ★ —

With immense pride and pleasure,  
**NALCO Officers' Association (NOA)**  
cordially invites you to grace the occasion of its

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**37<sup>th</sup> FOUNDATION DAY**

*A celebration of unity, dedication,  
and collective progress.*

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Venue: NOA Building

♦ Programme Schedule ♦

**Foundation Day Celebration**  
25<sup>th</sup> January 2026  
⌚ 10:00 AM

**Family Get-Together**  
28<sup>th</sup> January 2026  
⌚ 7:30 PM onwards

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Your gracious presence will add  
great value to this special occasion.

Warm regards,

**NALCO Officers' Association**  
**M&R Complex, Damanjodi**