



# 2025 Interim Results Presentation

28 July 2025



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## Alternative performance measures

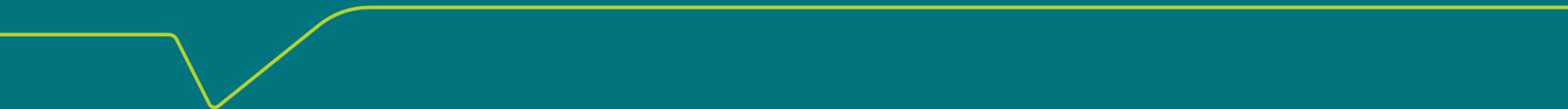
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# Agenda

1. H1 2025 overview
2. Operational performance
3. Market performance
4. Financial performance
5. Outlook & conclusion
6. Questions & answers

Underground at Amandelbult

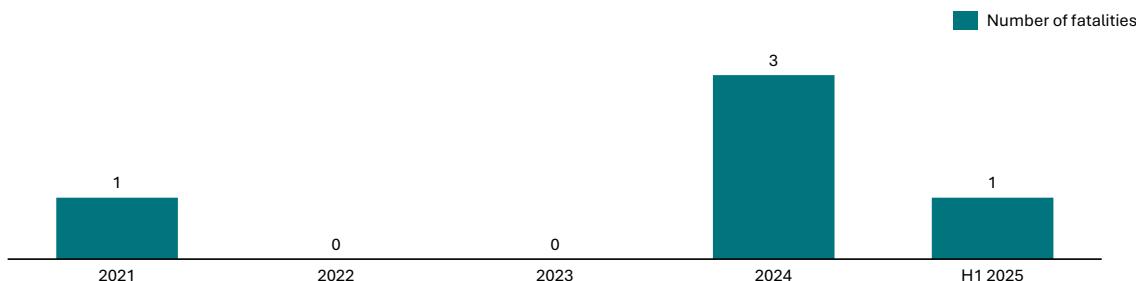


# H1 2025 overview

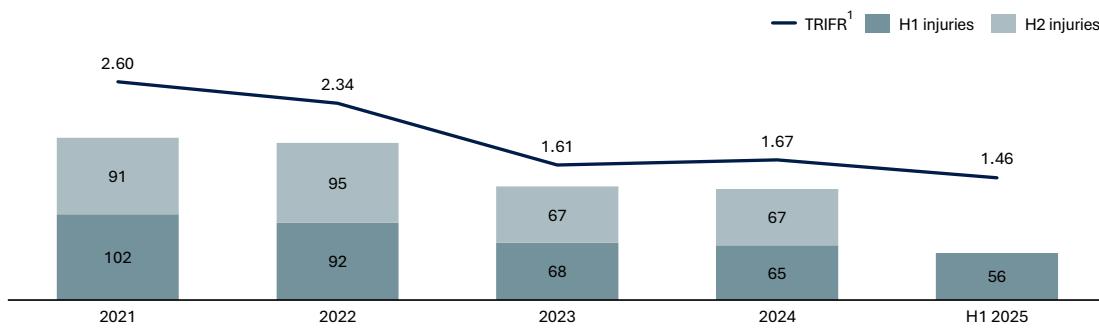
## Safety

# Zero harm is our first priority

## Fatalities at own operations



## Reducing injuries



Valterra Platinum

One fatal incident at Unki

Mogalakwena – 13 years fatality-free

Mototolo – 13 years fatality-free

Tumela – 9 years fatality-free

Polokwane Smelter more than 2.5 years  
lost time injury-free

## Key highlights for H1 2025 – Successfully demerged and delivering on our strategy

### Simplified & strengthened organisation

- Completed the demerger, new brand identity & reconstituted Board of Directors
- Smooth transition from Anglo American centralised services to insourced expertise and temporary TSAs<sup>2</sup>
- Secondary listing on LSE<sup>3</sup>:VALT

### Achieving operational excellence

- Resilient underlying production despite inclement weather
- Tumela Lower recommenced operations in June 2025
- Mass pull gains from Jameson cells & benefits of Mogalakwena pit optimisation
- Cost savings programme on track: 2025 target of R4bn

### Investing in our portfolio for maximum value

- Completion of Sandsloot UG<sup>4</sup> pre-feasibility study
- Der Brochen shaft progressing

### Driving demand to ensure long-term success

- Confidence in the PGM price outlook: PGMs rally despite tariff concerns, however still well below incentive prices

**Integrating sustainability in all that we do: Achieved IRMA<sup>5</sup> certification at all our own mines**

## Solid performance despite flooding event – recovery in H2 2025 to achieve guidance

PGM basket price

**\$1,517**

H1 2024: \$1,442

EBITDA

**R7bn**

H1 2024: R12bn

Sandsloot UG prefeasibility

**Completed**

Compelling growth opportunity

AISC<sup>6</sup>

**\$962**

H1 2024: \$ 957

Net debt

**R5bn**

Leverage ratio: 0.3 x ND:EBITDA

H1 2025 dividend

**R0.5bn**

R2.00 per share / 40% payout policy



# Operational performance

Operational performance

Performance enabled by ongoing operational excellence, despite severe weather impacts

M&C PGM production

**1.47 Moz**

H1 2024: 1.76 Moz

PGM refined

**1.39 Moz**

H1 2024: 1.78 Moz

Sales

**1.48 Moz**

Includes marginal destocking

Concentrator recoveries

**Up 3-4 ppt**

At Mototolo & Amandelbult

Mass pull

**Improved 9%**

Commissioned Jameson cells at  
Mogalakwena North concentrator

Chrome yields

**Up 2-3 ppt**

Operational excellence – processing  
improvements

## Operational performance

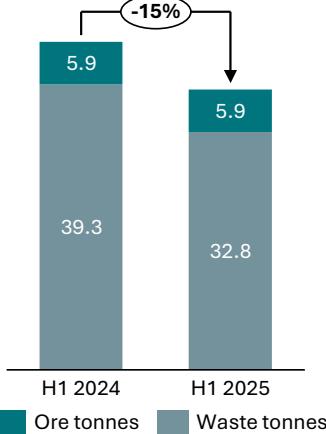
# Mogalakwena - Pit optimisation gains momentum, mined volumes lower but ounces up

### Ore tonnes mined

Flat y-o-y<sup>7</sup>

Pit optimisation benefits –  
15% reduction in tonnes moved

Million tonnes



### Head grade

Recovery in H2 2025...

... to meet 2.7-2.9 g/t guidance

Head grade – g/t



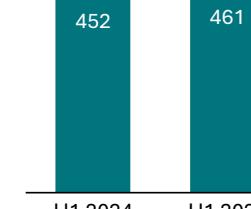
### M&C ounces

Up 2%

Mining sequence provides further  
operational tailwind in H2 2025

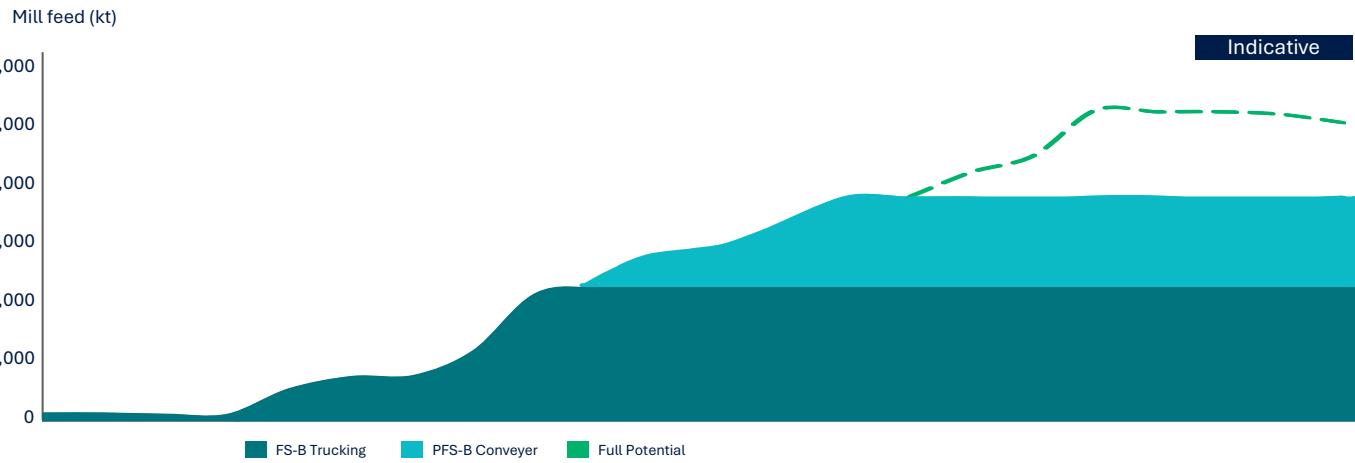
PGM ounces – koz

+2% increase in M&C ounces from H1 2024 to H1 2025.



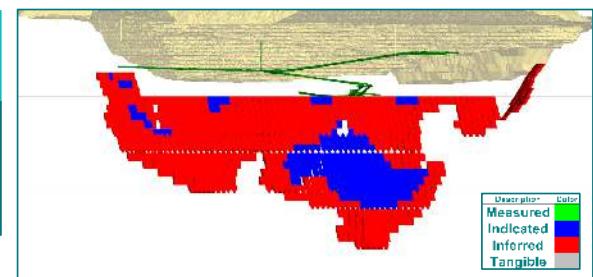
## Operational performance

# Progressing Sandsloot UG – Exploration continues & bulk sampling commenced

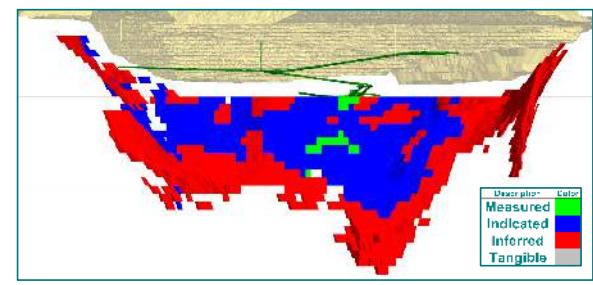


**Significant exploration progress since 2022**

Mineral Resource layout - 2022



Mineral Resource layout - 2025



Operational performance

## Value over volume – Sandsloot underground project progresses to feasibility study

Prefeasibility study completed in H1 2025,  
now progressing the feasibility study



### Reef intersection

Outcome confirms geological parameters &  
outlook presented at Capital Markets Day



Strategy is value over volume – balancing AISC  
reduction & volume growth initially at 2Mtpa



Targeted completion of feasibility study &  
investment decision – H1 2027

Capex guidance: R1.5 – R2.5 bn p.a until 2027

### Key milestones for H1 2025

**Exemplary safety** over 250 days lost time  
injury-free

**12.8 km**

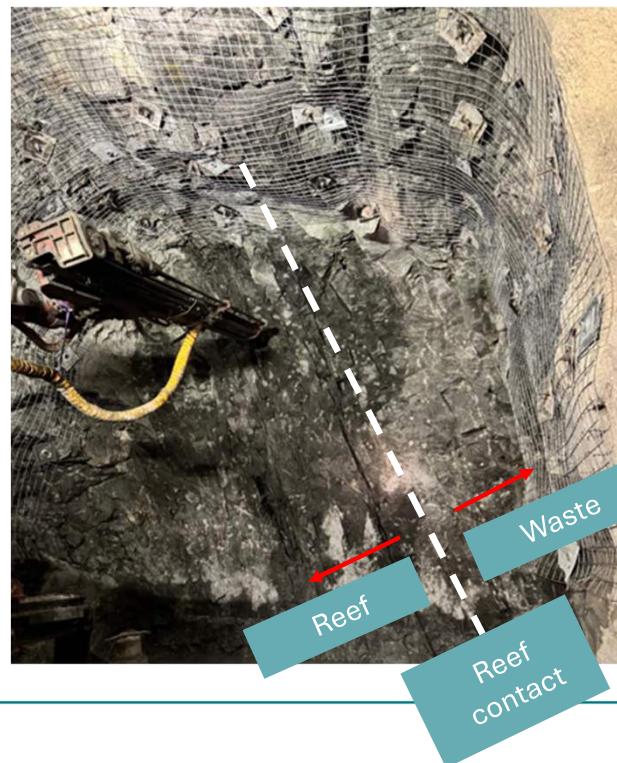
underground exploration  
drilling

**31 kt**

bulk ore sample stockpile

**1.6 km**

decline development  
in H1 2025

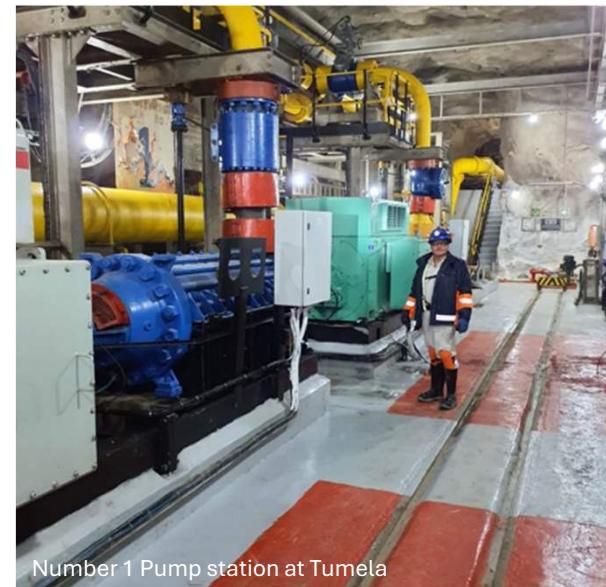


## Operational performance

### Amandelbult – Timeline of flooding and recovery

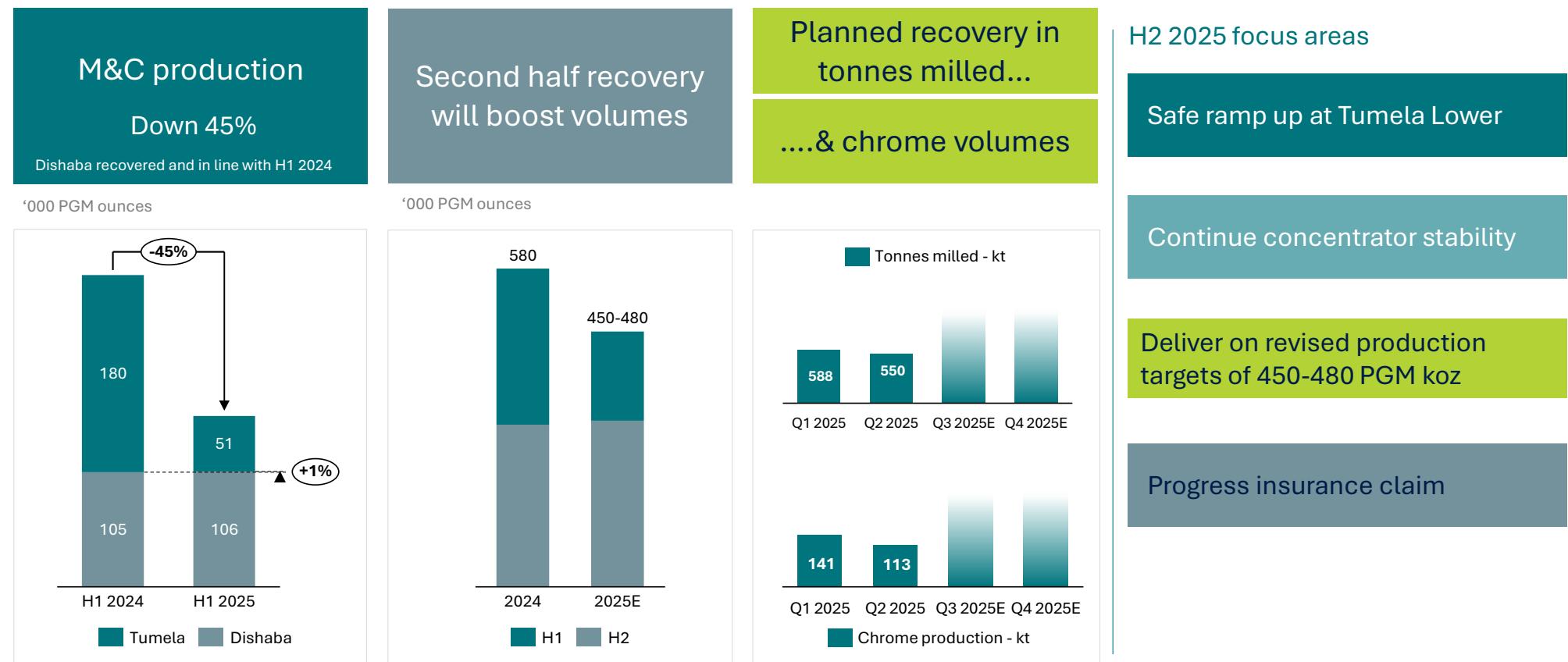
<b>Feb 25</b>	Flash floods on the 19 <sup>th</sup> , parts of Amandelbult inundated with water Safely evacuated all staff & suspended all operations	✓
<b>Mar 25</b>	Recommissioned Dishaba & Tumela Upper Continued focus on dewatering Tumela Lower & open cast operations	✓
<b>Apr 25</b>	Resumed open cast operations	✓
<b>Jun 25</b>	Restart Tumela Lower Dishaba Mine & Tumela Upper achieved normalised production	✓
<b>Jul 25</b>	Tumela Lower ramp up progressing as planned, expected to achieve normalised production in Q3 2025	

#### Tumela pump station recommissioned



## Operational performance

# Amandelbult – Dishaba up despite flooding & Tumela poised for full ramp-up in H2



## Operational performance

### Mototolo – Improved in line with operational excellence initiatives

#### M&C production

Up 4%

Underpinned by higher tonnes milled

#### Productivity

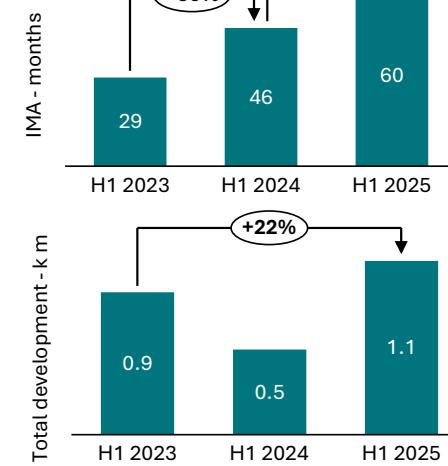
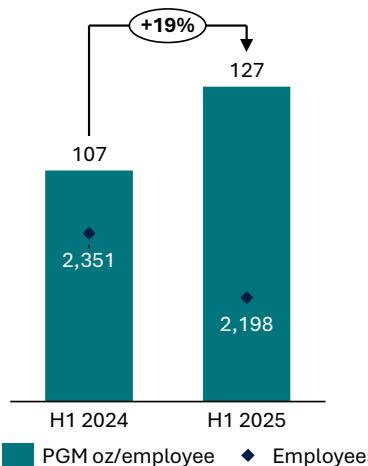
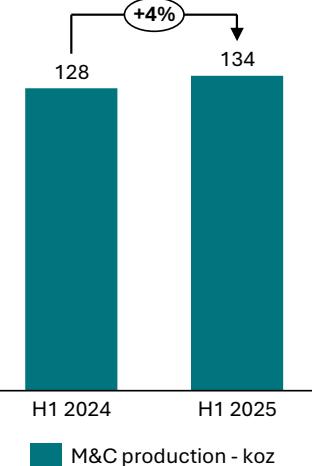
Up 19%

Optimisation progress

Immediately available ore reserves  
Up 32%

Increased mining flexibility

'000 PGM ounces



## Operational performance

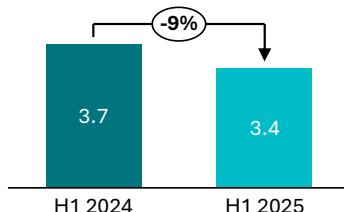
# Processing – Significant step up in volumes, on target to meet production guidance

## Mogalakwena mass pull

Improved 9%

Benefits of Jameson cells starting to show

Mass pull - %



## Benefits of mass pull reduction



9% reduction in trucks on the road



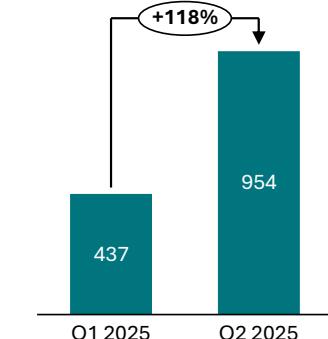
5% reduction in electricity consumption

## Refined production

Up 118 % q-o-q<sup>8</sup>

Volumes normalise in Q2 2025

'000 PGM ounces

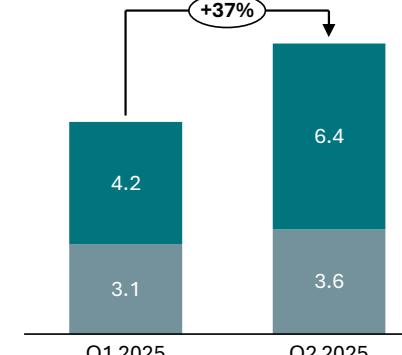


## Base metal production

Up 37 % q-o-q<sup>8</sup>

Significant increase as processing availability normalises

'000 Base metal tonnes



■ Nickel - kt ■ Copper - kt



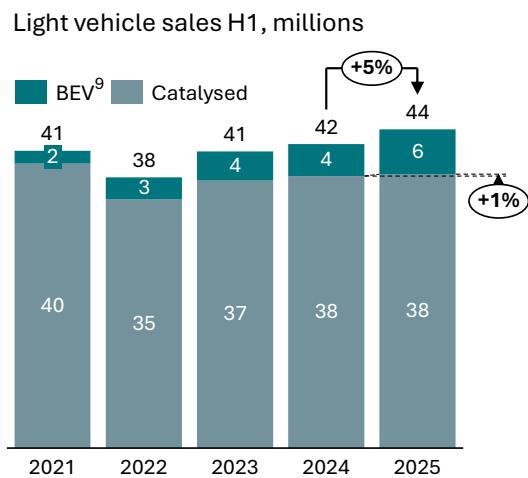


# Market performance

## Market performance

### Automotive trends positive. Jewellery regaining lustre

#### Catalysed vehicle sales resilient H1

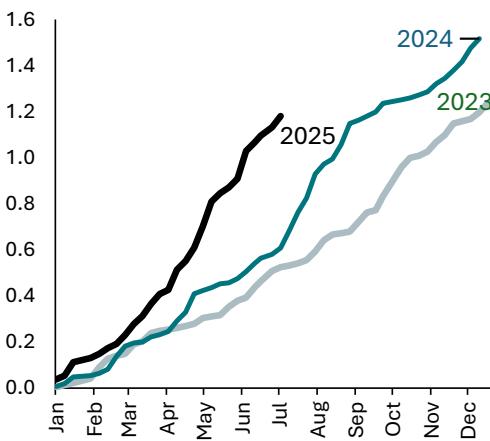


#### China emissions reforms proceeding

- Nov 24
    - Clamp down on third-party emissions testing irregularities
  - Jan 25
    - Proposed technical revisions to China 6 light duty
  - Feb 25
    - Proposed criteria for judging 'serious violations' by third-party testing agencies
  - Mar 25
    - Proposed broader strategy for emissions monitoring
    - Proposed amendments to China 6 heavy duty
    - Proposed improvements to real-world emissions testing
  - May '25
    - Final decision on broader strategy, with particular focus on trucks and hybrids**
- Further decisions expected in H2 for implementation in 2026 and beyond

China exchange turnover well ahead of previous years as jewellery demand looks up

SGE<sup>10</sup> turnover, Platinum Moz



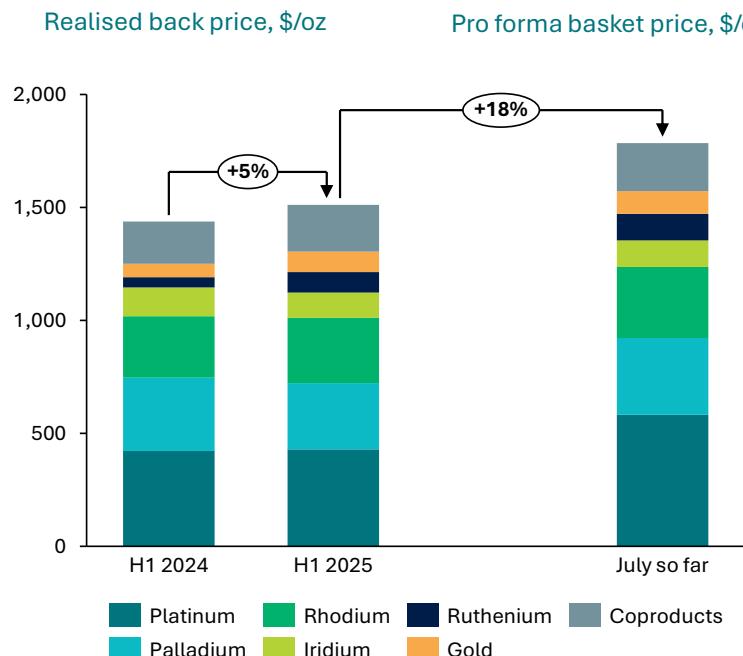
SGE<sup>10</sup> Platinum volumes up ~100% y-o-y<sup>7</sup> to 1.1 Moz



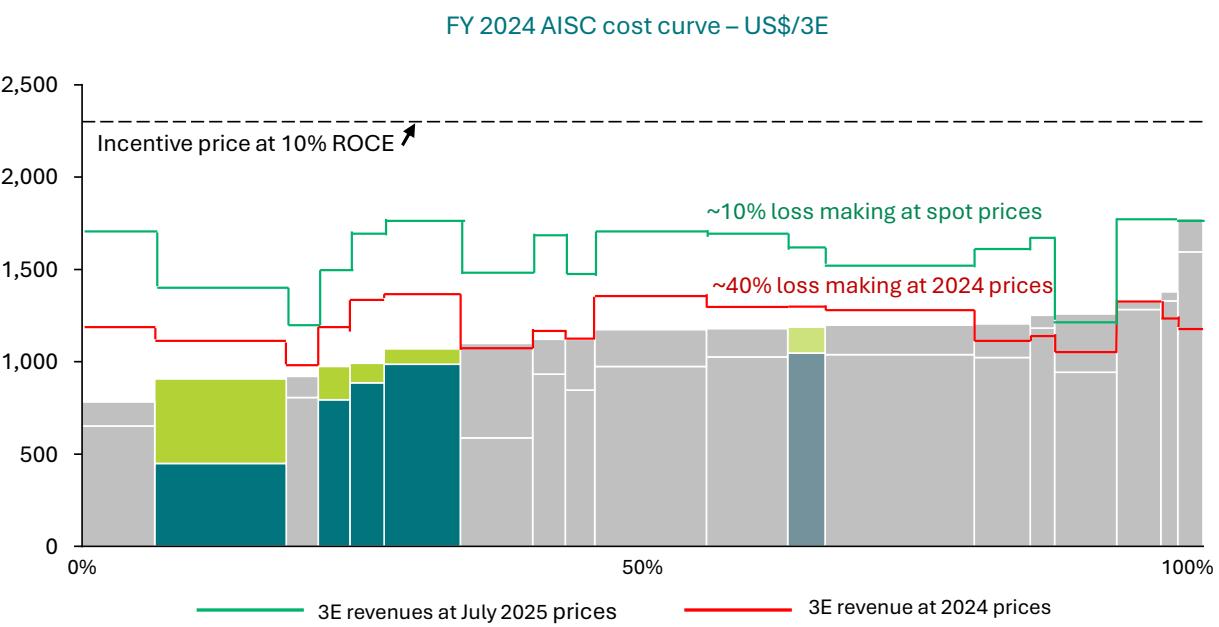
## Market performance

### Significant upside potential before reaching incentive prices

Despite the rally in PGM basket price...



...current prices are well below investment incentive prices



Source: Metals Focus, Company reports

Valterra Platinum

## Market performance

# PGM metal deficits continue in the medium term

### Platinum

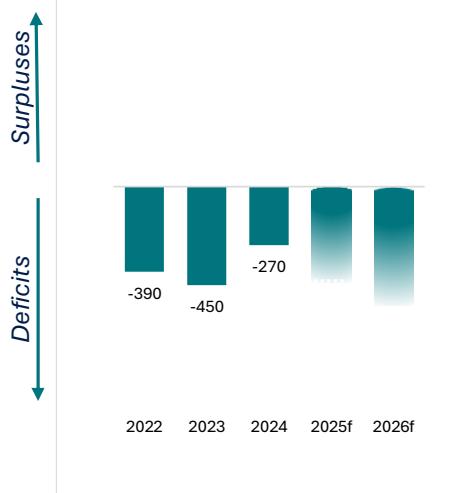
Prolonged deficits

### Palladium

Surplus coming but delayed

### Rhodium

Deficit to continue in next few years



## Outlook

Vehicle sales & production growing but tariffs are a risk

Continued downward revisions in the BEV adoption outlook

Increasing investor interest

Jewellery demand improving from low levels

Mine supply weaker and recycling recovery delayed

Source: 2022/2023 Johnson Matthey, 2024 Johnson Matthey adjusted by Valterra Platinum, 2025 -2026 Valterra Platinum.

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# Financial performance

Financial performance

Solid performance during a year of transition

Revenue  
**R42bn**

H1 2024: R52bn

EBITDA  
**R7bn**

H1 2024: R12bn

Opex cost savings  
**R2bn**

Full-year target : R4bn

Unit cost / PGM oz  
**R17,952<sup>11</sup>**

H1 2024: R18,280

Net debt  
**R5bn**

Leverage ratio: 0.3 x ND:EBITDA

H1 Dividend Declared  
**R0.5bn**

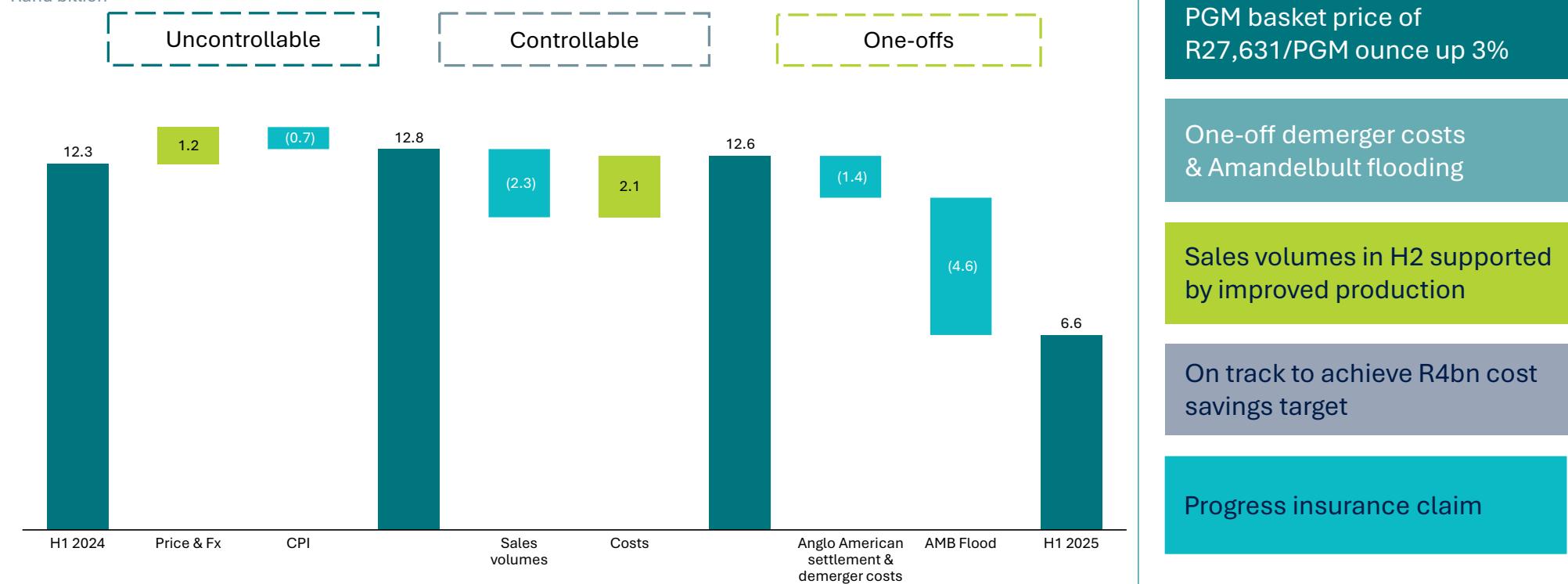
R2.00 per share / 40% payout policy

Financial performance

## Earnings impacted by Amandelbult flooding & one-off demerger costs

EBITDA

Rand billion



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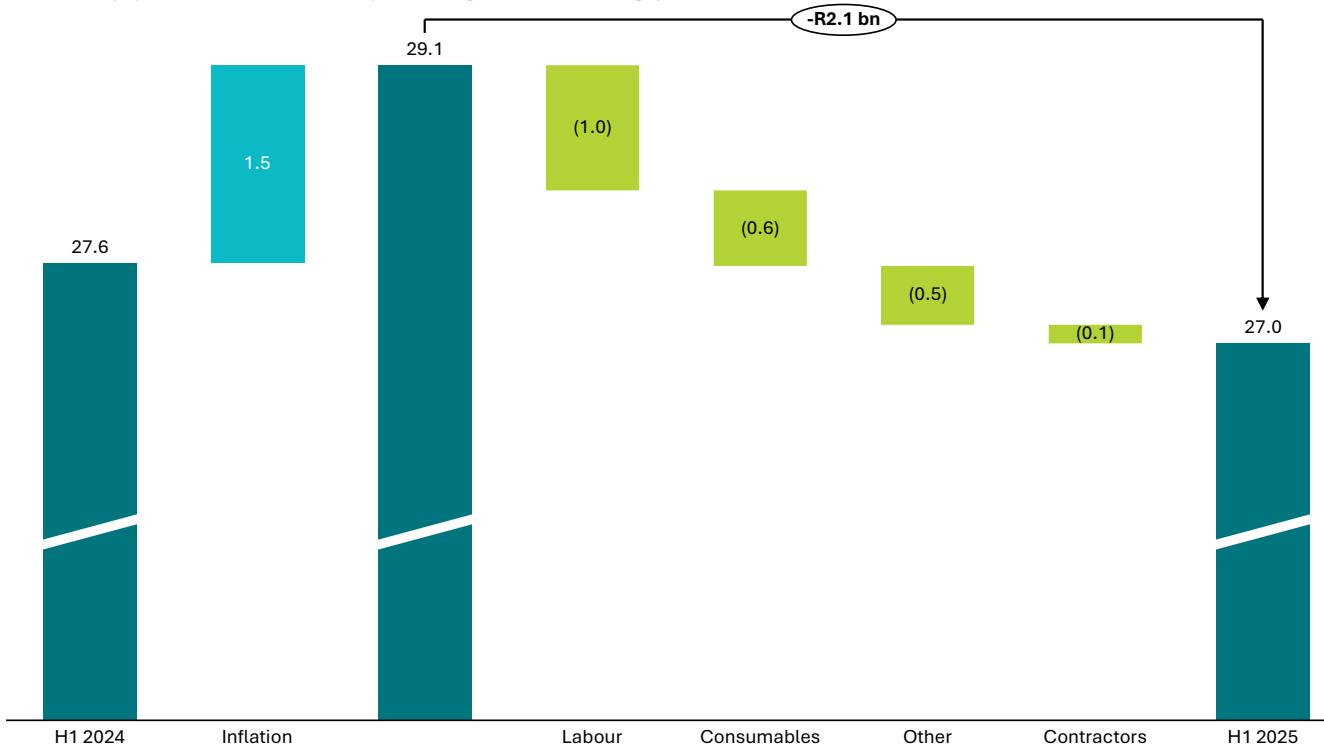
23

## Financial performance

### Continued cost savings & on track to deliver target of R4bn

R2bn of operational cost-out savings delivered in H1 2025<sup>12</sup>

Rand billion (Operational costs in scope for targeted cost savings)



Cost savings more than offsetting inflation

Operational restructuring flowthrough benefits

Consumables optimisation & total cost of ownership<sup>13</sup> benefits

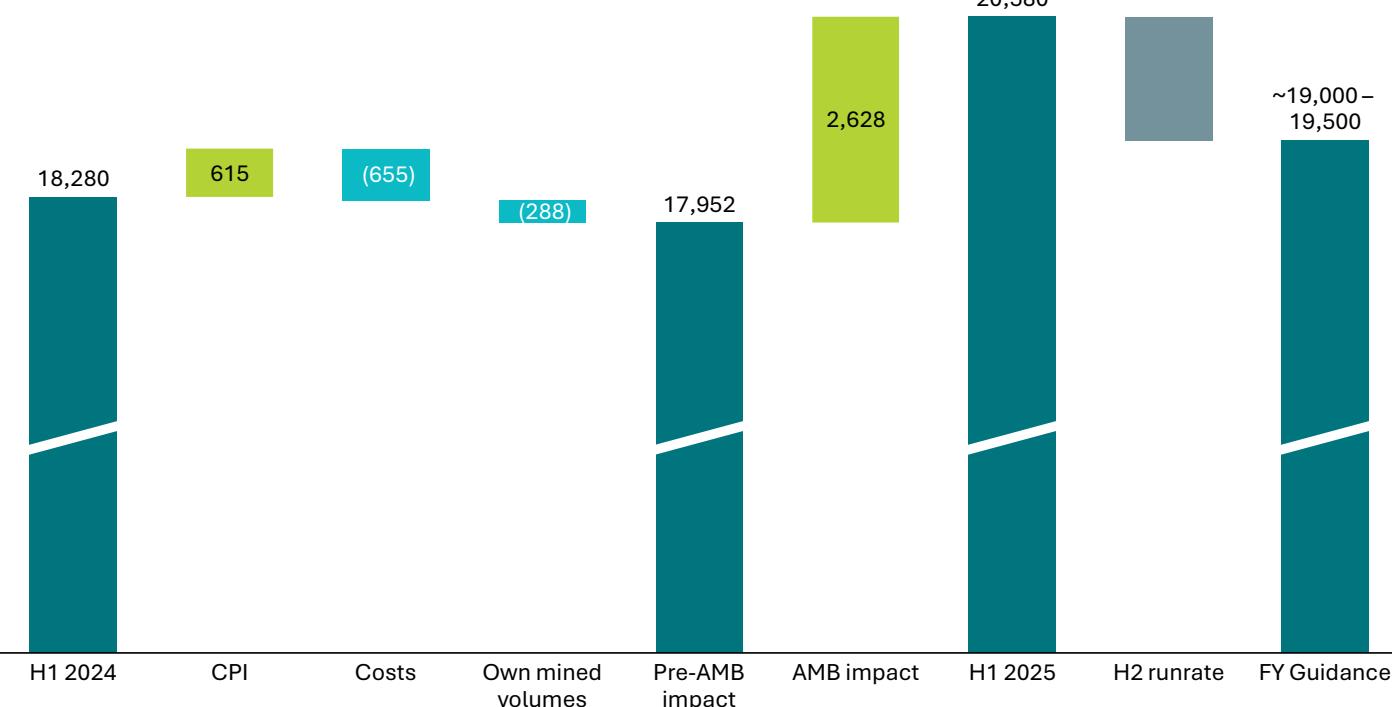
~450 Contractor vendors offboarded to date

## Financial performance

### Controllable unit cost down 2%

#### H1 2025 unit cost vs H1 2024

Rand / PGM oz



#### H2 Focus

M&C production step up

Operational excellence delivery

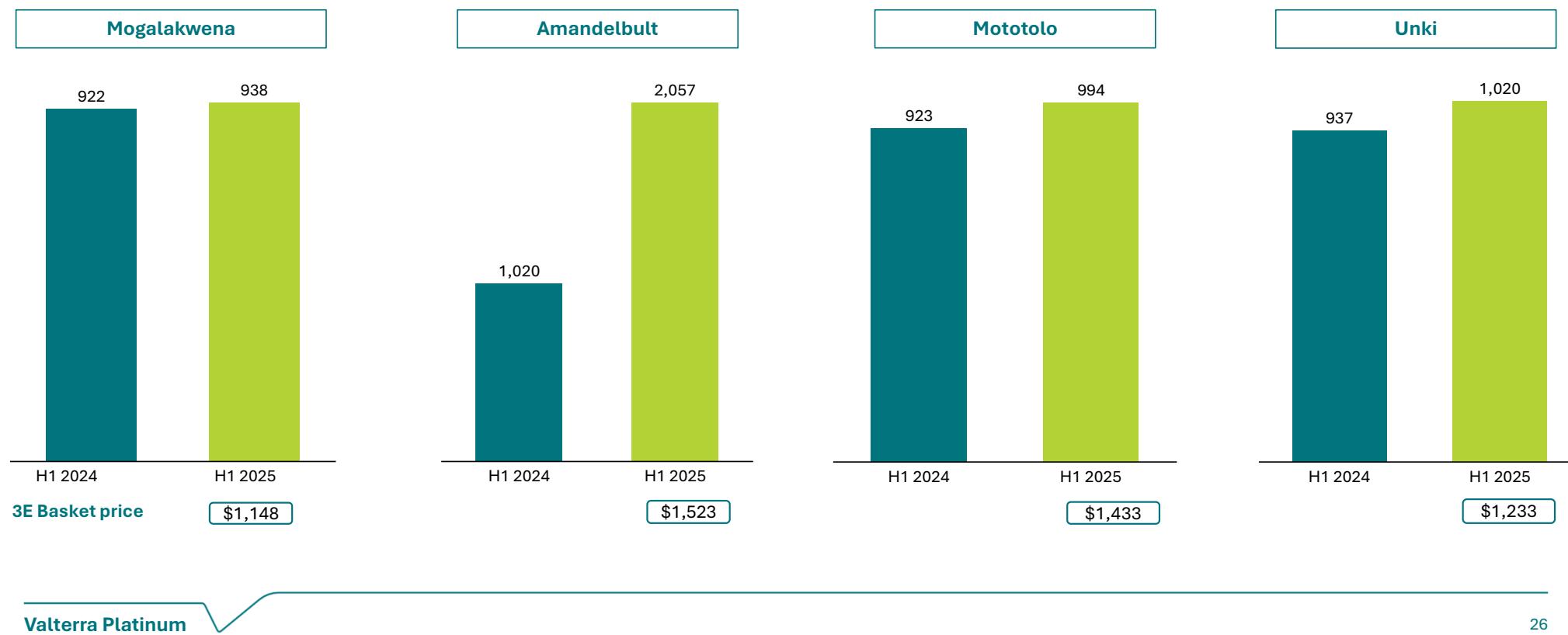
Full year guidance revised due to Amandelbult flooding

## Financial performance

Strong cost discipline maintained: AISC of \$962 (excluding Amandelbult impact)

All-in sustaining cost per asset

\$ per 3E oz

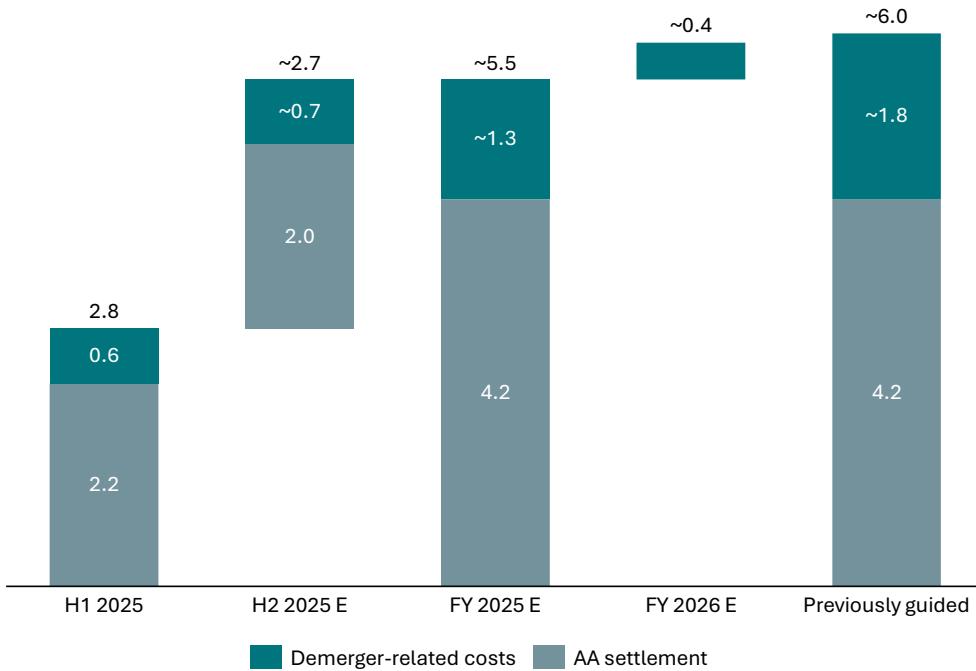


## Financial performance

### Demerger costs & benefits remain within previously guided ranges

#### One-off demerger related total cash flows

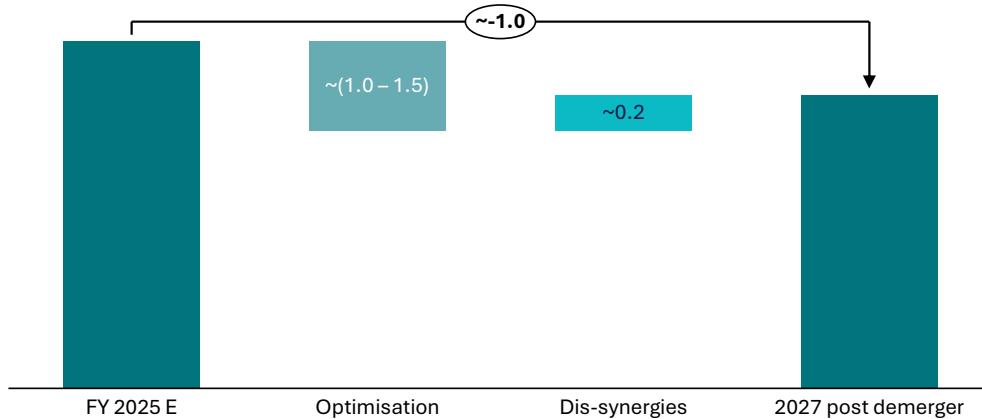
Rand billion



#### Post demerger run rate benefit

On track to achieve further optimisation of R1.0 – R1.5bn p.a with ~R1bn to be delivered in 2026

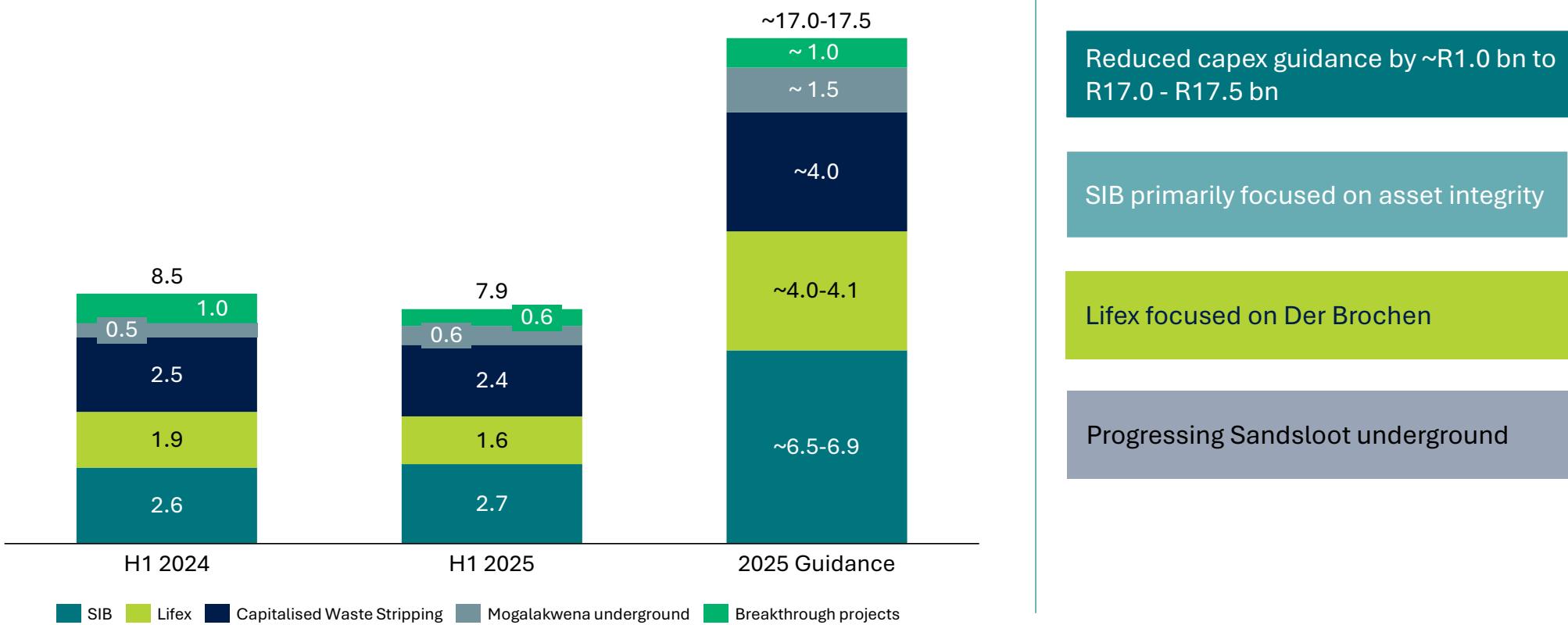
TSA phase out & normalisation of shared service costs



## Financial performance

### Disciplined capital expenditure resulting in lowered capital guidance

Rand billion

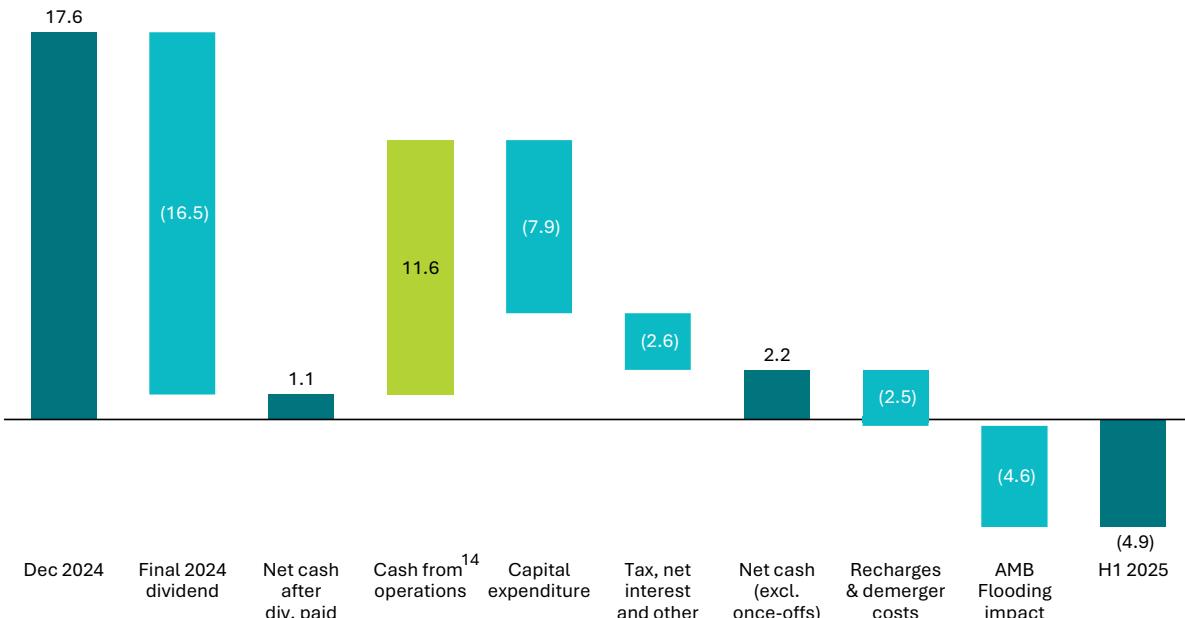


## Financial performance

# Strong balance sheet despite operational headwinds

### Net debt including customer prepayment

Rand billion



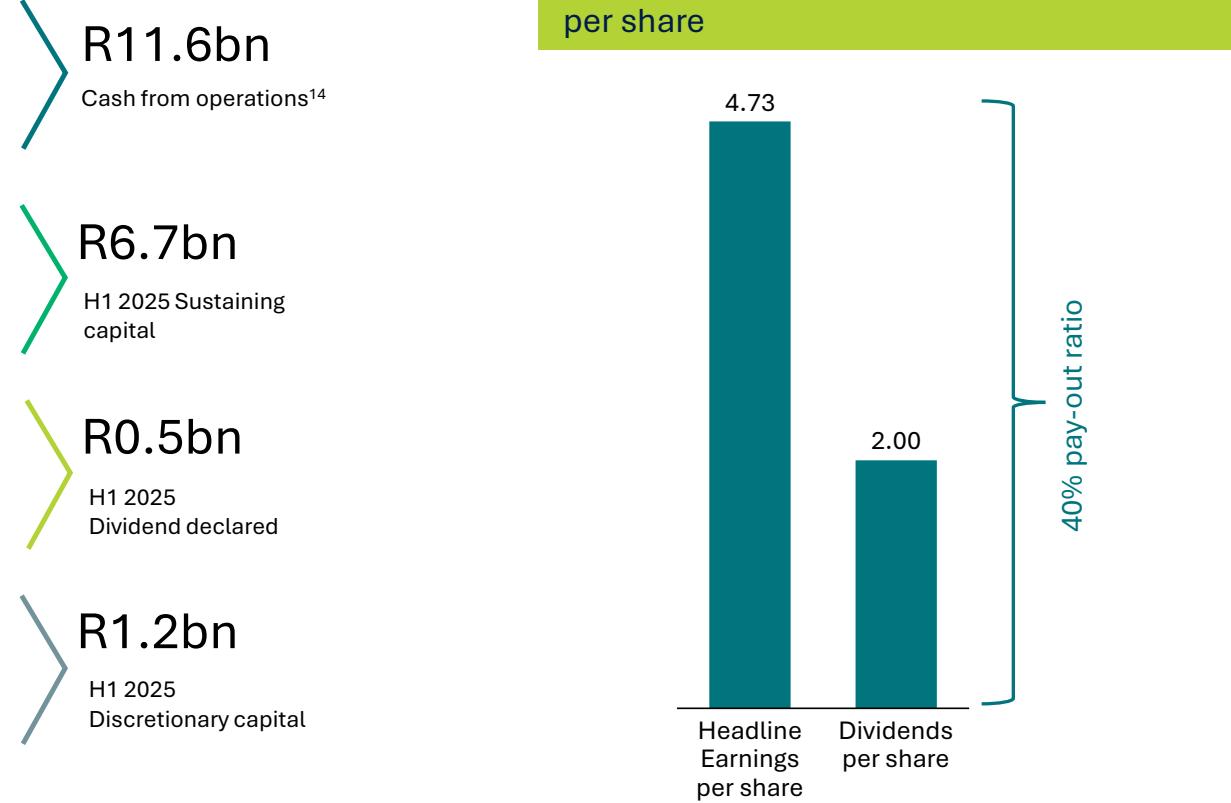
Net debt of R5bn (including the customer prepayment) despite one-off impacts

Gearing at 0.3x well below 1x Net Debt: EBITDA

Liquidity headroom of R27bn

Financial performance

## Disciplined capital allocation supports ongoing shareholder returns





# Outlook & conclusion

## Outlook – Strong recovery in H2 production into buoyant markets

Restore Amandelbult to full production – revised guidance of 450-480 koz for 2025

Continue operational excellence

Further improvements in concentrator recoveries, mass pull & chrome yields

Deliver cost saving of R4bn in 2025

PGM prices tracking higher than H1 2025

**Our purpose:**  
Unearthing value to better our world



## Guidance for 2025

M&C production <b>3.0-3.2 Moz</b> Guidance maintained – narrower range	Own mine production <b>~2.0 Moz</b> Factoring in the Amandelbult flooding impact	Refined production <b>3.0-3.4 Moz</b> Guidance maintained
Unit cost <sup>15</sup> <b>R19,000-19,500</b> Guidance revised upwards	Capex <b>~R17.0-17.5bn</b> Disciplined approach enables ~R1.0 billion savings	AISC <b>\$970-1,000/3Eoz</b> Medium term target: <\$950/3E oz (real)

## Our commitment to realising value for all stakeholders

**Committed to zero harm & integrating sustainability in all that we do**

**We are confident in our outlook for the market**

### Assets

Leading PGM portfolio

**>600 Moz**

Resource endowment supporting growth optionality

### Capabilities

Resilient performance

**<\$950/3E oz**

H1 target for all managed assets

### Returns

Value-aligned capital allocation

**<1x ND:EBITDA**

Leverage through the cycle

Integrated value chain

**>3.0 Moz**

PGM refined and sold

Operational excellence

**>25% EBITDA margin**

Well above our peers

Through-the-cycle returns

**40% payout**

Dividend policy



Thank you





# Appendix

Appendix

## Production and cost guidance

	Unit	2025 Guidance	2026 Estimate	2027 Estimate
<b>Total PGMs Metal-in-concentrate (M&amp;C)</b>	(Moz)	<b>3.0 - 3.2</b>	<b>3.0 - 3.4</b>	<b>3.0-3.5</b>
• Owned-mined <sup>17</sup>	(Moz)	~2.0	2.1–2.3	2.3–2.5
• Purchase of concentrate (POC) <sup>18</sup>	(Moz)	1.0–1.2	0.9–1.1	0.7–1.0
<b>Refined PGM production</b>	(Moz)	<b>3.0–3.4</b>	<b>3.0–3.4</b>	<b>3.0–3.5</b>
Unit cost	(ZAR/PGM oz)	19,000–19,500		
All-in sustaining costs (AISC)	US\$/3E oz	\$970-1,000		
Capex <sup>19</sup>	(ZAR bn)	17.0-17.5	~19.0	~19.0

Appendix

## EBITDA Sensitivity

Commodity	18 July spot metal price	Average realised metal price	EBITDA impact of 10% change in average realised price and fx
Platinum (\$/oz)	1,429	1,015	789
Palladium (\$/oz)	1,244	986	615
Rhodium (\$/oz)	5,800	5,106	532
Gold (\$/oz)	3,350	3,014	212
Nickel (\$/ton)	15,024	15,349	240
Copper (\$/ton)	9,725	9,352	93
Chrome (\$/ton)	265	247	142
PGM Basket price (\$/PGM oz)	2,160	1,517	2,861
Currency			
South African Rand	17.72	18.39	2,623

Appendix

## Net cashflow by mine

Assets	Net cash 31 December 2024	Net Cash generated / (Utilised)	SIB and Waste Capital	Economic free cash flow	Lifex, breakthrough & project capital	Tax and interest paid	Effect of Exchange rate changes on cash	Dividends paid	Customer prepayment	Other	Net cash 30 June 2025
Mogalakwena		4,260	(3,668)	592	(1,382)						
Amandelbult		(663)	(271)	(935)	(236)						
Mototolo		805	(136)	669	(961)						
Unki		369	(295)	74	(54)						
Modikwa		25	(114)	(89)	(16)						
Purchase of concentrate, Tolling & Trading		973	(462)	511	(138)						
Other		(1,035)	(118)	(1,153)	(19)	(1,011)	(489)	(16,500)	(319)	(1,057)	
	<b>17,610</b>	<b>4,733</b>	<b>(5,064)</b>	<b>(331)</b>	<b>(2,806)</b>	<b>(1,011)</b>	<b>(489)</b>	<b>(16,500)</b>	<b>(319)</b>	<b>(1,057)</b>	<b>(4,903)</b>

Appendix

## Cost Breakdown

H1 2025	Cost base (Rbn)	Volume %	PGMs (koz)	Labour	Contractors	Utilities	Consumables	Maintenance	Sundry expenses <sup>20</sup>
Opencast mining	4.4	50%	464	18%	3%	2%	33%	34%	10%
Conventional mining	5.4	21%	192	49%	5%	10%	13%	11%	12%
Mechanised mining	3.5	29%	270	37%	12%	6%	19%	14%	12%
Concentrating	4.5			13%	1%	27%	22%	23%	14%
Processing	6.3			18%	1%	28%	14%	19%	20%
<b>Total</b>	<b>24.2</b>	<b>100%</b>	<b>926</b>	<b>27%</b>	<b>4%</b>	<b>16%</b>	<b>19%</b>	<b>20%</b>	<b>14%</b>

H1 2024	Cost base (Rbn)	Volume %	PGMs (koz)	Labour	Contractors	Utilities	Consumables	Maintenance	Sundry expenses <sup>20</sup>
Opencast mining	4.5	43%	455	18%	4%	2%	36%	32%	8%
Conventional mining	5.6	30%	318	54%	4%	9%	14%	9%	10%
Mechanised mining	3.4	27%	279	38%	12%	7%	20%	14%	9%
Concentrating	4.5			14%	1%	23%	23%	23%	16%
Processing	6.5			20%	1%	27%	14%	17%	21%
<b>Total</b>	<b>24.6</b>	<b>100%</b>	<b>1,052</b>	<b>29%</b>	<b>4%</b>	<b>15%</b>	<b>21%</b>	<b>19%</b>	<b>12%</b>

Appendix

## Simplified EBITDA per PGM ounce

	Mogalakwena	Amandelbult incl 15E DD	Mototolo incl Der Brochen	Unki	Modikwa AAP share	Exit mines & C&M	Mined	POC & TOLL	Trading	Other	Company	Company- Excl Trading	
$a = (b \times c) / 1000 + d$	Net revenue	12,412	6,493	3,437	3,018	1,607	-	26,967	15,119	251	-	42,337	42,086
b	Basket price per PGM ounce	29,131	31,881	26,689	29,811	26,410	-	29,293	25,295	70	-		28,528
c	PGM ounces sold	426	204	129	101	61	-	921	555	3,592	-	5,068	1,475
d	Other revenue								1,088			1,088	1,088
$e = (f \times g) / 1000 + h$	Cash operating costs	7,767	5,927	2,364	2,191	1,460	-	19,709	13,912	-	-	33,621	33,621
f	Cash operating cost / PGM oz	16,834	37,990	17,496	20,400	21,559	-	21,281	-				
g	PGM ounces produced	461	156	134	107	68	-	926	539		-	1,465	1,465
h	POC, Toll and other operating costs								13,912			13,912	13,912
$i = (j + k + l + m + n)$	Other costs	(324)	1,616	80	119	(166)	120	1,445	(1,537)	(0)	2,186	2,093	2,093
j	- Metal inventory	(1,082)	628	(192)	(319)	(256)	-	(1,221)	(2,023)	-	-	(3,244)	(3,244)
k	- Other costs	709	578	206	308	62	120	1,983	486	-	1,452	3,921	3,921
l	- Royalties	49	50	14	130	6	-	249	-	-	-	249	249
m	- Chrome	-	360	52	-	22	-	434	-	-	-	434	434
n	- Market and development costs										733	733	733
$o = (e + i)$	Total costs	7,443	7,543	2,444	2,310	1,294	120	21,153	12,375	(0)	2,186	35,713	35,713
p = (a - o)	EBITDA	4,969	(1,050)	993	708	313	(120)	5,814	2,744	251	(2,186)	6,623	6,373
q = (p / a)	EBITDA margin	40%	-16%	29%	23%	20%	0%	22%	18%	100%	0%	16%	15%

Data may not cast as they are rounded independently.

Appendix

## Rand basket price

	Net sales revenue (US\$ million)	Mogalakwena	Amandelbult	Mototolo	Unki	Modikwa AAP share	Mining	POC	Company (ex-trading)
	from platinum	181	98	56	46	26	408	232	629
	from palladium	190	46	35	37	21	328	114	428
	from rhodium	64	101	51	23	22	260	178	423
	from other PGMs	103	46	34	30	14	227	205	431
	from base metals	137	2	2	28	3	171	35	268
	from chrome	-	61	10	-	2	73	-	73
a	<b>Total revenue</b>	<b>675</b>	<b>353</b>	<b>187</b>	<b>164</b>	<b>87</b>	<b>1,467</b>	<b>763</b>	<b>2,252</b>
b	<b>PGM ounces sold</b>	<b>426</b>	<b>204</b>	<b>129</b>	<b>101</b>	<b>61</b>	<b>921</b>	<b>555</b>	<b>1,475</b>
c = a ÷ b x 1,000	US\$ basket price per PGM ounce	1,585	1,734	1,452	1,621	1,436	1,593	1,376	1,517
d	<b>Exchange Rate (Rand to US\$)</b>	<b>18.39</b>	<b>18.39</b>	<b>18.39</b>	<b>18.39</b>	<b>18.39</b>	<b>18.39</b>	<b>18.39</b>	<b>18.39</b>
e = c x d	Rand basket price per PGM ounce	29,131	31,881	26,689	29,811	26,410	29,293	25,295	27,631

Data may not cast as they are rounded independently.

Appendix

## All-in sustaining cost

\$ per 3E oz

		Mogalakwena	Amandelbult	Mototolo	Unki	Modikwa	Mining
	Cost (\$ million)						
	Cash operating costs	402	329	128	120	81	1,061
	Other costs and marketing	(6)	94	7	9	(8)	104
	SIB and waste stripping capital	199	15	7	16	6	244
a	<b>Total costs</b>	<b>596</b>	<b>438</b>	<b>143</b>	<b>146</b>	<b>80</b>	<b>1,409</b>
<b>Revenue from other metals other than 3E</b>							
b	Other metals excluding 3E	(240)	(108)	(45)	(57)	(19)	(470)
c = a - b	<b>All-in sustaining costs</b>	<b>356</b>	<b>330</b>	<b>98</b>	<b>88</b>	<b>61</b>	<b>939</b>
d	<b>3E ounces sold</b>	<b>379</b>	<b>161</b>	<b>99</b>	<b>87</b>	<b>50</b>	<b>774</b>
e = c x 1,000 ÷ d	<b>US\$ AISC / 3E oz sold</b>	<b>938</b>	<b>2,057</b>	<b>994</b>	<b>1,020</b>	<b>1,222</b>	<b>1,213</b>
	Average 3E price achieved (\$ / 3e oz)	1,148	1,523	1,433	1,233	1,373	1,286
	Realised \$ cash margin / 3e ounce sold	209	(534)	439	213	151	73

## Appendix

# Footnotes

1. TRIFR -Total recordable injury frequency rate
2. TSA - Transitional service agreements
3. LSE - London Stock exchange
4. UG - Underground
5. IRMA - Initiative for Responsible Mining Assurance
6. Adjusted for Amandelbult flood. The All-in sustaining cost (AISC) including the flood impact is \$1,213 3E / oz
7. Year on year (y-o-y)
8. Quarter on quarter (q-o-q)
9. BEV – Battery Electric Vehicle
10. SGE - Shanghai Gold Exchange
11. Adjusted for Amandelbult flood. The unit cost including the flood impact is R20,580 / PGM oz
12. Costs measured for the cost-out programme excludes royalties, historical recharges paid to AA plc, share based payments, flood impact and restructuring costs, as well as movements in inventory and POC costs
13. Total cost of ownership refers to cost of obtaining equipment and the maintenance cost of the equipment
14. Cash from operations excludes one-off Anglo American settlement costs (R2.2bn), demerger costs (R0.3bn) and the Amandelbult flood impact of R4.6bn
15. Includes Amandelbult flooding impact
16. Cash from operations excludes one-off Anglo American settlement costs (R2.2bn), demerger costs (R0.3bn) and the Amandelbult flood impact of R4.6bn
17. M&C from our own operations is expected to be ~2.0 million PGM ounces. Mogalakwena is expected to deliver between 0.9-1.0 million PGM ounces and Amandelbult is expected to be between 450,000-480,000 ounces.
18. Siyanda POC transitioned to a 4E tolling arrangement effective 1 May 2025. Valterra Platinum and Siyanda Resources entered into a marketing agreement where the Company purchase the refined 4E metal, which is then marketed together with our own production. Valterra Platinum will continue to reflect M&C production and refined production for this material as part of purchase of concentrate activities
19. The revised capex guidance for 2025-2027 is as a result of the outcome of the prefeasibility study for the Mogalakwena underground. 2026 and 2027 will be updated with the next reporting cycle
20. Sundry expenses costs includes capitalised waste stripping costs