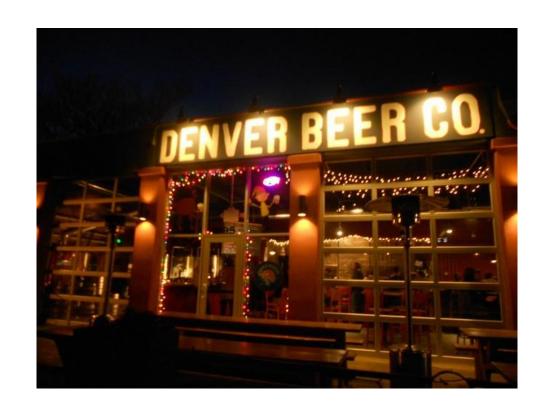
The Battle of Craft Breweries in Denver



Applied Data Science Capstone February 2019

Introduction/Business Problem

- 1754 craft breweries in 2010 in US
- ► 6266 breweries today
- ▶ 13% of the market share
- \$26 billion in value growth in 2017 in US
- Denver:
 - 96 breweries in early 2019
 - One craft brewery for every 7300 inhabitants



Figure 1 Location of Denver (Source: Google Earth)

Introduction/Business Problem

- Project
 - **1**.
 - ► Analyze the current craft beer situation in Denver
 - ▶ Review where are located the craft breweries around the city
 - **2**.
 - ► Assess where should a newcomer open its premise
 - ▶ Aim the target population for this business

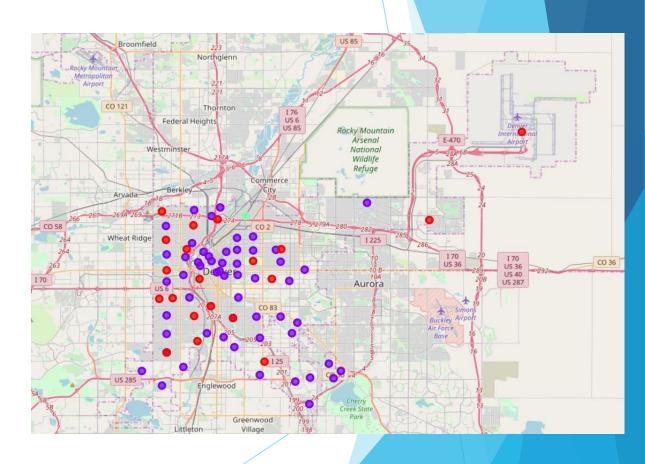
Data

- Main data
 - ► Foursquare venues in the different neighborhoods of Denver
 - Neighborhoods of Denver on Wikipedia
 - US Census for the Inhabitant revenues per neighborhood
- Complementary data
 - ▶ 2018 Q3 Denver Retail Market Report by Colliers International
 - Denver Retail Conditions and Opportunities Study by the City and County of Denver

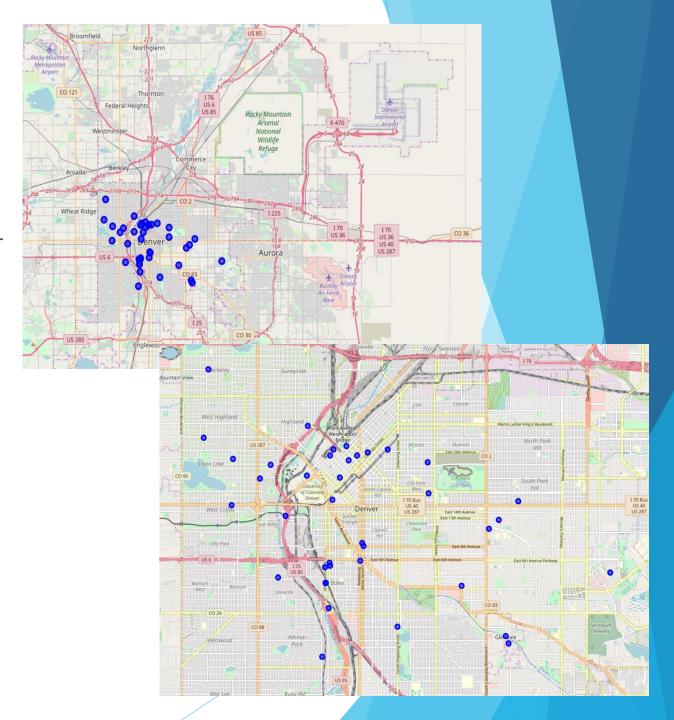
Methodology

- Statistical methodologies
 - Exploratory data analysis
 - ► Characterizing each neighborhood
 - Obtaining the most frequent venues for each of them
 - ► Foursquare data
 - ▶ Classification according to the neighborhood of the venue
 - Machine Learning
 - K-means method
 - Clustering the data and grouping them by similarity

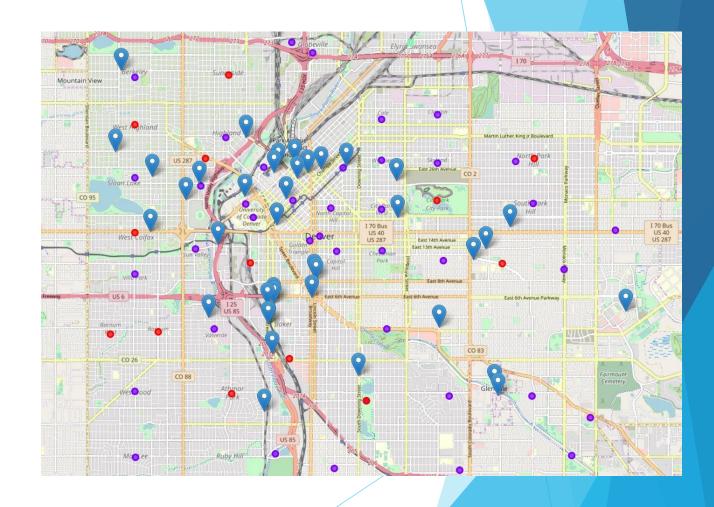
- Categorization of the neighborhoods of Denver
 - Neighborhoods are very diversify
 - Categories of venues are large
 - -> Clustering
 - Two main categories of venues
 - ▶ Red category found in the west part (night venues)
 - ▶ Bar, restaurant, convenience stores
 - Purple category is found in the east part except the airport (day venues)
 - Retailer and coffee shops
 - Green category
 - Farm in this area



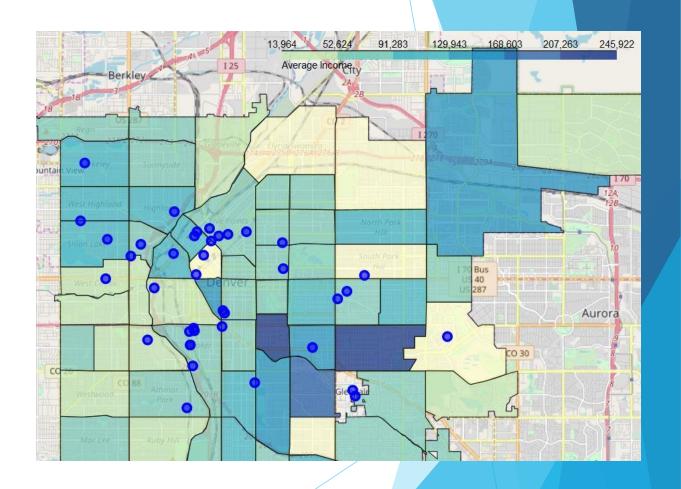
- Craft Breweries in Denver
 - ► Foursquare : breweries around the city of Denver
 - Query terms : "brewery"
 - Foursquare doesn't allow to find the entire pool of breweries in Denver
 - Hypothesis: the number of breweries present in the report is representative of how breweries are spread in the city
 - Location follows a northwest to southeast location passing through the center of the city where the abundance is higher than on each extremity of Denver
 - ► A higher concentration located near the Stadium and the University Campus of the city



- Craft Breweries in Denver
 - Breweries are mostly located in the neighborhood which are clustered in the purple categories



- Relation between the average income per neighborhood and the brewery location
 - Any breweries are in the neighborhood of the richest people of the city
 - Only 4 are in the poorest part of the city
 - Breweries are in average income areas



Discussions

- Location of a venue as well as a brewery has a big impact on the revenue of the company
- Selected carefully to reach the right customer
- Two main type of neighborhood in Denver which regroup two principal type of venues
 - Day venues and the night venues
- Breweries are in the day venue neighborhood
- Explanation : open hours
- Breweries are located on a northwest to southeast axis around Denver

Discussions

- Recommandations
 - Opening breweries in the city on the northeast to southwest axis which avoid high competition
 - Locating a brewery in an area where there are already other competitors allow attract customers
- Average income is not a main factor of location for a brewery
- Average rental rates
 - Opening a brewery in the Northeast and Southwest where rental rates are lower than for the other neighborhood of Denver
 - Northwest also a good option with rental rates lower than the center and the southeast

Neighborhood	Average rental rate
Aurora	\$14.33
Boulder	\$20.94
Central	\$20.51
Cherry Creek	\$29.89
Downtown	\$28.79
Northeast	\$16.58
Northwest	\$14.74
South	\$19.81
Southeast	\$20.70
Southwest	\$14.18
West	\$16.59

Conclusion

- Many opportunities to open a brewery in Denver
- Looking for premises in the Northeast, Northwest or Southwest of Denver
- Breweries in Denver are in the same area than the day venues of the city



Thanks for your attention