

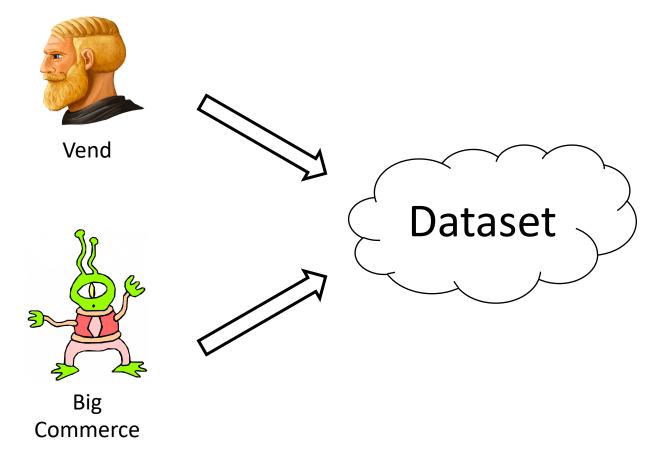
Problem Statement

- The Cheese Shop (TCS) Pte. Ltd. is looking at growing their revenue further
- 3 key areas were identified Digital Marketing, Events, and Upselling
- Typically, prior to customer check out at retail stores, staff thru their observations of previous customer purchases would recommend items to customers to go with their existing basket. However, this is would not be consistent because full time staffs work on different shifts, and part time staffs may not be familiar with customer purchases
- TCS engaged the author to build a recommender system that can be deployed at the Point of Sale terminal, and the website



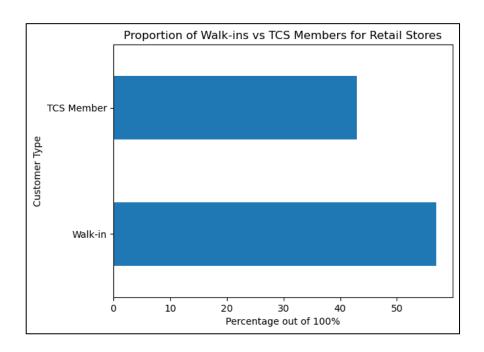
Data Collection

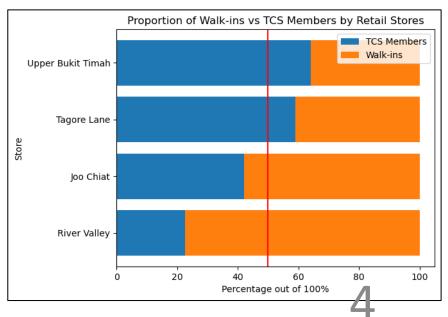
- Physical retail stores transactions are exported from Vend Point of Sale System
- Online store transactions are exported from BigCommerce System



Exploratory Data Analysis – Retail Store

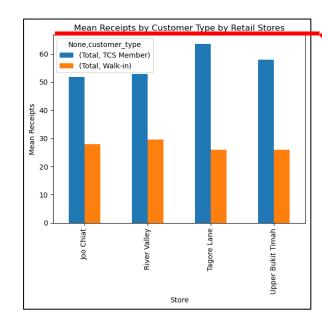
- More than half of the visitors to the retail stores are Walk-Ins
- The Upper Bukit Timah and Tagore Lane stores receives more member visits. This is likely due to the stores being closer to residential areas
- Where as for Joo Chiat and River Valley, it is the other way around. This is likely due to the stores being closer to lifestyle destinations

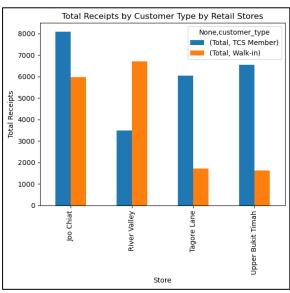




Exploratory Data AnalysisRetail Store and Online

- The mean spend per receipt of members at Upper Bukit Timah and Tagore Lane are higher than that of Walk-ins as compared to Joo Chiat and River Valley
- The mean spend per online transaction is around that of the Walk-ins
- This is further confirmed by the total proportions of transactions





Exploratory Data Analysis

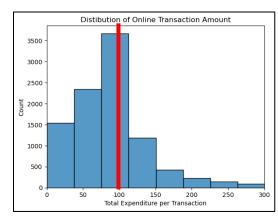
Retail Store and Online

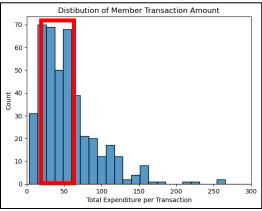
- While the expenditure of members more than double of that of walk-ins, it can be seen that the Top 20 items which they purchase are generally similar
- The items for the online store is quite different from that in the physical retail stores
- Online Store has more soft cheese sold
- Walk-ins buy more plastic bag

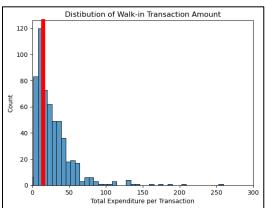
Purchase			
Rank	Retail Store Walk-ins	Retail Store Members	Online Store
1	Brie with Truffles	Brie with Truffles	Brie with Truffles
		Green heart Mi ni Heirloom	
2	Burrata d'Oro 200g	Tomatoes 250g	Comte Janier (18 Mths)
B	Plastic Bag	Burrata d'Oro 200g	Brillat Savarin with Truffles
		Peter's Yard Original	Do uble Cream Brie with Garlic
4	Mr Kneady Sourdough Medium	Sourdough Crispbread	& Herbs
	Greenheart Mini Heirloom	The Fine Cheese Co. Walnut,	Parmigiano Reggiano 36
5	Tomatoes 250g	Honey and Extra Vi	months
_	Parmigiano Reggiano 36	Markanana DiAmarata	Drie de Maraur ACC
6	Months	Vacherousse D'Argental	Brie de Meaux AOC
7	La Bufala Buffalo Mozzarella 100g	Jamón Serrano Ham 100g	Manchaga 12 months
			Manchego - 12 months
8	Applewood Smoked Cheddar	OG Kristal La Bufala Buffalo Mozzarella	Délice de Bourgogne
9	Comte Janier (18 Mths)	100g	Applewood Smoked Cheddar
10	Comte Janier (30 mths)	Brie de Meaux AOC	Gruyère de Savoie
10	contre samer (50 mms)	Brie de Weadx AOC	Camembert de Normandie
11	Brie de Meaux AOC	Prima Donna	(AOC)
12	Jamón Serrano Ham 100g	Mr Kneady Sourdough Medium	
			Pecorino Moliterno with
13	Pecorino Romano	Coppa di Parma 100g	Truffles
14	Barney Jack's Jelly Babies	Applewood Smoked Cheddar	Brie with Cranberries
15	Vacherousse D'Argental	Plastic Bag	Cambozola Black Label
	Double Cream Brie with Garlic	San Francesco Prosciutto Crudo	Comte Extra Mature (24
16	& Herbs		Months)
17	OG Kristal	Comte Janier (30 mths)	Pecorino Romano
18	Coppa di Parma 100g	Gouda with Truffles	Mimolette (22 months)
	Rosette duc de Coise Sliced		Janier Raw Cream Butter
19	100g	Comte Janier (18 Mths)	(Semi-Salted)
		Delice de Bourgogne with	
20	Gruyere de Savoie	Pineapples	Comte Janier 30 Months

Exploratory Data AnalysisRetail Store and Online

- Generally, the median online transactions is 100\$, this may be attributed to the minimum 100\$ order for free delivery
- Members' peak count of transaction is around 25\$ to 50\$,
 with no clear median
- Walk-in customers' peak count of transaction is around 20\$





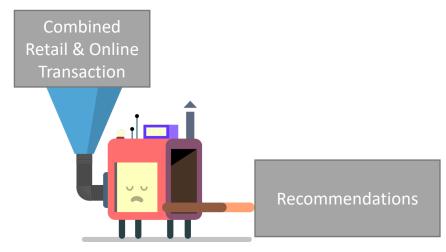


Modelling

- Collaborative Filter was chosen over Contentbased Filter
- The combined retail and online transactions were fed into the collaborative filter algorithm
- As there is no explicit ratings for the product purchased, the implicit feedback – <u>quantities of</u> <u>products purchased</u> is the input which the collaborative filter will take in

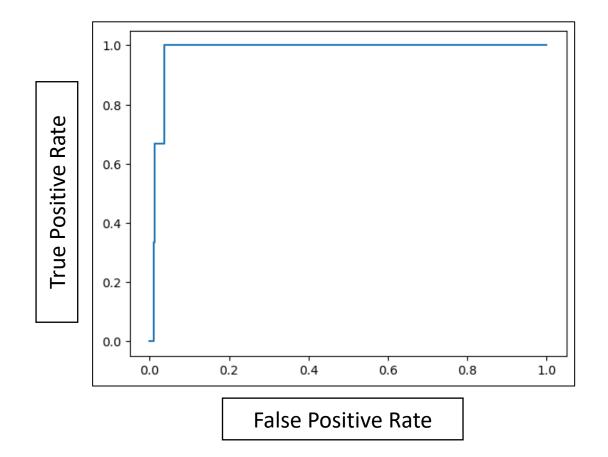






Evaluation

- The model achieved a mean AUC Score of 0.853
- However, a model is good in the eyes of the nontechnical user, only if it makes sense



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- Transaction: 146471 is likely whipping up a family burger meal

Transaction: 146471			
Purchased Items	Recommended Purchase		
Butcher Box Grain Fed Beef Mince 500g	Burrata d'Oro 200g		
Alp Blossom	Cottage Delight Classic Italian Breadsticks		
Chiriboga Blue	The Fine Cheese Co. Rosemary and Extra Virgin Crackers		
Gorgonzola Piccante	Greenheart Mini Heirloom Tomatoes 250g		
Coppa di Parma 100g	Mr Kneady Sourdough Medium		

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- Transaction: TG25078 is likely having a party at home

Transaction: TG25078			
Purchased Items	Recommended Purchase		
OSCAS Super Woofs 2023 Calendar	Cottage Delight Classic Italian Breadsticks		
Rosette duc de Coise Sliced 100g	Greenheart Mini Heirloom Tomatoes 250g		
Coppa di Parma 100g	Mr Kneady Sourdough Medium		
Speck Campiglio 100g	Plastic Bag		
Mr Filbert's Mixed Nuts Italian Black Truffle	Snowdonia Truffle Trove Extra Mature Cheddar		
Mr Filbert's Mixed Nuts Simply Sea Salt	Granny Gothards Luxury Ice Cream Lavender Blossom		
The Fine Cheese Co. Walnut, Honey and Extra Virgin Crackers	Jamón Serrano Ham 100g		
Peter's Yard Original Sourdough Crispbread	Outback Pie Co. Prime Beef Pie		
Burrata d'Oro 200g	San Pellegrino Pomegranate & Orange		
Vacherousse D'Argental	Barney Jack's Liquorice Allsorts		
Brie with Truffles			
Gouda with Caramel			

Recommendations, Conclusion, Further Work

- Discounts/deals can be deployed to increase the revenue from Walk-in Customers
- As members and walk-ins may require preplanning of their day activities prior to shopping at TCS, a "Deliver to your Home within 4 hours" service could be introduced to encourage these customers to purchase items (such as soft cheese) that they otherwise would not purchase
- Propose TCS to synergise their stock system (Vend POS and BigCommerce) into one single system to enable better and repeatable data analysis in the future
- The Recommender System can be deployed into Vend POS
- The Recommender System needs to be compared with BigCommerce's RecCommerce (Recommender System), prior to deployment onto Big Commerce
- Hypothesis testing on the performance of the recommender system in 3 months to confirm customer conversion



