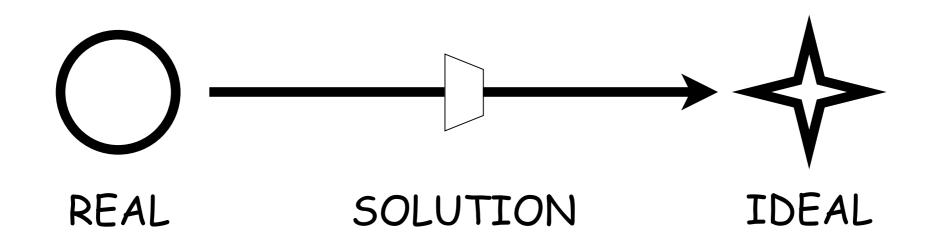
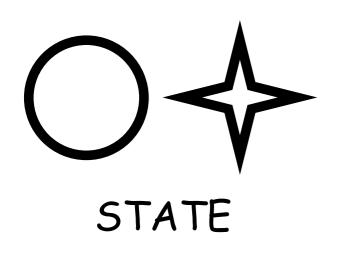
Defining IMPROVEMENT

Concepts

IMPROVEMENT KEYS STATE(REAL) **FACTORS** STATE(IDEAL) SOLUTION

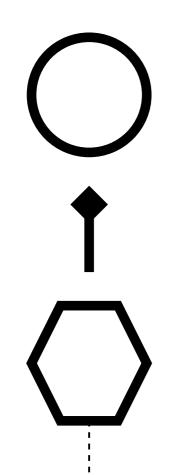


</Definition>>
IMPROVEMENT is
to shift REAL to IDEAL
with SOLUTION.



STATE @ REAL		
VIEWPOINT	VALUE	
Feelings	annoyed	
Temperature(C)	39	
Humidity(%)	95	
Workers	1	
Method	old	

STATE @ IDEAL		
VIEWPOINT	VALUE	
Feelings	happy	
(The others)	(whatever)	

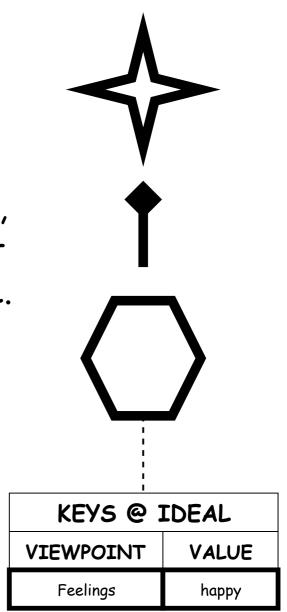


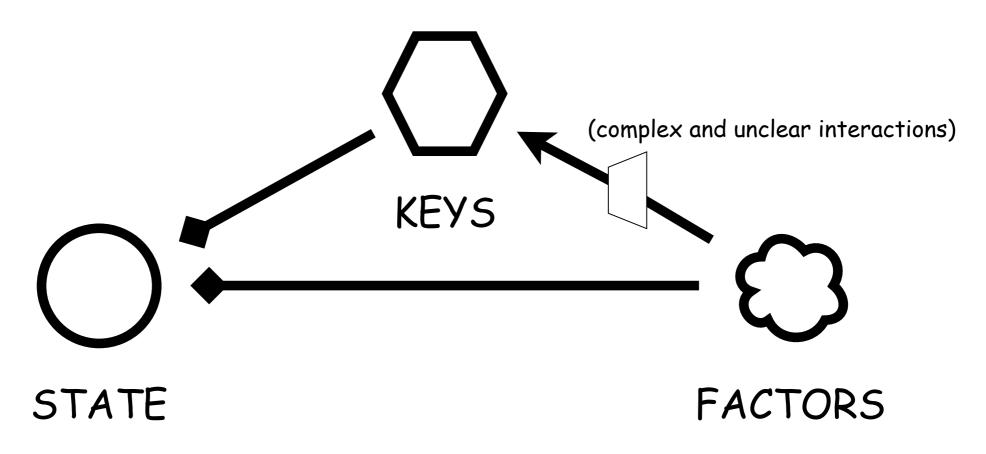
<< Definition>>

KEYS, a part of STATE, are the common viewpoint between REAL and IDEAL.

*There should be gaps (=difference of VALUE).

KEYS @ REAL	
VIEWPOINT	VALUE
Feelings	annoyed

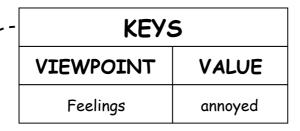




<<Definition>>

FACTORS, a part of STATE, are the all viewpoints except KEYS, that let KEYS be so.

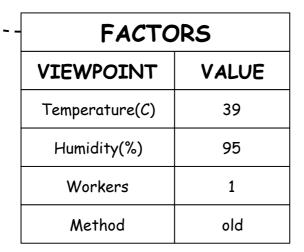
FACTORS @ REAL		
VIEWPOINT	VALUE	
Temperature(C)	39	
Humidity(%)	95	
Num. of workers	1	
Method	old	



KEYS'		
VIEWPOINT	VALUE	
Feelings	happy	



IMPROVEMENT is to shift REAL to IDEAL by making KEYS better with SOLUTION for FACTORS.



FACTORS'		
VIEWPOINT	VALUE	
Temperature(C)	22	
Humidity(%)	70	
Workers	3	
Method	modern	

Continuous Improvement

