# Project VI: GAM, MARS, and PPR

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# 1 Question 1 - Data Preparation

# 1.1 Importing the data

```
library(dplyr)
hr <- "HR_comma_sep.csv" %>%
  read.csv()
head(hr); dim(hr)
```

```
satisfaction_level last_evaluation number_project average_montly_hours
##
## 1
                    0.38
                                     0.53
                                                         2
## 2
                    0.80
                                     0.86
                                                         5
                                                                             262
## 3
                                     0.88
                                                         7
                                                                             272
                    0.11
                    0.72
                                     0.87
                                                         5
## 4
                                                                             223
                                     0.52
                                                         2
                                                                             159
## 5
                    0.37
## 6
                    0.41
                                     0.50
                                                                             153
     time_spend_company Work_accident left promotion_last_5years sales salary
##
                                      0
                                                                    0 sales
## 1
                       3
                                      0
## 2
                       6
                                            1
                                                                    O sales medium
## 3
                       4
                                      0
                                            1
                                                                    0 sales medium
                       5
                                      0
## 4
                                            1
                                                                    0 sales
                                                                               low
## 5
                       3
                                      0
                                            1
                                                                    0 sales
                                                                               low
                       3
                                      0
                                            1
                                                                    0 sales
## 6
                                                                               low
```

## [1] 14999 10

# **Comment:**

The HR data has 14999 observations and 10 variables, namely satisfaction\_level, number of project etc.

# 1.1.1 Changing the categorical variable salary to ordinal

## [1] "ordered" "factor"

# 1.1.2 Changing the column name of variable sales to department

```
colnames(hr)[colnames(hr) == 'sales'] <- 'department'</pre>
head(hr, 2)
##
     satisfaction_level last_evaluation number_project average_montly_hours
## 1
                    0.38
                                     0.53
                                                         2
                                                                              157
## 2
                    0.80
                                     0.86
                                                                             262
     time_spend_company Work_accident left promotion_last_5years department salary
##
## 1
                       3
                                      0
                                            1
                                                                    0
## 2
                       6
                                      0
                                            1
                                                                    0
                                                                           sales medium
```

# 1.1.3 Converting the target variable "left" to categorical variable

```
hr$left <- factor(hr$left, levels = c(0,1), labels = c("stayed", "left"))
class(hr$left)
## [1] "factor"</pre>
```

### Comment:

Yes! the target variable **left** is now a categorical variable.

# 1.1.4 Inspecting missing values

```
# Listing the missing rate for each variable.
miss.info <- function(dat, filename=NULL){</pre>
  vnames <- colnames(dat); vnames</pre>
  n <- nrow(dat)
  out <- NULL
  for (j in 1: ncol(dat)){
    vname <- colnames(dat)[j]</pre>
    x <- as.vector(dat[,j])
    n1 \leftarrow sum(is.na(x), na.rm=T)
    n2 \leftarrow sum(x=="NA", na.rm=T)
    n3 \leftarrow sum(x=="", na.rm=T)
    nmiss <- n1 + n2 + n3
    ncomplete <- n-nmiss
    out <- rbind(out, c(col.number=j, vname=vname,</pre>
                          mode=mode(x), n.levels=length(unique(x)),
                          ncomplete=ncomplete, miss.perc=nmiss/n))
  }
  out <- as.data.frame(out)</pre>
  row.names(out) <- NULL</pre>
  if (!is.null(filename)) write.csv(out, file = filename, row.names=F)
  return(out)
}
df <- knitr::kable(miss.info(hr), booktabs = T, format = "markdown")</pre>
kableExtra::kable_styling(df, bootstrap_options = "striped", full_width = F)
```

col.number	vname	mode	n.levels	ncomplete	miss.perc
1	satisfaction_level	numeric	92	14999	0
2	last_evaluation	numeric	65	14999	0
3	number_project	numeric	6	14999	0
4	average_montly_hours	numeric	215	14999	0
5	$time\_spend\_company$	numeric	8	14999	0
6	$Work\_accident$	numeric	2	14999	0
7	left	character	2	14999	0
8	promotion_last_5years	numeric	2	14999	0
9	department	character	10	14999	0
10	salary	character	3	14999	0

From the above table, it is clear that the  $\mathbf{hr}$  dataset have no missing value. This is a desired outcome to guarantee a reliable conclusion and practicable subsequent analysis.

# 2 Question 2 - Exploratory Data Analysis

# 2.1 Checking for variable type

# glimpse(hr)

```
## Rows: 14,999
## Columns: 10
## $ satisfaction_level
                      <dbl> 0.38, 0.80, 0.11, 0.72, 0.37, 0.41, 0.10, 0.92, ~
                      <dbl> 0.53, 0.86, 0.88, 0.87, 0.52, 0.50, 0.77, 0.85, ~
## $ last_evaluation
## $ number_project
                      <int> 2, 5, 7, 5, 2, 2, 6, 5, 5, 2, 2, 6, 4, 2, 2, 2, ~
## $ average_montly_hours <int> 157, 262, 272, 223, 159, 153, 247, 259, 224, 142~
                      <int> 3, 6, 4, 5, 3, 3, 4, 5, 5, 3, 3, 4, 5, 3, 3, 3, ~
## $ time_spend_company
## $ Work_accident
                      <fct> left, left, left, left, left, left, left, r
## $ left
<chr> "sales", "sales", "sales", "sales", "sales", "sa-
## $ department
## $ salary
                      <ord> low, medium, medium, low, low, low, low, low, lo~
```

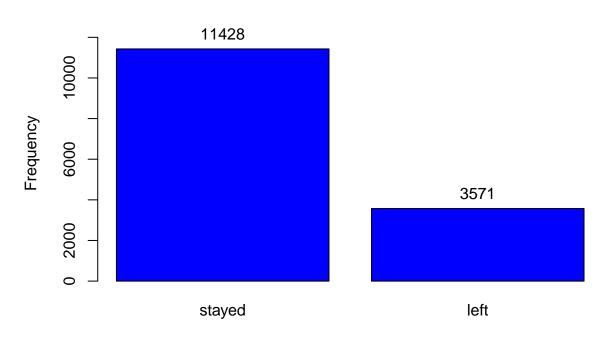
# **Comment:**

From the above output, variables **satisfaction\_level** and **last\_evaluation** are numeric(continuous) variable, **salary** is categorical (ordinal) variable , and **sales and left** are categorical (nominal) variable. The remaining variables are numeric(integer) variable.

# 2.2 Frequency distribution of target variable

```
#Inspecting frequency distribution of the target variable (left)
tab1(hr$left, decimal = 2, cum.percent = F, xlab = "Left the company", ylab = "Frequency", col = "blue"
```

# Distribution of hr\$left



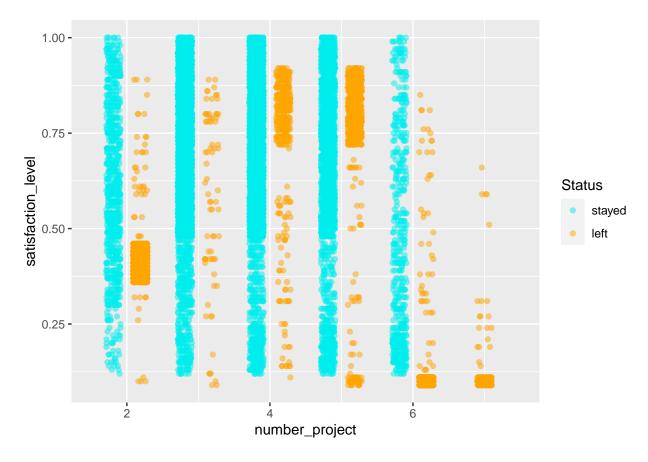
```
## hr$left :
## Frequency Percent
## stayed 11428 76.19
## left 3571 23.81
## Total 14999 100.00
```

# Comment:

The frequency table revealed 11428(76.19%) **stayed** counts and 3571(23.81%) **left** counts for the **left** variable. This classification case is neither completely balanced nor unbalanced. However, we will consider this scenario as a balanced classification and continue with our analysis since the proportion of employees who left is greater than 5% (which is the cutoff proportion for imbalanced classification).

(2a)

# 2.3 Scatterplot of employees Satisfaction level vrs Number of project



## NULL

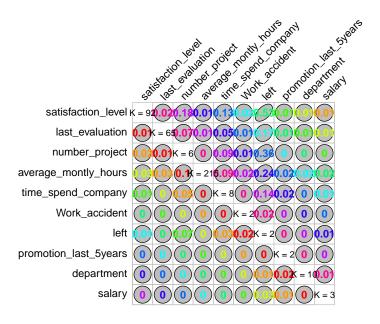
### Comment:

From the plot above, we can see that employees who are satisfied with their work are less willing to leave. Thus, the more satisfied employees are, the less willingly they are to leave. However, the interesting thing is that we can find that not all employees with low-paying and unsatisfactory jobs left the company. Most of them continued working with the company. Finding these employees and understanding why they are unwilling to leave can provide valuable information to the HR department. Moreover, Among employees who left, had **2 number\_project** were not satisfied since majority of them had satisfaction level below 0.50

(2b)

# 2.4 Correlation matrix among the variables in the hr dataset

```
library(GoodmanKruskal)
mat.hr <- GKtauDataframe(hr)
plot(mat.hr, dgts = 2, diagSize = 0.8)</pre>
```



After carefully examining the data, The variables satisfaction\_level, last\_evaluation, number\_project and average\_monthly\_hours exhibit slight forward associations with the target variable left, the reverse associations are much smaller.

The variable satisfaction\_level exhibits a slight ability to explain variations in the other variables (ranging from 0.01 to 0.53), the reverse associations are much smaller: the  $\tau$  value from satisfaction\_level to left is 0.53, indicating quite a strong association while that from satisfaction\_level to number\_project is 0.18.

# 2.5 Interesting finding 1

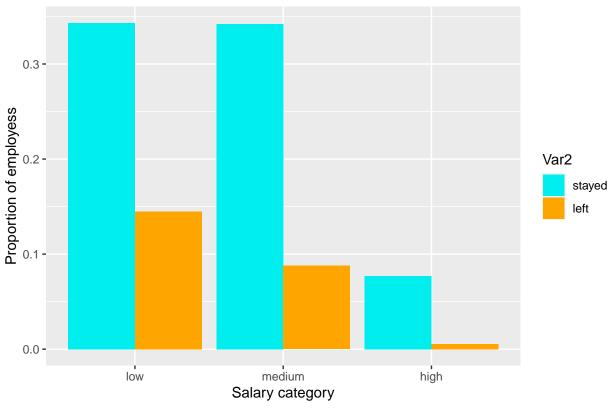
# Salary VRS. Employee turnover

```
t1 <- table(hr$salary,hr$left)
df <- as.data.frame(prop.table(t1))

#round(prop.table(t1), 3)

ggplot(df, aes(x=Var1,y=Freq,fill=Var2)) +
    geom_bar(position="dodge",stat='identity')+
    ggtitle("Barplot of salary vrs left")+
    xlab("Salary category")+ ylab("Proportion of employess")+
    scale_fill_manual(values = c("cyan2","orange"))</pre>
```

# Barplot of salary vrs left



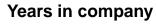
**Comment:** From the above results, the data indicates that employees who left the company tend to have lower salaries when compared to employees who do not.

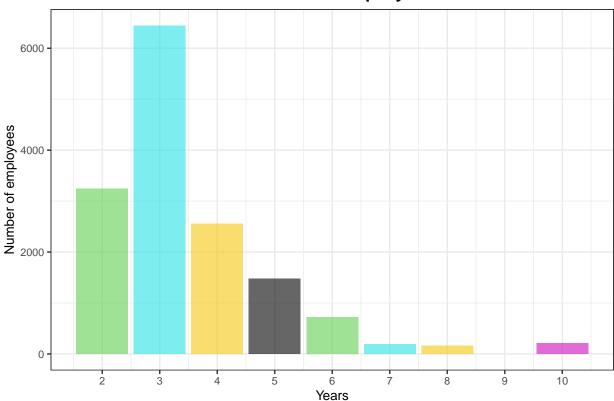
Among the employees who left the company, majority received low and medium salaries.

# 2.6 Interesting finding 2

The frequency distribution of time spent by employees in the company were first explored and a graphical representation drawn after using a barplot.

```
table(hr$time_spend_company)
```



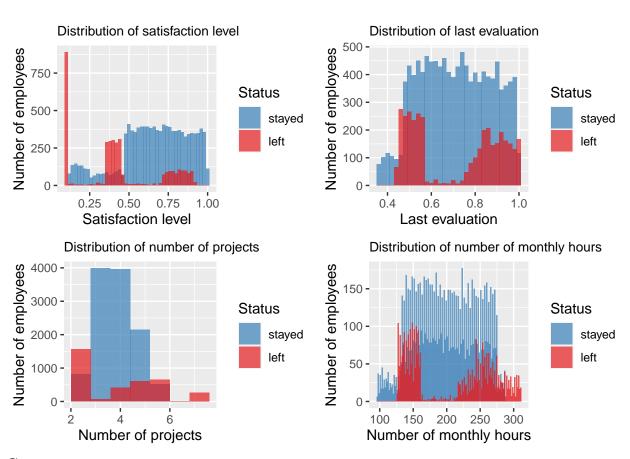


The range of time spent by an employee in the company is 2 to 10 years with no employee working for 9 years. It can also be seen from the above figure that over 6000 employees in the company spent *three years* whilst a few employees spent eight years with the company.

# 2.7 Interesting finding 3

Distribution of features grouped by the target variable

```
p1 <- OverlayedHist(mData = hr, featureVar = "satisfaction_level",</pre>
                    grouper = "left", mbinwidth
                    mTitle = "Distribution of satisfaction level",
                    mxlab = "Satisfaction level", mylab = "Number of employees",
                    mlegendTitle = "Status")
p2 <- OverlayedHist(mData = hr, featureVar = "last_evaluation",</pre>
                    grouper = "left", mbinwidth
                    mTitle = "Distribution of last evaluation",
                            = "Last evaluation", mylab = "Number of employees",
                    mlegendTitle = "Status")
p3 <- OverlayedHist(mData = hr,featureVar
                                           = "number_project", grouper = "left",
                    mbinwidth = 0.8, mTitle= "Distribution of number of projects",
                    mxlab = "Number of projects", mylab = "Number of employees",
                    mlegendTitle = "Status")
p4 <- OverlayedHist(mData = hr,featureVar
                                             = "average_montly_hours",
                    grouper = "left",mbinwidth
                                                   = 1.5,
                    mTitle ="Distribution of number of monthly hours",
                    mxlab = "Number of monthly hours",mylab= "Number of employees",
                    mlegendTitle = "Status")
ggarrange(p1,p2,p3,p4, ncol = 2, nrow = 2)
```



From the plot, it seems that employees who quit their role are less satisfied than those who remain loyal to their company. Employees' last evaluation seems to follow a bi modal pattern. There are employees who left, performed really well and had evaluation score over 0.75 while there is another group who was under performing with an

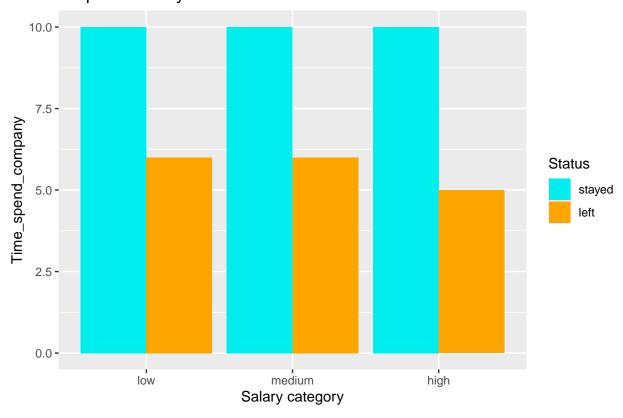
evaluation score less than 0.55. The same pattern is observed also in the distribution of monthly hours (bottom right plot) where there are two group of employees who quit. Those who put extra effort and those who worked significantly less than the average number of monthly hours.

# Interesting finding 4

# Relationship between department and salary

```
ggplot(hr, aes(x=salary,y= time_spend_company, fill = left)) +
  geom_bar(position="dodge",stat='identity')+
  ggtitle("Barplot of salary vrs left")+
  xlab("Salary category")+ ylab("Time_spend_company")+
  scale_fill_manual("Status",values = c("cyan2","orange"))
```

# Barplot of salary vrs left



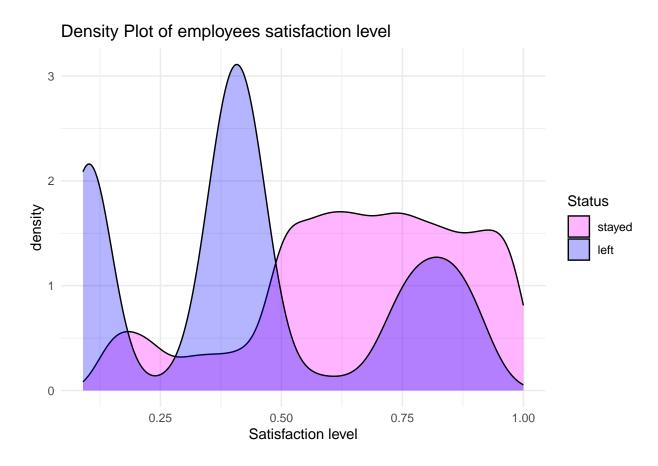
# **Comment:**

From the just above plot, it seems that majority of the employees who left spent less that seven years in the company as well as being in the low and medium salary category. However, a certain proportion of the employees who left the company received high salary.

# Density plot of employees satisfaction level

```
df.sat <- data.frame(hr$satisfaction_level, hr$left)
colnames(df.sat) <- c("satisfaction_level", "Status")
ggplot(df.sat, aes(x = satisfaction_level, fill = Status)) +
geom_density(aes(satisfaction_level), alpha = 0.3) + xlab("Satisfaction_level") +
scale_fill_manual(values = c("magenta", "blue")) +</pre>
```

ggtitle("Density Plot of employees satisfaction level") +
theme\_minimal()



# Comment:

Among the employees who left, the distribution of their satisfaction level seems trimodal, where majority of them had satisfaction level within 0.25 - 0.50.

# 3 Question 3 - Data Partitioning

```
set.seed(120) ## the set is to make the partition reproducible
train <- sample(nrow(hr), (2.0/3.0)*nrow(hr), replace = FALSE)
D1 <- hr[train, ] # training set
D2 <- hr[-train, ] # testing set
dim(D1); dim(D2)
## [1] 9999 10</pre>
## [1] 5000 10
```

# Comment:

For the train and test data, the data were divided at random into two groups with ratios of 2:1. The train data set had 9999 observations whilst the test set had 5000 observations for each of the 10 variables.

# 4 Question 4 - Logistic Regression

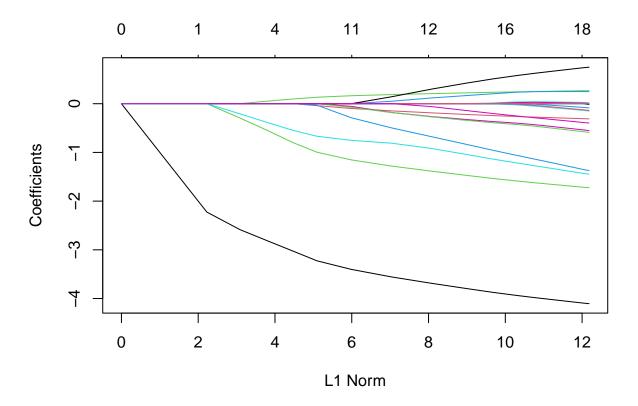
# 4.1 Fitting the Logistic regression model using LASSO as regularization technique

```
## Loading required package: Matrix

## Loaded glmnet 4.1-8

X <- model.matrix(left ~ satisfaction_level + number_project + time_spend_company +
factor(department) + last_evaluation + average_montly_hours + Work_accident + promotion_last_5years
y <- D1$left

fit.lasso <- glmnet(x=X, y=y, family="binomial", alpha=1, nfolds = 10,
    lambda.min = 1e-4, nlambda = 30, standardize=T, thresh = 1e-07,
    maxit=1000)
plot(fit.lasso)</pre>
```



## 1se 0.006346

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From above, the glmnet function acts as the elastic net regularization penalty, with the alpha value controlling it. A value of 1 indicates lasso, while a value of 0 indicates Ridge. A value of 1 was applied because lasso was chosen as the regularization penalty. The family specifies the kind of response variable, which in this case is binary. The number of lambda values was limited to thirty. Furthermore, the convergence threshold for coordinate descent was set to the default value. Finally, for all lambda values, the maximum number of passes over the data was set to 1000.

# 4.2 Choosing the best tuning parameter by Cross-validation

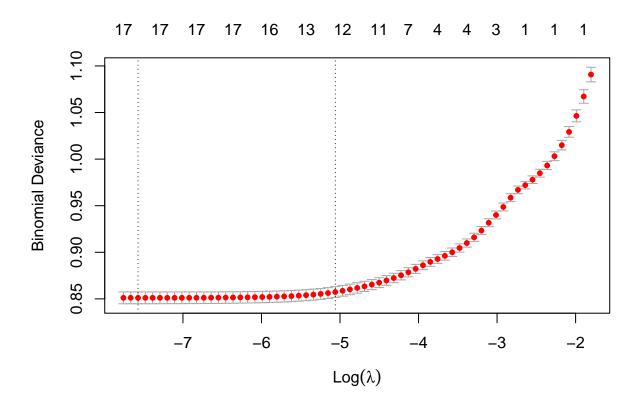
CV\_model <- cv.glmnet(x=X, y=y, family="binomial", alpha = 1,

0.8574 0.005799

```
lambda.min = 1e-4, thresh = 1e-07, type.measure = "deviance",
    maxit=1000)
CV_model
##
## Call: cv.glmnet(x = X, y = y, type.measure = "deviance", family = "binomial",
                                                                                          alpha = 1, lan
##
## Measure: Binomial Deviance
##
##
         Lambda Index Measure
                                     SE Nonzero
## min 0.000515
                       0.8511 0.006346
                                             17
                   63
```

12

plot(CV\_model)



```
best_lambda <- CV_model$lambda.1se; best_lambda
```

## [1] 0.006345822

# Comment:

The best lambda value is the largest value of lambda such that error is within 1 standard error of the minimum and it turns out to be 0.0063. The criteria used to select the tuning parameter is the 1se rule.

# 4.3 Fitting the model based on the best tuning parameter

```
## 19 x 1 sparse Matrix of class "dgCMatrix"

## s0

## (Intercept)

## satisfaction_level

## number_project

## time_spend_company

## factor(department)hr

O.132170124
```

```
## factor(department)IT
## factor(department)management
                                  -0.280623557
## factor(department)marketing
## factor(department)product_mng
## factor(department)RandD
                                  -0.290449673
## factor(department)sales
## factor(department)support
## factor(department)technical
## last_evaluation
                                   0.334559622
## average_montly_hours
                                   0.003028576
## Work_accident
                                  -1.408681417
## promotion_last_5years
                                  -0.720384720
## salary.L
                                  -0.952929102
## salary.Q
                                  -0.081955173
```

No coefficient is shown for some predictors, because the lasso regression shrunk the coefficient all the way to zero. This means it was completely dropped from the model because it wasn't influential enough. Hence, with the law of parsimony, the model with 12 variables is the chosen model.

# Fitting model with glm()

```
fit.glm <- glm(left ~ satisfaction_level + number_project + time_spend_company +
department + last_evaluation + average_montly_hours + Work_accident + promotion_last_5years + salary
family = binomial, data=D1)
summary(fit.glm)
##
## Call:
##
   glm(formula = left ~ satisfaction_level + number_project + time_spend_company +
##
      department + last_evaluation + average_montly_hours + Work_accident +
##
      promotion_last_5years + salary, family = binomial, data = D1)
##
  Coefficients:
##
                         Estimate Std. Error z value Pr(>|z|)
##
                        -0.4310309 0.1912214 -2.254 0.024190 *
## (Intercept)
## satisfaction_level
                       -4.1164802 0.1204457 -34.177 < 2e-16 ***
                       -0.3138632  0.0261234  -12.015  < 2e-16 ***
## number_project
                        0.2706893 0.0194581 13.911 < 2e-16 ***
## time_spend_company
## departmenthr
                        0.2320951 0.1611641
                                             1.440 0.149834
## departmentIT
                       -0.1721513 0.1492696 -1.153 0.248791
## departmentmanagement
                       ## departmentmarketing
                       ## departmentproduct_mng -0.1599950
                                  0.1590559 -1.006 0.314462
## departmentRandD
                       -0.6140029
                                   0.1792541 -3.425 0.000614 ***
## departmentsales
                       -0.1057400
                                  0.1253150 -0.844 0.398785
## departmentsupport
                        0.0058153
                                  0.1334903
                                             0.044 0.965252
## departmenttechnical
                        -0.0100434
                                  0.1303929 -0.077 0.938604
## last_evaluation
                        0.7613274
                                  0.1832892
                                              4.154 3.27e-05 ***
## average_montly_hours
                        0.0045790
                                   0.0006343
                                              7.219 5.25e-13 ***
## Work_accident
                       -1.7336713   0.1174828   -14.757   < 2e-16 ***
```

```
-1.4646359 0.1154581 -12.685 < 2e-16 ***
## salary.L
## salary.Q
                     -0.4064279 0.0746921
                                        -5.441 5.29e-08 ***
##
## Signif. codes: 0 '***' 0.001 '**' 0.01 '*' 0.05 '.' 0.1 ' ' 1
##
  (Dispersion parameter for binomial family taken to be 1)
##
##
##
      Null deviance: 10918.6 on 9998
                                  degrees of freedom
                         on 9980
## Residual deviance: 8463.8
                                  degrees of freedom
  AIC: 8501.8
##
## Number of Fisher Scoring iterations: 5
```

Yes! We have similar results with using the standard glm() as using the regularized logistic regression (with LASSO as penalty function)

Obtaining the associated odds ratio and the 95% confidence intervals for the odds ratio

```
exp(cbind(OR = coef(fit.glm), confint(fit.glm)))
```

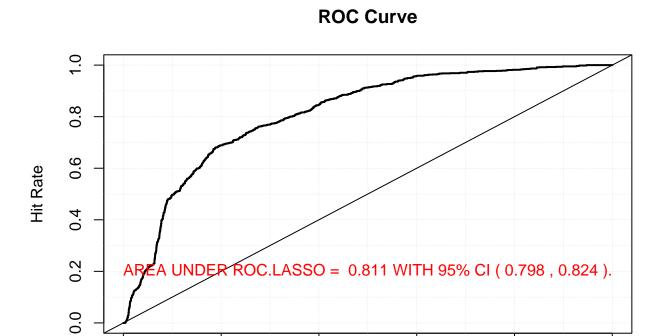
```
##
                                         2.5 %
                                                   97.5 %
                                 OR
                         0.64983883 0.44614546 0.94428904
## (Intercept)
## satisfaction_level
                         0.01630179 0.01285197 0.02060857
## number_project
                         0.73061898 0.69399337 0.76883856
## time_spend_company
                         1.31086776 1.26183635 1.36188175
## departmenthr
                         1.26123963 0.91967977 1.73032671
## departmentIT
                         0.84185182 0.62856595 1.12871101
## departmentmanagement 0.56197676 0.37590669 0.83275661
## departmentmarketing
                         0.96604038 0.70280945 1.32760184
## departmentproduct_mng 0.85214806 0.62375019 1.16391943
## departmentRandD
                         0.54118024 0.37980128 0.76728870
## departmentsales
                         0.89965856 0.70495856 1.15241598
                         1.00583229 0.77536037 1.30876475
## departmentsupport
## departmenttechnical
                         0.99000683 0.76791301 1.28055352
## last_evaluation
                         2.14111636 1.49554521 3.06820783
## average_montly_hours 1.00458954 1.00334378 1.00584216
## Work accident
                         0.17663474 0.13951433 0.22122399
## promotion_last_5years 0.24822144 0.12870740 0.44118732
## salary.L
                         0.23116214 0.18294230 0.28790543
## salary.Q
                         0.66602514 0.57335870 0.76875648
```

### Comment:

From the above output, all the variables whose confidence interval does not include 1 are significant. In particular, variables **satisfaction\_level**, **last\_evaluation**, **number\_project**, **time\_spend\_company**, **work\_accident**, **promotion\_last\_5years** and **average\_monthly\_hours** are all significant in explaining the variation in the log(odds) of an employee leaving the company.

# 4.4 Evaluating the model using the test data

```
Plotting the ROC or AUC for the Logistic regression
library(verification)
library(cvAUC)
D2$left <- ifelse(D2$left == "stayed", 0,1)
yobs <- D2$left
AUC.LASSO <- ci.cvAUC(as.vector(pred.LASSO), labels=yobs, folds=1:NROW(D2),
                confidence=0.95); AUC.LASSO
## $cvAUC
## [1] 0.8109612
##
## $se
## [1] 0.00674721
##
## $ci
## [1] 0.7977369 0.8241855
##
## $confidence
## [1] 0.95
mod.LASSO <- verify(obs = yobs, pred = as.vector(pred.LASSO))</pre>
## If baseline is not included, baseline values will be calculated from the sample obs.
## If baseline is not included, baseline values will be calculated from the sample obs.
roc.plot(mod.LASSO, plot.thres = NULL, col="darkblue")
text(x=0.50, y=0.2, paste("AREA UNDER ROC.LASSO = ",
round(AUC.LASSO$cvAUC, digits = 3),"WITH 95% CI (",
round(AUC.LASSO$ci[1],3),",",round(AUC.LASSO$ci[2],3), ").", sep=" "),
col="red", cex=1)
```



0.4

# Comment:

0.0

0.2

The AUC from the LASSO technique is 0.81 which is high and it tells us that the model is a good fit and has good prediction accuracy. From the output, it can be concluded from the confidence interval that the model shows good discrimination.

False Alarm Rate

0.6

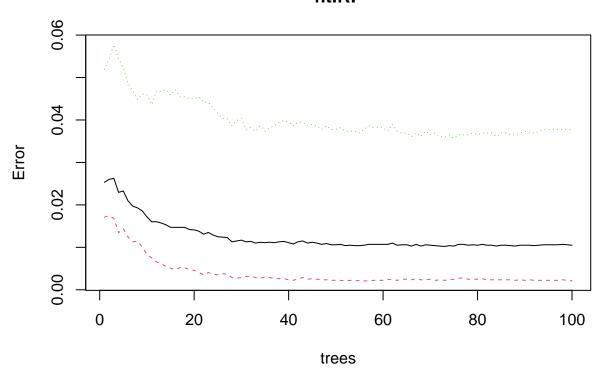
8.0

1.0

# 5 QUESTION 5 - Random Forest

```
library(randomForest)
fit.RF <- randomForest(left ~., data=D1,importance=TRUE, proximity=TRUE, ntree=100)</pre>
fit.RF; plot(fit.RF)
##
## Call:
##
    randomForest(formula = left ~ ., data = D1, importance = TRUE,
                                                                           proximity = TRUE, ntree = 100
                   Type of random forest: classification
##
##
                         Number of trees: 100
##
  No. of variables tried at each split: 3
##
           OOB estimate of error rate: 1.05%
##
##
  Confusion matrix:
##
          stayed left class.error
            7627
                    16 0.002093419
## stayed
## left
              89 2267 0.037775891
```

# fit.RF



```
yhat.RF <- predict(fit.RF, newdata=D2, type="prob")[, 2]</pre>
```

### **Comment:**

From the plot above, 100 decision trees has been built using the random forest algorithm based learning. We plotted the error rate across decision trees. The plot seems to indicate that after 20 decision trees, there is not a significant reduction in error rate.

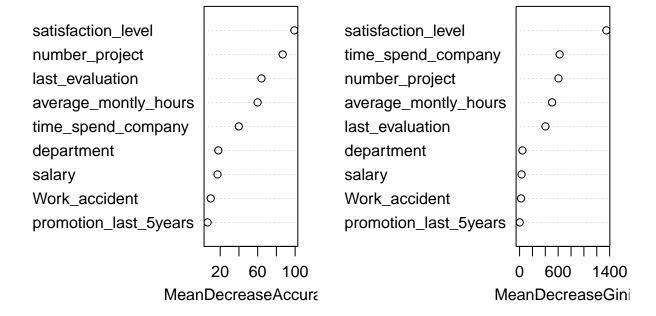
# VARIABLE IMPORTANCE RANKING

round(importance(fit.RF), 2)

##	stayed	left	${\tt MeanDecreaseAccuracy}$	${\tt MeanDecreaseGini}$
## satisfaction_level	30.18	121.30	99.16	1349.28
## last_evaluation	10.37	64.18	64.04	402.00
## number_project	25.78	80.50	86.72	604.39
## average_montly_hours	28.69	53.11	59.96	505.16
## time_spend_company	23.94	37.66	39.89	623.07
## Work_accident	4.28	9.79	9.88	22.31
<pre>## promotion_last_5years</pre>	3.48	5.31	6.49	2.81
## department	5.26	27.08	17.98	44.57
## salary	8.11	16.16	17.16	31.64

varImpPlot(fit.RF, main="Variable Importance Ranking")

# Variable Importance Ranking



# Comment:

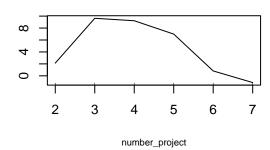
According to the variable importance ranking for the random forest, the top four variables are **satisfaction level**, **number of project**, **last\_evaluation** and **average\_monthly\_hours** based on the MeanDecreaseAccuracy. Promotion last 5 years is the least significant variable.

# Partial independence plot

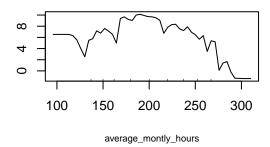
### Partial Dependence on satisfaction\_level

# 0.2 0.4 0.6 0.8 1.0 satisfaction\_level

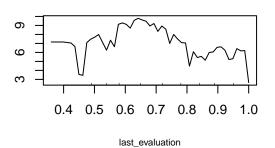
### Partial Dependence on number\_project



### Partial Dependence on average\_montly\_hours



Partial Dependence on last\_evaluation



# Comment:

The considerable nonlinearity displayed in the plots above demonstrates that the logistic regression model is inadequate.

```
AUC.RF <- ci.cvAUC(yhat.RF, labels=yobs, folds=1:NROW(D2), confidence=0.95); AUC.RF
```

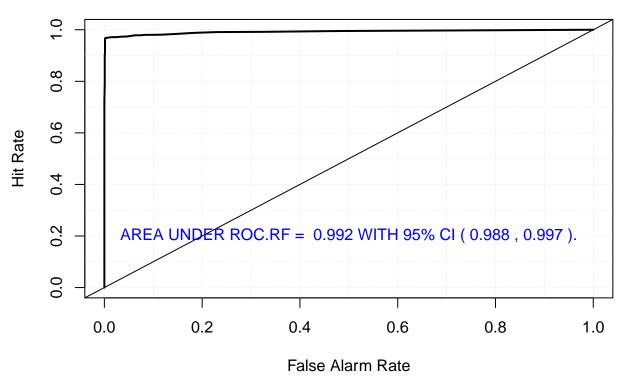
```
## $cvAUC
## [1] 0.9923417
##
## $se
## [1] 0.00224594
##
## $ci
## [1] 0.9879397 0.9967436
##
## $confidence
## [1] 0.95
```

```
mod.RF <- verify(obs = yobs, pred = yhat.RF)</pre>
```

## If baseline is not included, baseline values will be calculated from the sample obs.

```
roc.plot(mod.RF, plot.thres = NULL, col="darkblue")
text(x=0.50, y=0.2, paste("AREA UNDER ROC.RF = ",
round(AUC.RF$cvAUC, digits = 3),"WITH 95% CI (",
round(AUC.RF$ci[1],3),",",round(AUC.RF$ci[2],3), ").", sep=" "),
col="blue", cex=1)
```

# **ROC Curve**



# Comment:

The AUC from the Random Forest is 0.99 which is high and it tells us that the model is a good fit and has good prediction accuracy. From the output, it can be concluded from the confidence interval that the model shows good discrimination.

# 6 QUESTION 6 - Generalized Additive Model (GAM)

# 6.1 Fitting the model and summary

### **Comment:**

The above GAM models were defined as the sum of smooth covariate functions plus a standard parametric component of the linear predictors. Because the answer variable had binary outcomes, the family was set to binary. Also, the epsilon value is used to judge the conversion of the GLM IRLS loop, with a maximum of 50 IRLS iterations. The best model was then chosen using the BIC criterion. Furthermore, the AIC was used to pick the significant variables in the model using stepwise selection.

```
summary(gam.fit1)
```

```
##
## Call: gam(formula = left ~ s(satisfaction_level) + s(last_evaluation) +
       number_project + lo(satisfaction_level, last_evaluation) +
##
##
       average_montly_hours + s(time_spend_company) + Work_accident +
       promotion_last_5years + salary, family = "binomial", data = D1,
##
       na.action = na.gam.replace, control = gam.control(epsilon = 1e-04,
##
           bf.epsilon = 1e-04, maxit = 50, bf.maxit = 50)
##
## Deviance Residuals:
##
         Min
                    10
                          Median
                                         30
                                                  Max
   -2.652941 -0.406716 -0.173566 -0.009963
                                            3.622023
##
##
##
   (Dispersion Parameter for binomial family taken to be 1)
##
##
       Null Deviance: 10918.56 on 9998 degrees of freedom
## Residual Deviance: 4687.692 on 9973.802 degrees of freedom
  AIC: 4738.087
##
##
## Number of Local Scoring Iterations: 1
##
## Anova for Parametric Effects
##
                             Df Sum Sq Mean Sq F value
                                                            Pr(>F)
                            1.0 437.0 436.97 504.3120 < 2.2e-16 ***
## s(satisfaction_level)
```

## lo(average\_montly\_hours)

```
54.3
                                         54.25 62.6136 2.782e-15 ***
## s(last_evaluation)
                            1.0
                                  4.4
                                         4.42
                            1.0
                                                 5.1012 0.023931 *
## number_project
## average_montly_hours
                            1.0
                                  84.8
                                         84.80 97.8728 < 2.2e-16 ***
                            1.0 247.3 247.25 285.3598 < 2.2e-16 ***
## s(time_spend_company)
## Work_accident
                            1.0
                                 123.9
                                       123.87 142.9612 < 2.2e-16 ***
## promotion_last_5years
                            1.0
                                   7.6
                                          7.59
                                                 8.7624 0.003082 **
## salary
                            2.0
                                114.2
                                         57.09
                                                65.8890 < 2.2e-16 ***
## Residuals
                         9973.8 8642.0
                                          0.87
## ---
## Signif. codes: 0 '***' 0.001 '**' 0.05 '.' 0.1 ' ' 1
##
## Anova for Nonparametric Effects
##
                                           Npar Df Npar Chisq
                                                                  P(Chi)
## (Intercept)
## s(satisfaction_level)
                                               3.0
                                                       650.33 < 2.2e-16 ***
## s(last_evaluation)
                                               3.0
                                                       312.58 < 2.2e-16 ***
## number_project
## lo(satisfaction_level, last_evaluation)
                                               6.2
                                                      1194.16 < 2.2e-16 ***
## average_montly_hours
## s(time_spend_company)
                                               3.0
                                                       289.31 < 2.2e-16 ***
## Work_accident
## promotion_last_5years
## salary
## ---
## Signif. codes: 0 '***' 0.001 '**' 0.05 '.' 0.1 ' ' 1
summary(gam.fit2)
##
## Call: gam(formula = left ~ lo(satisfaction_level) + s(last_evaluation) +
##
       lo(number_project) + lo(average_montly_hours) + time_spend_company +
       Work_accident + promotion_last_5years + salary, family = "binomial",
##
##
       data = D1, na.action = na.gam.replace, control = gam.control(epsilon = 1e-04,
##
           bf.epsilon = 1e-04, maxit = 50, bf.maxit = 50)
## Deviance Residuals:
                       Median
##
       Min
                  10
                                    30
                                            Max
  -2.62125 -0.36882 -0.15941 -0.03214 3.50807
##
##
##
   (Dispersion Parameter for binomial family taken to be 1)
##
##
       Null Deviance: 10918.56 on 9998 degrees of freedom
## Residual Deviance: 4687.902 on 9977.343 degrees of freedom
## AIC: 4731.217
##
## Number of Local Scoring Iterations: 2
##
## Anova for Parametric Effects
##
                                Df Sum Sq Mean Sq F value
                                                             Pr(>F)
## lo(satisfaction level)
                                     31.1 31.124 31.178 2.415e-08 ***
## s(last_evaluation)
                                   147.8 147.800 148.059 < 2.2e-16 ***
                               1.0
## lo(number_project)
                               1.0
                                    101.2 101.204 101.382 < 2.2e-16 ***
```

1.0

118.6 118.577 118.785 < 2.2e-16 \*\*\*

```
1.0 130.2 130.190 130.418 < 2.2e-16 ***
## time_spend_company
                                    134.7 134.707 134.943 < 2.2e-16 ***
## Work_accident
                               1.0
## promotion_last_5years
                               1.0
                                     13.9
                                           13.936
                                                   13.961 0.0001877 ***
## salary
                               2.0 137.4
                                           68.698
                                                   68.818 < 2.2e-16 ***
## Residuals
                            9977.3 9959.9
                                            0.998
## ---
## Signif. codes: 0 '***' 0.001 '**' 0.05 '.' 0.1 ' ' 1
##
## Anova for Nonparametric Effects
                            Npar Df Npar Chisq
                                                  P(Chi)
##
## (Intercept)
## lo(satisfaction_level)
                                2.3
                                        469.56 < 2.2e-16 ***
## s(last_evaluation)
                                        384.06 < 2.2e-16 ***
                                3.0
## lo(number_project)
                                4.0
                                        830.85 < 2.2e-16 ***
## lo(average_montly_hours)
                                2.3
                                        333.27 < 2.2e-16 ***
## time_spend_company
## Work_accident
## promotion_last_5years
## salary
## ---
## Signif. codes: 0 '*** 0.001 '** 0.01 '* 0.05 '.' 0.1 ' ' 1
```

Taking into account the parametric effects, all variables were statistically significant at 0.001 significance level. For the non-parameteric effects, the variables  $time\_spend\_company, Work\_accident, promotion\_last\_5years$  and salary were statistically insignificant at any of the lest level whilst the remaining variables were all statistically significant at 0.001 alpha level.

# 6.2 Selecting the best model using the BIC criterion

```
b.df <- BIC(gam.fit1, gam.fit2)
b.df <- knitr::kable(b.df, booktabs = T, format = "markdown", digits = 2)
kableExtra::kable_styling(b.df, bootstrap_options = "striped", full_width = F)</pre>
```

	df	BIC
gam.fit1	10	4810.19
gam.fit2	10	4803.32

# Comment:

Based on the BIC values computed above, **gam.fit2** model comparatively can be considered as the best since it has the smaller BIC value.

lo(average

# 6.2.1 Stepwise selection using the best model from previous results

```
fit.step <- step.Gam(gam.fit2, scope=list("satisfaction_level"=~1 + satisfaction_level+
                    lo(satisfaction_level),
"last_evaluation"=~1 + last_evaluation + lo(last_evaluation, 3) + s(last_evaluation, 2),
"number_project"=~1 + number_project + s(number_project, 2) + s(number_project, 4),
    "average_monthly_hours"=~1 + average_montly_hours + s(average_montly_hours, 3) +
         s(average montly hours, 6),
           "time_spend_company"=~1 + time_spend_company + lo(time_spend_company, 3) +
            s(time spend company, 2),
           "Work_accident"=~1+Work_accident,
           "promotion_last_5years"=~1 + promotion_last_5years,
           # "sales"=~1 + sales,
           "salary"=~1 + salary),
           scale=2, steps=1000, parallel=T, direction="both")
          left ~ lo(satisfaction_level) + s(last_evaluation) + lo(number_project) +
summary(fit.step)
##
## Call: gam(formula = left ~ lo(satisfaction_level) + s(last_evaluation) +
##
       lo(number_project) + lo(average_montly_hours) + time_spend_company +
##
       Work_accident + promotion_last_5years + salary, family = "binomial",
       data = D1, na.action = na.gam.replace, control = gam.control(epsilon = 1e-04,
##
           bf.epsilon = 1e-04, maxit = 50, bf.maxit = 50)
##
## Deviance Residuals:
##
                  1Q
                       Median
                                    3Q
                                             Max
   -2.62125 -0.36882 -0.15941 -0.03214
##
                                        3.50807
##
##
   (Dispersion Parameter for binomial family taken to be 1)
##
##
       Null Deviance: 10918.56 on 9998 degrees of freedom
## Residual Deviance: 4687.902 on 9977.343 degrees of freedom
## AIC: 4731.217
##
## Number of Local Scoring Iterations: 2
##
## Anova for Parametric Effects
##
                                Df Sum Sq Mean Sq F value
                                                              Pr(>F)
## lo(satisfaction_level)
                               1.0
                                           31.124 31.178 2.415e-08 ***
## s(last_evaluation)
                               1.0 147.8 147.800 148.059 < 2.2e-16 ***
## lo(number_project)
                                    101.2 101.204 101.382 < 2.2e-16 ***
## lo(average_montly_hours)
                               1.0
                                    118.6 118.577 118.785 < 2.2e-16 ***
## time_spend_company
                                    130.2 130.190 130.418 < 2.2e-16 ***
                               1.0
## Work_accident
                               1.0
                                    134.7 134.707 134.943 < 2.2e-16 ***
## promotion_last_5years
                                     13.9
                                           13.936
                                                   13.961 0.0001877 ***
                               1.0
                               2.0 137.4
                                           68.698
                                                   68.818 < 2.2e-16 ***
## salary
## Residuals
                            9977.3 9959.9
                                            0.998
```

## Signif. codes: 0 '\*\*\*' 0.001 '\*\*' 0.05 '.' 0.1 ' ' 1

```
##
## Anova for Nonparametric Effects
##
                             Npar Df Npar Chisq
                                                   P(Chi)
## (Intercept)
## lo(satisfaction_level)
                                         469.56 < 2.2e-16 ***
                                 2.3
## s(last evaluation)
                                 3.0
                                         384.06 < 2.2e-16 ***
## lo(number_project)
                                 4.0
                                         830.85 < 2.2e-16 ***
## lo(average_montly_hours)
                                 2.3
                                         333.27 < 2.2e-16 ***
## time_spend_company
## Work_accident
## promotion_last_5years
## salary
## ---
                   0 '***' 0.001 '**' 0.01 '*' 0.05 '.' 0.1 ' ' 1
## Signif. codes:
```

For the parametric effects, all variables were statistically significant at 0.001 significance level. For the non-parameteric effects, the variables  $time\_spend\_company, Work\_accident, promotion\_last\_5years$  and salary were statistically insignificant at any of the lest level whilst the remaining variables were all statistically significant at 0.001 alpha level.

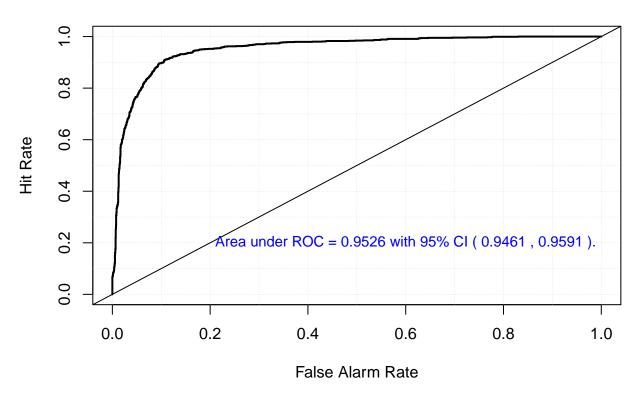
```
anova(fit.step, gam.fit2)
```

```
## Analysis of Deviance Table
##
## Model 1: left ~ lo(satisfaction level) + s(last evaluation) + lo(number project) +
##
       lo(average_montly_hours) + time_spend_company + Work_accident +
       promotion_last_5years + salary
##
## Model 2: left ~ lo(satisfaction_level) + s(last_evaluation) + lo(number_project) +
##
       lo(average_montly_hours) + time_spend_company + Work_accident +
       promotion_last_5years + salary
##
##
     Resid. Df Resid. Dev Df Deviance Pr(>Chi)
## 1
        9977.3
                   4687.9
## 2
        9977.3
                   4687.9 0
                                    0
```

# 6.3 ROC and AUC for GAM

## If baseline is not included, baseline values will be calculated from the sample obs.

# **ROC Curve**



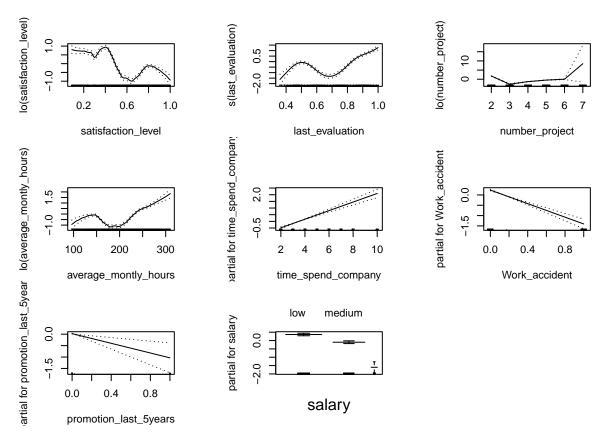
```
auc.gam<-round(gam.AUC$cvAUC, digits=4)</pre>
```

# Comment:

The AUC from the **GAM** model is 0.95 which is high and it tells us that the model is a good fit and has good prediction accuracy. From the output, it can be concluded from the confidence interval that the model shows good discrimination.

Plotting the (nonlinear) functional forms for continuous predictors.

```
par(mfrow=c(3,3), mar = rep(4,4))
plot(gam.fit2, se =TRUE)
```



In the backfitting algorithm, each smoothing parameter was calculated adaptively. Because smoothing splines are utilized in this scenario, the tuning parameter is automatically optimized using minimal GCV. Stepwise selection with BIC was also used to choose variables. The considerable nonlinearity displayed in the plots above demonstrates that the logistic regression model is inadequate.

# 7 QUESTION 7 - Multivariate Adaptive Regression Splines (MARS)

```
# install.packages("earth")
library(earth) # for MARS
library(pdp) # for partial dependence plots
library(vip)
library(caret)# for variable importance plots
```

# 7.1 Fitting MARS model

```
fit.mars <- earth(left ~ ., data = D1, degree=3, ncross=3,</pre>
    glm=list(family=binomial(link = "logit")),
    pmethod="cv", nfold=10) # tuning parameter degree = 3
summary(fit.mars)
## Call: earth(formula=left~., data=D1, pmethod="cv",
               glm=list(family=binomial(link="logit")), degree=3, nfold=10,
##
##
               ncross=3)
##
## GLM coefficients
##
                                                                                               left.
                                                                                            -4.3889
## (Intercept)
## h(0.15-satisfaction level)
                                                                                           152.8452
## h(satisfaction_level-0.15)
                                                                                             4.3650
## h(3-number_project)
                                                                                            10.2973
## h(number_project-3)
                                                                                             0.8549
                                                                                           232.4778
## h(satisfaction_level-0.15) * h(last_evaluation-0.99)
## h(satisfaction_level-0.15) * h(0.99-last_evaluation)
                                                                                             2.0527
## h(0.23-satisfaction_level) * h(number_project-3)
                                                                                            -3.3099
## h(satisfaction_level-0.23) * h(number_project-3)
                                                                                            -0.6362
## h(0.38-satisfaction_level) * h(3-number_project)
                                                                                           -34.1717
## h(satisfaction level-0.38) * h(3-number project)
                                                                                           -21.4896
## h(satisfaction_level-0.15) * h(average_montly_hours-286)
                                                                                             5.1564
## h(satisfaction_level-0.15) * h(286-average_montly_hours)
                                                                                            -0.0425
## h(satisfaction_level-0.15) * h(time_spend_company-5)
                                                                                           -11.8019
## h(satisfaction_level-0.15) * h(5-time_spend_company)
                                                                                            -2.2165
## h(satisfaction_level-0.15) * h(time_spend_company-4)
                                                                                             8.4583
## h(0.46-last_evaluation) * h(3-number_project)
                                                                                          -135.4747
## h(last_evaluation-0.46) * h(3-number_project)
                                                                                           -16.8712
## h(3-number_project) * h(average_montly_hours-131)
                                                                                            -0.0223
## h(3-number_project) * h(131-average_montly_hours)
                                                                                            -0.3664
## h(3-number_project) * h(time_spend_company-3)
                                                                                            -1.2582
## h(3-number_project) * h(3-time_spend_company)
                                                                                            -3.5028
## h(number_project-3) * h(time_spend_company-5)
                                                                                            -0.5235
## h(number_project-3) * h(5-time_spend_company)
                                                                                             0.0546
## h(satisfaction_level-0.38) * h(last_evaluation-0.45) * h(3-number_project)
                                                                                            51.8794
## h(satisfaction level-0.38) * h(0.45-last evaluation) * h(3-number project)
                                                                                        -11529.3660
## h(satisfaction_level-0.15) * h(0.99-last_evaluation) * h(time_spend_company-5)
                                                                                            20.0467
## h(satisfaction_level-0.15) * h(0.99-last_evaluation) * h(5-time_spend_company)
                                                                                            -1.4815
## h(satisfaction_level-0.15) * h(0.99-last_evaluation) * h(time_spend_company-4)
                                                                                           -18.7074
```

```
## h(satisfaction_level-0.23) * h(number_project-3) * h(time_spend_company-5)
                                                                                            1.7461
## h(satisfaction_level-0.23) * h(number_project-3) * h(5-time_spend_company)
                                                                                           -0.0998
## h(satisfaction_level-0.23) * h(number_project-3) * h(time_spend_company-4)
                                                                                           -0.2850
## h(satisfaction_level-0.15) * h(average_montly_hours-283) * h(5-time_spend_company)
                                                                                           -0.3454
## h(satisfaction_level-0.15) * h(283-average_montly_hours) * h(5-time_spend_company)
                                                                                            0.0174
##
## GLM (family binomial, link logit):
   nulldev
              df
                       dev
                             df
##
                                  devratio
                                               AIC iters converged
    10918.6 9998
                   2316.59 9965
                                     0.788
                                              2385
                                                       20
##
                                                                  1
##
## Earth selected 34 of 34 terms, and 5 of 18 predictors (pmethod="cv")
## Termination condition: Reached nk 37
## Importance: satisfaction_level, number_project, time_spend_company, ...
## Number of terms at each degree of interaction: 1 4 19 10
## Earth GRSq 0.7983041 RSq 0.8016191 mean.oof.RSq 0.7877309 (sd 0.0207)
##
  pmethod="backward" would have selected:
##
                         GRSq 0.7986453 RSq 0.801555 mean.oof.RSq 0.7852753
##
       30 terms 5 preds,
```

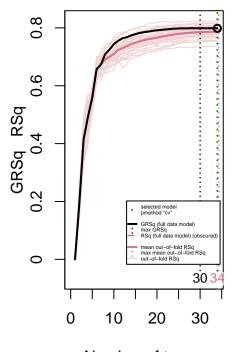
# Model selection

# **Model Selection**

# 

Number of terms

# **Model Selection**



Number of terms

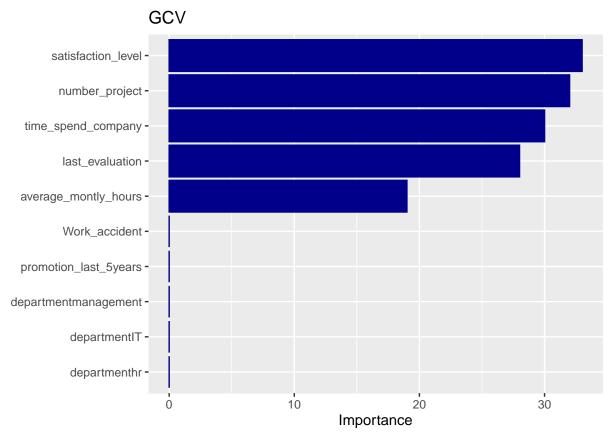
### Comment:

The plot on the left indicates training and testing performance (Rsq on Y axis) obtained from the 10 fold cross validation performed thrice. The performance on training data (blue curve) increases as we increase model complexity; on independent data the performance (pink curve) increases as well.

The plot on the right shows the best model selection (33 of 34 terms, 5 of 18 predictors using **pmethod="cv"**) using green line, indicating optimal terms as 33.

# Variable importance plot

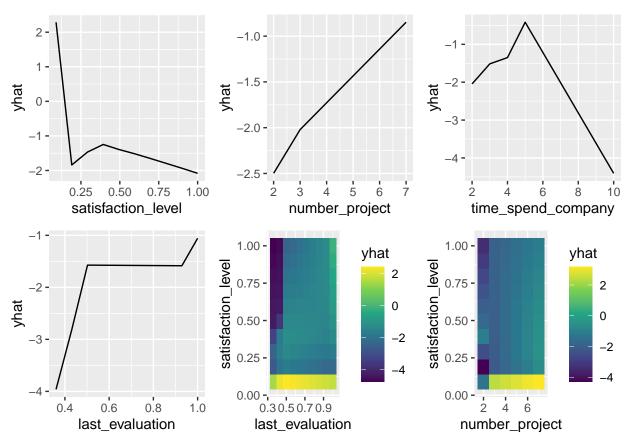
```
vip(fit.mars, num_features = 10, aesthetics = list(color = "darkblue", fill = "darkblue")) + ggtitle
```



### Comment:

Fromt the vip, we see that satisfaction\_level, number\_project, time\_spend\_company and last\_evaluation are the four most influential variables; however, variable importance does not tell us how our model is treating the non-linear patterns for each feature. Also, if we look at the interaction terms our model retained, we see interactions between different hinge functions.

# Partial dependence plot



## ##

##

[1] 0.9797978 0.9888482

\$confidence

## [1] 0.95

From the first plot on the upper panel, we see that the is a sharp increase in odds of an employee quit until a certain threshold of satisfaction level, the odds start decreasing as satisfaction level increases. Also, the variables number\_project and log(odds(left)) seems to be a directly proportional.

This 2-D plot gives us an idea about how the association of two variables at a time on log(odds(left)). On the X-Axis we have **satisfaction\_level** and on the Y-Axis we have **last\_evaluation**. The variation is log(odds(left)) is indicated with the help of color scale (yellow indicating high odds and dark violet indicating low odds).

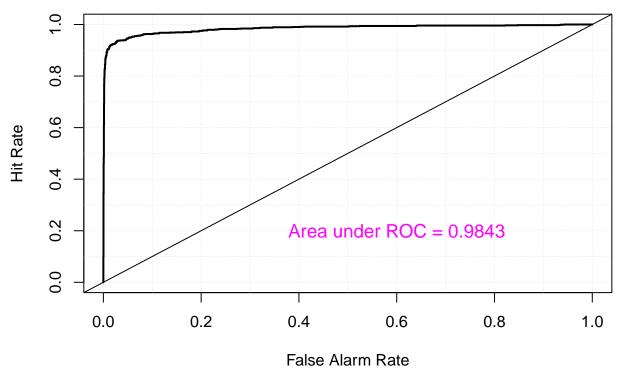
```
yhat.mars <- predict(fit.mars, newdata=D2, type="response")
AUC.MARS <- ci.cvAUC(predictions=as.vector(yhat.mars), labels=yobs, folds=1:length(yhat.mars), confid
## $cvAUC
## [1] 0.984323
##
## $se
## [1] 0.002308812
##
## $ci</pre>
```

```
auc.ci <- round(AUC.MARS$ci, digits=4)
library(verification)
mod.mars <- verify(obs=yobs, pred=yhat.mars)</pre>
```

## If baseline is not included, baseline values will be calculated from the sample obs.

```
text(x=0.6, y=0.2, paste("Area under ROC =", round(AUC.MARS$cvAUC, digits=4),
    sep=" "), col="magenta", cex=1.2)
```

# **ROC Curve from MARS**

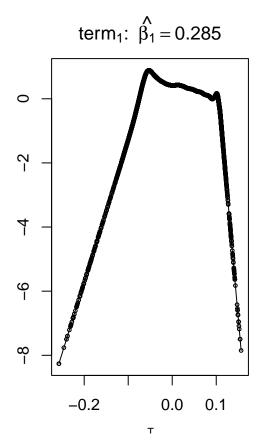


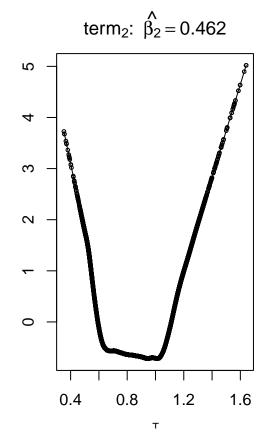
# Comment:

The AUC from the MARS is 0.98 which is high and it tells us that the model is a good fit and has good prediction accuracy.

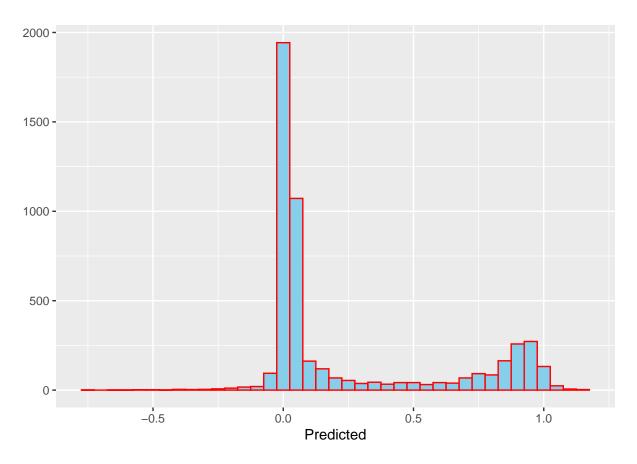
# 8 Question 8 - Project Pursuit Regression

```
# FIT PPR MODELS
# nterms = number of terms to include in the final model.
# max.terms = maximum number of terms to choose from when building the model.
D1$left <- ifelse(D1$left=="stayed", 0, 1)
fit0.ppr <- ppr(left ~ ., data = D1,
    nterms = 2, max.terms = 10,
    sm.method = "supsmu", bass=3, spen=0)
summary(fit0.ppr)
## Call:
## ppr(formula = left ~ ., data = D1, nterms = 2, max.terms = 10,
       sm.method = "supsmu", bass = 3, spen = 0)
##
## Goodness of fit:
##
   2 terms 3 terms 4 terms 5 terms 6 terms 7 terms 8 terms
                                                                   9 terms
## 451.1104 450.2731 423.4635 467.2904 436.1631 438.1591
                                                           0.0000
                                                                     0.0000
## 10 terms
     0.0000
##
##
## Projection direction vectors ('alpha'):
##
                         term 1
                                       term 2
## satisfaction_level
                          0.0012110979 0.0629132411
## last_evaluation
                         -0.0672644688 0.3751051150
## number_project
                         -0.0186586682 0.0821277029
## average_montly_hours -0.0002477212 0.0012572350
## time_spend_company
                         -0.0343755565 0.0801642535
## Work_accident
                          0.0023366510 -0.0126586556
## promotion_last_5years 0.0070076745 -0.0366993631
## departmentaccounting
                          0.3144994785 -0.2894724412
## departmenthr
                          0.3148302260 -0.2834694747
                          0.3149965761 -0.2913515756
## departmentIT
                          0.3135734074 -0.2862039390
## departmentmanagement
## departmentmarketing
                          0.3145167534 -0.2897002318
## departmentproduct_mng 0.3146254501 -0.2886926810
                          0.3185114448 -0.2992944758
## departmentRandD
## departmentsales
                          0.3151921676 -0.2926202789
## departmentsupport
                          0.3164398008 -0.2900974043
## departmenttechnical
                          0.3153881345 -0.2882338908
## salary.L
                         -0.0009592769 0.0003331341
## salary.Q
                         -0.0003236076 0.0012576295
##
## Coefficients of ridge terms ('beta'):
##
      term 1
                term 2
## 0.2848580 0.4617535
par(mfrow=c(1,2), mar=rep(3,4))
plot(fit0.ppr)
```





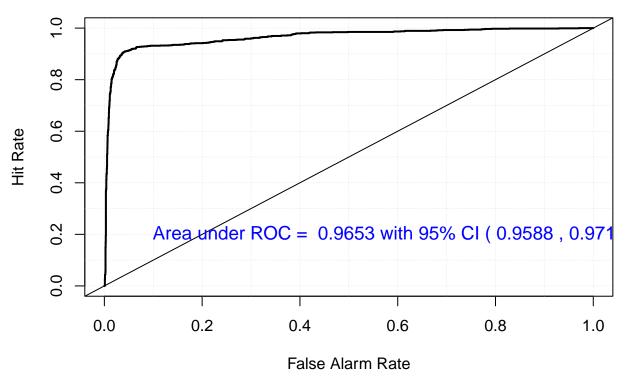
```
## Warning: `qplot()` was deprecated in ggplot2 3.4.0.
## This warning is displayed once every 8 hours.
## Call `lifecycle::last_lifecycle_warnings()` to see where this warning was
## generated.
```



## If baseline is not included, baseline values will be calculated from the sample obs.

```
roc.plot(mod.ppr, plot.thres=NULL)
```





The AUC from the PPR is 0.97 which is high and it tells us that the model is a good fit and has good prediction accuracy.

# 9 Model Comparison

Method	AUC
LASSO	0.811
Random Forest	0.992
GAM	0.953
MARS	0.984
PPR	0.965

### Comment:

From the output above, we can conclude that among all the five supervised learning approaches used, the **Random Forest** gives favorable result since its model produced relatively high area under the receiver operating characteristic curve, that is AUC = 0.99.