Top Line Analysis

Chi-Lun, Mai

Item abbr: 1131-24S(31), 1133-24S(33), 1140E-24S(40), 1142E-24S(42), 1144E-24S(44)

Abstract:

- ➤ Item 33, 40, 42, and 44 are winter goods and they should be "complements" for each other. Nov and Dec are busy season for these items. In my opinion, there are probably some promotions in Mar and Apr.
- ➤ Item 31 is probably a product appeared in commercial activities which are held twice a month in Jul, Aug and Sep.
- These data are from the physical store that Sat is usually not available. This store usually holds commercial activities at Mon, Tue and Wed.
- I built the model to predict the sales of each item, please check out section Sales Model.
- Fig. 12 Item 33, 40, 42, and 44 are probably provided by the same supplier.

Content:

1. Product Sales

We can find that each item is seasonal goods in Figure 1. Busy season for item 31 is in 3-4Q, and the busy season for the others should be in 2Q and 4Q. The peaks in Figure 1 are probably some days that the store hold commercial activities, and we can find the peak of item 31, 40, 42 and 44 overlaps, because they are same time to promote.

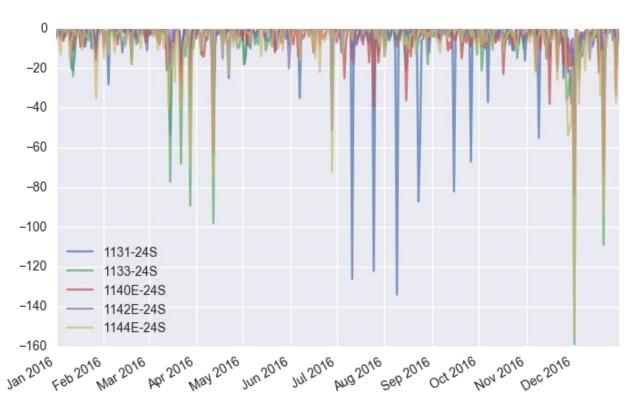


Figure 1 Item Trend Chart

Each items can be sold 4-6 (except for item 24) per day according to Table 1, but the standard error is so large that the average number is not very useful. We should focus on these product seasonal properties to enhance the sales.

AT 1 1		0 1	0			
Table	1	Sale	\t+	1 t 1 c	141	tice

	1131-24S	1133-24S	1140E-24S	1142E-24S	1144E-24S
mean	-6.2869	-5.0956	-4.4098	-2.4180	-5.7322
std	15.8083	14.0330	8.9682	5.5747	13.5507
min	-134.0000	-159.0000	-83.0000	-64.0000	-154.0000
25%	-5.0000	-5.0000	-5.0000	-3.0000	-6.0000
50%	-2.0000	0.0000	-2.0000	0.0000	-1.0000
75%	0.0000	0.0000	0.0000	0.0000	0.0000
max	0.0000	0.0000	0.0000	0.0000	0.0000

2. Inventory

Apparently, inventory level of item 31 is higher than the others, the reasons is that sales of item 31 is not very high so we can think this item is maybe not a normal product, it's probably a product appeared in commercial activities so we don't care about the inventory turnover. If this item are sold out we just purchase other item to replace it, and if this item inventory is too high we just hold the commercial activities to digest it. The inventory of item 31 is very high at the beginning of the year. In my opinion, it's maybe a outlet item of last year or a commercial activity product just purchased.

Figure 2 Inventory Trend Chart

3. Relationship for Item

There are high relations of sales within item 33, 40, 42, and 44 in Figure 3, so I predict that they are complements for each other. Although item 31 has positive relation with the others but not very high, so item 31 is a different type of product compared to the others.

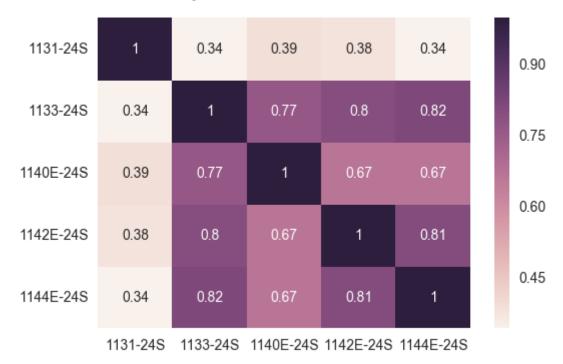


Figure 3 Item Correlation Matrix

4. Operations Analysis

We can find that sales are almost 0 for all items in the Sat (0 is Mon, 1 is Tue, ... 6 is Sun) according to Figure 4. I can predict these data are from the physical store that Sat is usually not available. In the Figure 5, we can compare each number to mean number of each item sales from Table 1, then we can define that month which average sales per month greater than average sales (per year) is belong to busy season (see red rectangle in Figure 5). If we don't take account of item 31 (because it's different type of item from the others), in general, item 33, 40, 42, 44 have same busy season in Mar, Apr, Nov and Dec. These items probably are winter goods and there are some promotions in Mar and Apr.

Figure 4 Item Sales by Day of Week

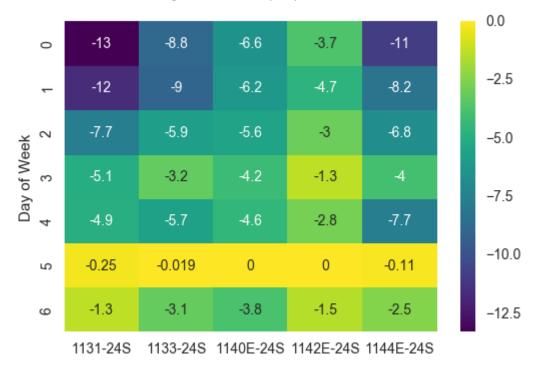
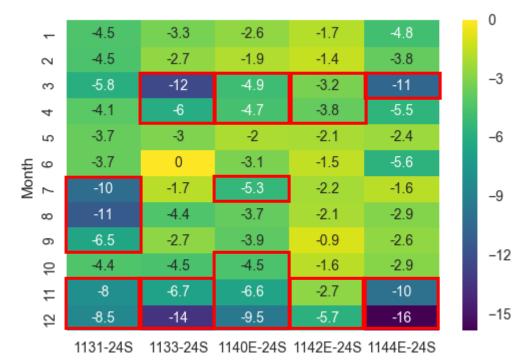


Figure 5 Item Sales by Month



5. Sales Model

I try to build a sales model to explain the effect of busy season and each day of week (this part is not for item31 because it's different type of item from the others). First, I have to drop the outliers that would be produced by specific commercial activities. Next, I get dummy variable from busy season and week of day, so I build the model as follows.

$$sales = b_0 + b_1 * busySeason + \sum_{i=2}^{7} b_i * Day of Week(i-2)$$

Day of
$$Week(0) = Mon$$
, Day of $Week(1) = Tue$, and so on.

In my coding practical, I used dummy variable Busy Season, Mon, Tue, Wed, Thu, Sat, and Sun, there's no Fri just because Fri is a first column and we delete it to avoid collinearity problem. Now we can check out the result from Table 2.

	1133-24S	1140E-24S	1142E-24S	1144E-24S			
Busy Season	-2.3557	-0.6552	-1.1762	-3.5991			
Mon	-4.6210	-2.2668	-2.1765	-4.2427			
Tue	-1.8897	-1.4268	-1.7465	0.1917			
Wed	-1.1364	-0.4868	-0.6116	0.5212			
Thu	-0.4162	-0.0468	0.2919	0.9346			
Sat	2.7418	3.0660	1.5919	4.7787			
Sun	-0.4491	-0.7626	0.0543	2.3154			
intercept	-1.9606	-2.8435	-1.1924	-3.6695			

Table 2 Coefficient of Items

Now we can predict the sales from this model, there are 2 parts of result according to whether that month is busy season or not, check out Figure 6 and Figure 7.

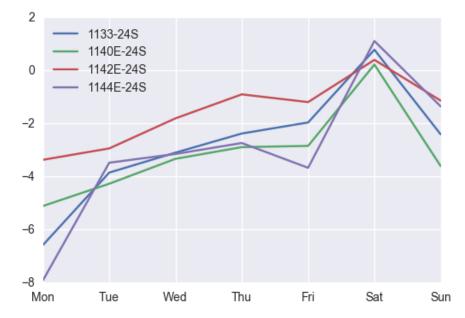
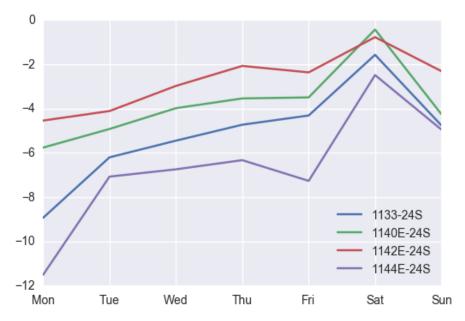


Figure 6 Sales Prediction without Busy Season

Figure 7 Sales Prediction with Busy Season

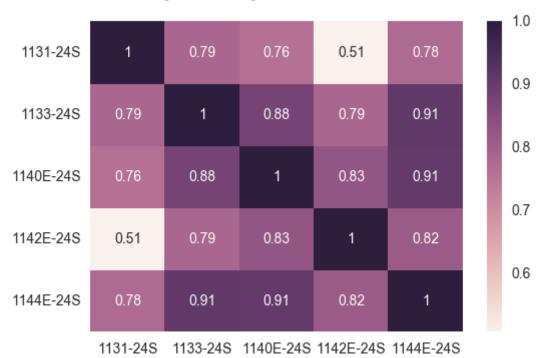


6. Supplier

By GAAP or IFRS, the difference between inventory is caused by many reasons such as selling out the product, purchasing and returning items. I viewed this difference as the item sales, if the value is not equal to sales, I treated it as purchasing. So I can plot the purchasing run chart out as Figure 8. If value is greater than 0 which means the store purchase the item, or there is a situation that the store sales the item on credit. I've calculated the correlation matrix within each item as Figure 9. I think item 33, 40, 42, 44 are provided by the same supplier owing to their high correlation.

Figure 8 Purchasing Run Chart 600 1131-24S 1133-24S 1140E-24S 400 1142E-24S 1144E-24S 200 0 -200 -400 -600 Feb Mar May Jun Sep Oct Nov Dec 2016 index

Figure 9 Purchasing Correlation Matrix



7. Appendix

Figure 10 Mean Sales of 1131-24S by Month

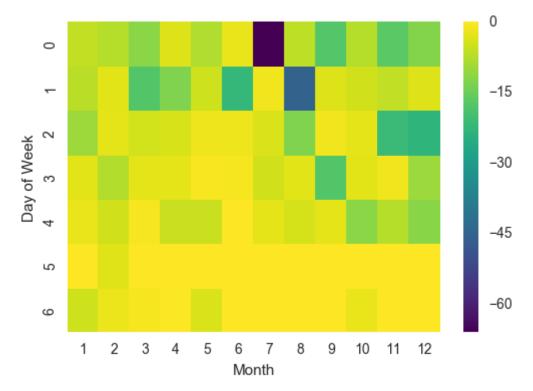


Figure 11 Mean Sales of 1133-24S by Month

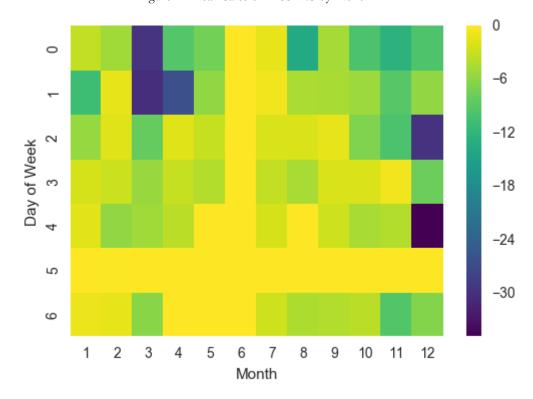


Figure 12 Mean Sales of 1140E-24S by Month

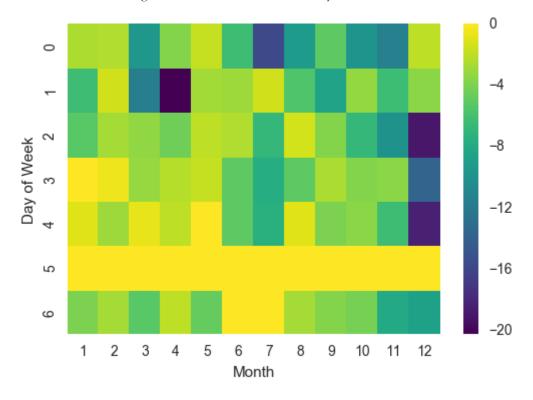


Figure 13 Mean Sales of 1142E-24S by Month

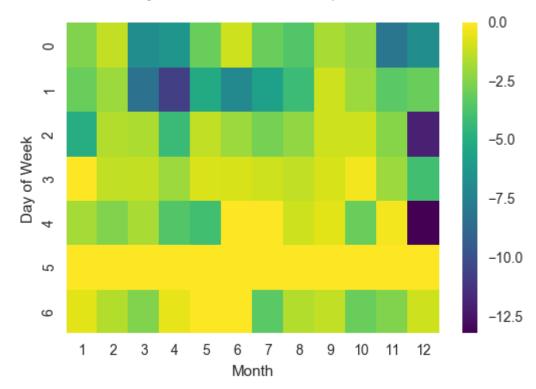


Figure 14 Mean Sales of 1144E-24S by Month

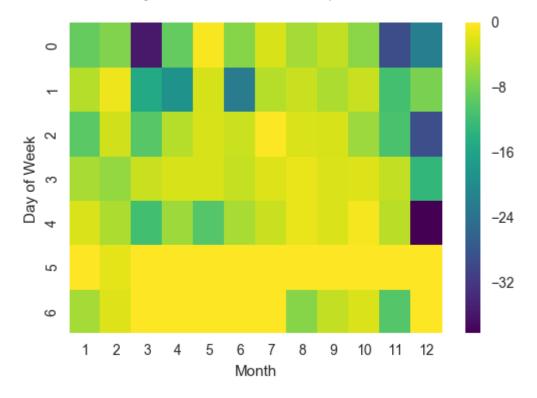


Table 3 Sales Prediction without Busy Season

	1133-24S	1140E-24S	1142E-24S	1144E-24S
Mon	-6.581662	-5.110340	-3.368855	-7.912246
Tue	-3.850301	-4.270340	-2.938862	-3.477838
Wed	-3.097125	-3.330340	-1.804004	-3.148282
Thu	-2.376879	-2.890340	-0.900539	-2.734920
Fri	-1.960642	-2.843496	-1.192389	-3.669518
Sat	0.781175	0.222516	0.399472	1.109135
Sun	-2.409790	-3.606096	-1.138086	-1.354117

Table 4 Sales Prediction with Busy Season

	1133-24S	1140E-24S	1142E-24S	1144E-24S
Mon	-8.937345	-5.765527	-4.545077	-11.511367
Tue	-6.205984	-4.925527	-4.115084	-7.076959
Wed	-5.452808	-3.985527	-2.980226	-6.747402
Thu	-4.732562	-3.545527	-2.076760	-6.334040
Fri	-4.316325	-3.498684	-2.368611	-7.268639
Sat	-1.574507	-0.432671	-0.776750	-2.489985
Sun	-4.765473	-4.261284	-2.314307	-4.953237

Table 5 Best Sales (>50 per day)

Date	1131-24S	1133-24S	1140E-24S	1142E-24S	1144E-24S
2016-03-15	-53	-77			
2016-03-22		-68			
2016-03-28		-89			-69
2016-04-12		-98	-63		-75
2016-06-28	-51				-72
2016-07-11	-126				
2016-07-25	-122				
2016-08-09	-134				
2016-08-23	-87				
2016-08-24	-55				
2016-09-15	-82				
2016-09-26	-67				
2016-11-09	-55				
2016-11-28					-54
2016-11-29					-51
2016-12-02		-159	-83	-64	-154
2016-12-21	-69	-109	-74		-94