

**West Virginia  
Division of Juvenile Services  
Annual Report 2018**



**STATE OF WEST VIRGINIA**  
**DEPARTMENT OF MILITARY AFFAIRS & PUBLIC SAFETY**  
**DIVISION OF CORRECTIONS**  
**AND REHABILITATION**



**BETSY C. JIVIDEN**  
**COMMISSIONER**

**JEFF S. SANDY, CFE, CAMS**  
**CABINET SECRETARY**

Office of the Commissioner  
1409 Greenbrier Street  
Charleston, WV 25311  
304-558-2036 – Telephone  
304-558-6032 – Fax

January 1, 2019

The Honorable Jim Justice  
Governor  
State of West Virginia  
1900 Kanawha Boulevard, East  
Charleston, WV 25301

Dear Governor Justice:

In accordance with West Virginia State Code, Chapter 5-1-20, I am pleased to present the West Virginia Division of Juvenile Services Annual Report for Fiscal Year 2018.

I consider it a great honor and privilege to serve the great State of West Virginia as the Assistant Commissioner of the Bureau of Juvenile Services. We look forward to working with our new leadership at the Division of Corrections and Rehabilitation, along with the Office of the Cabinet Secretary, to improve our facilities for residents and staff. Improving our education and the development of our substance abuse programs is a top priority in 2019.

The Bureau of Juvenile Services will continue to strive towards improving the lives of the residents entrusted in our care.

Respectfully,  
  
William K. Marshall, III  
Assistant Commissioner

WKM/mck

## **Message from the Cabinet Secretary**



**Jim Justice**  
Governor  
State of West Virginia



**Jeff Sandy**  
Cabinet Secretary  
Department of Military  
Affairs and Public Safety

Fiscal year 2018 has been a busy and productive year for the Division of Juvenile Services (DJS). With the passage of HB 4142, the employees of DJS received their first pay increase in over a decade. The pay increase will be implemented over a three-year period. As a result of these much-needed raises, the retention of employees has increased and the filling of vacant positions with quality candidates has improved.

Another piece of important legislation was HB 4338, better known as the “Consolidation Bill.” It formed a Division of Administrative Services (DAS) that will handle all the administrative duties for Juvenile Services. Simply put, the leaders of Juvenile Services are now able to concentrate on the well-being of the youth under its control while DAS handles budgets, personnel, maintenance of facilities, and the paying of bills.

In addition, an initiative of Gov. Jim Justice began an initiative to educate all West Virginia fifth through 12<sup>th</sup>-grade students on the dangers of illegal drugs. Over 28,000 students have received the training with the goal of preventing our children from needing the assistance of Juvenile Services.

Also because of HB 4338, this will be the last annual report from DJS. Next year, you will receive one report from the new Division of Corrections and Rehabilitation that has succeeded the former agencies known as DOC, DJS and the Regional Jail Authority as of July 1, 2018. The future of what has become the Bureau of Juvenile Services looks bright, and on behalf of the men and women who make up BJS, we take pride in submitting this annual report.

# Table of Contents

<b>Message from the Cabinet Secretary</b>	<b>2</b>	<b>Jim Justice</b> Governor State of West Virginia
<b>Office of the Director</b>	<b>4</b>	<b>Jeff Sandy</b> Cabinet Secretary Department of Military Affairs and Public Safety
Office of the Deputy Director		
Mission Statement for the Division		
Organizational Chart		
Goals of the Division of Juvenile Services		
Performance-based Standards (PbS)		
DJS Facility Locations		
Prison Rape Elimination Act		
<b>Director of Training</b>	<b>15</b>	<b>William K. Marshall, III</b> Director Division of Juvenile Services
<b>Director of Programs and Treatment</b>	<b>20</b>	<b>Denny Dodson</b> Deputy Director Division of Juvenile Services
West Virginia Youth Diagnostic Program		
Wellness Center		
Gateway Program		
Assessments		
Contracted Juvenile Care Services		
<b>Director of Community-based Programs</b>	<b>30</b>	<b>Eric Ashcraft</b> Director of Training & Staff Development
Organizational Chart		
Aftercare Programs		
Youth Reporting Centers		
<b>Regional Directors</b>	<b>66</b>	<b>Debi Gillespie</b> Director of Programs and Treatment
<b>DJS Residential Facilities</b>	<b>68</b>	<b>James Goddard</b> Regional Director
Kenneth "Honey" Rubenstein Center		
Donald R. Kuhn Juvenile Center		
J. M. "Chick" Buckbee Juvenile Center		
Gene Spadaro Juvenile Center		
Lorrie Yeager, Jr. Juvenile Center		
Ronald Mulholland Juvenile Center		
Robert L. Shell Juvenile Center		
Sam Perdue Juvenile Center		
Tiger Morton Juvenile Center		
Vicki V. Douglas Juvenile Center		
<b>Stacy Rauer</b>		
<b>Jason Wright</b>		
Regional Director		
Director of		
Community-based Services		

## **Message from the Division Director**



**William Marshall, III**  
Division Director

The year 2018 was a great and historical year for the Bureau of Juvenile Services. The creation of the new Division of Corrections and Rehabilitation, which consolidated the three legacy agencies: the Division of Corrections, the Regional Jail Authority and the Division of Juvenile Services, along with the creation of the Division of Administrative Services, has allowed our Bureau to focus on building the future of West Virginia by assisting our delinquent youth. This consolidation allows us to utilize resources and draw from intelligence unlike ever before.

As the Assistant Commissioner of the Bureau in 2018, we've been able to create two new drug treatment programs for our youth from the ground up. One at the Ronald C. Mulholland Juvenile Center in Ohio County for females and one at the Kenneth "Honey" Rubenstein Juvenile Center in Tucker County for males.

These programs, when complete, will assist 14 juveniles at each facility to aid them in their recovery from their drug addictions. A pilot program, working with six males, is currently underway at the Rubenstein Juvenile Center and is showing promising results.

The addition of the much appreciated and much needed legislation, HB 2483, that amended state code §49-4-720 and §49-4-722, which assists us in managing our adult population, has greatly helped and assisted our staff and Superintendents. This legislation has increased morale and gives us another tool to assist in the rehabilitation of our youth and adult offenders, so they get the care and treatment they need to succeed. Additionally, with the passage of HB 4142, which provided a much-deserved pay raise for our employees, helped strengthen and improve our Bureau.

In 2019, we will continue to expand on the number of Youth Reporting Centers, as well as, continuing to add more vocational programming. As Assistant Commissioner, I want to put a greater emphasis on our educational curriculum in 2019. By working with our State Board of Education, I feel we can raise our level of expectations for higher test scores in all areas to close the gap between our residents and the average student in West Virginia.

With the team concept in mind, the Bureau has improved the lines of communication with our court system as well as the Juvenile Justice Commission. Each day the Bureau's mission continues to strive to improve the services we provide to at risk youth.



**Melody Kimbler**  
Secretary for  
Mr. Marshall

## Message from the Deputy Director

The office of the Deputy Director oversees a variety of functions throughout the Division including the Youth Reporting Centers, Treatment and Programs, Operations, quality Control, information and Research Technologies, Training, and Community-Based Services. The Deputy position also supervises the Division's two Regional Directors who supervise the Directors of the smaller detention and correctional facilities.

The Division of Juvenile Services continues to emphasize correctional diversion with the youth of West Virginia. This is accomplished through the seventeen Youth Reporting Centers (YRCs) located throughout the state. The YRC's provide better, more-timely treatment for youth close to home and family as well as provide a significant cost savings to the State of West Virginia. School-based interventions are being continually enhanced within our community-based services including additional and substantial diversion programs for youth who exhibit behaviors that lead to suspensions, academic challenges, or dropping out completely. Additionally, the Crime and Justice Institute has continued to provide assistance and guidance from the staff which works with us to develop evidence-based and consistent programming in all of our YRC's.

PREA (Prison Rape Elimination Act) continues to be a major focus within the Division. Tim Harper and his team have done an excellent job in ensuring that all DJS facilities obtain and retain PREA compliance. Most importantly, PREA compliance and adhering to PREA goals and standards helps to ensure that the safety and welfare of every resident is first and foremost in the minds of DJS staff, contract personnel, and vendors.



**Pam Asbury**  
Secretary for  
Mr. Dodson



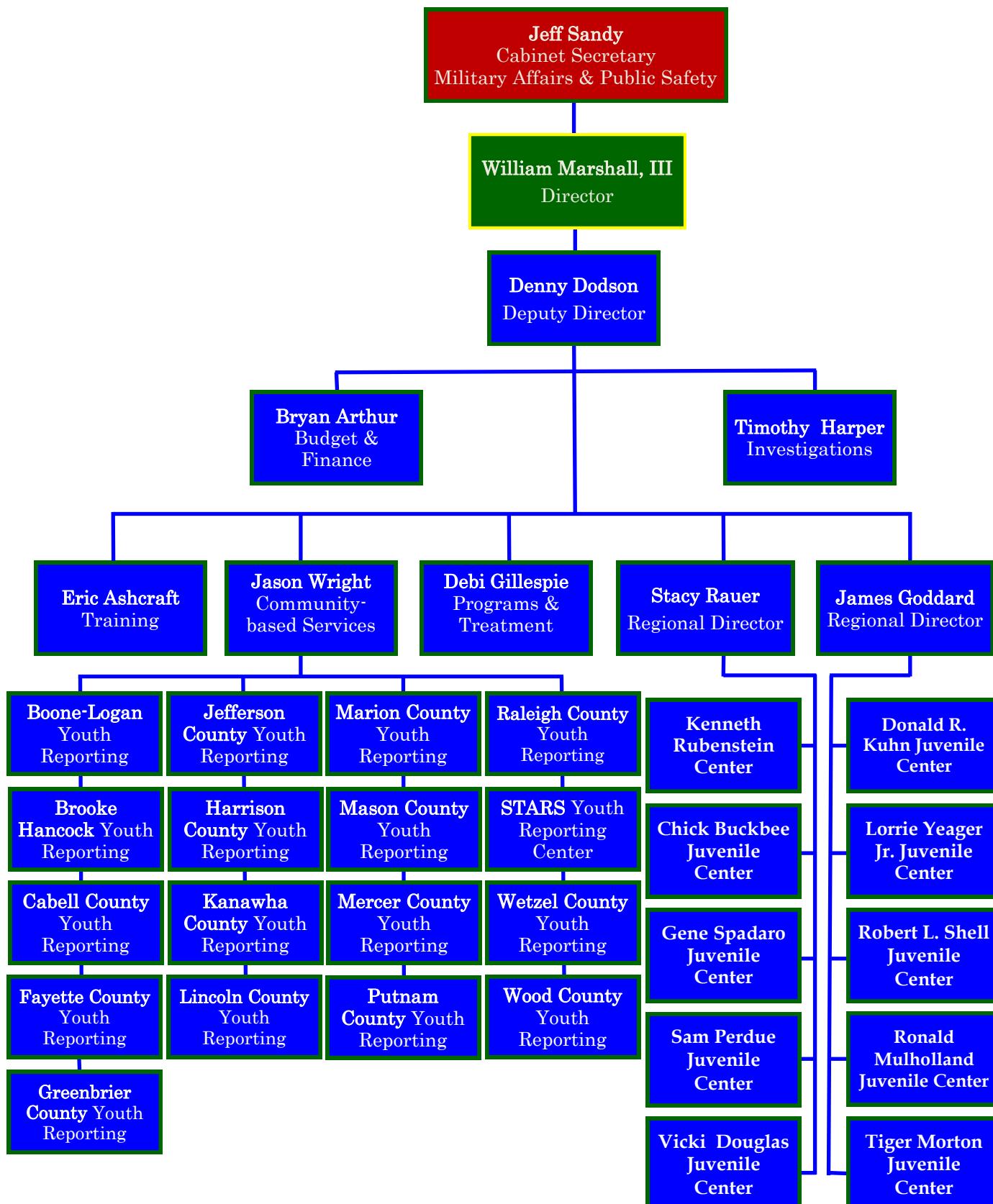
**Denny Dodson**  
Deputy Director

This is the last annual report from the Division of Juvenile Services as we have merged with other correctional agencies to form the Division of Corrections and Rehabilitation. Nevertheless, the new Bureau of Juvenile Services will continue to provide exemplary service to youth in our custody as well as continuing to enrich our treatment and programs to remain aligned with the missions of the various juvenile centers. We are committed to the continuing care for youth in the Bureau of Juvenile Services by ensuring their safety and security while also continuing to always have a high regard for the safety of our staff.

## **Mission Statement for the West Virginia Division of Juvenile Services**

The Division of Juvenile Services is committed to providing effective, beneficial services to youth in the Juvenile Justice System that promote positive development and accountability, while preserving community safety, and sustaining a work environment predicated upon principles of professionalism, with dignity and respect for all.

## Organizational Chart



## **Performance-based Standards (PbS)**

The West Virginia Division of Juvenile Services has been involved with Performance-based Standards (PbS) since 2012 when the Kenneth "Honey" Rubenstein Juvenile Center began participating. Since that time, we made numerous policy changes to be in compliance with PbS and have observed the benefit of participating. In 2015, the Donald R. Kuhn Juvenile Center began participating in PbS. Given the recent changes at the facility, utilizing PbS Standards is a move in the right direction for both staff and residents.

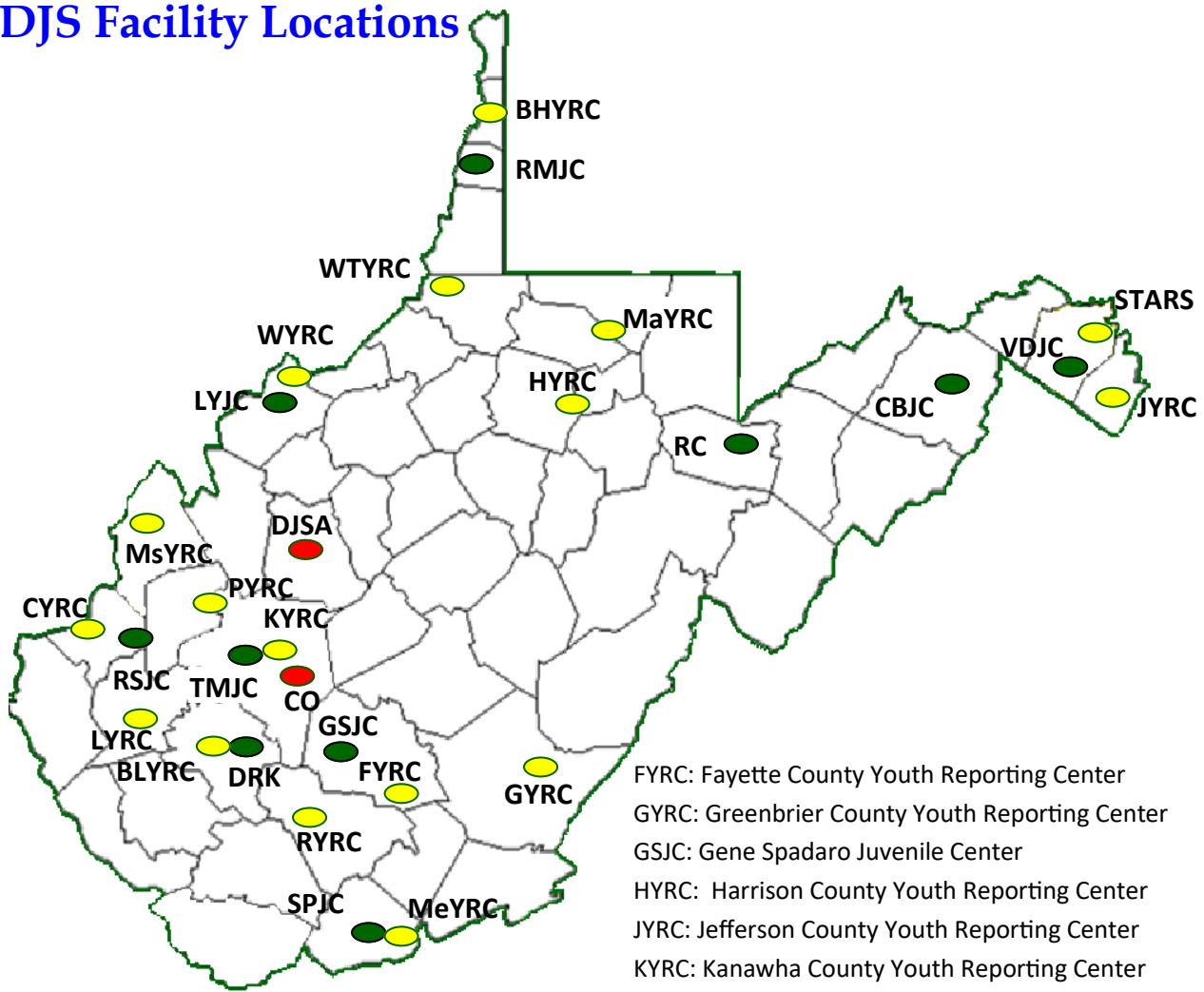
Performance-based Standards (PbS) is a data-driven improvement model grounded in research that holds juvenile justice agencies, facilities and residential care providers to the highest standards for operations, programs and services.

### **The PbS data-driven improvement model provides:**

- ◆ A set of goals and standards that agencies, facilities and residential care providers strive to meet;
- ◆ A blueprint of best practices and policies to implement to meet the standards;
- ◆ Outcome reports and data summaries of the quantitative and qualitative information collected;
- ◆ An improvement plan template guiding steps necessary to use the outcomes and information to create successful and sustainable reforms;
- ◆ A national network of professionals sharing information, tools and approaches to provide the highest quality of life and services; and
- ◆ Training, technical assistance, expert coaching, research and resources to support PbS' integration.

The goal of PbS to integrate research-based and best practices into daily operations to create safe and healthy facilities and programs that effectively improve the lives of delinquent and at-risk youths, families and communities and prevent future crime. PbS provides support to participants through a variety of training and technical assistance, online resources and the PbS HelpDesk. Additionally, participants work with a PbS coach, a field expert who provides guidance and support to successfully implement PbS.

## DJS Facility Locations



### Legend

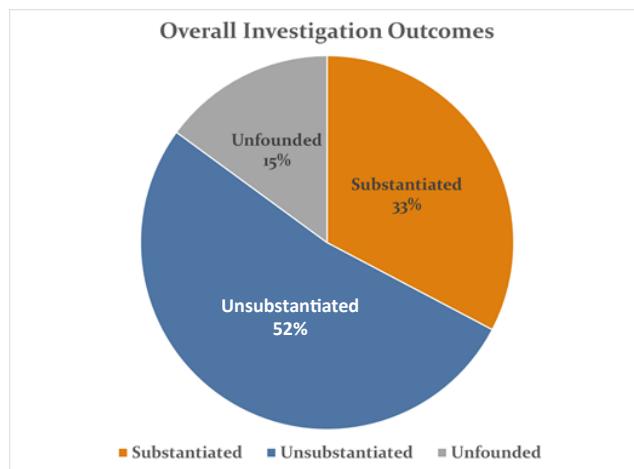
- Administrative Office
- Residential Facilities
- Non-Residential Facilities

### Facilities

- DJSA: DJS Academy
- CO: Central Office
- BHYRC: Brooke Hancock Youth Reporting Center
- BLYRC: Boone Logan Youth Reporting Center
- CBJC: Chick Buckbee Juvenile Center
- CYRC: Cabell County Youth Reporting Center
- DRK: Donald R. Kuhn Juvenile Center
- FYRC: Fayette County Youth Reporting Center
- GYRC: Greenbrier County Youth Reporting Center
- GSJC: Gene Spadaro Juvenile Center
- HYRC: Harrison County Youth Reporting Center
- JYRC: Jefferson County Youth Reporting Center
- KYRC: Kanawha County Youth Reporting Center
- LYJC: Lorrie Yeager Juvenile Center
- LYRC: Lincoln County Youth Reporting Center
- MaYRC: Marion County Youth Reporting Center
- MeYRC: Mercer County Youth Reporting Center
- MsYRC: Mason County Youth Reporting Center
- PYRC: Putnam County Youth Reporting Center
- RC: Kenneth "Honey" Rubenstein Center
- RMJC: Ronald Mulholland Juvenile Center
- RSJC: Robert L. Shell Juvenile Center
- RYRC: Raleigh County Youth Reporting Center
- SPJC: Sam Perdue Juvenile Center
- STARS: STARS Youth Reporting Center
- TMJC: Tiger Morton Juvenile Center
- VDJC: Vicki V. Douglas Juvenile Center
- WYRC: Wood County Youth Reporting Center
- WTYRC: Wetzel-Tyler Youth Reporting Center



**Timothy Harper**  
Division PREA Coordinator



### **Prison Rape Elimination Act; Program & Compliance:**

The West Virginia Division of Juvenile Services is committed to meeting the requirements of the Prison Rape Elimination Act of 2003 and enhancing the safety and security of our offenders as a result thereof. This report is a summary of the agency's efforts in working toward PREA compliance. By examining agency data, WVDJS is dedicated to improving the effectiveness of sexual abuse detection, prevention, education and response.

In the past year, we have continued to develop our record keeping methods, maximizing the information that is entered and retrieved from the OIS data base. Every allegation of sexual misconduct, whether against staff or residents, is entered into our data base and tracked until the investigation is closed.

### **PREA Auditing**

The West Virginia Division of Juvenile Services is on pace to accomplish the required number of facility audits for the agency for the second audit cycle. Three facility audits occurred in 2017, the Sam Perdue Juvenile Center, the Gene Spadaro Juvenile Center and the Lorrie Yeager Juvenile Center were audited and found to be in compliance with the Federal Standards. Four facilities were audited in May 2018, the Chick Buckbee Juvenile Center, the Rubenstein Center, the Ron Mulholland Juvenile Center and the Vickie Douglas Juvenile Center they too were found to be in compliance. Three facility audits are scheduled for 2019, the Donald R. Kuhn Juvenile Center, the Tiger Morton Juvenile Center and the Robert Shell Juvenile Center.

## Goals: Obtaining and Maintaining PREA Compliance

WVDJS is committed to continued progressive and preventative steps that will eliminate sexual abuse and sexual harassment victimization in our facilities by:

- Continuing to enhance staff training and resident education while maintaining a zero tolerance for sexual abuse.
- Installing additional cameras in “blind spot” areas and increasing record time as funding becomes available.
- Conducting unannounced facility visits by the facility superintendents on all shifts.
- Ensuring that informational posters are consistently visible throughout the facility.
- Providing each resident an assessment to determine the risk of victimization upon intake and providing orientation to all residents, taking into account their age, stature, history, LGBT status, etc. to ensure appropriate facility placement.
- Completing re-assessments per policy within 90 days thereafter or sooner if policy criteria i.e. sexual or physical misbehavior requires it.
- Monitoring surveillance video (live and archival) weekly and conduct facility visits.
- Ensuring that the 1 to 8 ratio is maintained during waking hours and a 1 to 12 ratio is maintained during sleeping hours.
- Ensuring that staff maintains a line of sight supervision of the youth at all times and that each youth is in the appropriate area of the facility.
- Ensuring that all facility staff, to include medical, mental health, contractors and volunteers receive the required initial and annual PREA training.
- Ensuring that the facility staff of the opposite gender announce their presence when entering a dorm or sleeping area of a resident of the opposite gender.
- Ensuring that there is no cross-gender supervision when a youth is showering, changing clothes or while a resident is using the restroom.
- Ensuring that every resident receives a resident handbook and is informed of how to report any sexual misconduct allegation via the hotline, staff, grievance, parent, third party, etc.
- Continuing to conduct Criminal Records Check and Child Abuse Registry checks on new employees, volunteers and contractors.
- Ensuring that windows throughout the facility are unobstructed and window blinds are not continually closed.

## PREA Investigations

<b>Chick Buckbee Juvenile Center</b>	<b>11 Total Complaints</b>	<i>Abusive Sexual Contact</i>	<i>Non-consensual Sex Act</i>	<i>Staff Sexual Harassment</i>	<i>Staff Sexual Misconduct</i>	<i>Youth on Youth Sexual Harassment</i>
Substantiated	2	1				1
Unsubstantiated	7	1	2		2	2
Unfounded	0					
Not valid	2					
Disclosure	0					
Open/ongoing	0					
	<b>11</b>	<b>2</b>	<b>2</b>	<b>0</b>	<b>2</b>	<b>3</b>
<b>Donald R. Kuhn Juvenile Center</b>	<b>14 Total Complaints</b>	<i>Abusive Sexual Contact</i>	<i>Non-consensual Sex Act</i>	<i>Staff Sexual Harassment</i>	<i>Staff Sexual Misconduct</i>	<i>Youth on Youth Sexual Harassment</i>
Substantiated	1				1	
Unsubstantiated	7			1	4	2
Unfounded	2		2			
Not valid	3					
Disclosure	1					
Open/ongoing	0					
	<b>14</b>	<b>0</b>	<b>2</b>	<b>1</b>	<b>5</b>	<b>2</b>
<b>Gene Spadaro Juvenile Center</b>	<b>8 Total Complaints</b>	<i>Abusive Sexual Contact</i>	<i>Non-consensual Sex Act</i>	<i>Staff Sexual Harassment</i>	<i>Staff Sexual Misconduct</i>	<i>Youth on Youth Sexual Harassment</i>
Substantiated	4	1	1		1	1
Unsubstantiated	1					1
Unfounded	1				1	
Not valid	2					
Disclosure	0					
Open/ongoing	0					
	<b>8</b>	<b>1</b>	<b>1</b>	<b>0</b>	<b>2</b>	<b>2</b>
<b>Lorrie Yeager Juvenile Center</b>	<b>21 Total Complaints</b>	<i>Abusive Sexual Contact</i>	<i>Non-consensual Sex Act</i>	<i>Staff Sexual Harassment</i>	<i>Staff Sexual Misconduct</i>	<i>Youth on Youth Sexual Harassment</i>
Substantiated	3	2				2
Unsubstantiated	12	4				7
Unfounded	1					1
Not valid	5					
Disclosure	0					
Open/ongoing	0					
	<b>21</b>	<b>6</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10</b>
<b>Rubenstein Center</b>	<b>12 Total Complaints</b>	<i>Abusive Sexual Contact</i>	<i>Non-consensual Sex Act</i>	<i>Staff Sexual Harassment</i>	<i>Staff Sexual Misconduct</i>	<i>Youth on Youth Sexual Harassment</i>
Substantiated	6					6
Unsubstantiated	5	2				3
Unfounded	1	1				
Not valid	0					
Disclosure	0					
Open/ongoing	0					
	<b>12</b>	<b>3</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>9</b>

<b>Ronald Mulholland</b>	24 Total Complaints	Abusive Sexual Contact	Non-consensual Sex Act	Staff Sexual Harassment	Staff Sexual Misconduct	Youth on Youth Sexual Harassment
Substantiated	4					4
Unsubstantiated	6			1		5
Unfounded	3				1	2
Not valid	11					
Disclosure	0					
Open/ongoing	0					
	24	0	0	1	1	11
<b>Robert Shell Juvenile Center</b>	14 Total Complaints	Abusive Sexual Contact	Non-consensual Sex Act	Staff Sexual Harassment	Staff Sexual Misconduct	Youth on Youth Sexual Harassment
Substantiated	2					2
Unsubstantiated	4	3				1
Unfounded	2	1				1
Not valid	6					
Disclosure	0					
Open/ongoing	0					
	14	4	0	0	0	4
<b>Sam Perdue Juvenile Center</b>	14 Total Complaints	Abusive Sexual Contact	Non-consensual Sex Act	Staff Sexual Harassment	Staff Sexual Misconduct	Youth on Youth Sexual Harassment
Substantiated	2	1				1
Unsubstantiated	6	1		1		4
Unfounded	3	1	1			1
Not valid	3					
Disclosure	0					
Open/ongoing	0					
	14	3	1	1	0	6
<b>Tiger Morton Juvenile Center</b>	15 Total Complaints	Abusive Sexual Contact	Non-consensual Sex Act	Staff Sexual Harassment	Staff Sexual Misconduct	Youth on Youth Sexual Harassment
Substantiated	5	3				2
Unsubstantiated	4					4
Unfounded	1		1			
Not valid	5					
Disclosure	0					
Open/ongoing	0					
	15	3	1	0	0	6
<b>Vickie Douglas Juvenile Center</b>	18 Total Complaints	Abusive Sexual Contact	Non-consensual Sex Act	Staff Sexual Harassment	Staff Sexual Misconduct	Youth on Youth Sexual Harassment
Substantiated	6				2	4
Unsubstantiated	4	1		1		2
Unfounded	2	1	1			
Not valid	3					
Disclosure	2					
Open/ongoing	1			1		
	18	2	1	2	2	6

## **Kellan's Story**

My name is Kellan Rader-Cordie and I am the PREA (Prison Rape Elimination Act) Compliance Manager for the Bureau of Juvenile Services under the newly formed Department of Corrections and Rehabilitation. I was born on Dec. 14, 1961, the first-born child of Mr. and Mrs. Robert (Bob) Rader of Dunbar, WV. My father was a Kanawha County Intermediate Court probation officer since 1958 and my mother worked as a lab analyst at Union Carbide.

In the spring of 1962, when I was six months old, my father was named the superintendent of the Kanawha Home for Children, formerly known as the Kanawha Child Shelter. We lived in the superintendent's living quarters on the second floor of the facility. A whole new staff had to be hired for the facility and my mother was named the assistant superintendent. Over the next several years I would be joined by two brothers in an upbringing that could be considered unique for most families. I grew up thinking of the facility as anyone else would think of their home. At times we would go downstairs and play games, watch TV, and eat with the residents although there were times that our parents would not allow us to socialize with the residents due to their behavior.

When I was 15 years old my mother, Janet, was appointed by Governor Rockefeller to the West Virginia State Board of Probation and Parole where she served under the terms of Governors Rockefeller and Moore. Through the years, I would do volunteer work at the detention home for my father and at times would travel with my mother to some prisons.

My parents belonged to several Professional Organizations within their work capacities. The one they devoted their most time was to the National Juvenile Detention Association (NJDA) (now the National Partnership for Juvenile Services). My father worked hard through his years with this organization helping to increase professional training, establish acceptable detention standards and practices, and bring awareness for more humane and just treatment of juveniles. The year he died (of a heart attack that occurred during a news interview) he was the president-elect of the NJDA, shortly thereafter the association created two awards in his name which are still in effect: *The Bob Rader Line Staff Worker of the Year* and *The Bob Rader Service Worker of the Year*. I'm proud to say that I have been a recipient of the Service Worker Award.

In 1985, I started working at a Shawnee Hills group home in North Charleston. I worked with profoundly mentally challenged adults. In 1989, I went back to where I grew up to work at the Kanawha Home for Children as a line staff worker. In 1997, the Division of Juvenile Services was enacted by the Legislature and the Kanawha Home for Children became the South Central Regional Juvenile Detention Center. In 2000, I attended the Division of Corrections/Division of Juvenile Services 125<sup>th</sup> Academy. I volunteered to take over the Field Training Officer (FTO) position for my facility and an adjunct instructor at the Academy not too long after graduation. In the fall of 2000, the South Central Regional Juvenile Detention Center was closed for renovations and we had to be relocated to the Industrial Home for Youth in Harrison County. After three years, we returned home to the rebuilt facility in Dunbar, now christened the James H. "Tiger" Morton Juvenile Center. For more than 24 years, I was a Correctional Officer and FTO at the facility through several name changes, administrators, and a total rebuild. I left the detention facility in June 2014 to become a Correctional Training Officer at the DJS Training Academy located in Glenville. Along with my regular duty at the Academy, I volunteered for various additional trainings including weapons and a driver education instructor. Through the years, I have been a CPR instructor, PREA instructor, and cultural diversity instructor. While working at the Academy the PREA Compliance Job was posted for Central Office. My enthusiasm for work in PREA is based on an incident that occurred while I was in college and I saw this as my chance to not only work with rape victims but to ensure a safe environment for residents and staff.

Much like my beloved daughter Caitlin, my job gives me balance and keeps me humble.

## **Training and Staff Development**

### **Objectives**

At the Division of Juvenile Services Training Department, our objectives are to:

- Develop programs to meet all State, Federal, and Division Standards while determining current Division training needs.
- Provide opportunities for staff to develop skills that enhance their ability to provide effective treatment and security for the youth in our care.
- Provide ongoing needs assessments for the Division to determine gaps in training throughout residential and community-based programs.



**Eric Ashcraft**  
Training Director

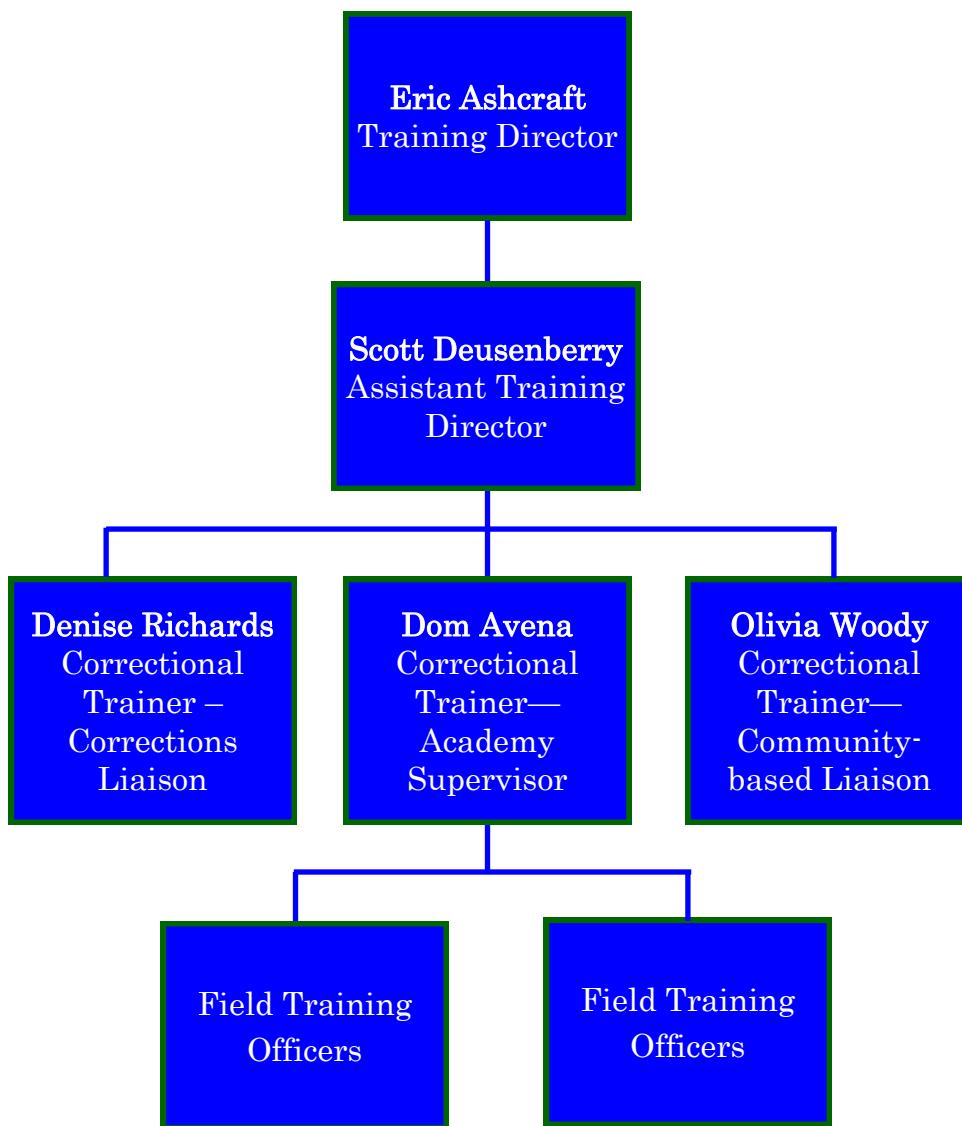
### **Training Department Mission Statement**

The mission of the West Virginia Division of Juvenile Services Training Department is to provide continuing education for all Division staff to ensure a safe and secure environment for youth in our care and provide quality service and progressive programming while achieving positive outcomes for youth through ongoing staff development.

## Training Department Mission Statement

The mission of the West Virginia Division of juvenile Services Training Department is to provide continuing education for all Division staff, to ensure a safe and secure environment for youth in our care and provide quality service and progressive programming while achieving positive outcomes for youth through ongoing Staff Development.

## Training Department Organizational Chart



## Trainings During Fiscal Year 2018

### Basic Correctional Staff Training

Class #	Dates	Males	Females	Beginning	Graduated
65 <sup>th</sup>	Sept. 28 – Oct. 27 2017	13	5	18	18
66 <sup>th</sup>	Jan. 8 – Feb. 2 2018	3	7	10	10
67 <sup>th</sup>	Mar. 5 – Mar. 30 2018	10	5	15	14
68 <sup>th</sup>	April 15 – May 11 2018	10	4	14	14

### YLS/CMI Training

Date	Type	Attended	Location
August 22, 2017	Re-cert	12	DJS Training Center
September 25, 2017	Re-cert	12	DJS Training Center
September 27, 2017	Re-cert	11	DJS Training Center
April 10, 2018	Re-cert	12	DJS Training Center
May 16, 2018	Re-cert	18	DJS Training Center
December 4, 2017	Initial	17	DJS Training Center
February 5, 2018	Initial	6	DJS Training Center

### Cognitive Interaction Skills

Date	Type	Attended	Location
October 17, 2017	Initial	15	Tiger Morton Juvenile Center
October 24, 2017	Initial	8	
November 8, 2017	Initial	23	DJS Training Center
November 14, 2017	Initial	7	Tiger Morton Juvenile Ctr.
November 16, 2017	Initial	30	
November 30, 2017	Initial	29	Rubenstein Center
December 4, 2017	Initial	13	
			DJS Training Center

**Other Trainings Sponsored by the Training Department**

Type of Training	Date(s)	Number of Attendees	Location
PPCT Instructor Development	Nov. 13-17 2017	3	DMAPS Professional Development Center
	April 2-6, 2018	5	
PPCT Initial Certification and Recertification	February 13, 2018	8	DJS Training Center
	February 26, 2018	5	DJS Training Center
	August 15, 2017	7	Ronald Mulholland Juvenile Center
	August 17-18, 2017	8	
Youth Reporting Center Basic Orientation	December 5-7, 2017	10	DJS Training Center
	June 11-13, 2018	15	
Group Facilitator Training	February 26, 2018	12	DJS Training Center
FTO Meeting	September 11, 2017	4	DJS Training Center
Disturbance Control Training	June 28, 2017	22	Vicki Douglas Juvenile Center
ESCI CPR Instructor Development	February 21, 2018	19	DJS Training Center
Non-violent Crisis Prevention/Intervention	July 21, 2017	5	Jefferson County YRC
	August 1, 2017	6	DJS Training Center
	May 1-3, 2018	49	DJS Training Center
	June 18, 2018	12	Harrison County YRC
Therapeutic Recreation	April 20, 2018	10	DJS Training Center
Finance Training	October 17, 2017	24	DJS Training Center
Defensive Driving	July 21, 2017	8	Jefferson County YRC
Narcan	June 11, 2018	19	DJS Training Center
	June 12, 2018	1	Robert Shell Juvenile Center
	June 14, 2018	17	Mason County YRC
	June 14, 2018	1	Chick Buckbee Juvenile Ctr.
	June 18, 2018	8	Harrison County YRC
	June 18, 2018	2	Rubenstein Center
	June 19, 2018	4	Tiger Morton Juvenile Ctr.
	June 21, 2018	2	Fayette County YRC
	June 21, 2018	3	Sam Perdue Juvenile Center
	June 21, 2018	2	Greenbrier County YRC
Administrator's Meeting	March 13, 2018	19	DJS Training Center

**Other Trainings Sponsored by the Training Department**

Type of Training	Date(s)	Number of Attendees	Location
Principles of Effective Intervention	July 18, 2017	6	Vicki Douglas Juvenile Center
	July 20, 2017	5	
	October 31, 2017	7	
	November 7, 2017	19	DJS Training Center
	November 13, 2017	16	
	November 15, 2017	8	Vicki Douglas Juvenile Center
Emergency Care and Safety Institute (ECSR) CPR Training	August 25-28, 2018	21	R. Mulholland Juvenile Ctr.
	November 13-15, 2018	20	DJS Central Office
	December 4, 2017	6	Harrison County YRC
FTO Meeting	September 11, 2017	4	DJS Training Center
Disturbance Control Training	June 28, 2017	22	Vicki Douglas Juvenile Center
ESCI CPR Instructor Development	February 21, 2018	19	DJS Training Center
Training for Trainers	February 12-16, 2018	13	DJS Training Center
Alice (Active Shooter Response) Training	May 21, 2018	5	Fayette County YRC
		5	Mercer County YRC
		6	Raleigh County YRC
	May 22, 2018	5	Greenbrier County YRC
	May 23, 2018	4	STARS YRC
	June 18, 2018	6	Harrison County YRC
		7	Marion County YRC
	June 19, 2018	7	Brooke Hancock Counties YRC
		4	Wetzel Tyler Counties YRC
		10	Wood County YRC

## **Director of Programs and Treatment**

### **Overview of Programs and Treatment**

The Programs and Treatment Department is responsible for coordination and oversight of mental health and medical services, evidence-informed program development and training of DJS staff on issues of supportive counseling, assessment, cognitive restructuring and rehabilitation, suicide prevention, trauma, mental health

**Debi Gillespie  
Director of  
Programs and  
Treatment**

issues, adolescent development, as well as, any issue which becomes prevalent as youth enter our programs.

Families play an important role in the youth returning to become a pro-social, productive member of society. We provide a wide variety of opportunities for youth to have continued contact with family members. Families are encouraged to participate in meetings and recommendations concerning the youth. Each level of the DJS continuum of care provides specialized care based on the risks, needs and responsibility factors of the individual. Youth enter the system with different levels of treatment needs, family support and life experiences. Youth who have been committed to the West Virginia Division of Juvenile services are placed in the least restrictive environment needed to safely provide opportunities for development of prosocial thinking, attitudes and behaviors.

### **Mission of the Programs and Treatment Department**

The Mission of the Programs and Treatment Department is to appropriately meet the needs of every youth placed in the custody of the Division of Juvenile Services. This is accomplished by utilizing a battery of validated assessment tools which identifies needs and risk factors. As the youth progresses through the continuum of care within DJS or within the juvenile justice system, their individualized plan follows them with goal/objective updates at least every 90 days.

## West Virginia Youth Diagnostic Program

The Division's youth diagnostic program is housed on a twelve (12) bed unit at the Robert L. Shell Juvenile Center. As a result of SB 393, we currently provide a 30-day comprehensive diagnostic evaluation for the state's high-risk adjudicated youth.



The diagnostic evaluation is sent to the Circuit Court Judge, Probation Officer, Prosecuting Attorney, Defense Attorney and DHHR worker to assist the court in making the most appropriate dispositional decision.

Robert L. Shell Juvenile Center

Residents who leave this facility may return to their home community on a strict period of probation, be placed in the custody of the Department of Health and Human Resources for purposes of placement in a group home or residential treatment facility or committed to the custody of the Division of Juvenile Services for placement in a long-term rehabilitation program.

### Key Services

- ◆ Psychological Evaluation
- ◆ Family and Social History
- ◆ Education Report
- ◆ Medical Evaluation
- ◆ Multi-Disciplinary Team Meeting held on every resident to strengthen the commitment and create a setting where all parties become involved, invested and active in securing the future of the youth.

### Strengths of the diagnostic programs

- ◆ Weekly clinical briefings to discuss resident behaviors, discharge/placement recommendations, educational progress, medical issues, individualized treatment needs as well as planning/development of new groups specific to the adolescents in our current population.
- ◆ Informal case consultations occur frequently between the supervised psychologist, case managers and counselors.
- ◆ Each resident has a unit team that consists of a case manager and two counselors. The facilities have on staff clinical psychologists and treatment staff with experience in the diagnostic settings as well as at-risk youth.

## **Wellness Center**

The Wellness Center is a five (5) bed unit located at the Tiger Morton Juvenile Center in Kanawha County, West Virginia. It is designed specifically to meet the more specialized needs of post dispositional youth who may suffer from severe mental disorders and have been committed to the care and custody of the West Virginia Division of Juvenile Services. It has been documented that this specific type of resident does not adjust well to the norms of the regular programming schedules, nor are their more specialized needs able to be addressed when housed with the general population. This Center is equipped with its own Behavior Modification Program, as well as therapeutic recreational services and educational opportunities.

Since this program is not needed nor appropriate for all juveniles committed to DJS, youth will be evaluated and assessed for placement in the Wellness Center if one of the following is true:

1. They are at imminent risk of self injury;
2. There is an inability to guarantee safety as identified through the use of the West Virginia DJS Suicide Policy;
3. There is an imminent risk of injury to others;
4. They are experiencing acute/serious deterioration of the individual's base line ability to fulfill age-appropriate responsibilities to the extent that behavior is so disordered, disorganized or bizarre that it would be unsafe for the individual to be treated in a lesser level of care;
5. They are at imminent risk of acute medical status deterioration due to the presence and/or treatment of active psychiatric symptom(s); severity of the disorder and/or impairment of developmental progression require a supervised, structured and supportive therapeutic milieu;
6. They are developmentally delayed and/or have traumatic brain injury so that the individual is unable to effectively provide self care and is a potential health risk to themselves and others;
7. They are unable to fulfill age-appropriate responsibilities.

## The Gateway Program

**An open door to change for juveniles with sexual offending behavior**

The Gateway Program, located at Sam Perdue Juvenile Center (SPJC) is a 20-bed state-operated facility for males. SPJC is located in Princeton, West Virginia in Mercer County. Residents can be referred to the program from any county in West Virginia after being adjudicated delinquent by the Court. It is understood that each resident will have individual treatment needs. As a result, the length of the program will be determined by the resident's progress toward their Individualized Treatment Plan.

The treatment modality of the Gateway Program consists of the following core components:

- ◆ The use of individual and group therapy. Group therapy provides the opportunity for the residents to accept responsibility in a group setting, therefore becoming a more productive, pro-social member of society. Group work also helps teenagers develop interpersonal skills where they also are able to receive and give support to their peers. Individual therapy is utilized to aid residents in addressing a variety of needs that cannot be met in the group setting.
- ◆ The use of relapse prevention through cognitive behavioral treatment. This approach views sexual abuse as a series of behaviors supported by thinking errors and/or emotional dysregulation which requires intensive cognitive restructuring. Residents will learn to identify compulsive behaviors, develop an understanding of abuse cycles and utilize a comprehensive set of relapse prevention tools.
- ◆ The use of psychiatry. Psychiatrists will assess, diagnose, and treat existing psychiatric disorders.
- ◆ Family support. The use of a family systems approach to aid the resident in developing a healthy support system which has been proven to enhance successful transition back into the community.
- ◆ Restitution. The use of restitution through community service projects to help the resident develop empathy and positive ties to the community.
- ◆ Multidisciplinary and clinical teams. The use of multidisciplinary and clinical team meetings are designed to aid the youth in the development of their individualized treatment plan. These teams will determine the most effective means to address the resident's specialized treatment needs.

## **System Partners**

The Director, Deputy Director and Director of Programs and Treatment represents DJS on various Committees, Task Forces, Commissions and other meetings to ensure the needs of the youth placed with DJS are included in the plans, projects and pilots being developed across the state. These include, but are not limited to: Juvenile Justice Reform Oversight Committee, Commission to Study the Residential Placement of Children, Court Improvement Program and sub-groups on Youth Services and State Advisory Group on Behavioral/Mental Health, Behavioral Health Planning Council, Multi-Disciplinary Team Oversight Committee, Youth Transitioning to Adulthood, and Sex Offender Treatment Professionals Committee.

## **Group and Individual Counseling**

Detention and Diagnostic Centers offer groups on topics that include hygiene, anger management, peer relationships, life skills, healthy relationships, motivation to change, substance abuse, self esteem, decision making and emotion regulation. Detention and Diagnostic residents meet with their facility treatment team for individual supportive counseling at least once a week. Crisis intervention and support is provided as needed.

DJS utilizes group counseling based on a cognitive-behavioral model. Psycho-educational phases are incorporated in programs to ensure cost-effective implementation by utilizing correctional staff as facilitators. To ensure appropriate implementation, correctional personnel are trained to facilitate the specific programs. For the 'treatment' components of each program, qualified/professional staff are provided in each area for direct service implementation. The professional staff understands the importance of working as a team and provides support, resources, and training to institutional personnel at all levels.

Correctional Centers offer an individualized program based on the youth's treatment goals/needs. Therapeutic groups, individual therapy and family counseling is offered as part of their rehabilitation program. Groups focus on substance abuse, emotion regulation, criminality, identifying thinking errors, personality and behavior, parenting, appropriate use of leisure/recreation time, nutrition, family relationships and transitioning to adulthood. DJS also recognizes many of our residents have experienced severe trauma. As a result, ongoing training for staff focus on a trauma informed approach for intervention with residents.

## **Assessments and Other Programming**

The Division of Juvenile Services utilizes several assessment tools to assist our staff in working with and treating the youth in our facilities. Our staff administer the MAYSI-II (Massachusetts Youth Screening Instrument -2) and in the YRCs, the WV CANS (Child and Adolescent Needs and Strengths) is also used as a screening tool to identify areas which require more intensive focus. We utilize the SASSI-A2 (Substance Abuse Subtle Screening Inventory) and/or the JASAE (Juvenile Automated Substance Abuse Evaluation) to determine a youth's level of substance abuse or dependence. We administer the Casey Life Skills assessment to all youth age 14 or older. The results are written into the Casey Life Skills Learning Plan. This information is included in the Case Management plan as goals/objectives and is attached to the WV Older Youth Transition Plan and Readily at Hand Checklist which is developed for all youth age 16 and older.

The Division of Juvenile Services has been administering the Youth Level of Service/Case Management Inventory or the Level of Service/Case Management Inventory for approximately fifteen (15) years. These assessments are standardized instruments to help professionals assess risk, need and responsivity factors to formulate a case plan. It examines the eight (8) criminogenic factors which are the most predictive of criminal activity in youth: Prior and Current Offenses; Family Circumstances/Parenting; Education/Employment; Peer Relations; Substance Abuse; Leisure/Recreation; Personality/Behavior; and Attitudes/Orientation.

The results of these assessments are shared with the Courts, probation, DHHR, placement providers, attorneys, etc. to assist in MDT decisions, treatment planning, and placement decisions.

The Division of Juvenile Services also has an Intake and Assessment Process for all youth committed to DJS. Included in this process is a complete Mental Health Assessment, as well as an internal system to classify a resident. This process is designed to place the resident at the most appropriate and least restrictive facility within DJS to meet their individual treatment needs, while ensuring the safety of the residents, staff and community.

## **Therapeutic Recreation**

Therapeutic recreation gives an opportunity for individuals to share their experiences within the context of a small group; to give and receive feedback; and to gain a broader perspective of a multitude of ways to handle different situations. These types of activities impact people who come from diverse backgrounds and perspectives.

## Contracted Services

The Division of Juvenile Services utilizes a West Virginia based behavioral healthcare management company that provides statewide comprehensive services for many offenders in the custody of the WV Department of Military Affairs and Public Safety (DMAPS).

With extensive experience working inside a variety of institutions, the mental health contactor recognizes and addresses the unique needs of the correctional environment. As best practice programming models are utilized, they are also able to address needs such as:

- ◆ Security of the institution by 1) working with facility staff in crisis situations, 2) classification of residents for appropriate placement in minimum, medium or maximum security status and 3) management of suicide watches that directly impact safety and security of the resident and staff.
- ◆ Offender movement through facilitation of 1) weekly staffing meetings that include movement needs and 2) assessments regarding movement to specialized programs such as the Wellness Center or the Sex Offender program.
- ◆ Varying educational levels of the population by developing behavior plans for residents who have difficulty following directives due to intellectual and/or developmental difficulties such as autism spectrum or brain injury.
- ◆ Training needs for Division of Juvenile Services' treatment and security staff.

For the treatment components of each program, the vendor provides qualified/professional staff in each area for direct service implementation.

- ◆ Psychological and Intake Evaluations are provided by Licensed Psychologists to aid in treatment and discharge planning.
- ◆ Therapeutic Services are provided by Masters Level Therapists throughout the continuum of care in DJS. Clinicians in the residential centers, youth report centers, and juvenile drug courts provide individual, group and family counseling with a trauma-informed approach.

## **Program Development**

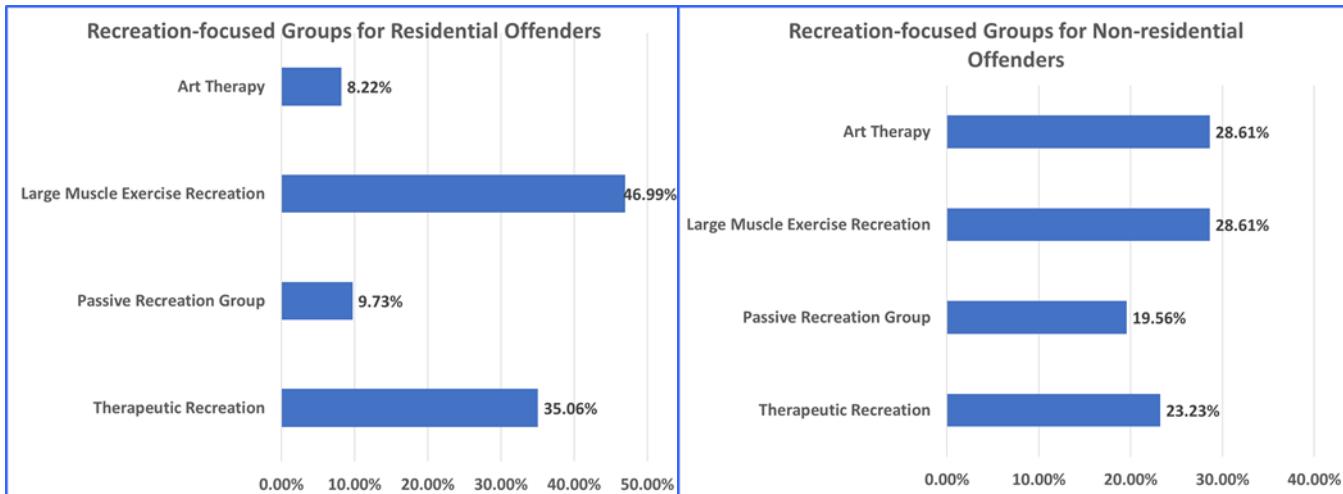
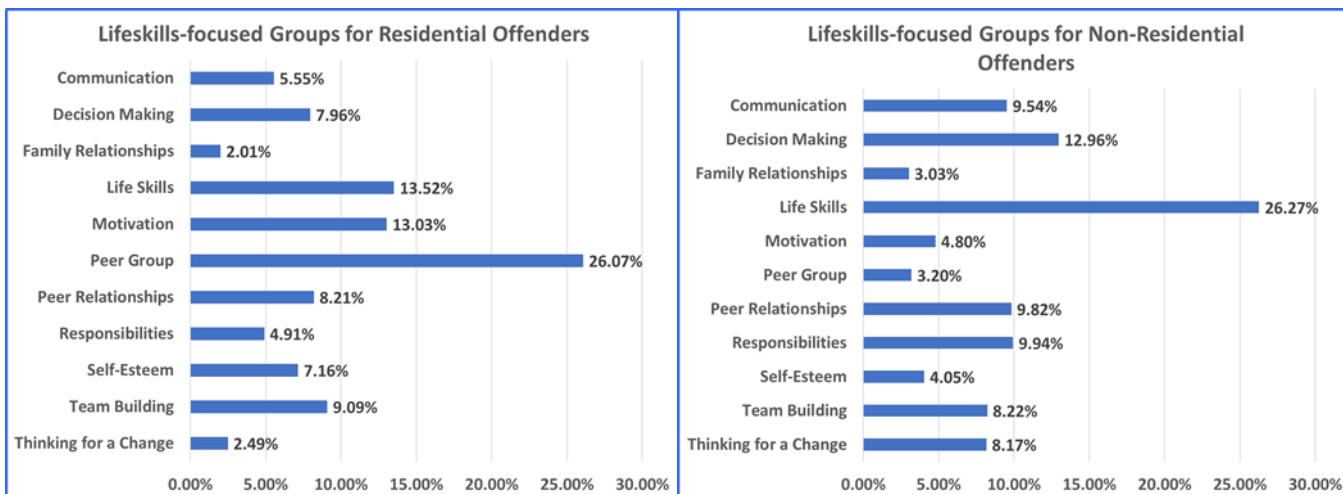
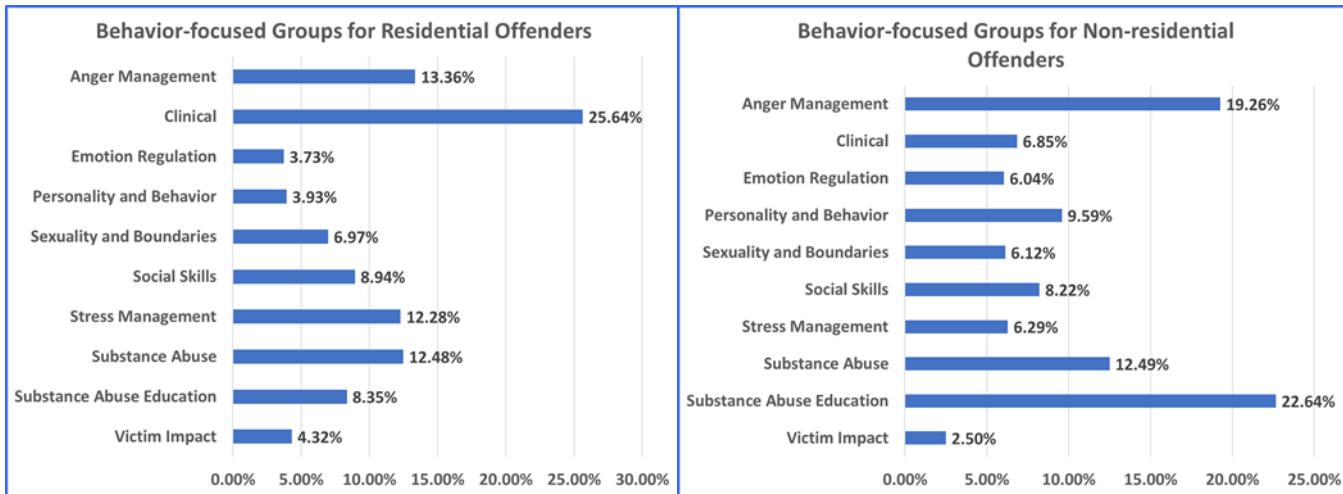
The behavioral healthcare management company assists DJS in program development for detention, correctional, and community based facilities. The latest research regarding offender programs to address risk factors related to recidivism in a manner that follows national best practice guidelines is utilized, and services are tailored based on individual and institutional need. This is accomplished by gathering information from the *National Institute of Corrections, Center for Sex Offender Management, Association for the Treatment of Sexual Abusers, Office of Juvenile Justice and Delinquency Prevention, Substance Abuse and Mental Health Services Administration* and various other offender-based journals and publications.

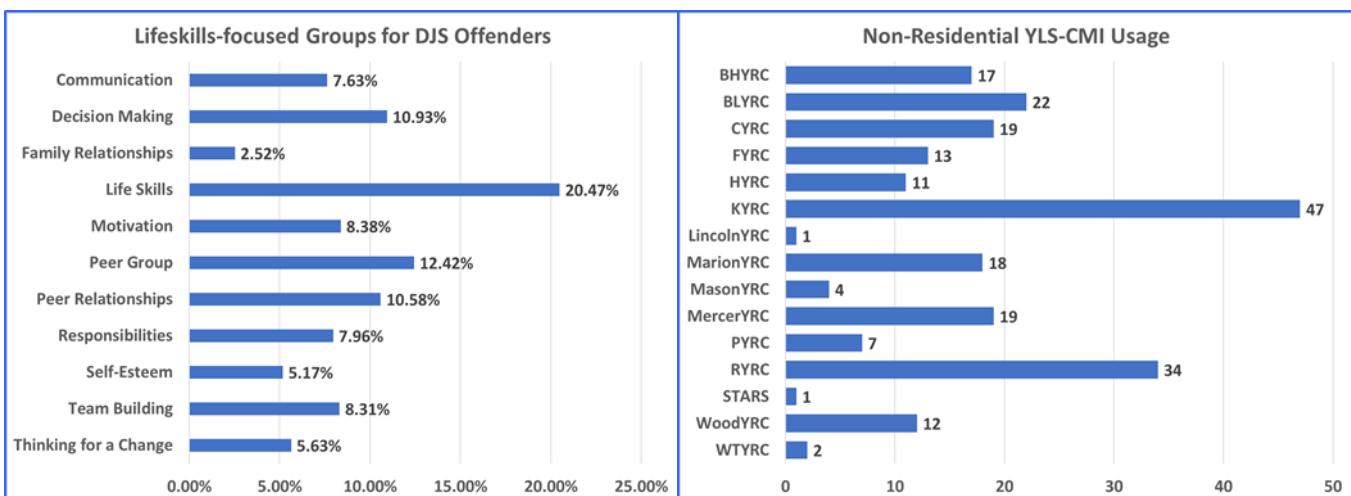
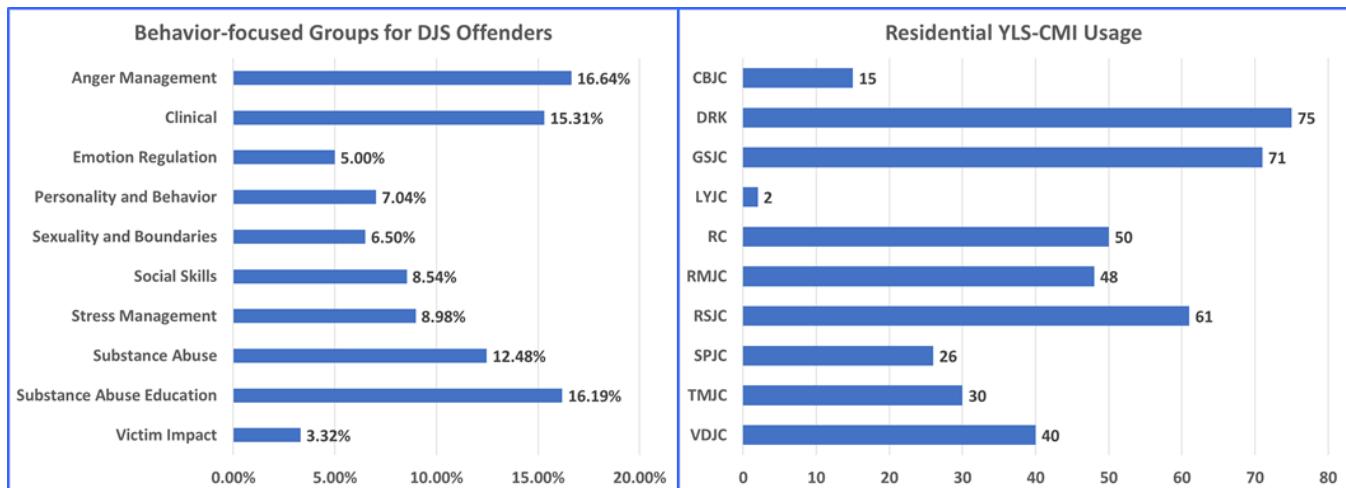
In the initial stage of program development, the mental health provider staff work directly with leadership, institutional staff and those participating in the program to complete a detailed assessment of current programs offered. This information is then compared to national research to identify strengths and weaknesses of the programs. Once the assessment is completed, contractor staff works directly with institutional staff to develop standardized programs

## **Medical Care**

The Division of Juvenile Services contracts with a vendor to provide all medical services for all DJS facilities. They provide emergency care, referral to outside physicians for medical care, medical file maintenance, a physician (at least weekly at every facility), dental, and prescription services for all DJS facilities. In addition, the medical vendor adheres to standards of the National Commission on Correctional Health Care (NCCHC), the American Correctional Association (ACA) and Health Information Portability and Accountability Act (HIPAA).

## Annual Report: Fiscal Year 2018





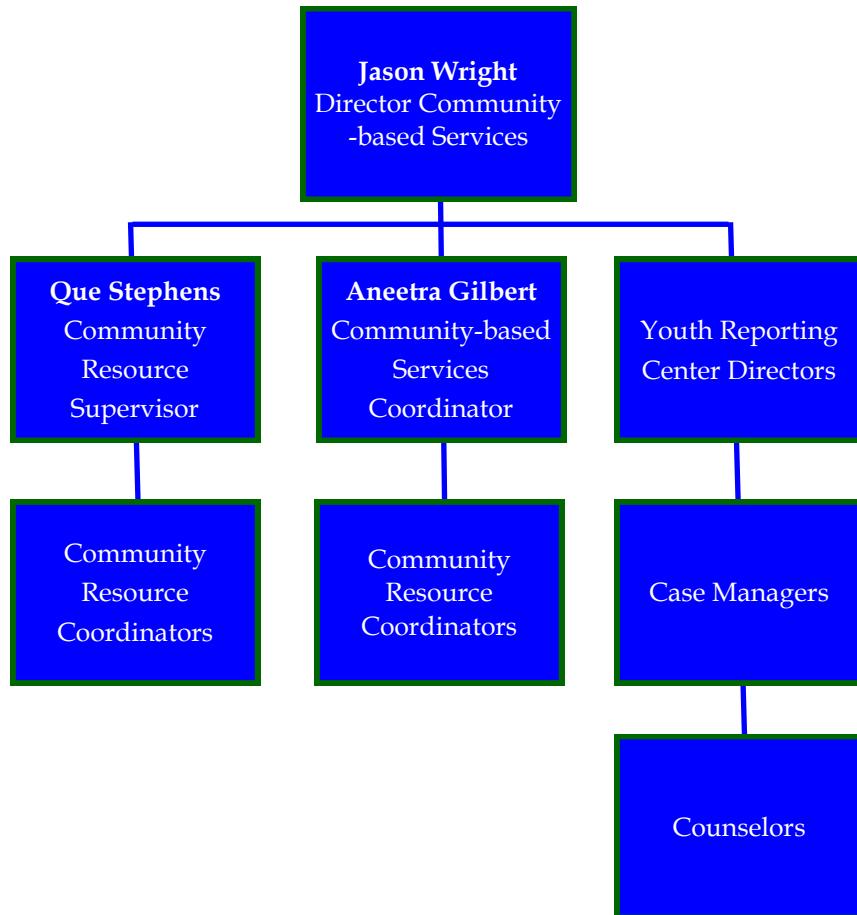
# Director of Community-Based Services

## Duties and oversight responsibilities

The Director of Community-based Services is responsible for program implementation and evaluation, recruiting, selecting, and directing staff, assisting in the development of policies and procedures, and developing and implementing staff training for the Youth Reporting Centers and the Community Resources Coordinators.

### Organizational Chart of the Community-based Services Department

**Jason Wright**  
Director of  
Community-based  
Services



## **The Mission of the Community Resource Department**

The Community Resource Department is committed to collaborating with courts, families and community providers to meet the re-entry needs of adjudicated youth and their families, while providing case management to promote their successful return to society and by preserving safe communities.

## **The Philosophy of Community Resource Department**

Case managers integrate the standards of practice, develop case management methods and merit measurement in a multidisciplinary approach that includes all members of the treatment team in the promotion of quality of life.

## **Goals & Objectives of the Community Resource Department**

Residents leaving DJS custody to have a successful transition to re-enter society and become a productive citizen through frequent and meaningful contact with youth, effective aftercare planning, implementation of appropriate goals and resources for youths reentering the community, and through support and assistance in providing contacts for education, employment, housing, mental and physical health, and positive relationships.

To provide a safe community with the assistance of a developed constant partnership with professional contacts and collaboration with community based originations, providing appropriate monitoring by building partnerships with key community stake holders, initiating contact with community-based organizations in order to aide in the youth's reentry, monitoring the youth's progress in attaining their aftercare goals, advocating for the best interest of the youth, linking the youth to the best and appropriate treatment, and documenting all progress.

Assisting and enriching families by building rapport and conducting interviews with the youth's family thereby assisting them in providing the youth with effective counseling services or referrals and by helping to provide the family with input into the Resident's Unit Team while the youth is in custody.

## Community Resources Department

Community Resource (Aftercare) case managers in the Community Resource Department begin working with all residents within one month of intake into a rehabilitation program. Aftercare case managers adhere to a multidisciplinary approach that includes all members of the treatment team. Aftercare case managers, through the multidisciplinary team, set release goals for the resident and conduct periodic progress reviews to determine a resident's progress against stated goals. They also assist in developing Individual Treatment Plans (ITP) and attend court hearings.

Aftercare case managers are assigned to counties and work with DJS residents before they return to live in their home county. The case managers work with the residents' families during the residents' incarceration as well as during the transition period when the residents are returning to the community. Prior to release, aftercare case managers enter the aftercare re-entry interview into the Division's primary database. The re-entry interview determines where the resident will be living upon release, if he or she will have or will be seeking employment, whether or not the youth will be pursuing any further education, and if the juvenile will attend counseling sessions, as needed.

Aftercare case managers are involved with each resident for their entire commitment, through transition and reintegration into the community, and up to one-year of follow-up services. During that time the aftercare case managers are entering information into the Division's primary offender database in an attempt to track recidivism and determine the effectiveness of DJS programming for committed residents. The information is gathered upon the youth's intake, upon his or her release, at three months after release, and at one-year after release when the resident is discharged from aftercare services.

## **Youth Reporting Centers**

The Division currently operates (17) seventeen Youth Reporting Centers (YRC) statewide, covering (20) counties. A memorandum of understanding is in place with the Supreme Court to offer services with the Juvenile Drug Court. This collaboration has been in place for five years now and has proven to be an effective addition to our services. We currently have 10 education programs in our 17 YRCs, made possible through partnerships with local Boards of Education. We are proud to be in our second year of our Community Supervision Program in Kanawha and Boone County. This program allows youthful offenders to remain at home under intensive supervision which may include electronic monitoring (GPS). Youth in the Community Supervision program also attend the Youth Reporting Center and receive additional supervision in the evening and on weekends. This model was adopted from the OJJDP Home Detention Program.

Our goals for the upcoming year include: strengthening our early intervention services in the public schools, partnering with community organizations to establish strong mentoring programs, utilize technology to make therapy accessible (via video/ phone) to families no matter what the circumstances may be, continue to develop and implement training that empowers staff working in youth reporting centers, improve quality assurance in our programs, and incorporate evidenced based curriculums that match the needs of the youth we serve.

### **Treatment and Services**

Youth Reporting Centers offer a variety of programs for the troubled youth of the area they serve. The services are tailored to the youths assessment results so that the most effective treatment is provided to ensure the youths success. Some of the main areas of focus are anger management, life skills, vocational skills, decision making, peer intervention, substance abuse, smoking cessation, and education.

All youths have access to a mental health therapist and see a counselor on at least a weekly basis for individual supportive counseling sessions, conduct supportive checks on a daily basis, and see to it that all of the youth's service needs are met.

Youths are given a variety of assessments including the JASAE, YLS/CMI, and Psychosocial Assessment. These assessments are a valuable tool in targeting the specific needs of each youth. With this process, staff are able to address needs to help ensure the youth's success in the program. The CANS and JASAE assessments are utilized by therapists to support all Juvenile Drug Court clients and services. Random drug screens are also conducted throughout a student's participation in the program.

Transportation is provided to the students, if needed, to ensure that every student in the program has an equal opportunity to receive services.

## Youth Reporting Centers

### Brooke-Hancock Counties Youth Reporting Center

#### Overview of Brooke-Hancock YRC

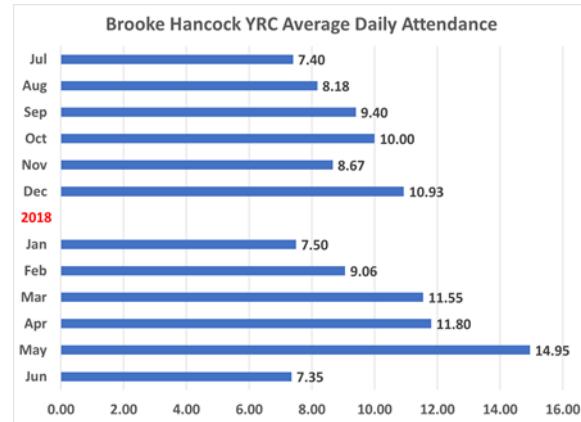
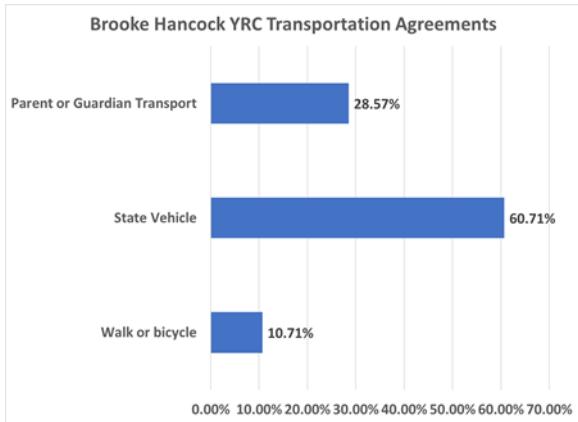
The Brooke-Hancock County Youth Reporting Center services youth of Brooke and Hancock Counties. Brooke-Hancock YRC is a community based program that serves as an alternative to detention and/or residential placement. We have tailored the program to serve the needs of the court system in Brooke-Hancock County. The youth referred into the program come from Brooke-Hancock County, and are on probation or an improvement period through probation.

#### What's New...

The **First Church of Nazarian** in Weirton will be donating bookbags, folders, paper, pens, pencils and other school supplies to all the youth in the program for the upcoming school year. Kroger will also be donating school supplies to the youth.

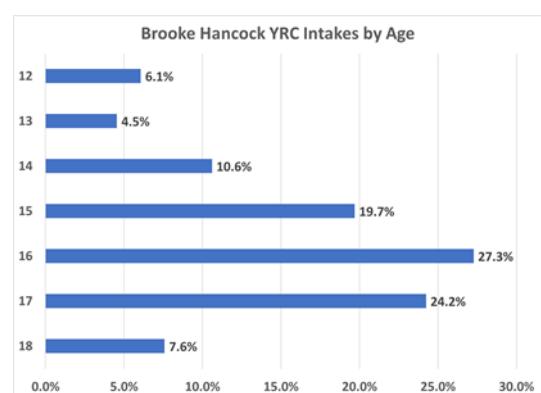
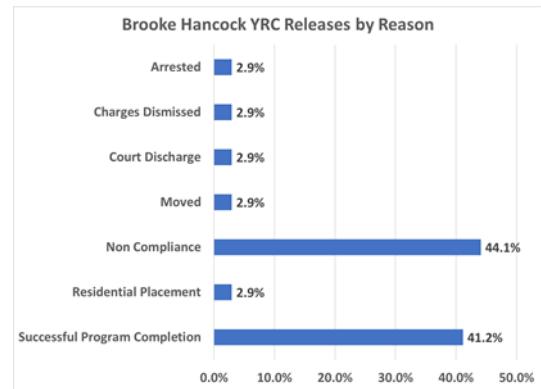
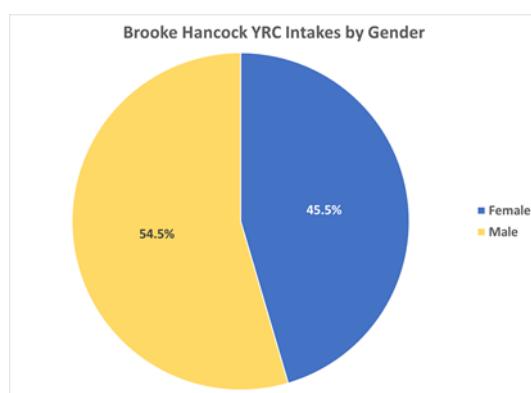
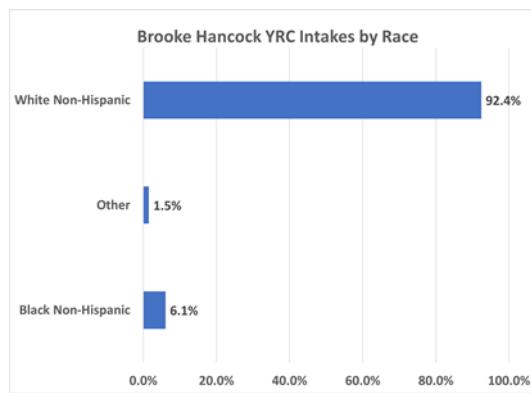
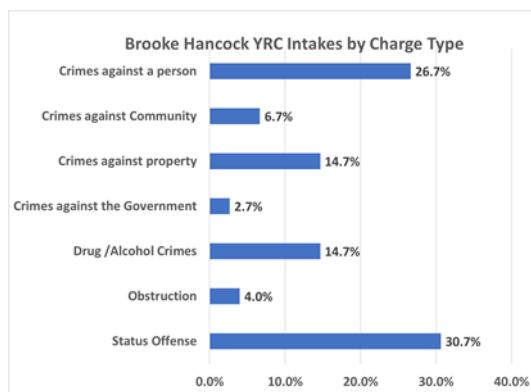
The Brooke Hancock Youth Reporting Center will be offering tutoring to the youth each Wednesday beginning August 29, 2018. Staff will collaborate with the schools to gather missed assignments and other school work weekly.

#### Students completed more than 200 hours of community service.





**Jeremy White**  
Program Director



## Tri-County Youth Reporting Center

### Overview of Tri-County YRC

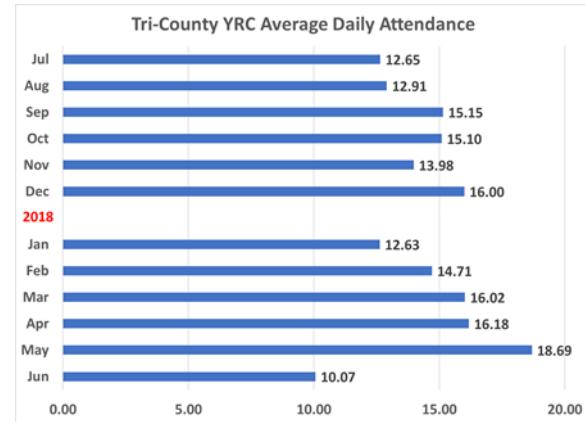
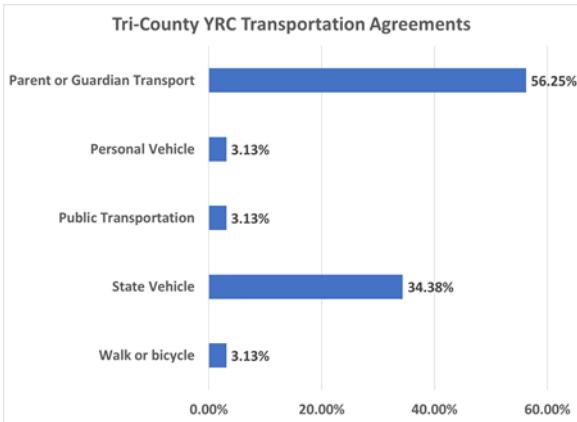
Continuing this year, the Tri-County YRC coordinated with the Boone County Stop Watch Coalition and the Boone County Schools early intervention services The *Keep A Clear Mind* to 5<sup>th</sup> and 6<sup>th</sup> grade students in all the county elementary schools. Also the *Preventative Measures* program was provided to students at Sherman High and Middle, Scott High, Madison Middle, Van High and Middle Schools. The program for 2015/2016 school provided early intervention and referral services to 19 students throughout the year. As of the date of this report none of these students have been referred through the court system for more intense services.

The YRC continues to provide Treatment Services to the Juvenile Drug Court in the form of individual, group and family therapy. Each student receives these services on a weekly basis to help adjust and become drug free. The Boone County Juvenile Drug Court students also receives substance abuse specific groups weekly. Some of the students receive home confinement services through the home detention program for additional supervision while in the Juvenile Drug Court and/or the YRC programs.

The Boone County Alternative School is operated out of the YRC office where transportation, security, and therapeutic services are provided. Since this partnership with the Boone County Schools has begun, the success rate of students returning to their home school has been around 90% and all students have improved their GPA while attending the program.

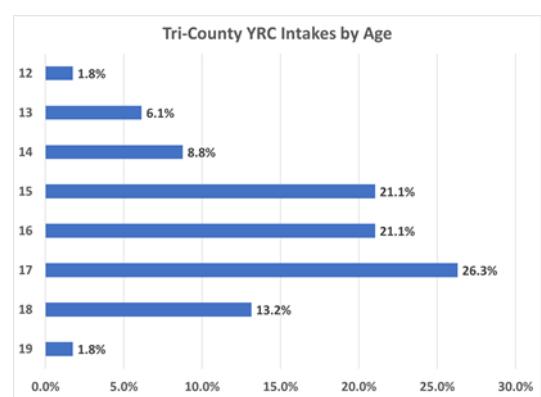
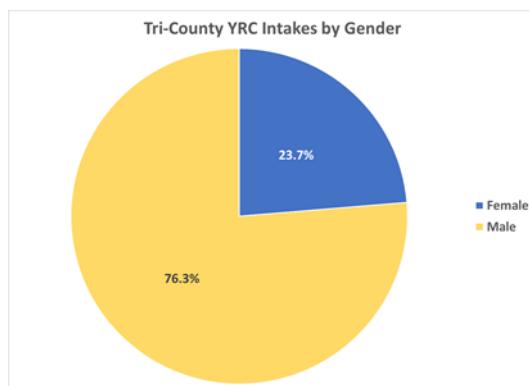
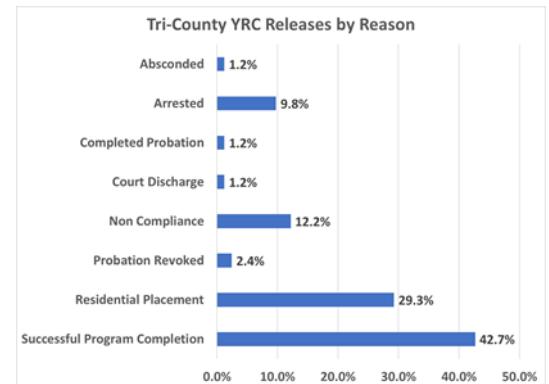
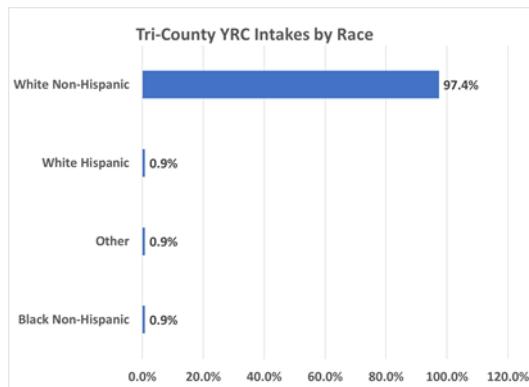
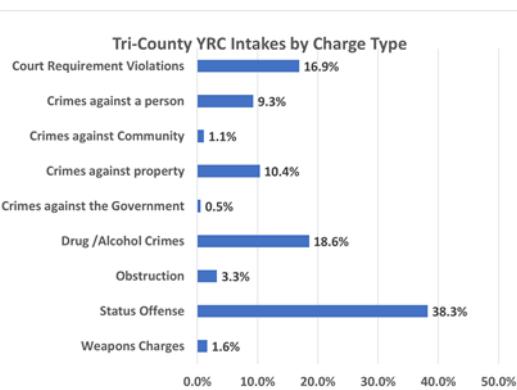
We had a number of outings throughout the year which included ACE Adventure Water Park, Alpine Adventure ROPES course, Waterways outing, kayaking family cook out and a holiday dinner.

### Students completed more than 150 hours of Community Service.





**Scott Caldwell**  
Program Director



## Cabell County Youth Reporting Center

### Overview of Cabell County YRC

The Cabell County Youth Reporting Center serves youth of Cabell County. CCYRC is a community based program that serves as an alternative to detention and/or residential placement. We have tailored the program to serve the needs of the court system in Cabell County. The youth referred into the program come from Cabell County, and are on probation or an improvement period through probation.

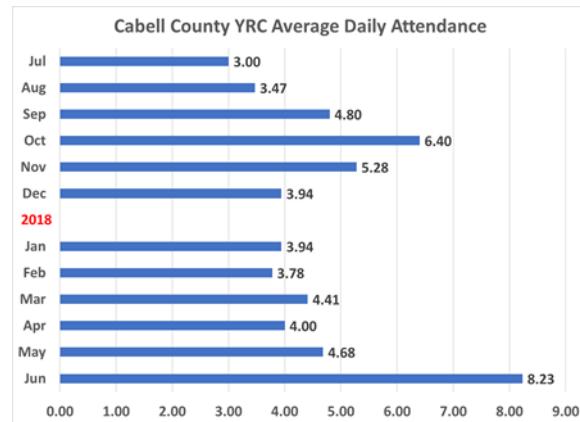
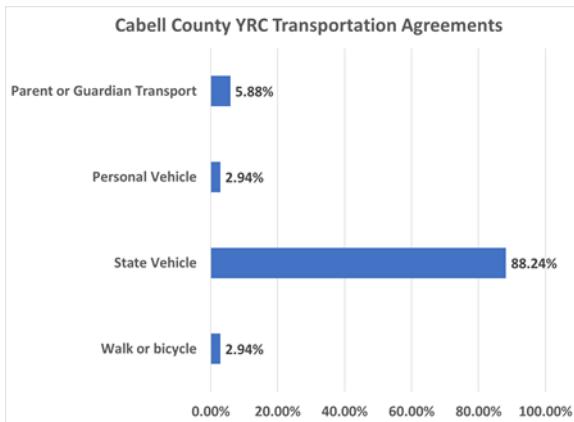
#### What's new...

Cabell County Juvenile Drug Court will officially begin on August 14, 2018. Drug Court will take place on Tuesdays. We have 2 students scheduled to begin the program. We will be discussing some more candidates before drug court officially starts.

A new guest speaker, Teresa Mills, spoke about tobacco prevention and Jenna Rose spoke about nutrition. Youths at the facility had tours to the The Museum of Radio and Technology, the Fish Hatchery and received a free Pottery class at Huntington Museum of Art.

We were approached again by the Cabell County Board of Education this year about assisting with summer school, but we don't have enough staff to help them and take the YRC students on outings.

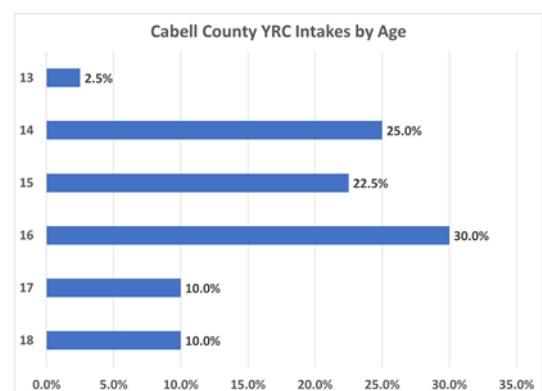
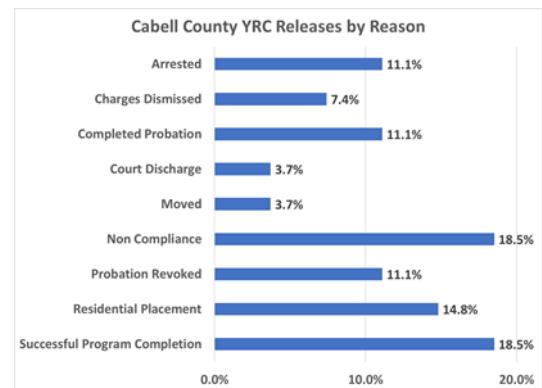
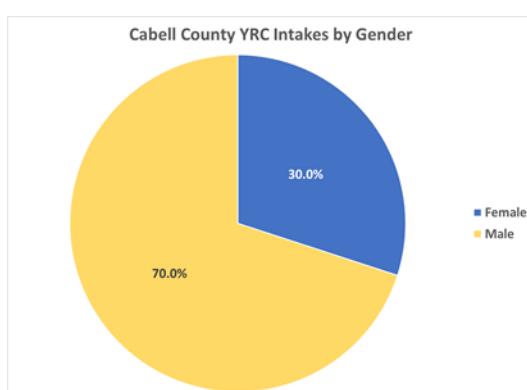
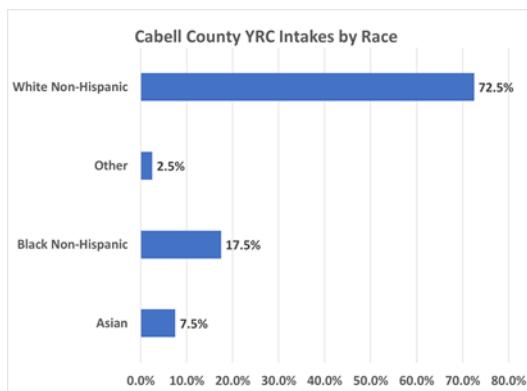
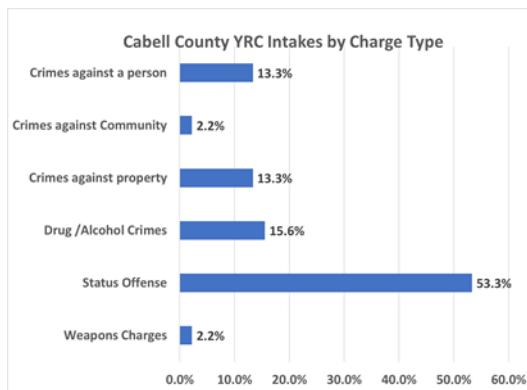
#### Students completed more than 715 hours of community service.



## Director of Community-based Services



**Tiffany Varian**  
Program Director



## Fayette County Youth Reporting Center

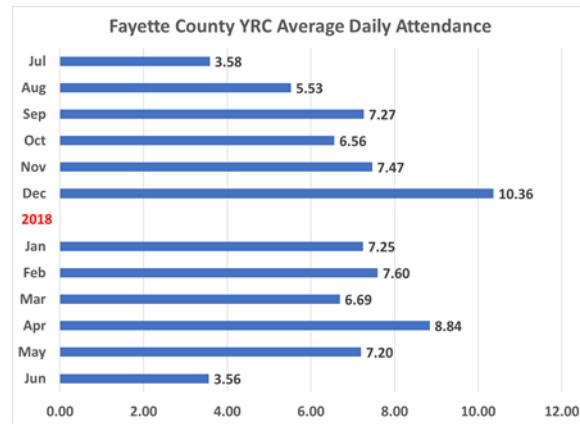
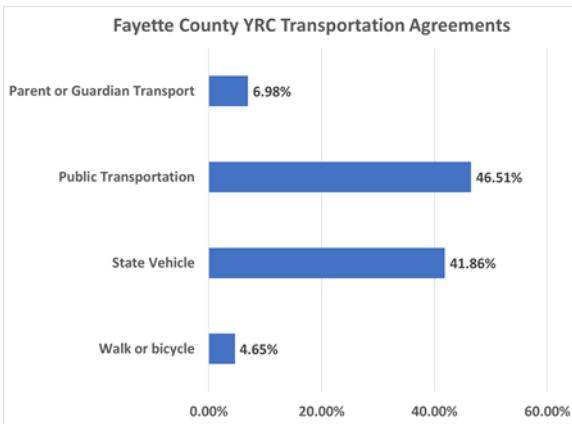
### Overview of Fayette County YRC

The Fayette County Youth Reporting Center (FCYRC) opened in December 2016 as a result of SB-393, and serves youth of Fayette and Nicholas County. FCYRC is a community-based program that serves as an alternative to detention and/or residential placement, and as a step-down from a detention and/or residential facility. Counselors and therapists work diligently to provide assessments and counseling for those students and their families that are referred using a wide variety of evidence-based services. These services are rendered in the form of individual, group, and family therapy. Students are referred by Probation, Prosecutors, Magistrates, Circuit Judges, and the Department of Health and Human Services.

### What's New...

The FCYRC will house the alternative students from the Fayette County Board of Education system, with two sessions per day, Monday thru Thursday, beginning August 14, 2017. The students receive therapeutic services from FCYRC staff, education programming from a Fayette County teacher which is present for each daily session, and are provided lunch while present.

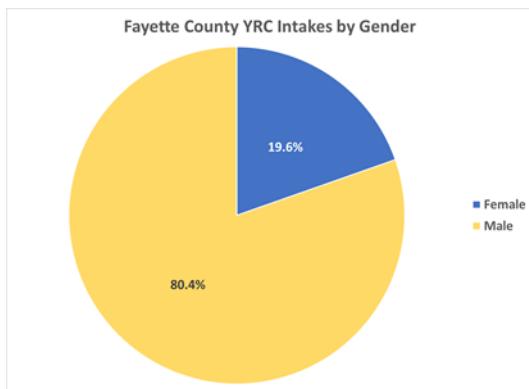
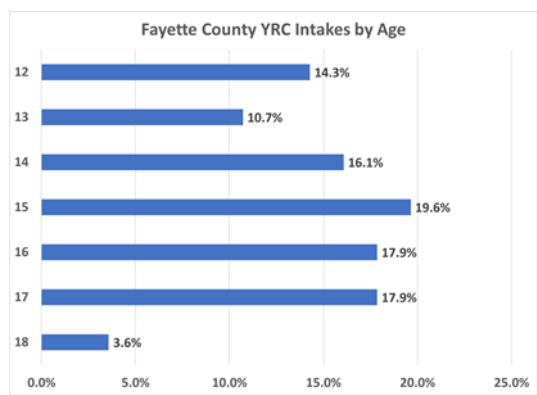
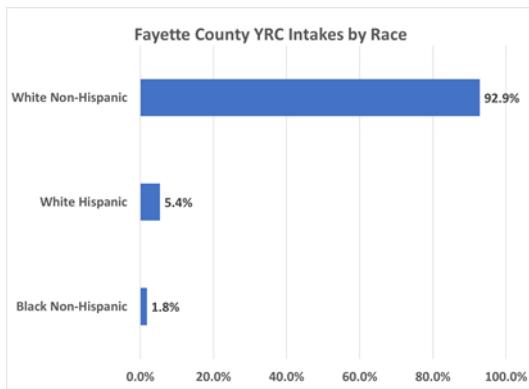
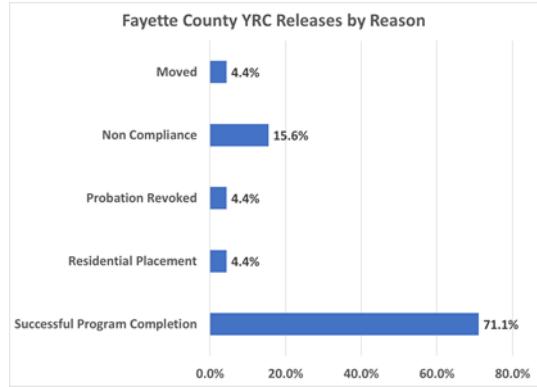
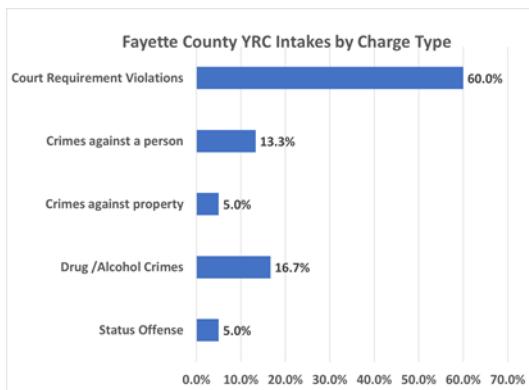
### Students completed more than 86 hours of community service.



## Director of Community-based Services



**Charles Taylor**  
Program Director



## **Greenbrier County Youth Reporting Center**

We have made great strides in developing the resources in need for the troubled youth in Greenbrier County. Through our partnership working with the Probation department, we have collectively identified several new students in need of the services the YRC provides. This partnership is enhancing our services to the youth of Greenbrier County. Additionally, with the assistance of the Greenbrier County Board of Education, we have two teachers providing educational services four (4) days a week for students. The gains being made by the students in grade recovery, classroom work makeup, and skills improvement is phenomenal.

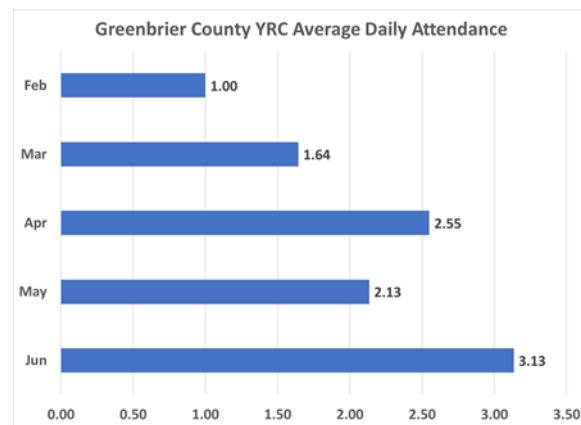
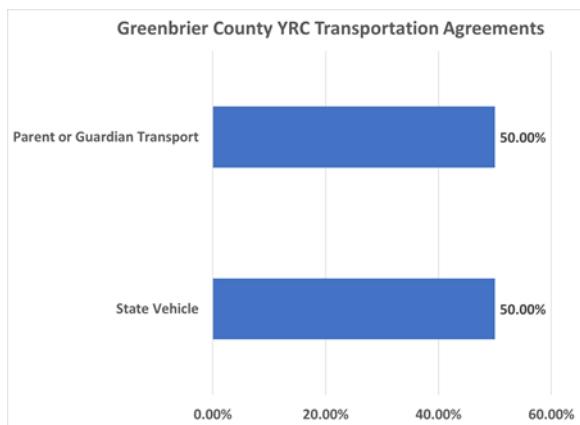
Our full time therapist is providing services to all YRC students and those individuals who have completed programming but have been ordered by a court to continue a management plan. And the addition of our newly hired staff will further improve the individual and group services provided by this center.

### Outings

- Dorie Miller park
- Ronceverte park
- Lewisburg public library
- The Greenbrier Hotel and resort golf tournament
- New River Community College

### What's New

In the next fiscal year, students will be attending annual picnic event at Ace Adventures on August 2. Students will also be touring the local fire department as part of professional career opportunities. Guest speakers in the coming year are slated to present different career opportunities including the military, HVAC, plumbing and electrical work, welding and nursing.

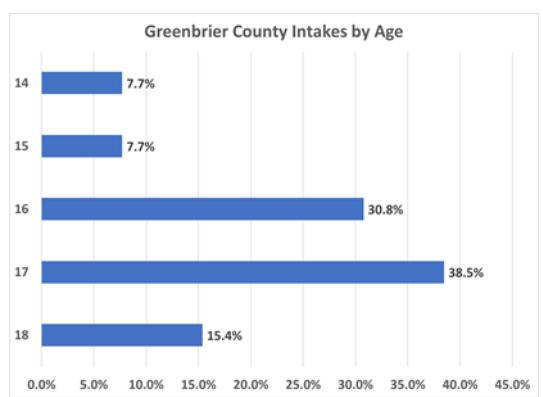
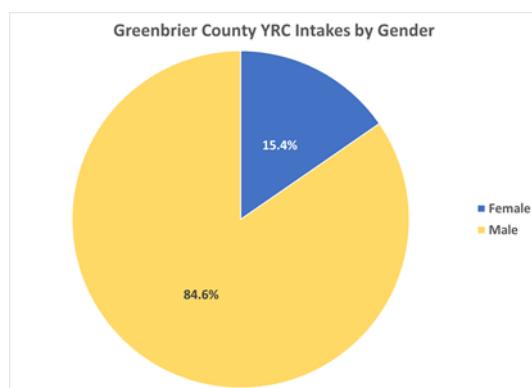
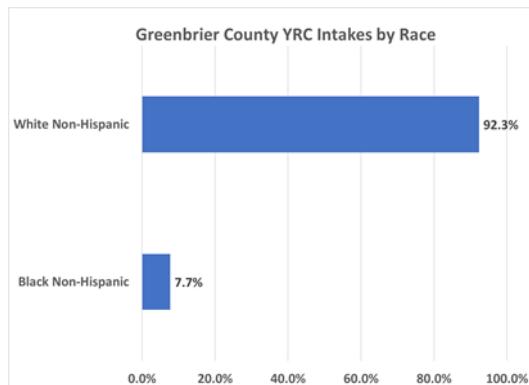




**David Jones**  
Program Director

100% of intakes had charges  
of Crimes against Property.

100% of releases were to  
Residential Placement



## Harrison County Youth Reporting Center

### Overview of Harrison County YRC

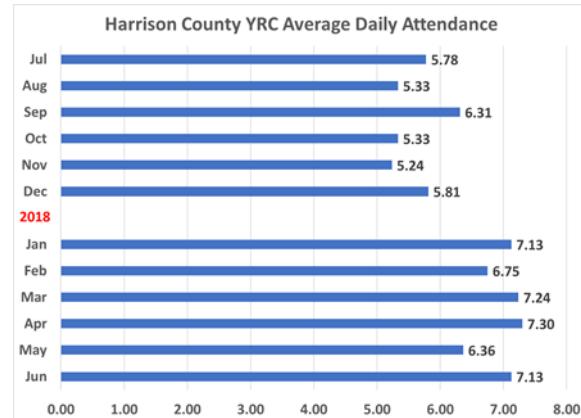
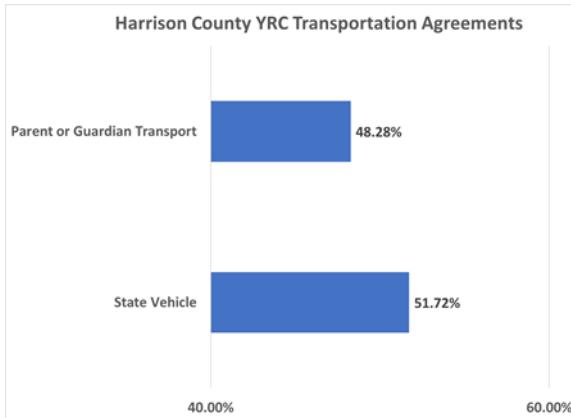
We continued to partner with the Harrison County Board of Education to provide a certified teacher as a tutor for our students 2 or 3 days a week. This worked very well the last two years and we will continue the program for the next fiscal year.

Therapist Mitzi Sprigg and YRC Director Kevin Kellar are members of the advisory council for the Harrison County Drug Court Program and also members of the Drug Court Treatment Team. Our therapist completes individual and group sessions with the drug court students. We also help facilitate some community service projects and have the drug court students who are in need of more supervision and treatment attend the YRC program. Therapist Mitzi Sprigg has also been trained and is facilitating a more intensive family therapy Functional Family Therapy (FFT).

### Outings

We conducted several outings for the students this year. We had a holiday dinner in December and invited the students and their families. We had a picnic during the week of the 4<sup>th</sup> of July for the students and their probation officers. We also took students on a field trip to the Hovatter Zoo in Kingwood.

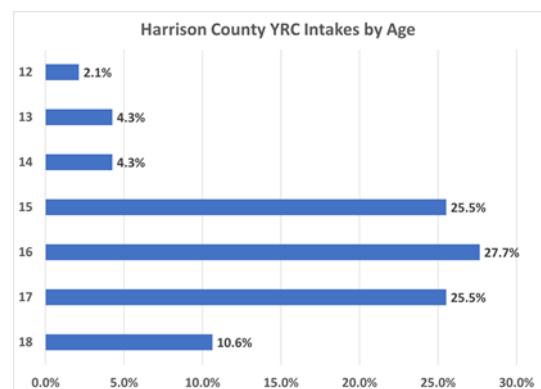
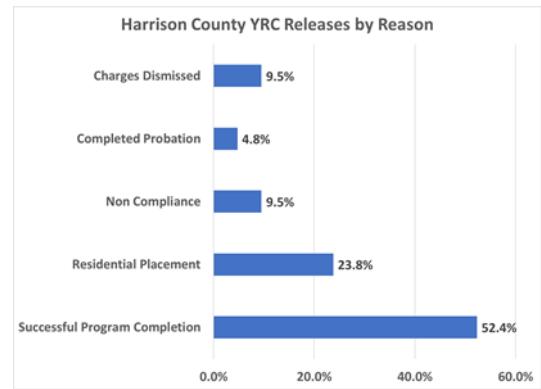
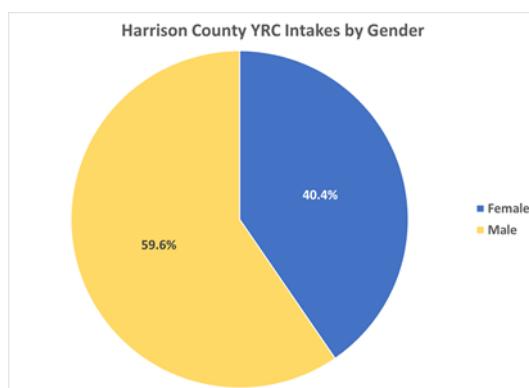
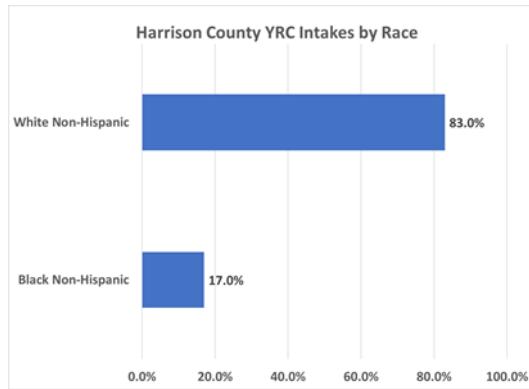
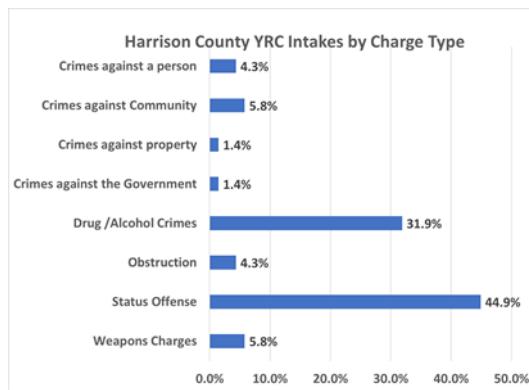
**Students completed more than 430 hours of community service.**



## Director of Community-based Services



**Kevin Kellar**  
Program Director



## Kanawha County Youth Reporting Center

### Overview of Kanawha County YRC

The Kanawha County Youth Reporting Center serves youth of Kanawha County. KCYRC is a community based program that serves as an alternative to detention and/or residential placement. We have tailored the program to serve the needs of the court system in Kanawha County. The youth referred into the program come from Kanawha County, and are on probation or an improvement period through probation.

### Outings

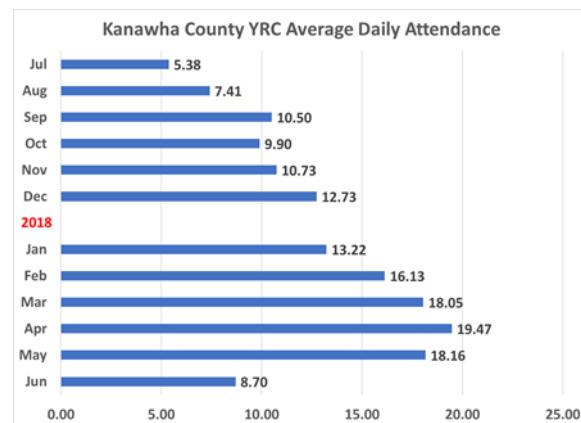
- Appalachian Power Park: students enjoyed baseball game and lunch.
- KISRA-day care program youth: students toured the facility and the program was explained.
- Drumming for Relaxation at the Good Will Center: students played on drums and were taught relaxation methods.
- Computer lab job search at Good Will Center: students searched for jobs and filled out online applications.

### What's New...The Truancy Diversion Program

The Truancy Diversion Plan for Kanawha County Schools utilizes a more school-based approach prior to filing truancy petitions with magistrate court. The approach involves the School-based Attendance Committee (SBAC) which consists of the Assistant Attendance Director, school administrator, and other key education staff, as well as the parent and student, who meet when a student is truant and possible court petition is pending. The SBAC identifies reasons causing absences, interventions needed to improve attendance, ultimate expectations or goals, specific responsibilities for both the student and parent, a plan for monitoring success and result of compliance or non-compliance. Legal action may be the result if the student is not compliant.

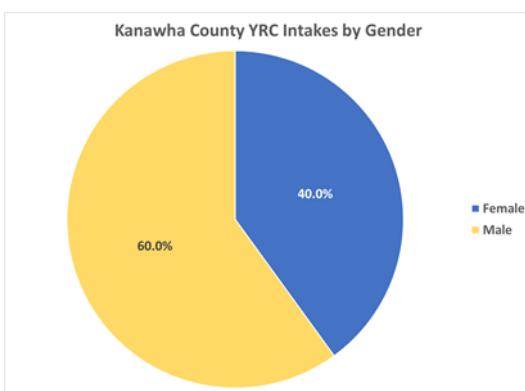
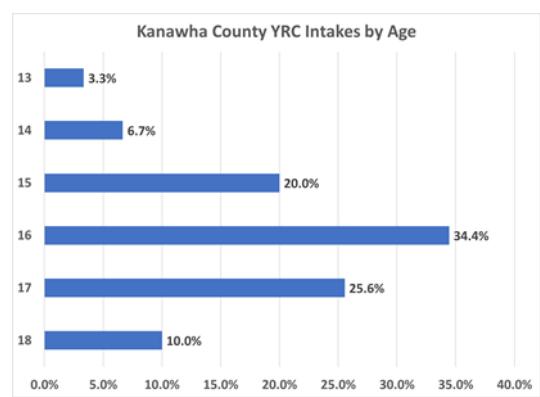
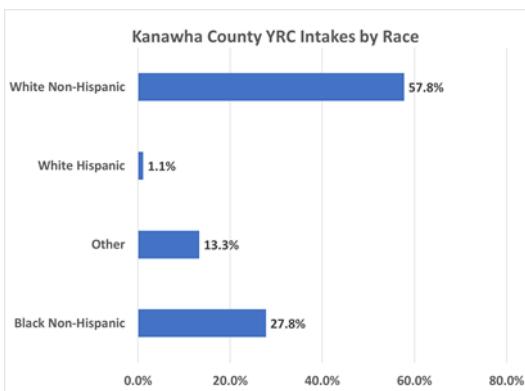
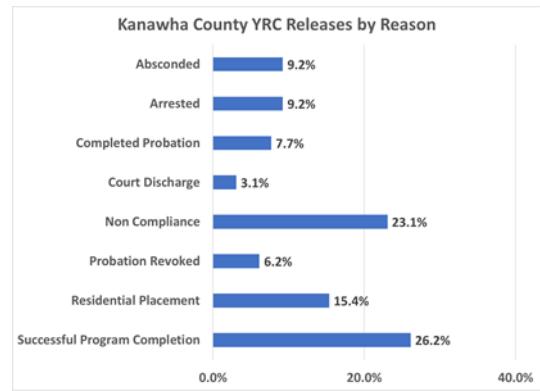
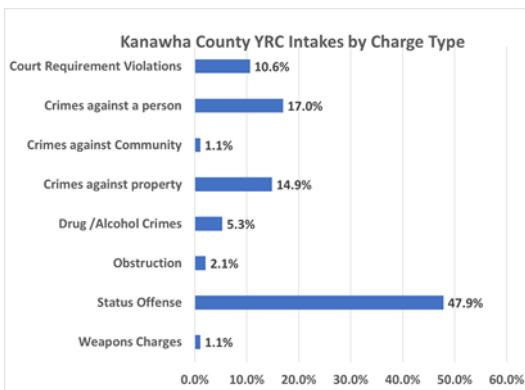
**Students completed approximately 247 hours of community service.**

**100% used State Vehicles  
to transport to the YRC.**





**John James**  
Program Director



## Marion County Youth Reporting Center

### Overview of Marion County YRC

The Marion County Youth Reporting Center serves youth of Marion County. Marion YRC is a community-based program that serves as an alternative to residential placement. There is a wide variety of services being provided at Marion YRC. The key services we focus on are life skills, anger management, substance abuse, smoking cessation, and a variety of other treatment services. We have tailored the program to serve the needs of the court system in Marion County. The youth referred to the program come from Marion County and are on probation.

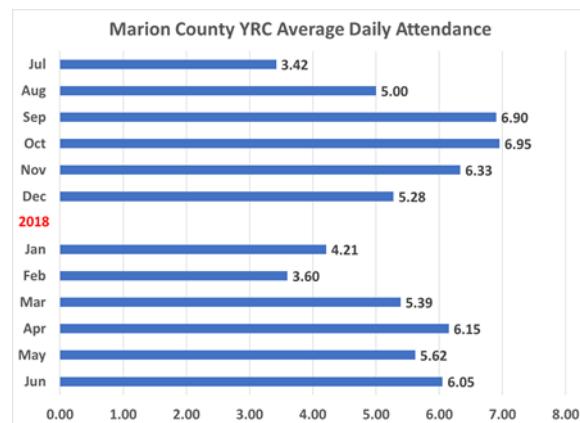
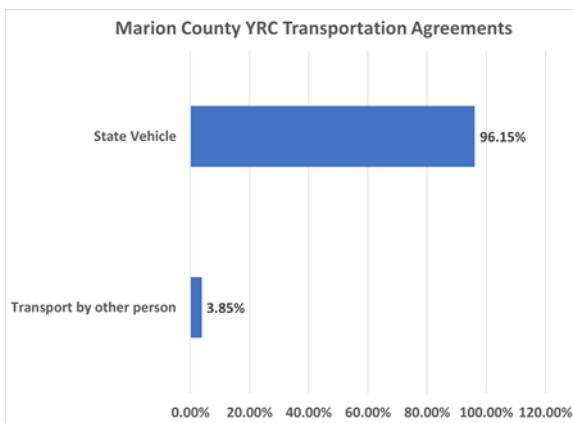
### Outings

- Visited Barnes and Noble.
- Toured Negro League Baseball travelling exhibit at Erickson Alumni Center on grounds of WVU.
- Visited WV Wildlife Center at Game Farm in French Creek WV.
- Toured Fairmont Water Plant and the RC Byrd travelling exhibit at I-79 High Tech Pierpont College Building.
- Participated in Disability Action Center Transitional Fair,
- College Tours consisted of Fairmont State University, West Virginia University, WV Wesleyan, Pierpont Community College.

### What's New...

Proposed Title 1 parent nights in October 2017, December 2017, April 2018, and May 2018. Continued Title 1 sponsored summer school during the month of July for program students. New Title 1 sponsored Life Skills/Culinary Arts program for school students for school year 2017/2018.

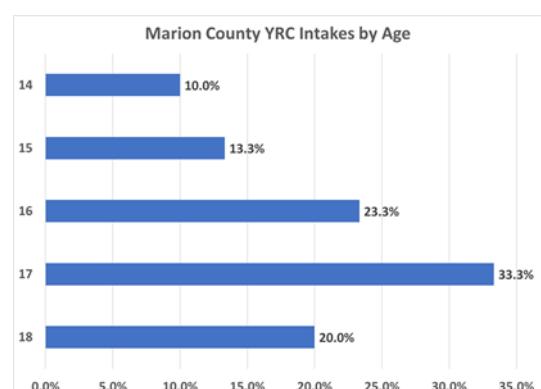
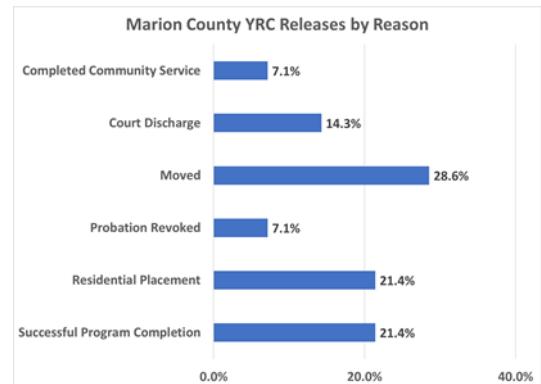
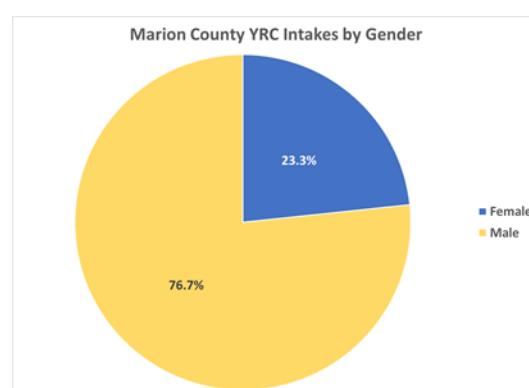
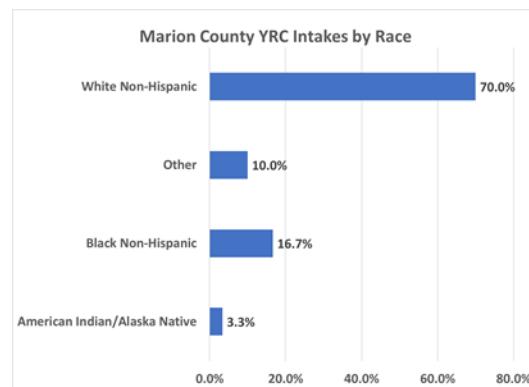
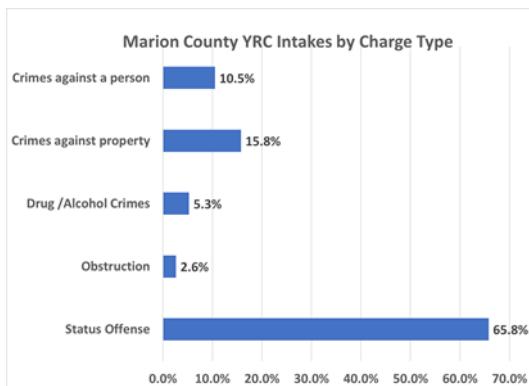
**Students completed approximately 165 hours of community service.**



## Director of Community-based Services



**Michael Viani**  
Program Director



## Mason County Youth Reporting Center

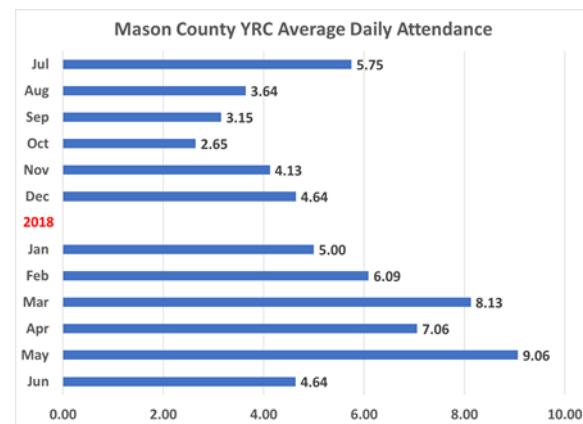
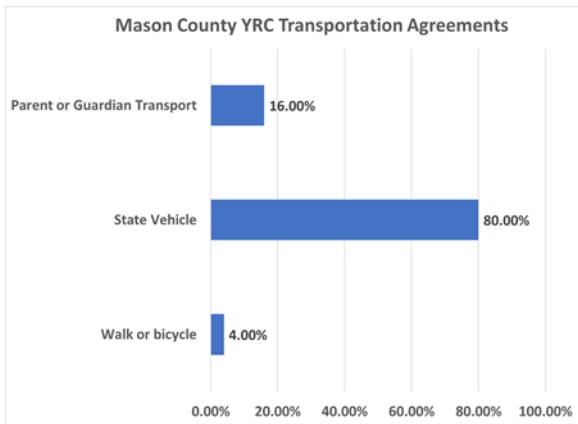
### Overview of Mason YRC

The Mason County Youth Reporting Center services youth of Mason County. Mason County YRC is a community based program that serves as an alternative to detention and/or residential placement. We have tailored the program to serve the needs of the court system in Mason County. The youth referred into the program come from Mason County, and are on probation or an improvement period through probation.

### Outings

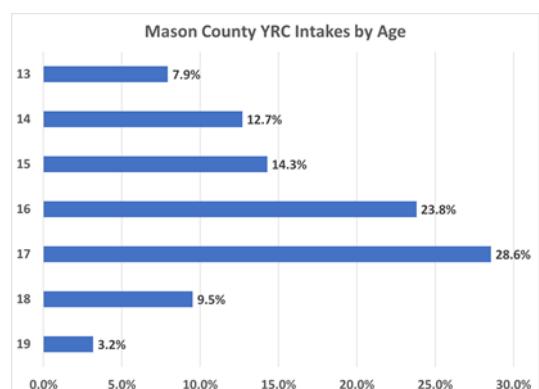
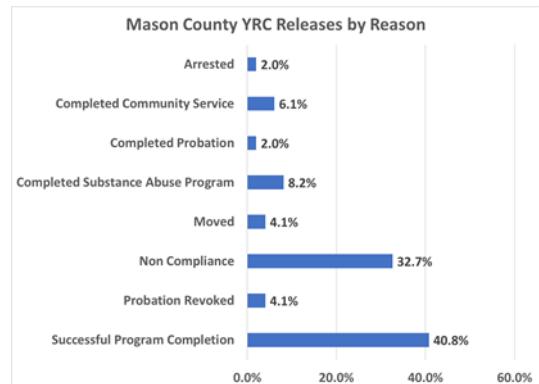
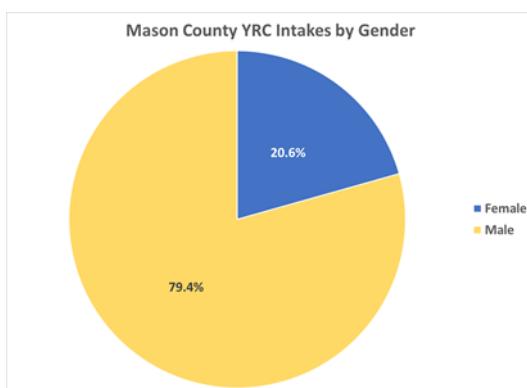
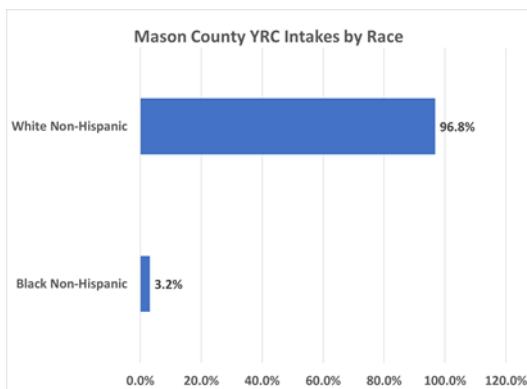
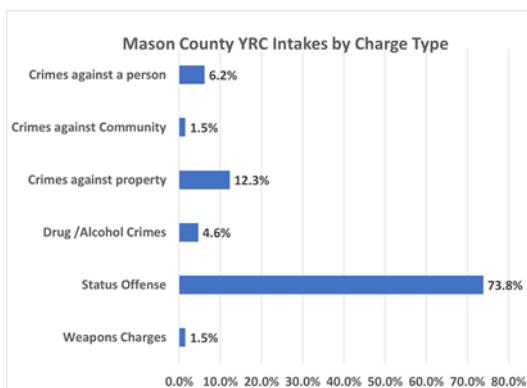
The Mason County Youth Reporting Center conducted/transported the youth in the program on a few outings throughout the year. Some of these outings include the Bodies Alive Exhibit at the Bossard Memorial Library and a Tour of the River Museum.

**Students completed approximately 202 hours of community service.**





**Juan McCabe**  
Program Director



## Mercer County Youth Reporting Center

### Overview of Mercer County YRC

Mercer County YRC is a community-based program that serves as an alternative to detention and/or residential placement. The key services we focus on are life skills, anger management, substance abuse education, teen pregnancy prevention and a variety of other treatment services as needed. We have tailored the program to serve specific needs of the court system in Mercer County. The youth referred into the program reside in Mercer County, and are on probation or an improvement period through the court. Participants now include both delinquent juveniles and some participants of the Truancy program. We recently began working with the Board of Education and a School-Based Probation Officer to provide services to individuals who are in the pre-petition stage.

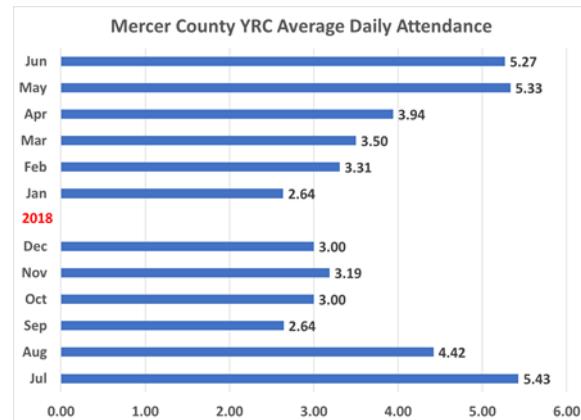
### What's New...

This year, we have had two local teachers from the BOE come to the YRC up to three days per week to tutor the students. These teachers are paid hourly through the DHHR. Members from CASE WV provided a 6-week course to all students for the THINK Teen Pregnancy Prevention program.

This year, a Truancy Diversion program began in Mercer County and a school-based Probation Officer was employed. Mr. Dempsey and Mrs. Comer attended several meetings to offer services to that population. We began receiving referrals for Mercer County students who were in the pre-petition stage and provided an 8 -week course for those students. To date, we had five referrals and four students complete the Truancy Diversion class at MeCYRC. Services include Group counseling, JASAE screening, and random drug screening.

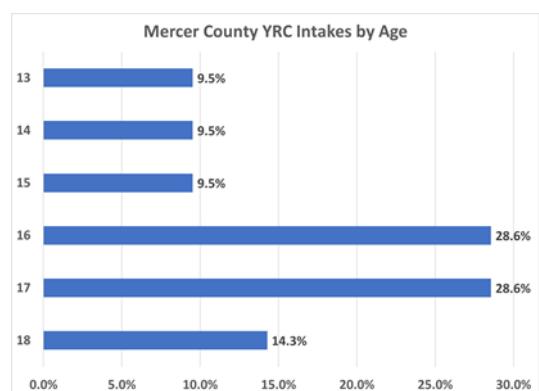
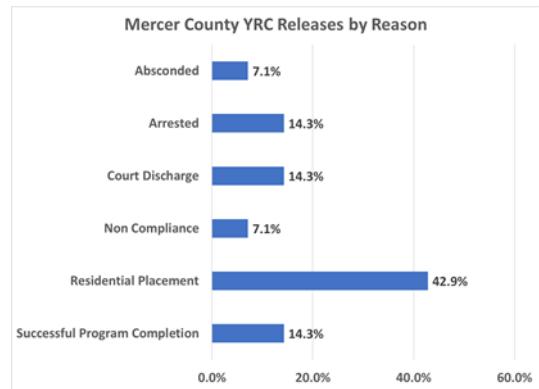
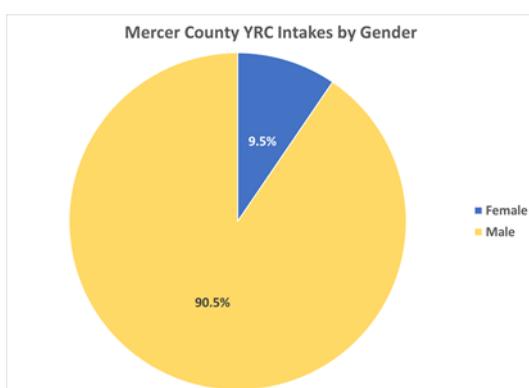
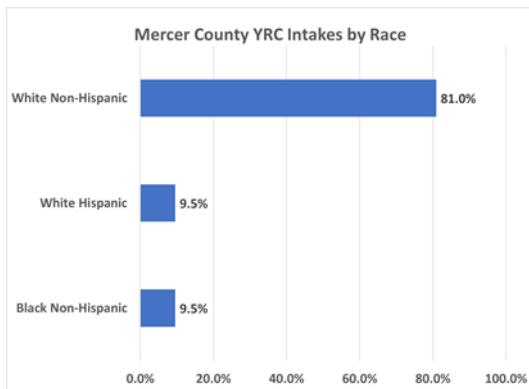
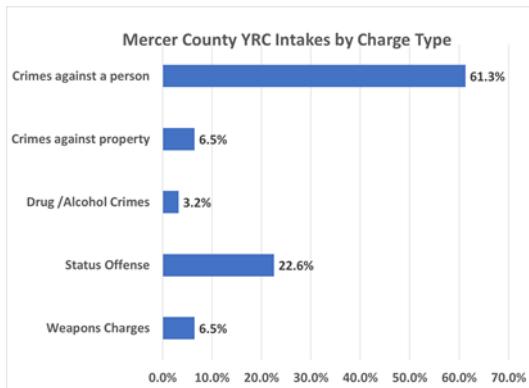
**Students completed approximately 403 hours of community service.**

**100% used State Vehicles  
to transport to the YRC.**





**Nolan Dempsey**  
Program Director



## Putnam County Youth Reporting Center

### Overview of PCYRC

The Putnam County Youth Reporting Center services youth of Putnam County. PCYRC is a community based program that serves as an alternative to detention and/or residential placement. We have tailored the program to serve the needs of the court system in Putnam County. The youth referred into the program come from Putnam County, and are on probation or an improvement period through probation.

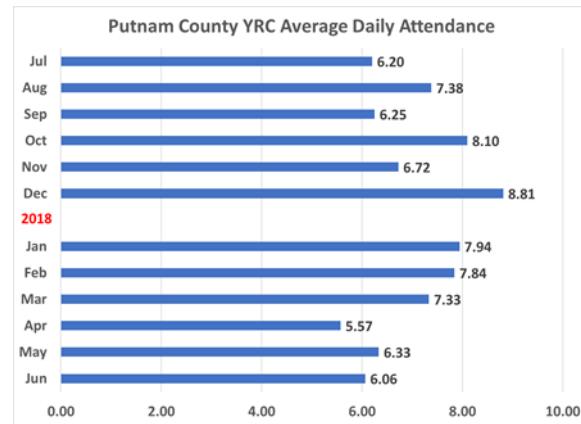
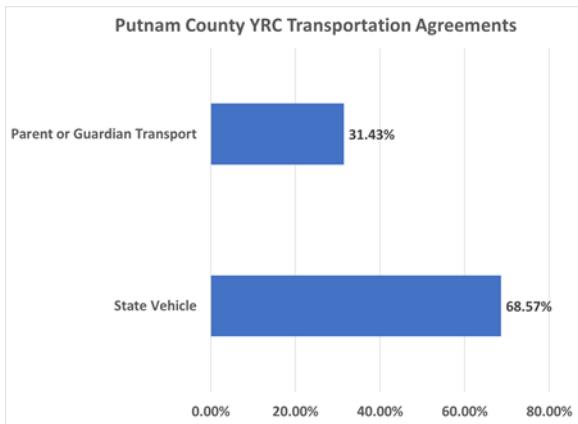
### Outings

- WV State University Campus Tour
- Ronald McDonald House
- WV Cultural Center
- Cato Pool
- Huntington Museum of Art
- Blenko Glass Tour

### What's New...

Students and staff have developed a working relationship with the city of Nitro, completing community service and having access to the Nitro city pool. Students have access to "Teen Cuisine" which is grant funded cooking class for youth in Putnam County and various counties. Staff and students have partnered with Putnam County Animal Shelter to participate in dog training program. Students that have accumulated appropriate points and earned days will have access to a recreation day and commissary.

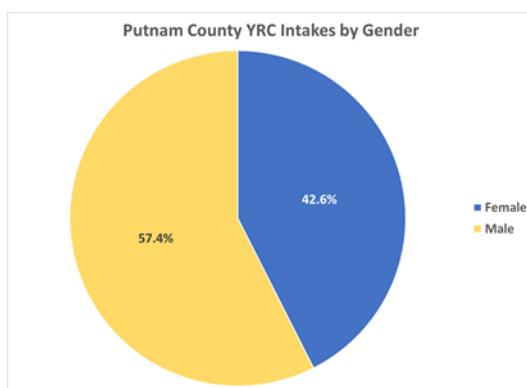
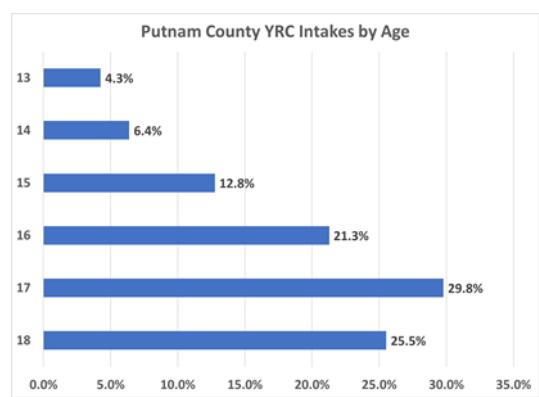
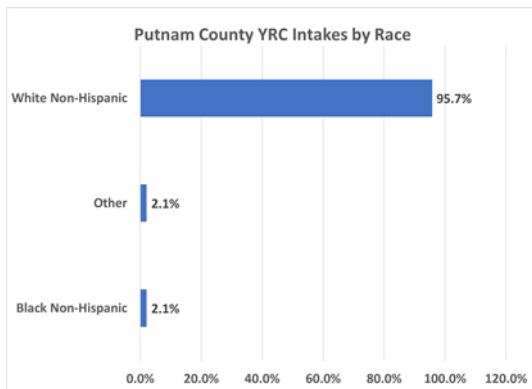
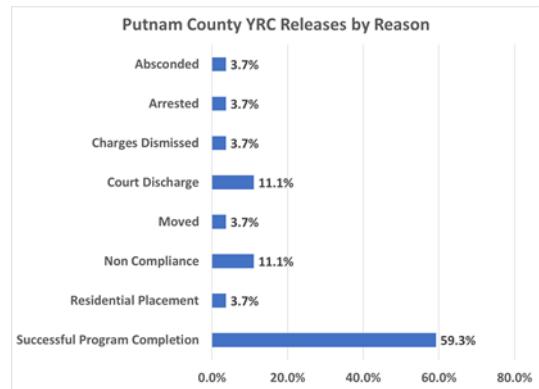
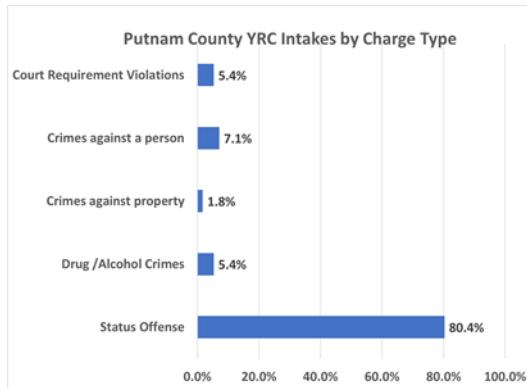
**Students completed approximately 629 hours of community service.**



## Director of Community-based Services



**Joshua Woods**  
Program Director



## Raleigh County Youth Reporting Center

### Overview of Raleigh County YRC

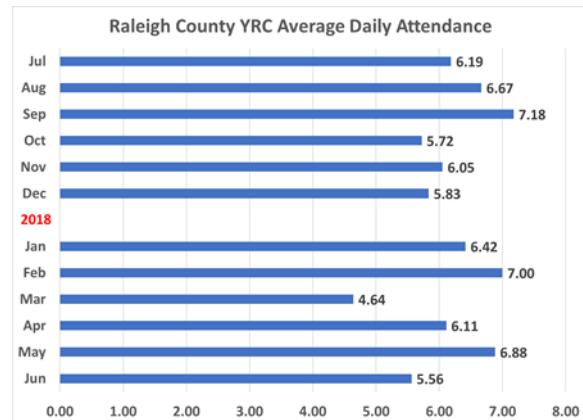
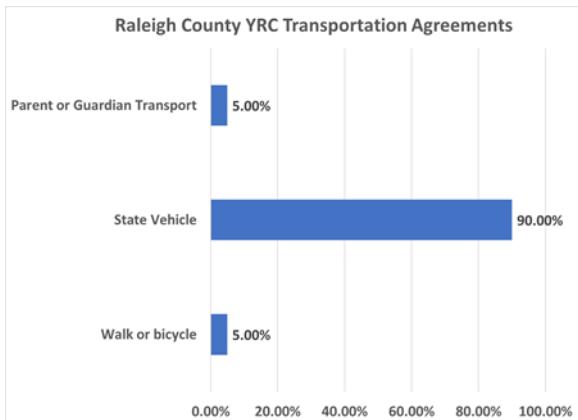
**The Raleigh County Youth Reporting Center is a new facility for this Fiscal Year.**

The Raleigh County Youth Reporting Center serves youth of Raleigh County. RCYRC is a community based program that serves as an alternative to detention and/or residential placement. We have tailored the program to serve the needs of the court system in Raleigh County. The youth referred into the program come from Raleigh County, and are on probation or an improvement period through probation.

### Outings

- Tour of the Raleigh County Recycling Center.
- ACE Adventure Resort in Fayetteville, WV.
- Class conducted once weekly: WV Family Nutrition Program “Teen Cuisine”.

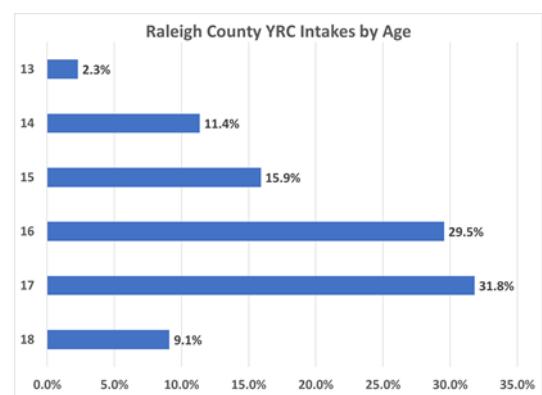
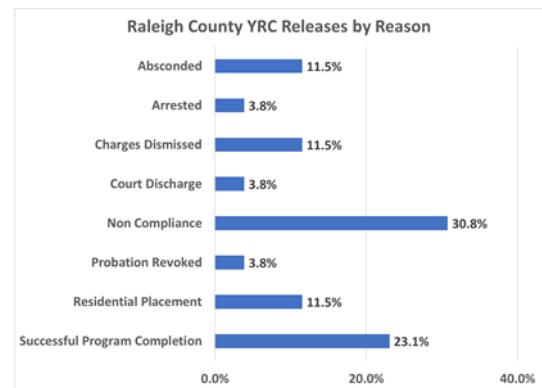
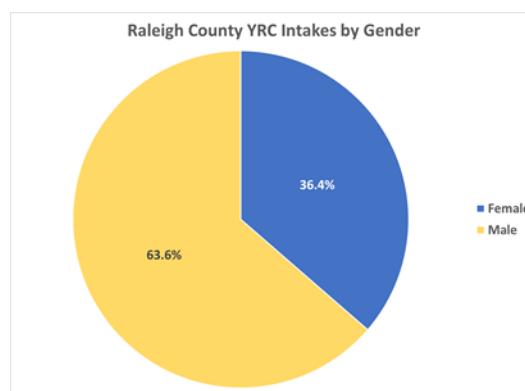
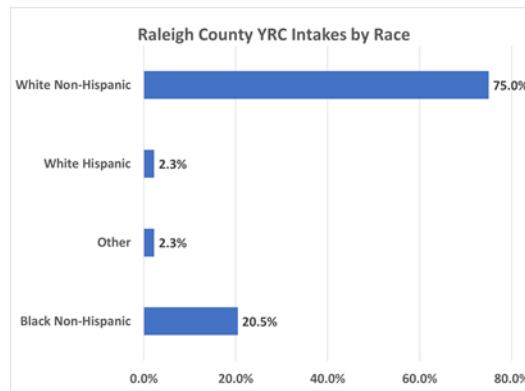
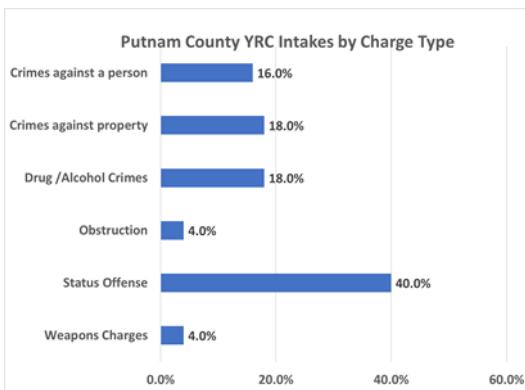
**Students completed approximately 277 hours of community service.**



## Director of Community-based Services



**Nikki Christian**  
Program Director



## STARS Youth Reporting Center

### Overview of STARS YRC

The STARS Youth Reporting Center serves youth of Berkeley County. STARS is a community based program that serves as an alternative to detention and/or residential placement. The program has been designed to serve the needs of both the youth and court in Berkeley County. STARS Youth Reporting Center offers a variety of programs for at-risk youth of the area. The services are tailored to the youth's assessment results so that the most effective treatment is provided to ensure the youths success. Random drug screens are also conducted throughout the youth's participation in the program.

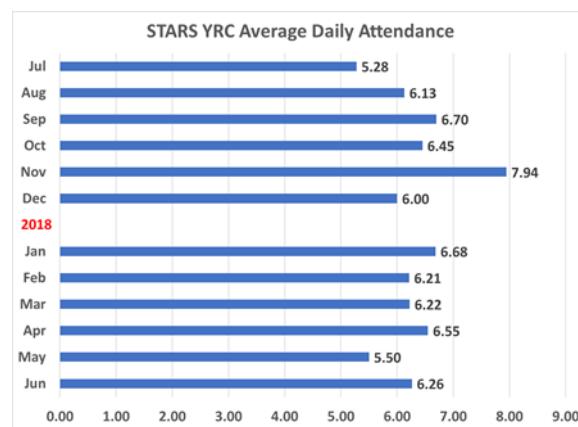
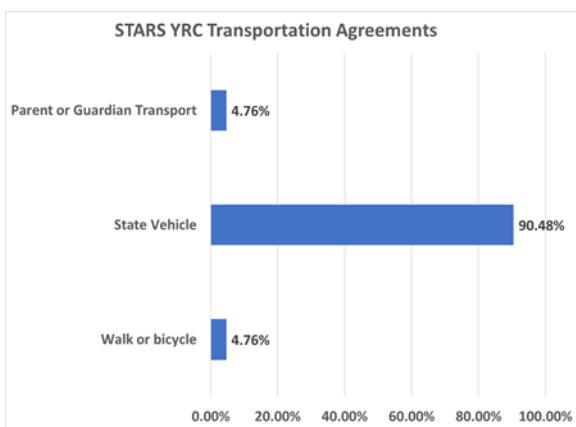
### Outings:

- Hiking on the Georgian Trail and Snavely Trail at Antietam National Battlefield.
- Attended the 5<sup>th</sup> annual "Picnic in the Panhandle" at War Memorial Park.
- Attended "Field Day" at Jefferson Memorial Park.
- Cookout at the end of school with Teambuilding Exercises.
- Fishing at Zett's Lake with a picnic of hamburgers and hotdogs.
- Movie day at Berkeley Plaza Theatre for those participants who earned the privilege.
- Halloween Party with games and prizes.
- Thanksgiving dinner with a Jeopardy game.
- Christmas party with gifts and prizes donated by St. Joseph's Church.

### New Items for the Year:

STARS program is collaborating with the Board of Child Care to provide educational (Option Pathways Education Program) and treatment services to those in need.

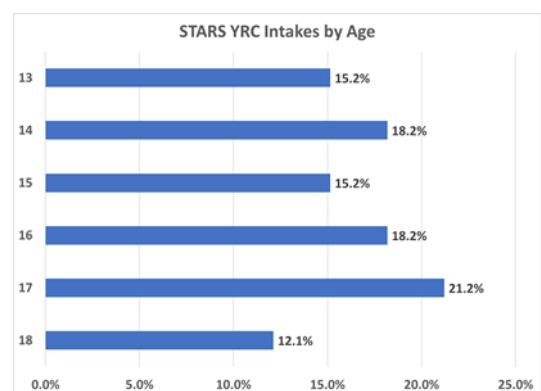
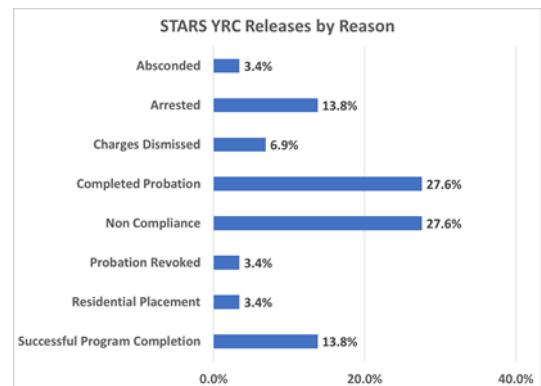
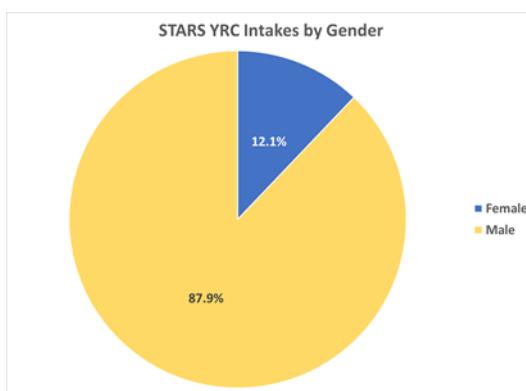
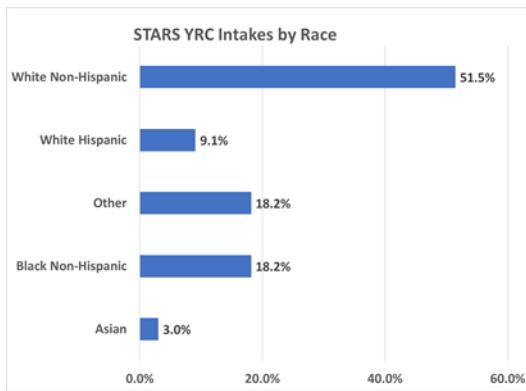
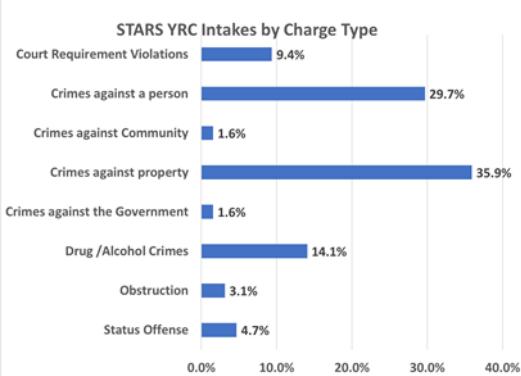
**Students completed more than 334 hours of community service.**



## Director of Community-based Services



**Robin Mauck**  
Program Director



## **Wetzel County Youth Reporting Center**

### **Overview of Wetzel County YRC**

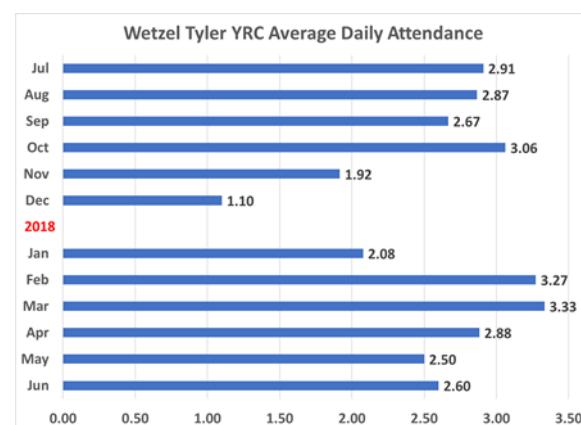
The Wetzel County Youth Reporting Center serves youth of Wetzel and Tyler county. The YRC is a community-based program that serves as an alternative to detention and/or residential placement. We have tailored the program to serve the needs of the court system in Wetzel and Tyler County. The youth referred into the program come from Wetzel, and Tyler County, and are on probation or an improvement period through probation.

#### **New Items for the Year:**

Effective September 1<sup>st</sup>, our YRC will be relocated to Tyler County at 450 South 1<sup>st</sup> Avenue Paden City, WV. We will be providing additional offices for: Regional Director James Goddard, Investigator Richard Cunningham, and Wetzel/Tyler Probation Officer Stephanie Moore. The additional space provided at the new location will allow us to expand our services for the Wetzel and Tyler County Communities. We are in discussions with Tyler and Wetzel County Board of Education members to add alternative education for students at our new site location. Probation and Tyler County Prosecutor have endorsed our 14 weeks' truancy program, which we will be implementing in the future.

#### **Students completed more than 90 hours of community service.**

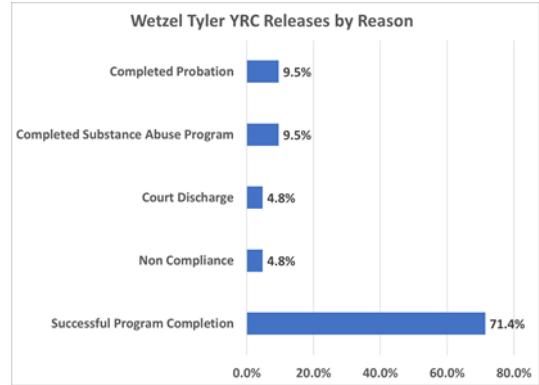
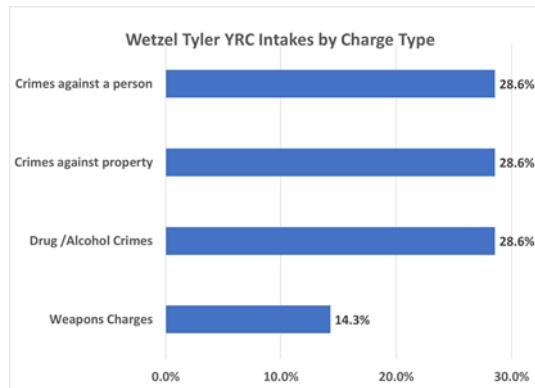
**100% used State Vehicles  
to transport to the YRC.**



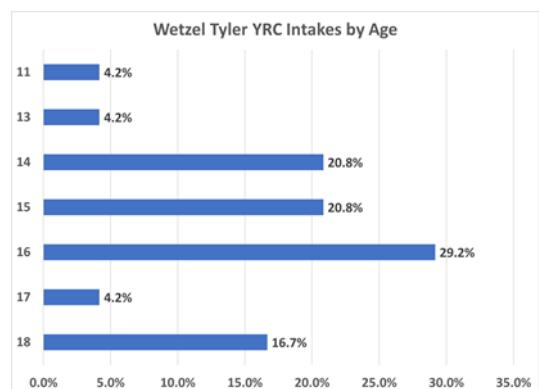
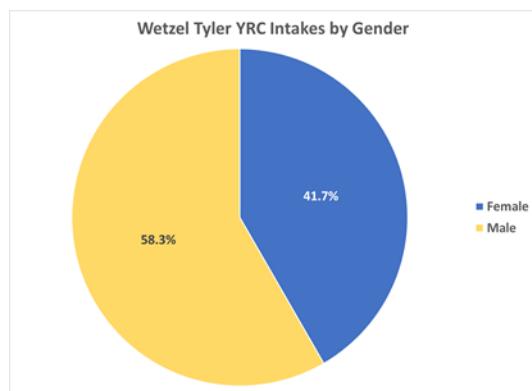
## Director of Community-based Services



**Aneetra Gilbert  
AD Community-based  
Services**



All intakes to the Wetzel-Tyler Youth Reporting Center were White Non-Hispanic.



## **Wood County Youth Reporting Center**

### **Overview of Wood County YRC**

The Wood County Youth Reporting Center serves youth of Wood County. WCYRC is a community based program that serves as an alternative to detention and/or residential placement. We have tailored the program to serve the needs of the court system in Wood County. The youth referred into the program come from Wood County, and are on probation or an improvement period through probation.

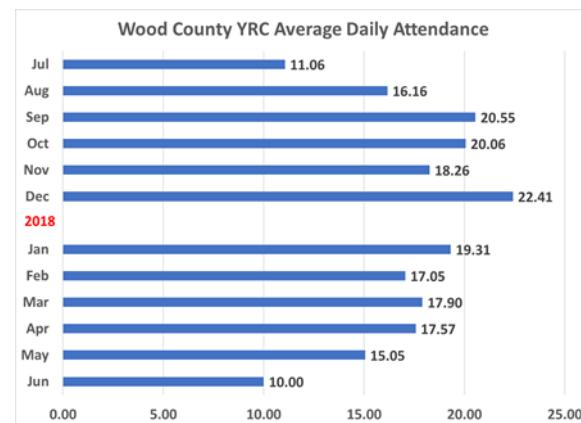
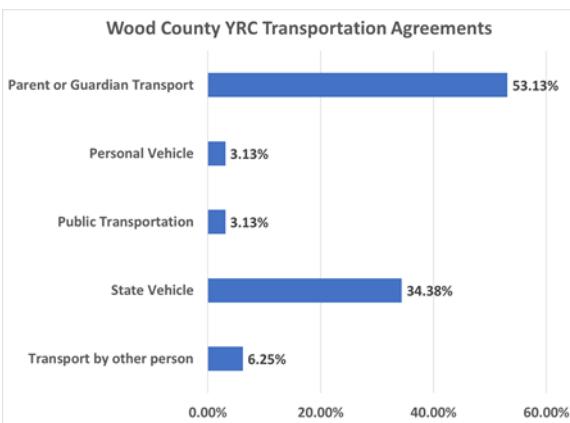
### **Outings**

- Parkersburg Art Center
- Workforce West Virginia
- Vienna Public Library
- Wood County Public Library
- South Parkersburg Public Library
- Lincoln Adult Education Center
- Bodies Revealed display of the Human Body
- The California House

### **What's New...**

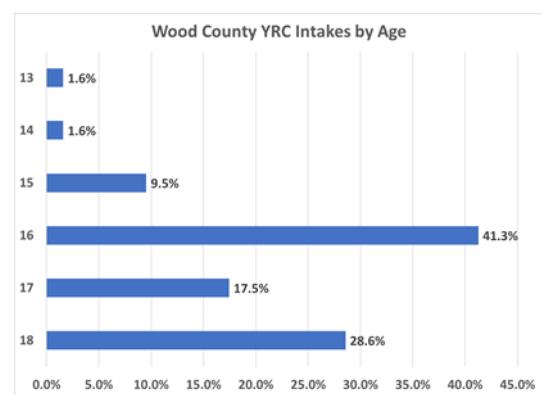
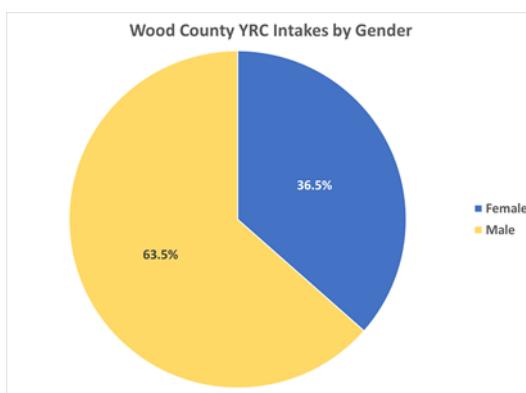
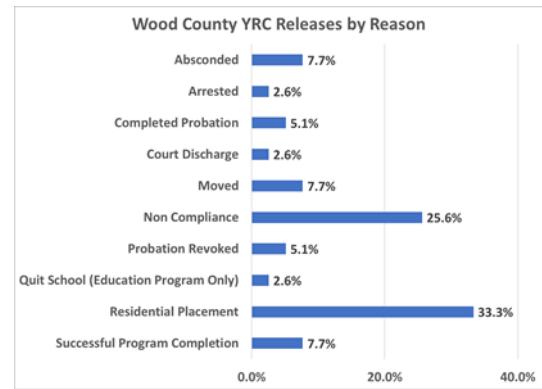
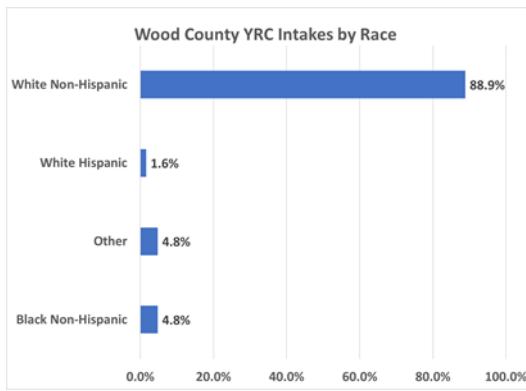
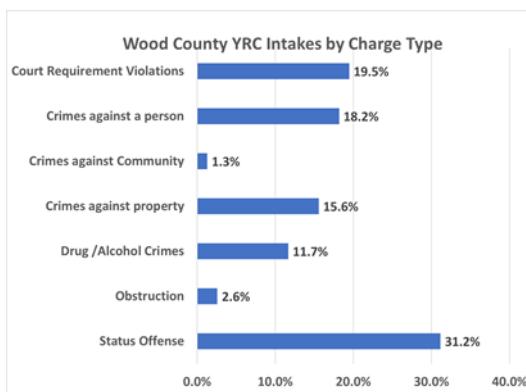
Tricia Holland from the Office of Developmental and Transitional Programming began working with the WCYRC assisting youth in transitioning into the YRC and as part of WCYRC aftercare. WCYRC was chosen to pilot the Criminal Justice Institute (CJI) Framework and the Youth Empowerment Study. WCYRC educational programming has grown to a size that has initiated discussion on moving to a larger location.

**Students completed more than 562 hours of community service.**





**Jacqueline Martin**  
Program Director



## **Community Supervision Program**

The Division of Juvenile Services offers a Community Supervision Program (CSP) with and without electronic monitoring (or EM) in Kanawha, Lincoln, Raleigh and Boone Counties. It is an intermediate community-based program designed to restrict the activities of offenders in the community. This program allows offenders to remain in their homes, go to work, run errands, attend school, and maintain other responsibilities. However, their activities are closely monitored (either electronically and/or by frequent staff contacts) to ensure that they are complying with the conditions set by the court. Offenders placed on home detention are restricted to their residence for varying lengths of time and are required to maintain a strict schedule of daily activities. There are two types of Community Supervision: pretrial and post adjudication. Pretrial programs use this model as an alternative to detention to ensure that individuals appear in court. Post adjudication programs use this as a sanction that is more severe than regular supervision but less restrictive than incarceration.

Participants in the Electronic Monitoring Program by county:

**Boone: 58**

**Kanawha: 40**

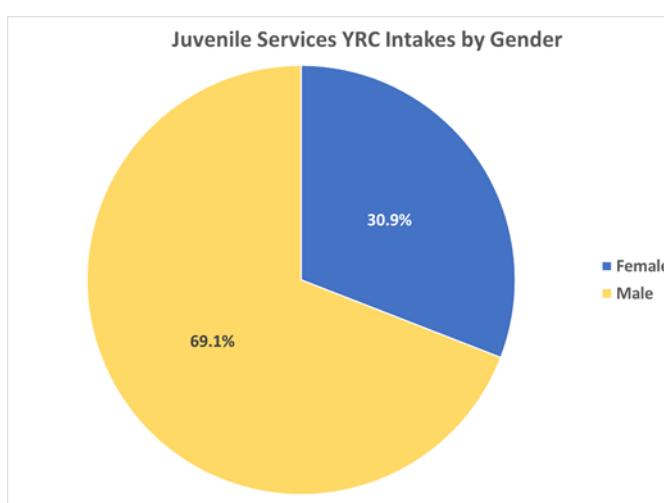
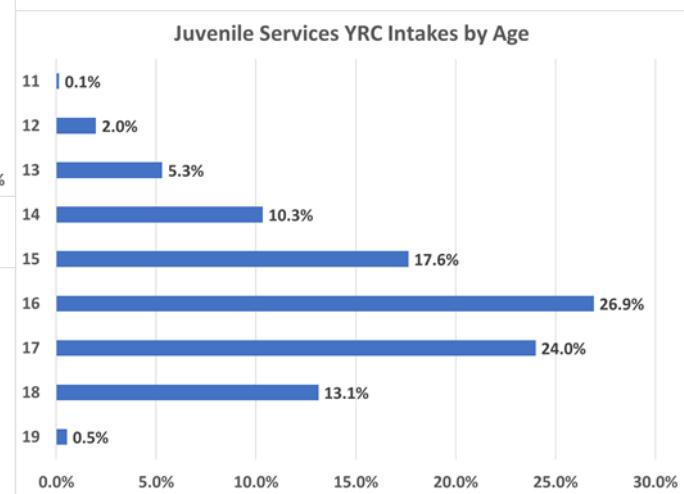
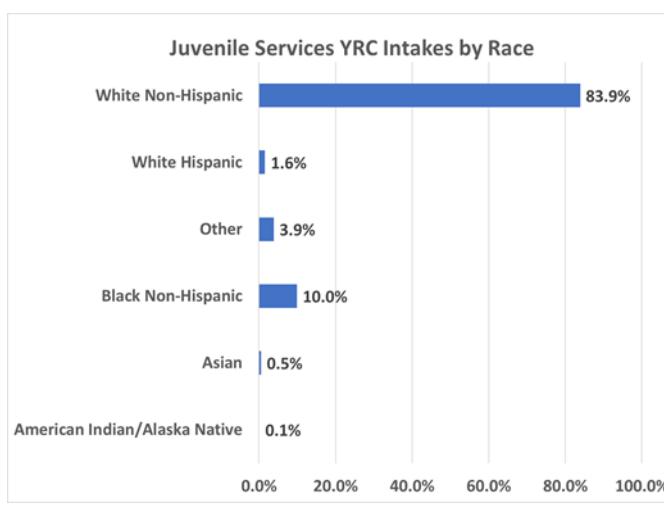
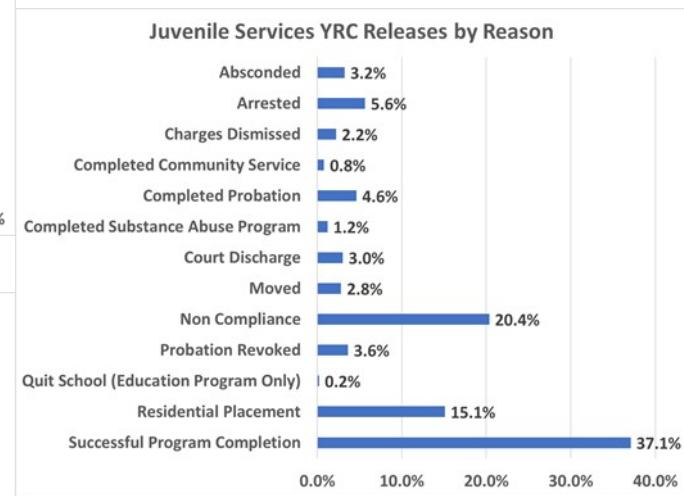
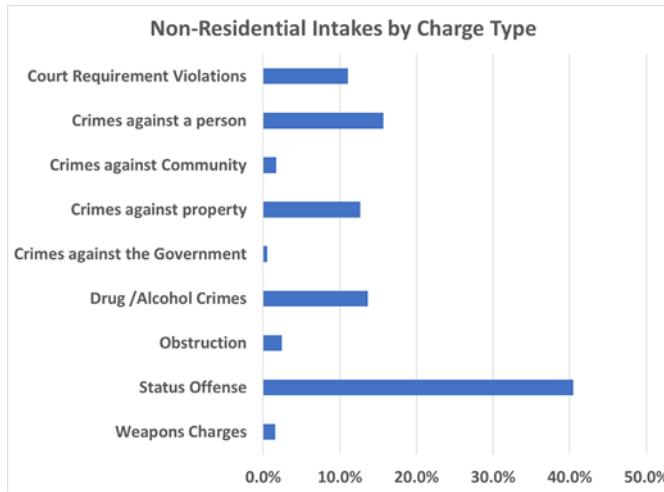
**Raleigh: 11**

**Lincoln: 7**

### **Target Population**

CSP excludes serious and violent offenders from participation. The diverse types of offenders in the CSP call for degrees or levels of restriction. The first level (curfew) requires the program offenders to remain at home every day at certain times. The second level (home detention) requires offenders to remain at home at all times except for pre-approved and scheduled absences, such as for work, school, treatment, church, attorney appointments, court appearances, and other court-ordered obligations. The most restrictive level, calls for 24-hour-a-day home confinement, except for medical appointments, court appearances, and other activities specifically approved by the court.

## Community-based Services Statistics



## Regional Directors



**James Goddard**  
Regional Director

In an effort to streamline the supervision and provide guidance to the eight smaller facilities, the Division of Juvenile Services has a regional approach. This was accomplished by splitting the State into a Western Region and an Eastern Region.

### Western Region

Jim Goddard is the Western Region Director, which consists of the Ronald Mulholland Juvenile Center, Lorrie Yeager Juvenile Center, Tiger Morton Juvenile Center, and the Robert Shell Juvenile Center.

In addition, he is the Policy Committee Chair and is responsible for the continuing revision of the Division's policies. This is done with input from all facilities in the Agency by rotating facility directors/designees to serve on the policy committee. ACA Standards and revisions, PREA mandates, Performance-based Standards (PbS), and current national trends in Juvenile Justice as well as agency goals, have been foremost in our thinking as policy directives are developed. Policies have been changed and revised to correct deficiencies in existing policies, to provide clarification in key areas, and provide guidance on new programs as they develop.

Responsibility for the regional hearing officers also falls under Mr. Goddard. Having regional hearing officers who work for Central Office rather than having one in each facility has been a very effective change for the Division. This move was made to make the hearings timely, impartial, reduce errors in the disciplinary process and to ensure adherence to DJS policy.

Another area of responsibility is our state wide mobile maintenance crew. They have completed several jobs across the state. From pouring concrete sidewalks to installing camera systems, this maintenance crew has saved the Division money in the area of specialized maintenance. We hope to continue to use this crew in the future for several projects that are currently in the planning stages.

## Eastern Region

Stacy Rauer is Eastern Region Director, which consists of the Vicki Douglas Juvenile Center, Chick Buckbee Juvenile Center, Gene Spadaro Juvenile Center, and the Sam Perdue Juvenile Center.

Stacy is a permanent member of the policy committee and brings her perspective and experience to help balance the policies.



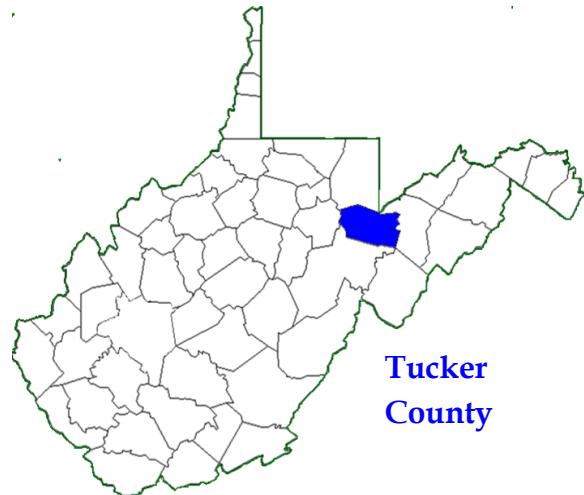
**Stacy Rauer**  
Regional Director

Ms. Rauer is also responsible for the Division's Quality Assurance Program. This includes developing audits and overseeing the process to ensure compliance with Division, State, and Federal standards. The program will use data to make improvements within the operations of the facilities and treatment of the residents.

Ms. Rauer was the liaison for the technical assistance grant for Reducing the Use of Isolation of residents within the Division. Since the conclusion of this grant, Ms. Rauer is continuing the staff committee, which has now been named the "Positive Development Committee". It has representatives from all facilities and reviews data, ideas for change to improve the data, trainings, and positive events happening at each facility.

In addition, Ms. Rauer is the Division's Movement Coordinator overseeing all resident movements within the division. This position streamlines and organizes resident movement while keeping safety and security in mind for all facilities within the division.

## Kenneth "Honey" Rubenstein Center



Dan Dilly  
Superintendent



The Kenneth "Honey" Rubenstein Juvenile Center. The Rubenstein Center is a 70-bed, minimum custody facility for male offenders in Tucker County, West Virginia.

Providing service to the local communities has always been an important function of the Rubenstein Center. In addition to building Blackwater Falls State Park, residents used to work for individuals in Davis and Thomas in the early 1960's. During the flood of 1985, residents were a major part of the clean-up in Tucker County. To this day, cadets continue to perform community service and work details throughout the county.

The Rubenstein Center Program focuses on leadership, accepting responsibility, and providing the necessary skills to return to the community as a successful responsible citizen. To achieve this we take a team approach and utilize a Unit Manager, Case Manager, Counselor I, Counselor II, Recreation Specialist, and Therapist. As a team we believe all Cadets need structure, accountability, and an opportunity to grow as an individual. To ensure these key components are met, all Cadets have a rigorous schedule that starts off with physical training. Cadets' appearance must be neat and orderly. All Cadets are held accountable by staff twenty four hours a day, seven days a week. To promote and reward positive behavior all Cadets are on a phase system where they have an ability to advance.

Our Group Leaders (Correctional Officers) continue to run at least three weekly peer groups where Cadets discuss positive accomplishments as well as problems they have encountered and ways to handle those problems appropriately in the future. In these groups, Cadets also help each other utilizing positive peer pressure and newly acquired positive leadership skills.

Every Cadet also has an individualized Case Management Plan that is created with the Cadet by the Case Manager. This Case Management Plan gives the Cadet and treatment team a plan of action. This plan includes areas such as vocation, recreation, community service, therapeutic groups, and individual goals.

.

## Annual Report: Fiscal Year 2018

The Correctional Counselors and therapists provide all Cadets with treatment programming based on their individual needs and their LSI assessment. Cadets are typically enrolled in groups such as anger management, victim awareness, criminal and addictive thinking, parenting, substance abuse education, peer relations, tobacco cessation, and life skills. The Rubenstein Center now has Cadet Council meetings held quarterly. Correctional Counselors also provide support to Cadets with their day-to-day living and role model leadership skills.

Our contracted Therapists conduct specialized individual, group, and family sessions. Substance Abuse remains a vital component and therapists deliver a three phase, fourteen week group that is designed to engage Cadets with Substance Abuse/Addiction issues. The group is comprised of individual and group sessions and is tailored to the individual's needs.

Performance-based Standards (PbS) is a data-driven improvement model that holds juvenile justice agencies, facilities, and residential care providers to the highest standards for operations, programs, and services.

Rubenstein Center had the first meeting regarding participation in Performance-based Standards (PbS) since August 2012. Two months later, we completed our first report period. Information is gathered all year and reported In April and October each year. The Rubenstein Center is currently at Level 3 of 4.

A few ways The Rubenstein Center has benefited by participating in PbS is the implementation of new trainings for staff. We have decreased contraband and injuries due to the reports generated from PbS with locations, times and dates per incident.

Community Service: During this past fiscal year, residents performed more than 6,000 hours of community service including Adopt-A-Highway and provided community service to Canaan Valley State Park, Camp Kidd 4-H Park, YMCA Camp Horseshoe, Tucker County Veterans Association, Tucker County Animal Shelter, Mountaineer Days, Alpine Festival, Art Spring Festival, Cortland Acres Nursing Home, Centennial Roadside Park, Dryfork Recreation Center, Tucker County Senior Centers, Davis and Thomas Volunteer Fire Departments, Tucker County Schools, the community centers for the towns of Thomas and Davis, the local food pantry through the Blackwater Ministerial, Holly Meadows Golf Course, Blackwater Falls State Park and the cities of Thomas, Davis, Hendricks, and Parsons.

Cadets of the Rubenstein Center also continue to gain work experience through different types of job opportunities available to them. All Cadets, at some time during their stay, will work on an unpaid crew in our kitchen and laundry departments. Some Cadets also work on paid crews with Blackwater Falls State Park, and/or with the City of Thomas. Cadets continue to be rewarded for positive behavior through special activities and off-campus activities. We have holiday parties for the Cadets, a Christmas Play, cook-outs, field days, ice cream socials, popcorn, a Super Bowl party, movies, etc. Off-campus rewards include fishing, hiking, camping, mountain biking, skiing, sleigh riding, and the viewing of fireworks.

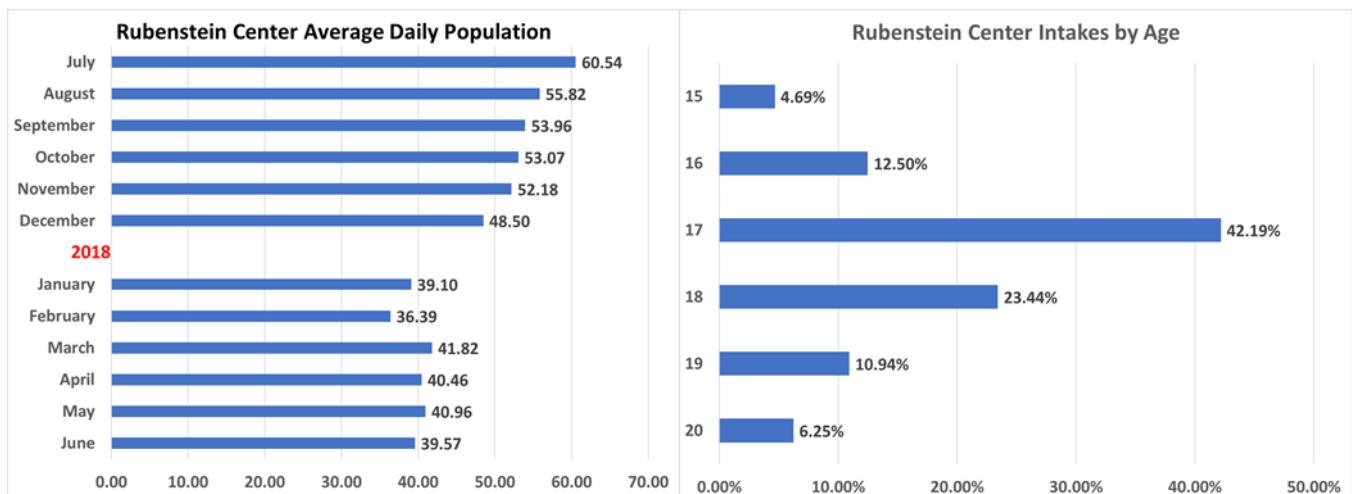
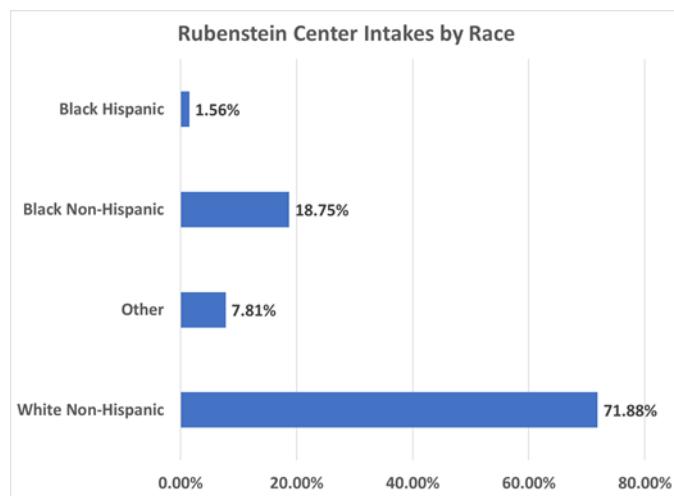
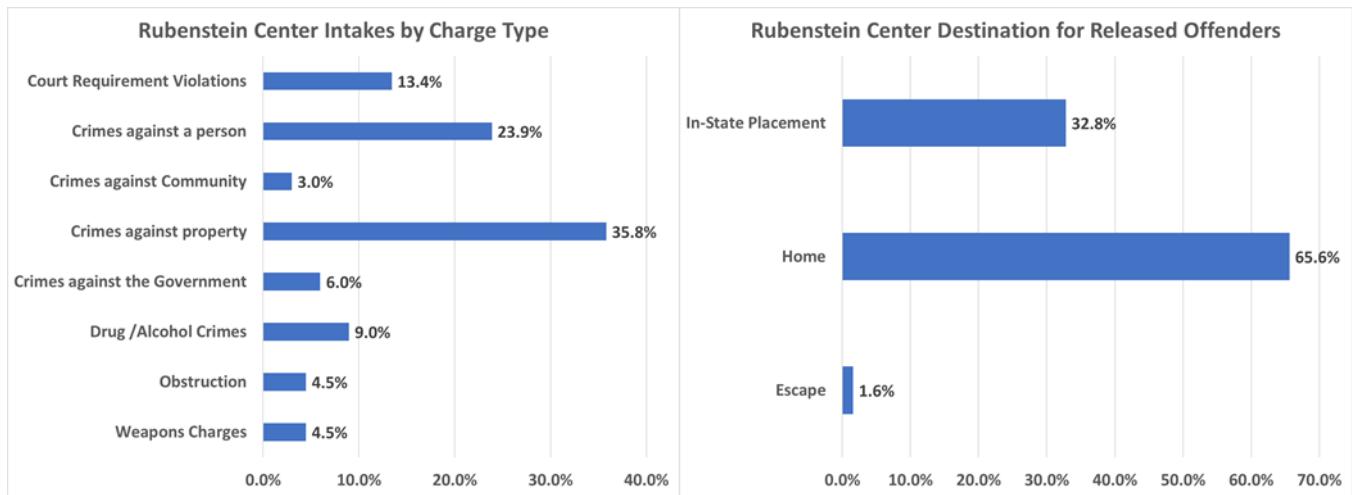
The Rubenstein Center also offers have a variety of recreational activities to the cadets. On grounds they have a full sized basketball court, a pool table, a universal weight machine, volleyball net, softball field and horseshoe pits. Cadets are also taken off grounds for various recreational activities including field trips to Douglas Falls, Coketon Coke Ovens, Olson Tower, Wind Turbines, Blackwater Falls, hiking, fishing, Run-For-It, scenic drives, camping trips, and the RC Honor Guard participation in numerous parades and events. Cadets are provided an option to attend weekly bible study in addition to semi-annual church services.

During this past fiscal year, Cadets continued to be involved in Therapeutic Recreation. Some of the activities participated in include: Team Building, Nature Walks, softball, basketball, swimming, fishing, and skiing. Therapeutic recreation gives an opportunity for individuals to share their experiences within the context of a small group; to give and received feedback; and to gain a broader perspective of a multitude of ways. These types of activities impact people who come from diverse backgrounds and perspectives.

All activities that are completed usually end in a debriefing session in which the participants are in control of their own level of disclosure. Participants learn more effectively when they have control and when they are having fun. Some of the skills the residents have learned through Therapeutic Recreation include leadership, teamwork, communication, listening, problem solving, improving self-esteem, learning awareness of self and others, how to relax, sportsmanship, trusting, overcoming fear, and social interaction. Lately the Therapeutic Recreation program has encouraged residents to explore music and develop healthy hobbies and interests. In some of the more adventurous activities, there has also been emphasis on positive risk-taking and decision-making.

## Field Trips, Guest Speakers, and Educational Aptitude Testing

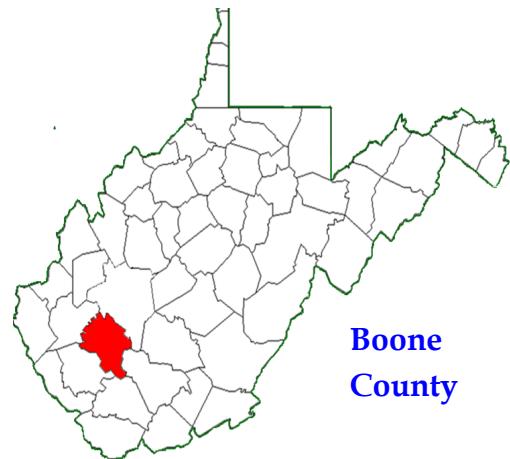
1. Religious services provided were: Rock of Ages Prison Ministries, Gideon's Bi-Weekly, Church Services held by New Life Ministries, and Bible Study Groups held by Paul Poling.
2. WV ABCA brought the DUI Simulator on site.
3. Pauletta Cousin, Recreational Director/Naturalist from Blackwater Falls State Park was on grounds to teach Wildlife Education.
4. Cortland Acres Nursing Home residents were on site for a social visit.
5. Parenting and Mind in the Making offered by Tucker County Family Resource Network.
6. CPR/First Aid Training offered by Board of Education RN Kathy Dibacco.
7. Introduction into Falconry offered by the Waybright Family.
8. Continue to administer ASVAB and ACT Tests. We had our first Auto Technology student pass ASE Certification tests.
9. Cadets participated as pages in the WV Legislature in March 2018.
10. Assisted students with college applications and financial aid
11. Participated in College Day at D&E College
12. A variety of field trips were conducted, including: Trips to NASA in Fairmont for rocket engineering and design workshops; ; visiting Spruce Knob Save Our Stream Watershed and Orienteering Workshop; Green Bank Observatory and Hovatter's Zoo.
13. Collaborated with NASA to continue the STAR Robotics Program at the school, which allowed students to construct robots and utilize VEX software to learn programming skills.
14. Recognized 57+ graduating students with commencement exercises at the end of the 1st and 2nd semesters. Academic and Career & Technical awards were issued for each academic quarter during facility wide ceremony
15. Carpentry class completed a variety of community service projects, including building a trash bin for the Flanagan Hill Community Center, a High Tunnel & Pavilion for TVEMS, education modular for the Donald R. Kuhn Center.
16. Continued to increase communication with parents by implementing a phone conference within a month of arrival and mailing home progress reports every two months. Conducted MPUs on each student.
17. Continued to implement Simulated Workplace in the CTE classes and use CTE uniforms in the classes.



## Donald R. Kuhn Juvenile Center



**Brian Semenie**  
Superintendent



**Boone  
County**



Donald R. Kuhn Juvenile Center (DRK) is a 48-bed detention center and a secure commitment facility. Central administrative, medical, recreation, maintenance and food service unit maximize the center's economical use of resources.

DRK houses two (2) separate populations; commitment and detention. We offer the best programming and services available to them. Counselors develop individualized treatment plans and work regularly with residents to provide supportive counseling sessions based on target risk areas. Treatment staff remains attentive to meeting the facility, division and state guidelines for these residents. We pride ourselves in accepting the challenges of meeting deadlines as well as the expectations from the courts that entrust their juveniles to us.

We continue to offer a variety of behavior management techniques which allows resident involvement with incentives, rewards and consequences. Their level of compliance and behavior phase level that they maintain dictates what they receive each week and if they are eligible to attend events which include structured movies, games, MP3 players and snacks. The most popular methods are their commissary earnings and regularly scheduled reward parties. We are always seeking to add new incentives for those that achieve and maintain our highest behavioral levels including opportunities to be selected for work crew. Residents who are eligible help clean Madison Park, Downtown Madison and the Madison Civic Center. They are also eligible to assist the Danville Fire department with cleaning fire trucks and their building. Residents unable to leave facility grounds can assist with on-site duties such as washing vehicles, painting and cleaning the facility.

Outside agencies and groups have provided educational and recreational opportunities during the past year, including:

- Veteran Affairs - Discussed military service, recruitment opportunities and provided printed information about the Armed Forces.
- The Chapmanville Public Library - provides DVDs and specialized books approved by treatment staff for residents.
- Various Local Church Groups/Organizations - Provide religious services on a weekly basis and donates food and hygiene items to the residents.
- Cornerstone Family Interventions - Provides weekly parenting classes to residents with children.
- The Olive Tree - Volunteer initiative that focuses on commitment residents' release times and plans aftercare/employment opportunities during their weekly meetings.

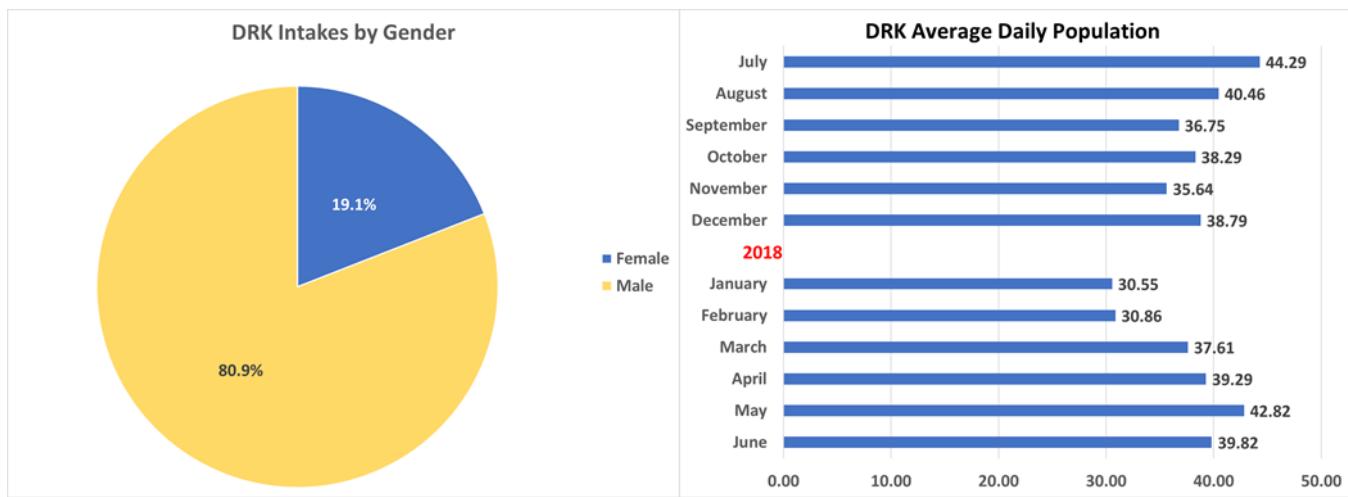
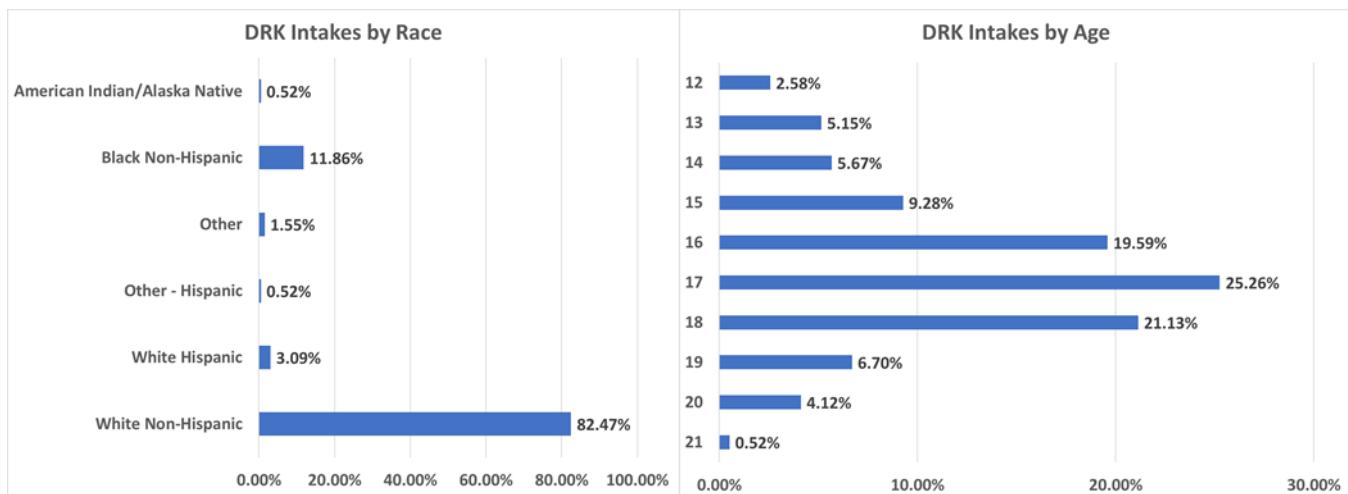
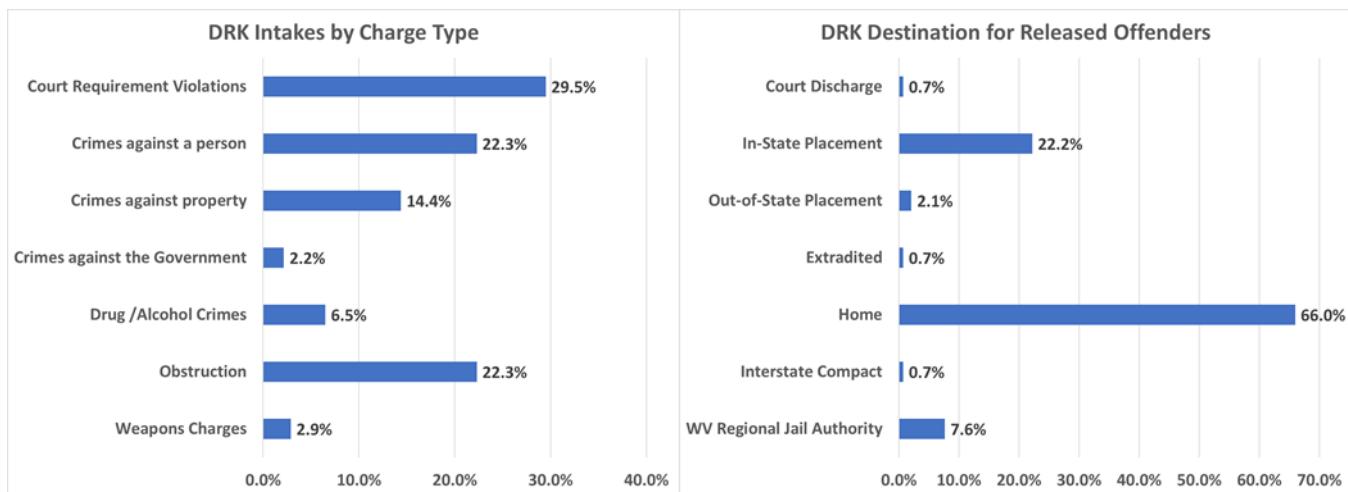
# Donald R. Kuhn Juvenile Center

## Achievements for Fiscal Year 2018

- New fencing was erected around the facility.
- New popcorn maker, snow cone maker, and cotton candy maker for the residents.
- New heating/cooling unit for conference room, education classroom, and captain's office.
- Painted all floors on the North Hall.
- Replace storm pumps in drainage system and sewage plant.
- Steel ceilings have been installed in some rooms.

## Goals for Fiscal Year 2019

- Replace heating/cooling units for administration area and second education classroom.
- New flooring for conference room and administration area.
- New roofing for the entire facility.
- Complete repainting of the facility.
- Installation of steel ceilings for all resident rooms.
- Repairing the sewage plant that lies next to the main building.
- Upgrade outside lighting in the parking lot and around the perimeter.
- Reseal and stripe the parking lot.
- Install new doors for the gym, dining room, and showers.
- Install twelve (12) new cameras in areas where coverage is insufficient.
- Replace high-mileage and often-repaired vehicles.
- Upgrade or replacement of the COMTEC system.
- Create more staff incentives to keep staff focused and engaged with residents.
- Installation of emergency lighting for the day rooms.



## J.M. "Chick" Buckbee Juvenile Center



**Barbara Spaid**  
Director



J.M. "Chick" Buckbee Juvenile Center (CBJC) is located in the eastern panhandle of West Virginia in Hampshire County. The hardware-secure facility currently houses male commitment and detention juveniles. Residents receive educational, psychiatric and medical services. Our treatment staff provide group counseling sessions as well as being available to residents on a one-to-one basis for any individual counseling needs.

We have a staffed medical department which is current on NCCHC accreditation (since November 2009) and provides daily nurse sick call as well as visits from the facility physician twice weekly. Residents are up to date on all immunizations coordinated through the Hampshire County Health Department. Residents receive off-site dental care provided by a community dental practice.

Our on-site mental health staff provide individual and group counseling sessions for our residents. The psychologist also incorporates family therapy sessions when necessary as part of his treatment plans/goals. Psych-line calls by a mental health doctor are conducted weekly.

## **Treatment Highlights and Goals**

Over the past year, due to one resident's high level of improvement and trustworthiness, we assisted him in securing a job at the local grocery store. Correctional staff escorted him to and from work according to his schedule. The court ordered his release upon his turning twenty-one years of age. In anticipation of this, he was allowed the opportunity to rent a small apartment downtown where he could live upon his release and continue his employment.

This is not a program for all residents, but we are eager to assist qualified residents in any way possible to make their release back into the community a successful transition.

We are reducing incidents of isolation of residents (as a sanction), by utilizing work detail and loss of privileges and/or free time. We are also utilizing behavior contracts in enforcing behavior modification and in recognizing positive behavior.

## **Special Events**

For Independence Day, residents participated in patriotic window painting.

Fall Season: Residents had a Halloween party and a Thanksgiving window painting contest was done along with the customary Thanksgiving meal. Cards were sent to soldiers for Veterans Day.

Christmas: A traditional Christmas theme was observed, including a meal, decorations, and a Christmas program done by a local church.

New Year's Day: Each resident was treated with a meal from McDonald's.

Winter Season: Residents were treated to a Super Bowl party which included contests with prizes awarded.

Spring Season: Easter Dinner was provided on March 30. Resident's made Mother's Day cards and there was an ice cream social on Memorial Day.

# J.M. “Chick” Buckbee Juvenile Center

## Staff Highlights and Goals

Due to the corrections staffing crisis across the state, we have aggressively ramped up our recruiting efforts by scheduling more interviews, testing candidates, following up on contacts, reporting, corresponding or calling candidates and attending job fairs in an effort to fill the vacant security staff and support staff positions. We have been successful in that we have six candidates *pending* for those positions, however, we still have some work to do to get our staffing up to optimal levels.

Management selects an Employee of the Quarter based on attendance, attitude and job performance. Employees of the Quarter receive a certificate, a designated parking space as well as a gift card from a local convenience store. Employees chosen for this award cannot be a member of the facility supervisory staff. Winners for this year are as follows:

July 2017	COII Brandon Knaggs
October 2017	COI Kenneth Harbeson
January 2018	COII Peter Howard
April 2018	Judith Berg, Cook

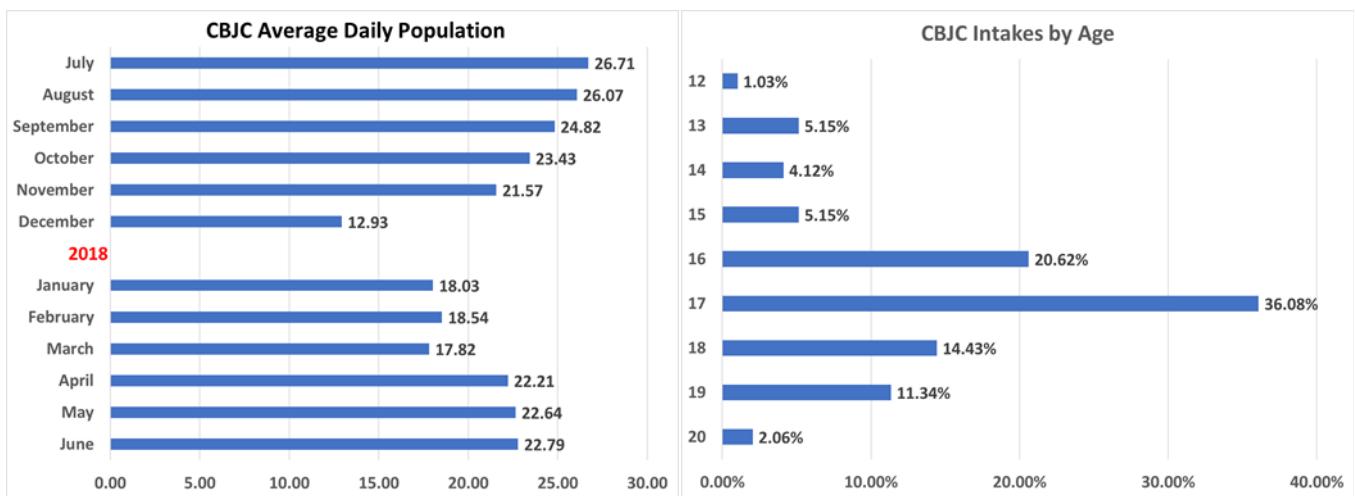
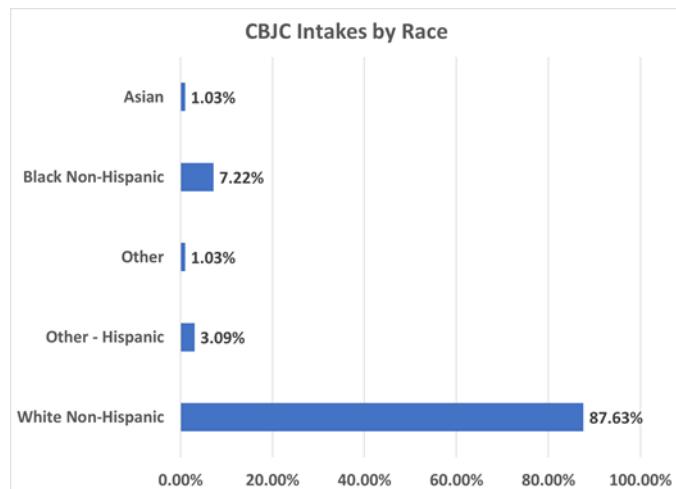
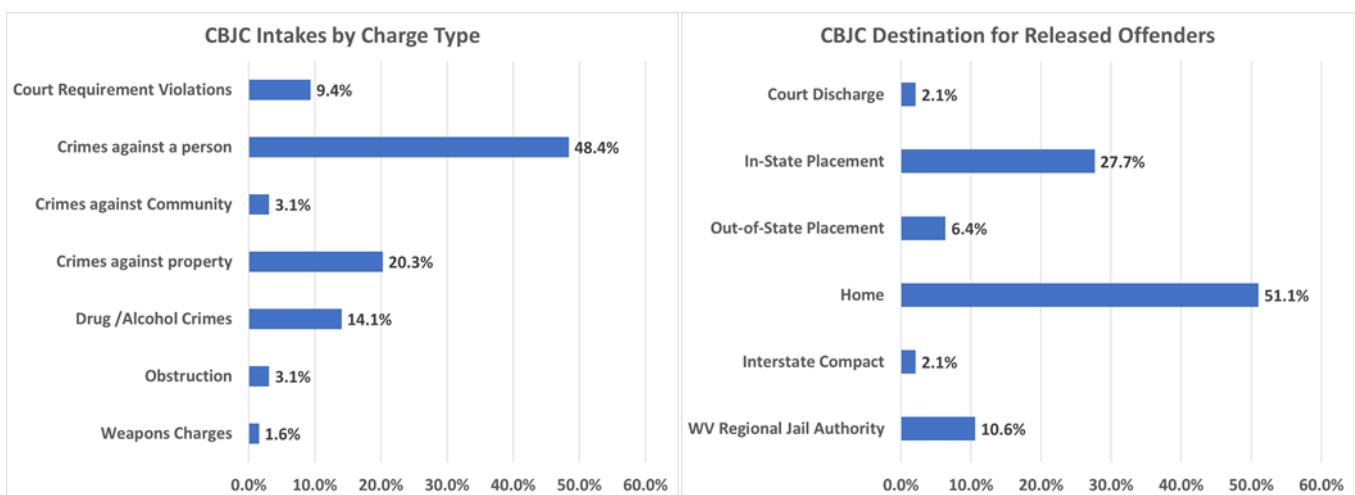
## Facility Improvements and Future Projects

The following improvements and repairs were made to the facility this fiscal year:

1. Repaving the parking lot, driveway and a new walkway around the building perimeter.
2. Painting the individual rooms and shared living spaces in each unit.
3. Purchase and installation of sprinkler in new walk-in freezer.
4. Installation of new carpeting in our Central Control and dayroom; vinyl planking in the administration area.
5. Installation of duct work in the administration area to eliminate excessive moisture.

Future improvements in the upcoming fiscal year:

1. Painting of the remaining hallways, corridors, cafeteria and dayroom.
2. Purchase and installation of cooling system for our equipment room (BRIM requirement).
3. Replacement of rooftop HVAC units as necessary.
4. Purchase and installation of a new telephone system.



## Gene Spadaro Juvenile Center



**Timothy Meadows**  
Director



Gene Spadaro Juvenile Center is located in Mt. Hope Industrial Park, Fayette County, West Virginia. The facility was named after Coach Gene Spadaro from Mt. Hope High School who has a history of changing many lives of youth in the community by promoting change and positive development. GSJC follows the same mindset today offering guidance to grow and promoting the idea of making positive choices.

The Gene Spadaro Juvenile Center is a 23 bed detention facility for delinquent males and females up to the age of 21. While the youth await placement, commitment, referral or transition back to home, the youth will participate in group and individual counseling in areas such as life-skills, substance abuse, anger management, peer relations and therapeutic recreation. GSJC prides itself on running the facility with a full treatment team that includes the services of a full-time on-site therapist, a Case Manager, and four Counselors. GSJC residents are offered daily large muscle activity both in the full indoor gym and outside recreation yard. Weekly religious and spiritual services are offered to residents. Continuing education is required for residents and provides the opportunity to continue in academics and allow for a smooth transition back to public school or placement. During school breaks, the center searches for motivational speakers and different activities such as games and competitions with staff and resident participation, to promote positive interaction inside the facility. GSJC recognizes and attempts to provide all the normal holiday activities here at the facility. We encourage family involvement through phone calls, family visits, and our yearly Christmas banquet where the family is invited to attend. Our staff provide security, promote communication and mentor to youth in our care.

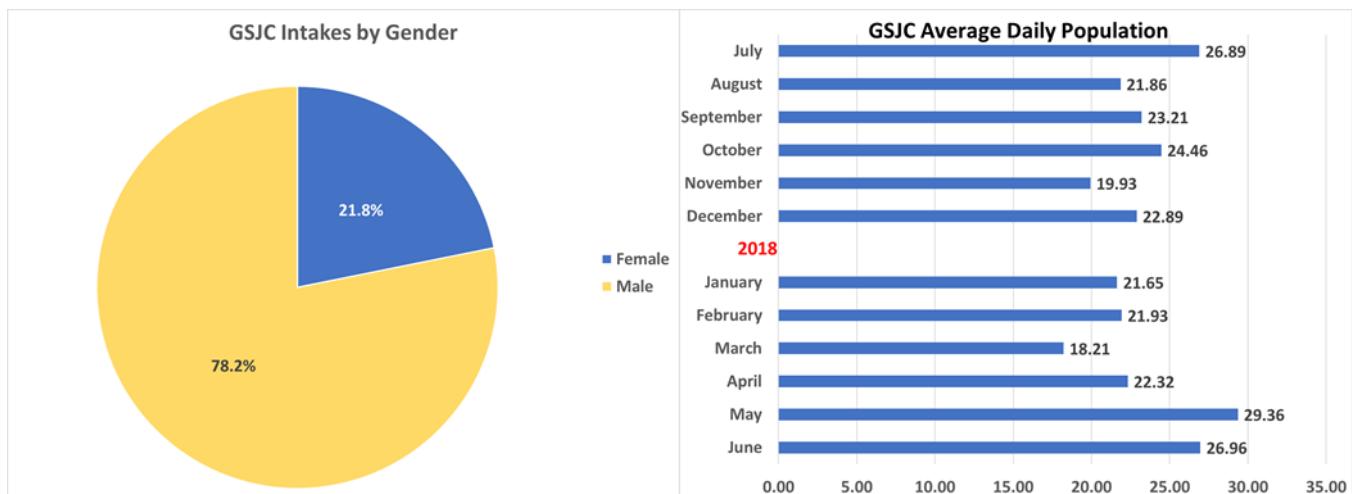
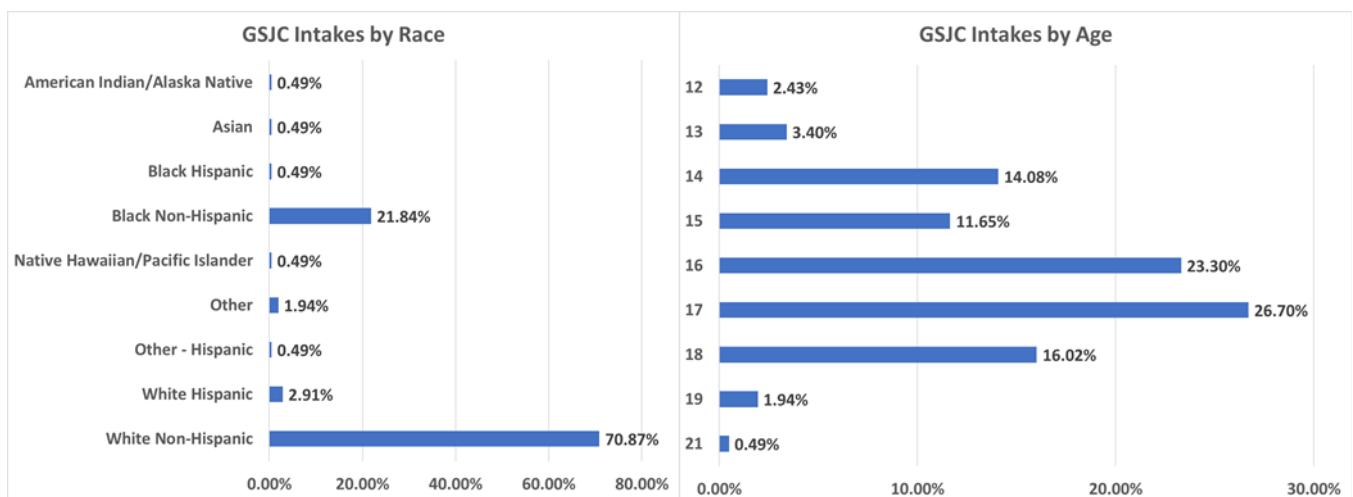
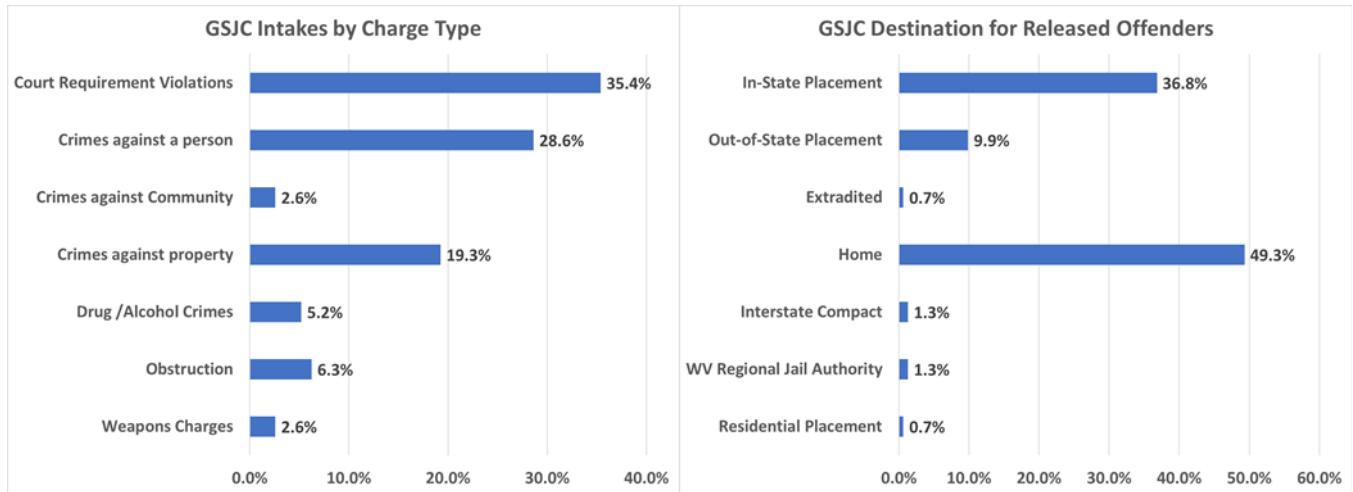
# Gene Spadaro Juvenile Center

## Accomplishments for FY 2018

- We placed a window port in base to make retrieval of security equipment quicker.
- Carpet was purchased and installed in resident unit areas, our dayroom and control room.
- Water treatment system was purchased and installed due to the high mineral content in our local water.
- Our parking lot was re-sealed.
- Director, Facility Supervisors and our Education Principal, participated in a full day seminar on Positive Behavioral Interventions and Support.
- Materials were purchased to build a roof shelter extension on our existing Maintenance building. This now provides cover for mowing equipment.
- Gene Spadaro Juvenile Center rewarded our high phase residents the opportunity to participate in organized games and activities at the Fall festival at Sam Perdue Juvenile Center.
- Partnered with Valley Community college, Concord University and New River Community College in job fairs, internships, facility tours and providing input at Academy of Careers and Technology of Beckley.
- DUI simulator was here at the facility in July for residents and staff participation.
- Replaced our Base touchscreen monitor to a larger size, speeding up mobility of movement throughout facility.
- Purchased and installed an Antenna Radio system, which provides long distance communication for our rural area transports.

## Goals for FY 2019

- Purchase and installation of Digital Video Recorder.
- Purchase of additional cameras for added security coverage.
- Purchase and replace all 23 resident room door locks and housing.
- Purchase and install 3 room doors on our female unit.
- Purchase paint for the exterior of facility.
- Continue our focus on treatment and incentive-based programming.
- Improve productivity at facility through training, fill all current staff vacancies, and continue to build a strong team atmosphere.
- Continue working to reduce isolation and the Use of Force within Juvenile Services. Being Innovative with ideas and incentives for positive resident behavior. creating other options of discipline to reduce isolation.



## Lorrie Yeager, Jr. Juvenile Center



Travis White  
Director



The Lorrie Yeager Jr. Juvenile Center (LYJC) is a co-ed, 24 bed hardware secure juvenile center providing services for youth who have been charged with a crime which would be punishable by incarceration if committed by an adult. LYJC offers a structured and secure setting while maintaining a strong focus on treatment and rehabilitation.

LYJC provides individual as well as group counseling based on high risk/high needs as identified by the Youth Level of Service/Case Management Inventory (YLS/CMI) (or the adult version, Level of Service/Case Management Inventory for offenders age 17 and older). Other assessments are administered if needed based on the results of the YLS/CMI. Comprehensive service plans are created based on results of such assessments to identify goals and objectives that are designed to help each youth receive the tools needed to re-enter our communities and be successful. Our treatment team consists of a Case Manager, (2) Correctional Counselor II's, (2) Correctional Counselor I's and a Licensed Therapist.

Each youth in our custody is provided with but not limited to the following services:

- Case Management
- Medical Services
- Mental Health Services
- Organized Therapeutic Recreation
- Educational Services
- Individual/Group & Family Counseling
- Religious Services
- Library Services
- Guest Speakers

LYJC utilizes a phase system as part of our Behavior Modification System which provides our youth with rewards when they demonstrate positive actions. This helps in teaching them to focus on the positives rather than the negatives. Our security team is made up of Correctional Officers who are highly trained not only in security but in treatment as well which allows them to provide the highest quality care to the youth in our custody.

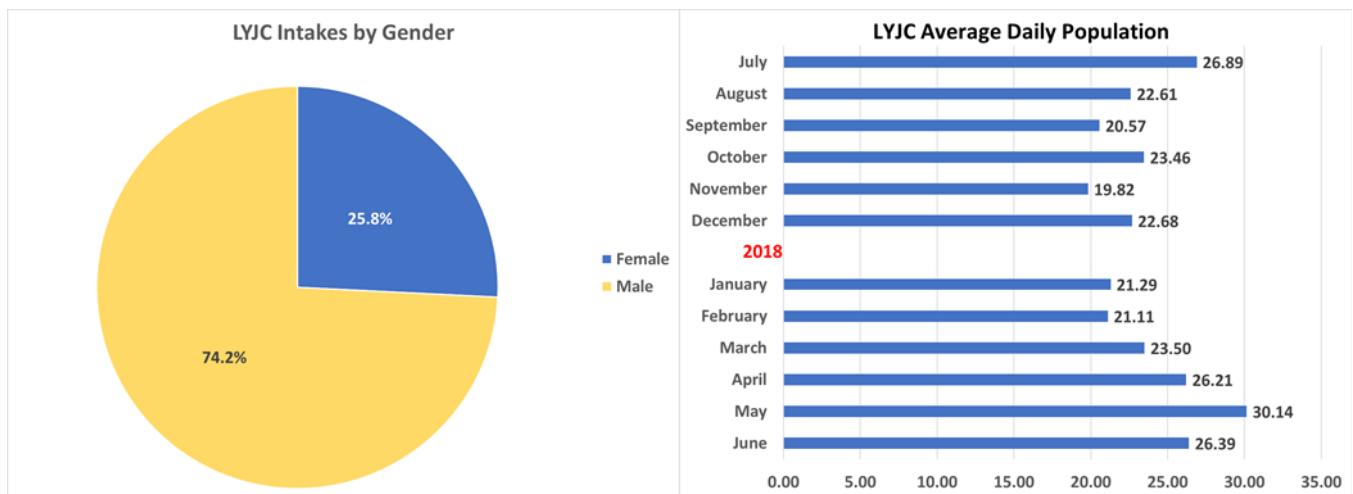
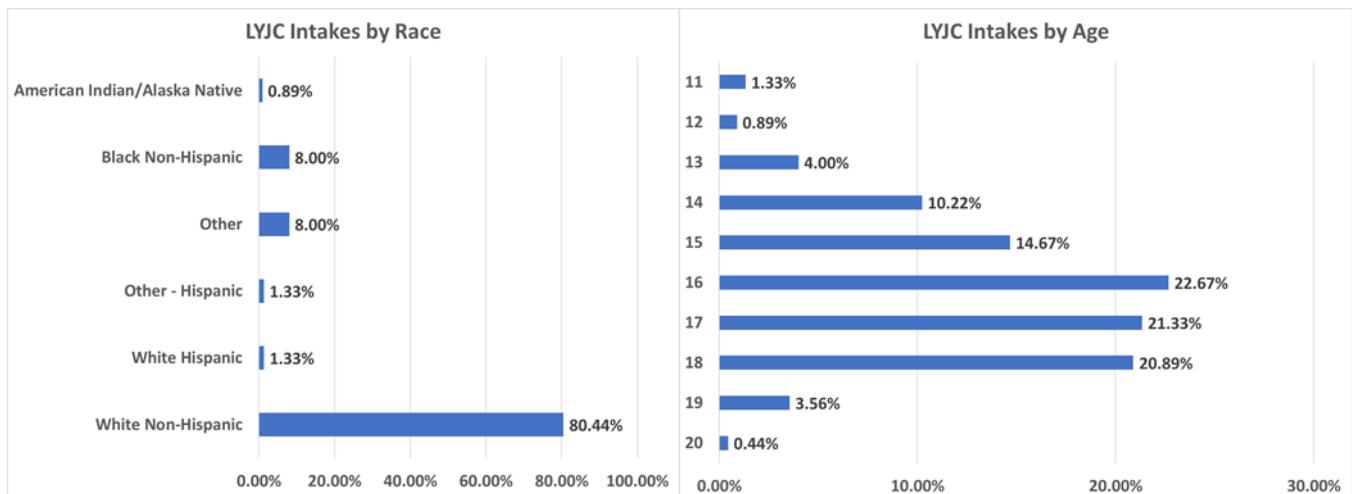
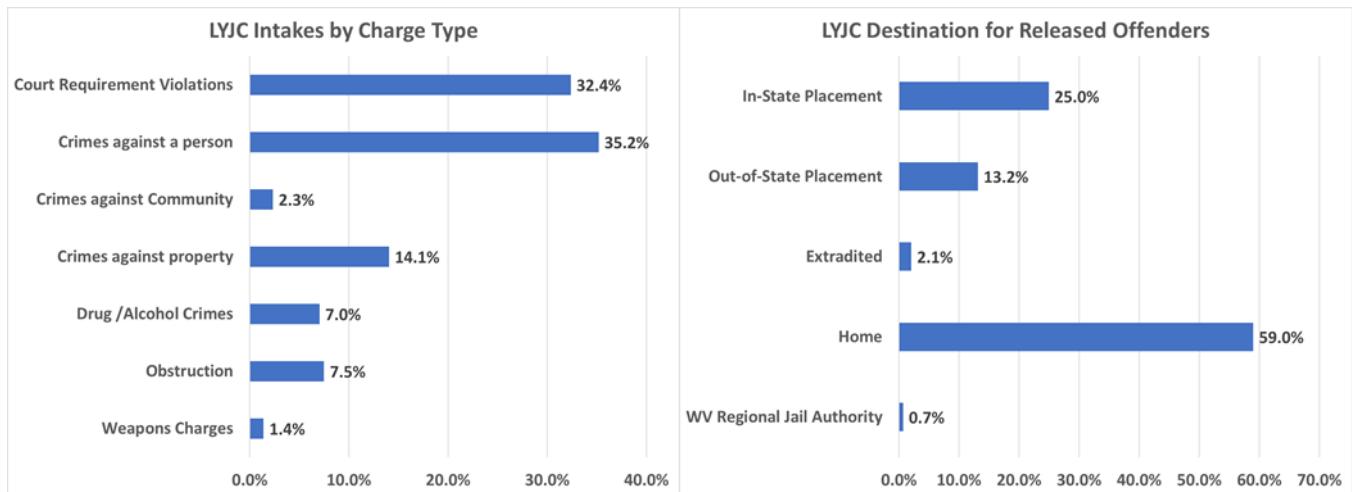
## Lorrie Yeager Juvenile Center

### Accomplishments for FY 2018

- Beginning construction of a donated High Tunnel Greenhouse, which will aid with maintaining agricultural learning for our youth.
- We have been able to introduce anger management, food preparation nutritional education classes and more with the help of the West Virginia University Wood County Extension Office.
- We resurfaced the facility parking area to provide a safe place for staff and visitors to park.
- Due largely to the dedication of staff to provide safe and respectful treatment of our youth, we have been able to greatly reduce the number of physical instances with our youth.

### Goals for FY 2019

- Continue to grow our agriculture program to include year round growing utilizing our greenhouse.
- Implement the Positive Behavioral Interventions and Supports (PBIS) reward system to continue to provide positive behavior rewards rather than negative behavior punishments.
- Continue to grow our treatment resources to help our youth learn positive ways of dealing with life's stresses.



## Ronald Mulholland Juvenile Center



Linda Scott  
Director



Ohio  
County



The Ronald Mulholland Juvenile Center (RMJC) is operated by Youth Services Systems (YSS) and contracted by the Division of Juvenile Services. We operate two programs within the hardware secure facility—a coed juvenile detention center and the Division's only female commitment program.

## Educational Accomplishments

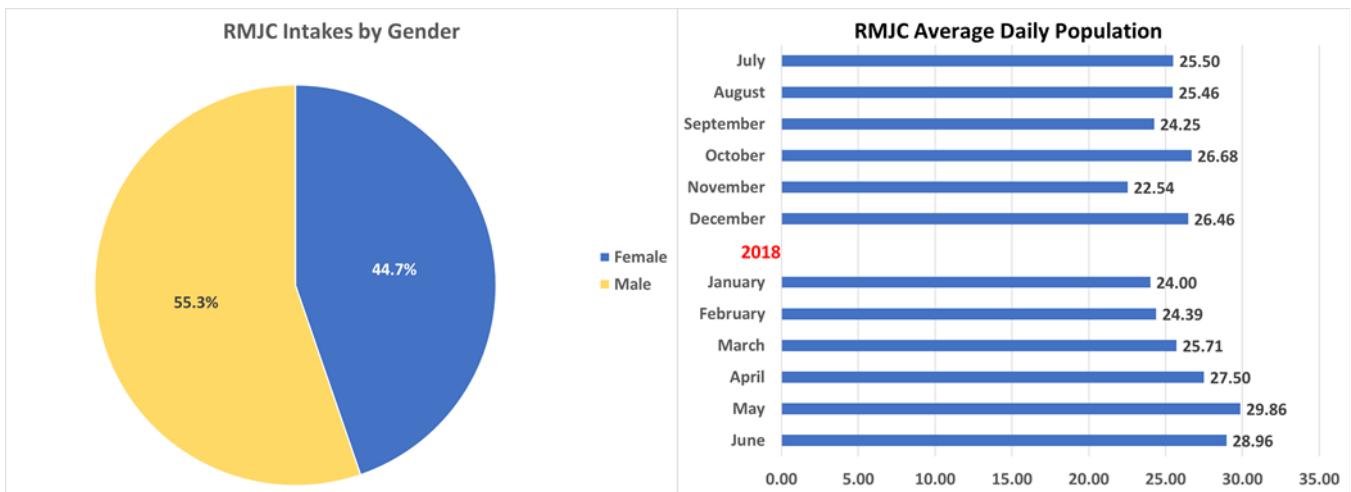
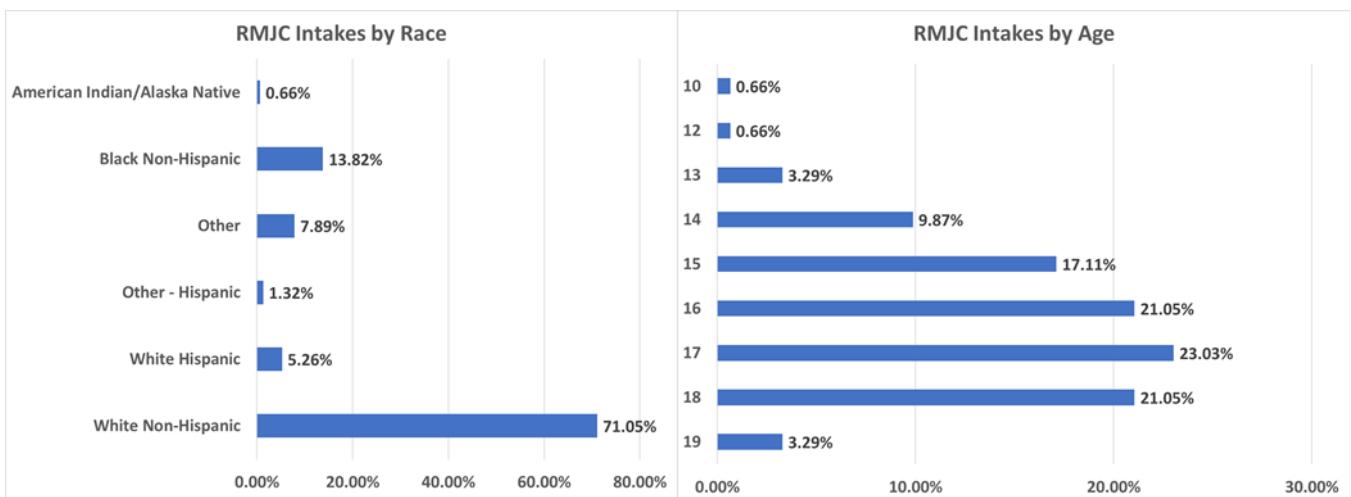
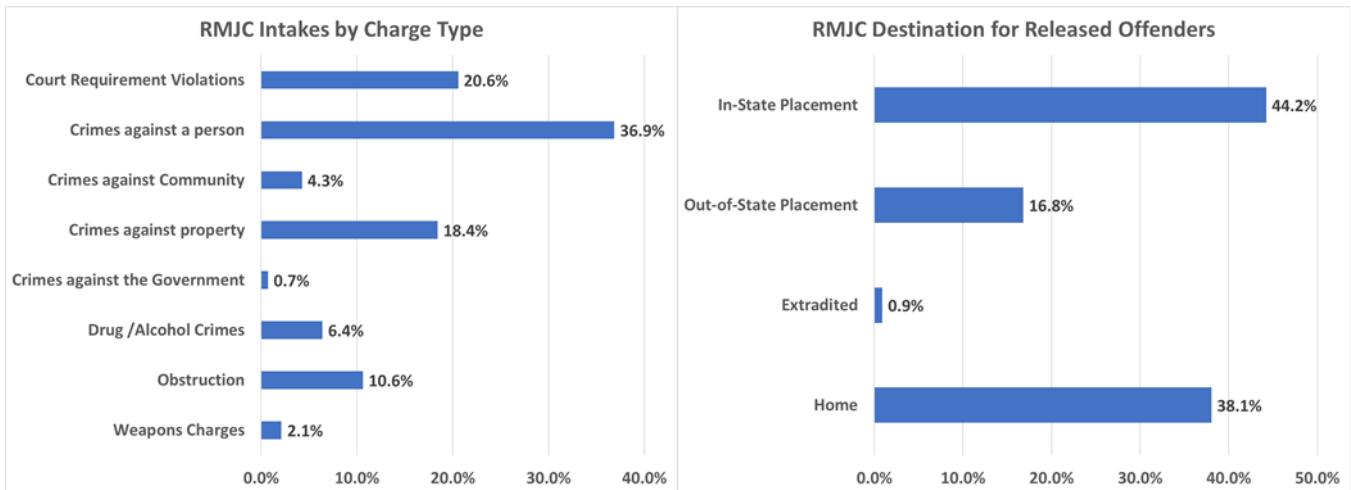
- During 2016-2017, one (1) resident received a high school diploma. Six (6) students earned a TASC certificate. Several students enrolled in the CIEL (Career Integrated Experiential Learning) Program. This program can only be initiated at OIEP (Office of Institutional Programs) schools. CIEL provides opportunities for students to test for multiple nationally recognized certifications while earning credit for relevant job concentration skills. These include Food Handlers, CPR, OSHA and many others.
- Three (3) students received OSHA certification, eleven residents received WV Hospitality certification, eleven (11) residents received Serv-Safe (Alcohol) certification, seventeen (17) residents received Serv-Safe Food Allergens certification, twenty-three (23) residents received CPR certification and thirty-four (34) residents received their Food Handler permits.
- The CIEL program will continue in the 2017-2018 school year when a new teacher is hired to fill the vacancy. Department of Education has the equipment to implement a Simulated Workplace within the school. The CEIL teacher will be responsible to do this. Our Book Club will start again in September with the Wheeling Jesuit Volunteers, in addition to reading, the students will do hands on projects each week. We will continue working with the Robots with Mr. Carpenter. The students will also have the opportunity to build and launch their own pop bottle rockets again this year. Students will also continue to add to the "There is only one you" rock garden outside by the pond. There are tentative plans for the students to participate in Social Studies/Science Fair.
- Department of Education is planning to have a fall and spring open house, no dates have been set yet.

## **Community/Family Accomplishments from 2018**

- Our center continues to bring the community into our program by providing religious services, guitar lessons, Wheeling Jesuit University volunteers and nutrition classes. These programs are offered to both the long-term program and the detention program.
- Family dinners are held once a month.
- Family fun night is held the first Thursday of each month. Families create crafts, watch movies, or play games with their child.
- Residents make 75 - 100 greeting cards a month with assistance from the Office Assistant. The cards are given to patients at the Peterson Rehabilitation Hospital and Geriatric Center.
- Residents crocheted blankets and pillows for the elderly and their families. They have also donated afghans to various community organizations for fundraising projects. The Christian Fellowship Foundation funds this work which pays for \$500 in supplies each month.
- West Liberty University and Wheeling Jesuit University students interact with the residents doing activities and groups as part of their learning.
- RMJC staff and the education staff developed an incentive program, the “doe buck incentive program” that works in conjunction with the RMJC incentive program. This incentive program has shown success as attendance and GPA have increased.
- The residents used the old Industrial Home’s red sweat pants and shirts to make 125 red stockings for the residents of Peterson Rehabilitation Hospital and Geriatric Center for Christmas.

## **Goals for 2019**

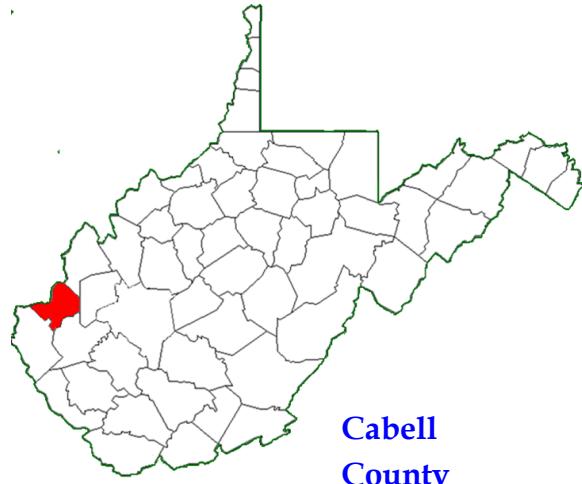
- Create a work program for commitment girls who have completed high school.  
The Children's Christmas Fund purchased a large greenhouse to be installed by October 1<sup>st</sup>.
- Utilize a plan The Energy Network (TEN) who assessed our building for needs and developed a plan to remodel, update and renovate our facility.
- Following renovations, Fire Fighters are contracted to install our sprinkler system ,once the plan is approved by the state.
- Replace the windows, plumbing and handicap chair lift.
- The kitchen and dining room will be moved to the secured main floor as well as our family visits and activities.



## Robert L. Shell Juvenile Center



John Marchio  
Director



Cabell  
County



In January of 2016, Robert L. Shell Juvenile Center (RSJC) made the transition from a status offense program to a Diagnostic and Intake program. We currently provide a forty-day comprehensive diagnostic evaluation for the state's high-risk adjudicated youth. The diagnostic evaluation is sent to the Circuit Court Judge, Probation Officer, Prosecuting Attorney, Defense Attorney and DHHR worker to assist the court in making the most appropriate dispositional decision. The program offers the following key services: psychological evaluation, family and social history, education report, medical evaluation and a multi-disciplinary meeting. The treatment team observes and counsels each resident while utilizing an array of case management plans and assessments. The diagnostic evaluation is submitted to the court within forty days.

The Intake and Assessment Unit is a five bed unit that houses adjudicated juvenile and adult males committed to the Division of Juvenile Services custody. This process typically lasts four weeks and the assessment team consists of a Licensed Psychologist and a Psychometrist. During this time, we conduct a Mental Health interview, mental status exam and administer assessments that measures verbal and nonverbal intelligence, substance use, depression, anxiety and PTSD.

The treatment team is comprised of a Unit Manager, Case Manager, Office Assistant II, two Correctional Counselor II's and three Correctional Counselor I's including a Recreation Counselor. The RSJC treatment team also includes three PSIMED employees: Glenn Ratliff, Licensed Psychologist, Angela Smith, Supervised Psychologist and Tamberla Pearson, Therapist.

The RSJC Security Team is comprised of a Lieutenant, Sergeant, three Lead Officers and twenty four Correctional Officers. We currently have five vacant COI positions. Our Field Training Officer is Pamela Porter.

The Medical Team has a full-time nurse, Misty Siebel, three part time nurses: Leigh Ann Welch, Jason and Chasity Lemire. The Educational Staff consists of a Principal, William Desrochers, a School Counselor, Rachel Baldridge, Diagnostician Stanley Blaylock, two Teachers, Carolyn Miller and Christina McCormick.

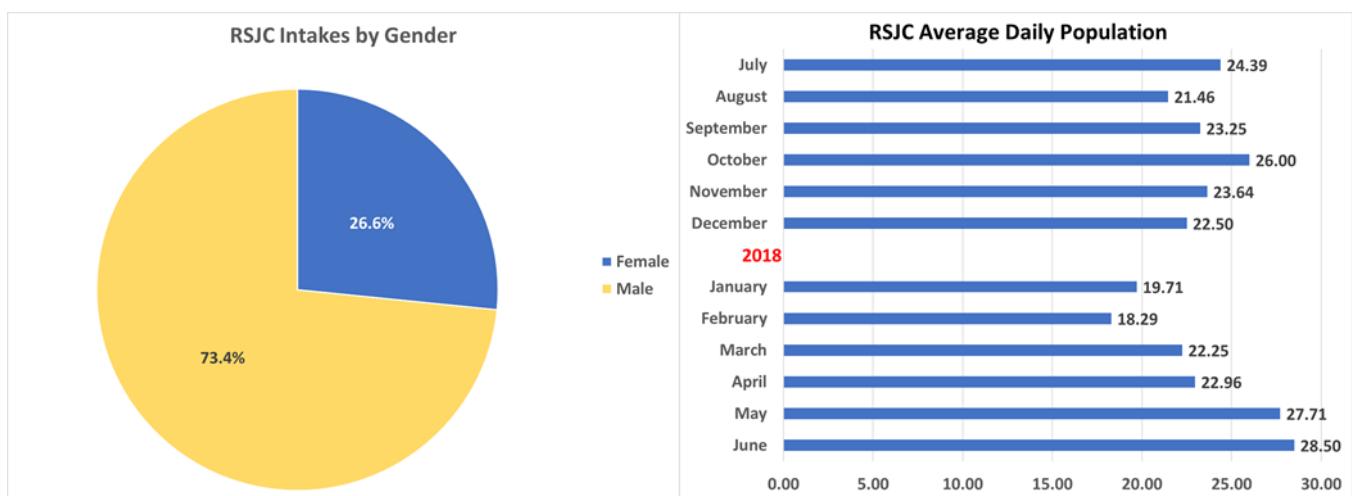
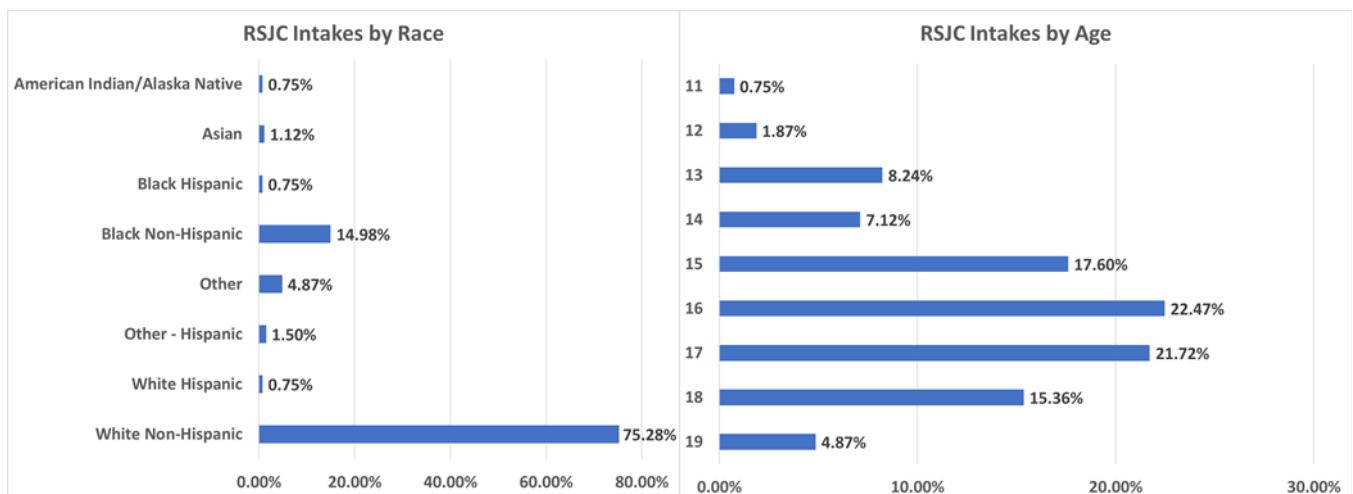
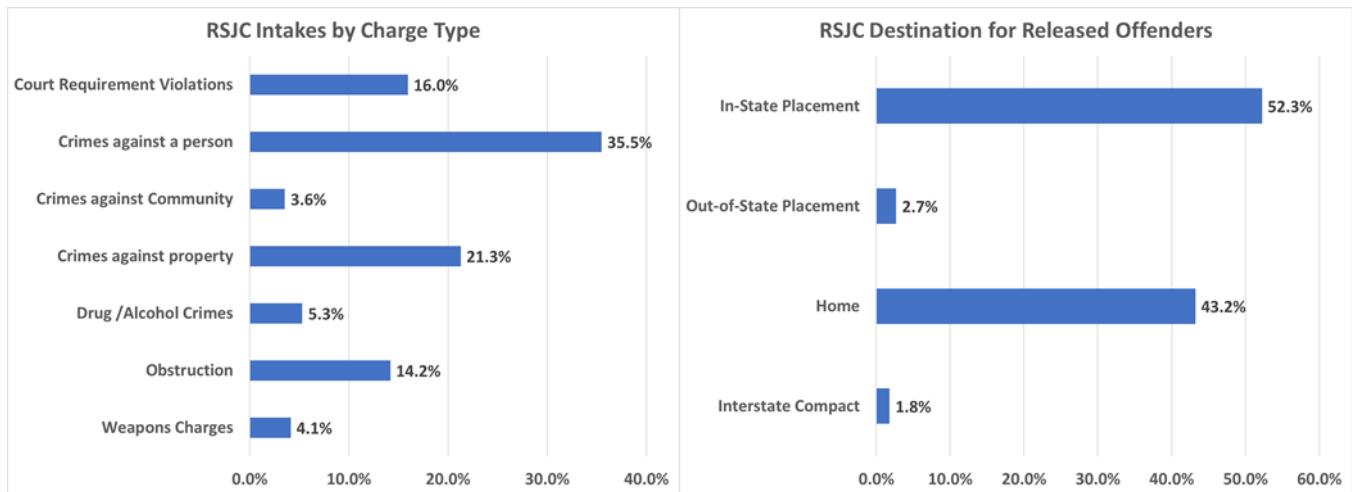
## **Robert L. Shell Juvenile Center**

### **Accomplishments for FY 2018**

- We kept our overtime accumulation down as best we could, considering staff shortages.
- We hired two Correctional Counselor II's Allison Whitt and Adam Pruett.
- We hired one Correctional Counselor I Renee Teter.
- Crystal Sovine promoted to Office Assistant II.
- RSJC's was approved to begin construction on both interior and exterior of the building:
  1. The facility changed to hardware secured by installing electronically controlled doors throughout the facility.
  2. Central Control have updated panels that feature touch screen capabilities.
  3. Additional cameras were added in the parking lot.
  4. Lighting around the property has improved with L.E.D. and additional flood lights.
  5. A new drainage system was installed to help with drainage and standing water issues in the recreation yard.
  6. New storage building for maintenance supplies with new concrete pad.
  7. Repaved the parking lot.

### **Goals for FY 2019**

- Continue with staff development by meeting our yearly training hours.
- Continued security/physical improvements to the facility.
- Actively seek appropriate job applicants by participating in Job Fairs.
- Retention of staff by actively striving to improve staff morale.
- Fill all vacant positions.
- Continue to ensure resident, staff and community safety.

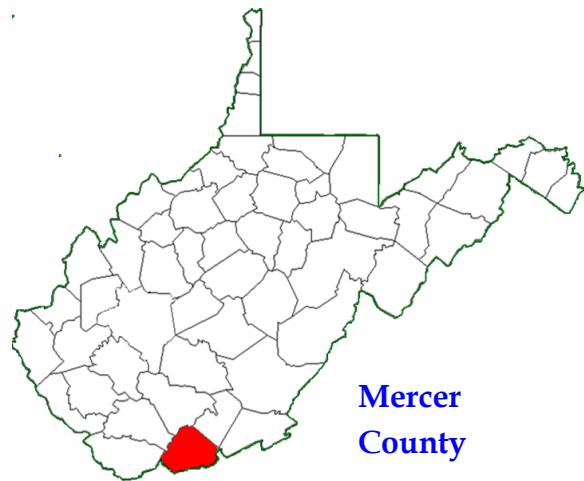


# Sam Perdue Juvenile Center

## Gateway Program



Gary Patton  
Director



## Facility Overview

The Sam Perdue Juvenile Center (SPJC) continues to excel in providing care and services to the juveniles in our custody. Every day we face new challenges in meeting the needs of the residents that we serve. We are continually amending operational procedures to better the operations of the facility and to meet those needs. As we enter into the next fiscal year we are setting our standards higher not only in providing the best care for our residents but also in what we expect from our employees. The team of professionals at SPJC continues to stand behind the philosophy and mission of the Division of Juvenile Services.

The GATEWAY program is in its fifth full year of rehabilitating juvenile sex offenders. There has been a great deal of success during the past three years with our residents completing the curriculum and transitioning back into society. In late 2017 and into 2018, under the direction of new leadership, juvenile services was restructured again to focus on staff retention in the form of pay increases and enhanced promotional opportunities. This has already had a positive impact on staff morale which is passed down to the population we serve through tenure, experience, and overall professionalism. In short, the expectations and standards are at an all-time high moving forward thanks to our new leaders. Stacy Rauer serves as our Regional Director to provide additional support to our region and is not only very supportive, but also extremely resourceful. Juvenile Services leaders excelled during a crucial transitioning period with a major shift in juvenile justice across the country by providing training opportunities and putting guidelines in place to help establish a successful foundation for our youth.

Policy updates and specialized trainings are ongoing more than ever to help staff better serve our youth. Gary Patton currently serves as the facility director for SPJC and possesses a great number of years and experience with working with juveniles. Mr. Patton also has a good understanding of behavior modification and continues to help create, provide, and seek approval of more incentives for our population in order to promote improved behaviors. His continued support has added to the overall success of residents in our program to include more acceptable and compliant behavior once they leave custody.

## **Sam Perdue Juvenile Center**

### **Community Reinvestment**

Youth offenders also get the opportunity to participate in community reinvestment by volunteering to make crafts to be donated and participate in plays to perform their talents for community leaders and volunteers. The residents also participate in the facility wide community service and restitution projects. The focus is "giving back to the community". The resident makes arts and crafts that can be donated to various non-profit organizations such as nursing homes. Last year residents volunteered their time to help prepare packages to provide nourishment for needy children in the Philippines and are preparing to assist with this project again in the coming weeks. Currently they are working on art projects to donate for the "Giving Back with Heart" auction which provides scholarships to children in foster care and with incarcerated parents. This is our second year participating in this project as well and this year there are more items which will result in more scholarship funding for West Virginia. Since the auction takes place during October, which is also Breast Cancer Awareness Month, some of the donated items include the Breast Cancer Awareness Symbol or a theme consistent with those which help bring heightened cancer awareness and education about this horrible disease. This provides an opportunity for residents to be educated and spread that knowledge throughout other communities through their art work and input into these projects. The residents work very hard on these items and take pride due to the positive impact it can have on families most of them can relate to in some fashion.

### **Programs and Treatment**

Sex offense specific treatment is the primary focus of The GATEWAY Program here at Sam Perdue Juvenile Center. The program modules include: education, self-disclosure, human sexuality, healthy relationships, empathy enhancement, abuse cycle awareness, and relapse prevention. The program also includes trauma focused treatment for residents as needed. Treatment staff continues to provide psycho-educational groups on important issues such as life skills, substance abuse, peer relationships, anger management, domestic violence, conflict resolution and bullying.

Behavior Modification is also a primary focus and a phase system is in place to provide incentives for positive behaviors including, but not limited to upgraded commissary choices, Xbox tournaments using projector, special meals, theater-style movie viewings, upgraded tennis shoes, and many more desirable items or activities are in place to enhance an effective behavior modification plan. We are currently working on a policy to reward positive behavior and effort in programming by accompanying certain residents outside of the facility for community reinvestment and behavior modification. Recreational activities such as team-building exercises are also provided to the residents on a daily basis. Classes are held, to include staff and residents, in order to stress the importance of overall nutrition and meet the guidelines of our wellness program. The residents planned, prepared, and maintained a small garden during the summer months this year. It was a great success and learning experience for our youth and was very educational. Participation in this project also helped instill confidence, responsibility, and pride. We strive to bring outside resources into our facility to link residents with community support. The Treatment Team provides residents with activities that involve positive individuals and professionals from our community to offer religious services, team-building, nutrition, and STD awareness. The team also continues to provide PREA training to all residents and staff in our facility. The facilities within the division also bring staff and residents together for recreational activities, holiday festivities, and friendly competition.

## Medical

Residents that enter SPJC are administered a PPD test for tuberculosis, RPR for syphilis, and HIV testing is offered. Residents are then seen within seven days by the medical staff and given a full physical. All STD testing is done through the WV Department of Health. Dental services are provided by Donald R. Kuhn Center. Nurse sick calls are performed on a daily basis, with emergencies being treated immediately.

Our psychiatric clinicians have an impeccable reputation as professionals and their credentials in specialized training speaks volumes. They also has specialized training in dealing with sex offenses and possess an understanding with compassion for our youthful offenders which helps provide essential services with great focus and insight with emphasis on rehabilitation and sex offender specific treatment.

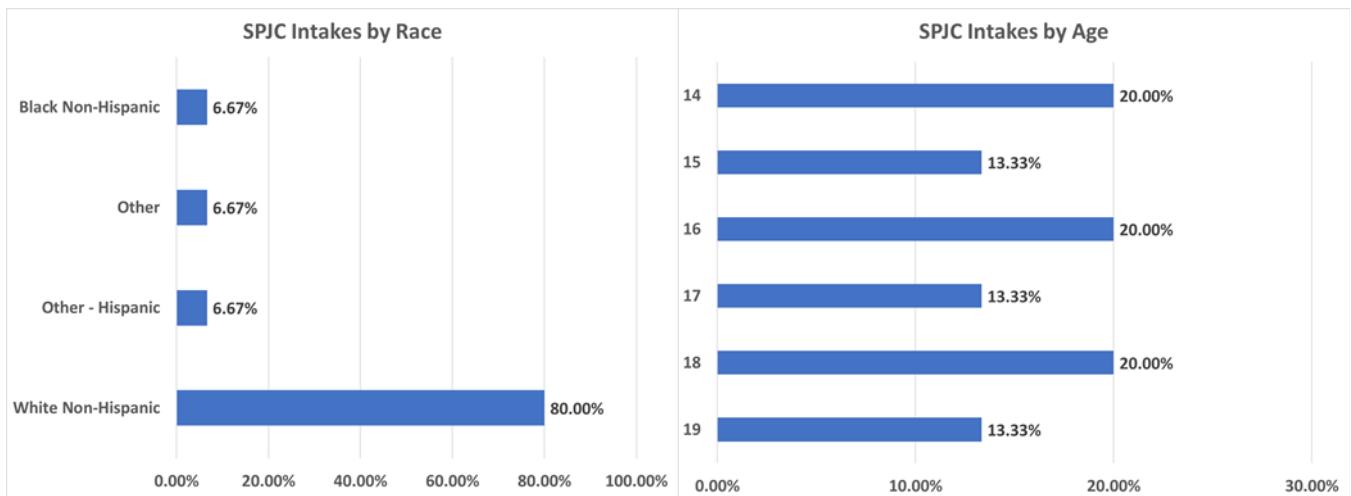
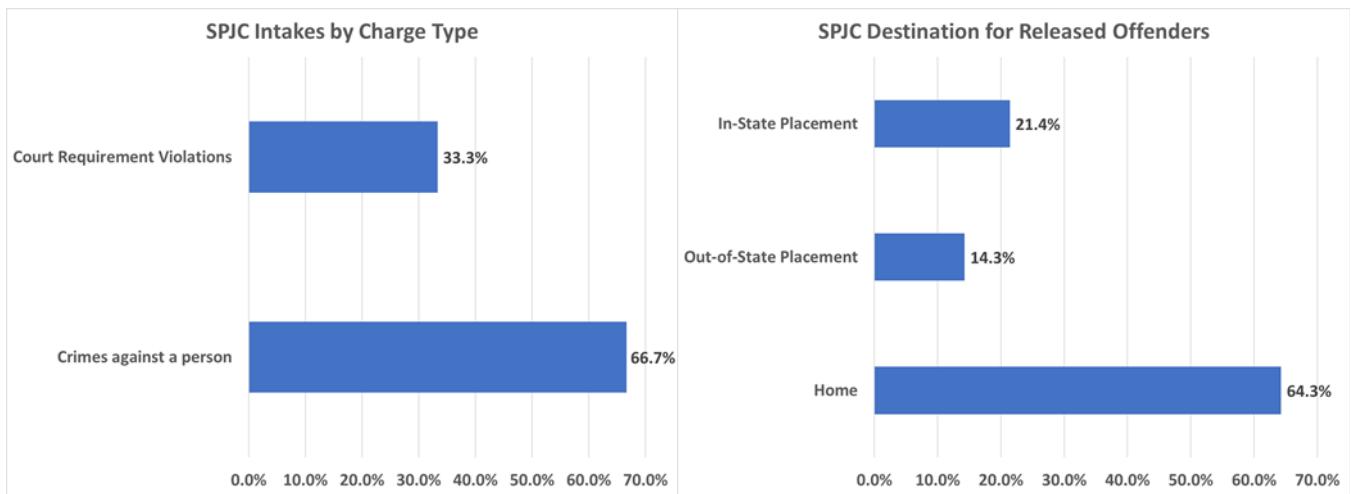
## **Sam Perdue Juvenile Center Educational Program**

As always, The Department of Education at SPJC strives to ensure that each of its students is on track academically, experiences educational success, and obtains a high school diploma or equivalent. Our students receive the same core courses as any other public school students in the state of West Virginia. We have two classroom teachers, a CTE/HVAC instructor, a school counselor, and a principal all available to help students reach their fullest potential. Credit Recovery and Virtual School, where students can utilize online learning courses, is also taking place in our classrooms. All curriculum at Sam Perdue Juvenile Center School is state board approved and following the WV College and Career Readiness Standards.

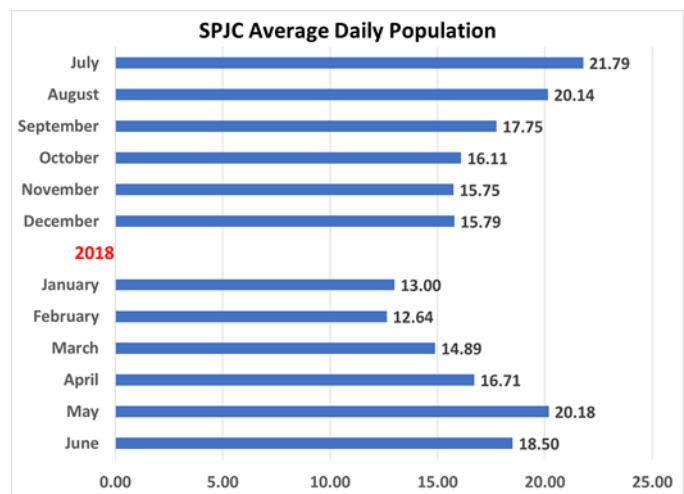
The Department of Education at Sam Perdue Juvenile Center was pleased to move into our newly constructed CTE building during the 2015 school year. Students currently have the option of taking classes in HVAC (Heating, Ventilation, and Air Conditioning). Virtual CTE courses are also offered in areas not provided on site. CTE programs in West Virginia are designed for all students and prepare them for entering post-secondary education, training, or the workforce. West Virginia Department of Education staff at Sam Perdue Juvenile Center is also offering educational activities for career and social development. All students have courses available in Life Skills and Career Awareness to help shape and explore their life skills, daily living skills, and career interests and development. Students also have frequent access to aptitude assessments, inventories, and career information on the College Foundation of West Virginia (CFWV) website. Additionally, students have the Career Integrated Experiential Learning (CIEL) Program. This is a CTE concentration that provides opportunities for students to test for multiple nationally recognized certifications while earning credit for relevant job-readiness skills, helping students to be career and college ready.

Over the summer the students at Sam Perdue Juvenile Center were able to enrich their music knowledge as well as their physical education ability. Students immersed themselves in musical culture from past decades and learned about the different types of music and creative arts. Furthermore, students were able to catch up on some core credits they needed through the credit recovery program.

This year we had two graduates: one who completed the TASC exam and one with a high school diploma. Next year we will have 7 students that will be eligible to graduate during the 2018-2019 school year. We also had many students of all ages achieve awards in academics and other types of recognition.



Due to the nature of the program at SPJC, all offenders in the program were male.



## James "Tiger" Morton Juvenile Center



**Jeremy Dolin**  
Director



## Community Involvement & Volunteers

- Natalie Stotts from Mission West Virginia came and spoke to the residents about the programming that they offer.
- Cheryl Rittinger a licensed Dietitian came and spoke to the residents about the benefits of healthy eating.
- Anthony Gill from RESA III - Technology came and spoke to residents about the technology industry.
- Jabbar Thomas from the Human Resource Development Foundation came to speak to the residents about their programming.
- Jennifer Cogar, Jim Sorrento, and Christian Holstein from the Ben Franklin Career and Technical Center came and spoke to the residents about the programs offered at their Center.
- Randy Gombos from the Sheet Metal Union came and spoke to residents about the sheet metal industry.
- Autumn Bloom from the Mountaineer Challenge Academy came and spoke to the residents about their program and what they offer.
- Jimmy McKnight from St. Paul's Baptist Church provided religious services to the residents throughout the year. His fellowship performed and sang songs from the gospel for the residents, as well as providing them some delicious snacks on occasion.
- Jay Sheline from Point of Faith Ministries provided religious services to the residents throughout the year.
- Mike Blake from Rock of Ages provided religious services to the residents, including four weekend Revivals.
- The West Virginia Alcohol Beverage Control Administration (WVABC) brought their DUI Simulator so that the residents could experience dangers of driving impaired while safely operating a computer-generated driving simulation system.
- Pam Asbury from DJS Central Office volunteered her time to assist with group activities and to play games with the residents on Tuesday evenings. Ms. Asbury also donated games, puzzles, and other fun activities to the facility.

## Educational Accomplishments

- This fiscal year, ten (10) residents received their TASC Diplomas (GED).
- This fiscal year, one (1) residents received their High School Diplomas.

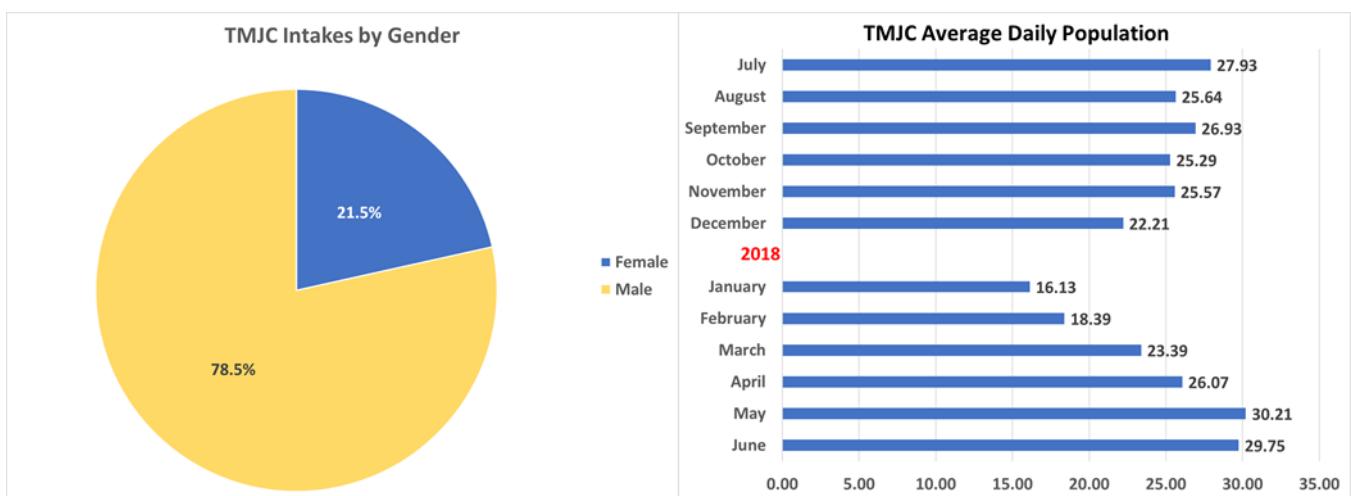
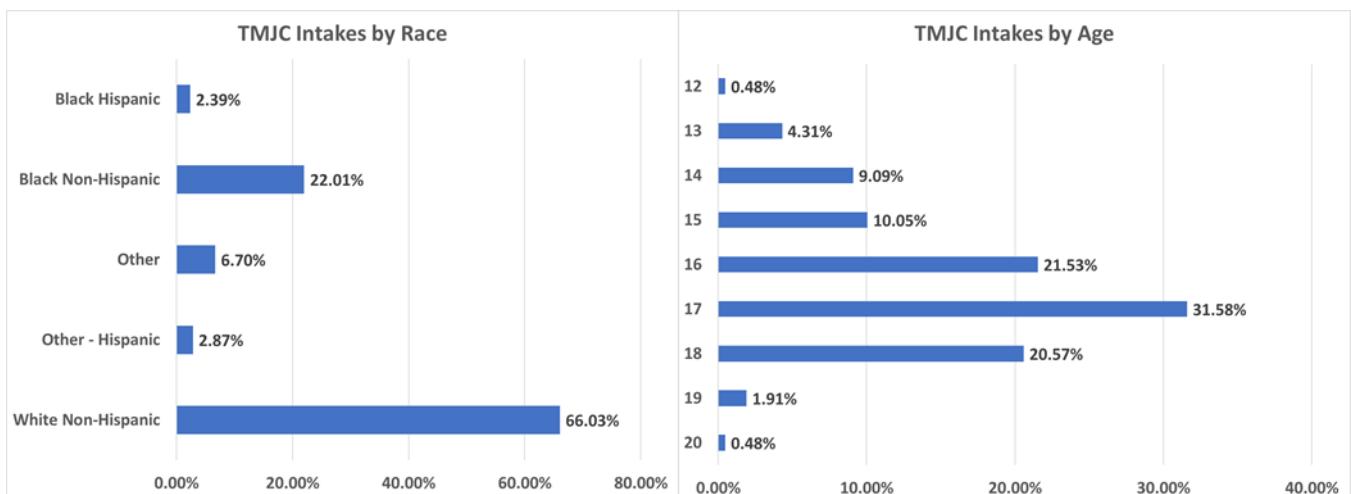
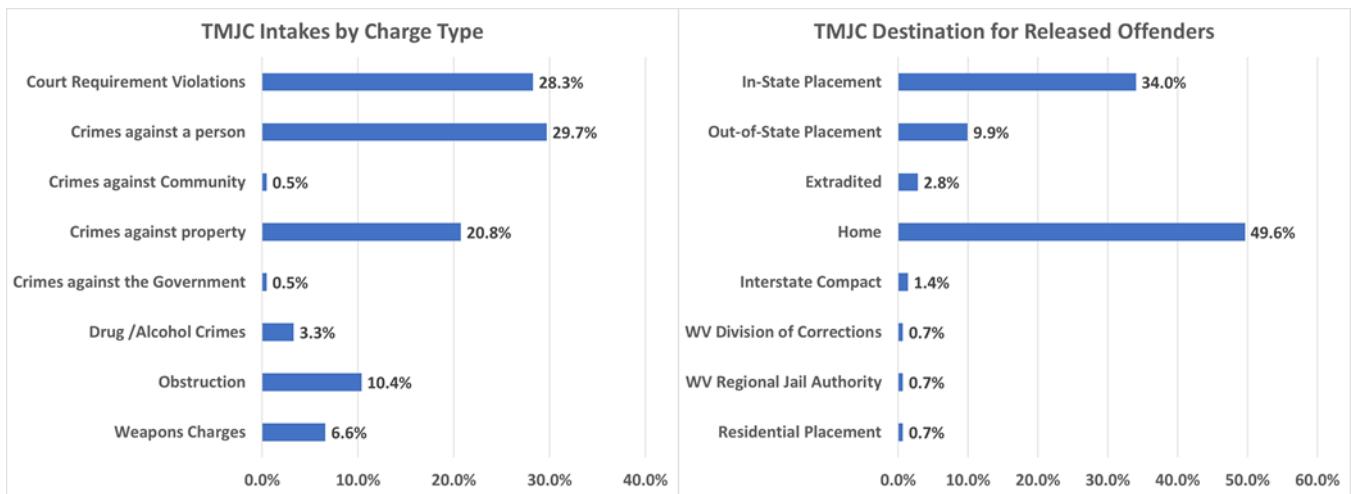
## James "Tiger" Morton Juvenile Center

### Accomplishments for FY 2018

- Built new shelves and a ramp for the storage building.
- Painted in several areas of the facility.
- Conducted a spring cleaning of the facility.
- Purchased and installed new cabinets to store security equipment in, such as mechanical restraints and radios.
- Installed a second key watch unit in the intake area.
- Installed a new count board in the intake area.
- Purchased a new industrial dishwasher in the kitchen.
- Purchased a new milk cooler for the dining area.
- Repainted the parking lot lines and curbs.
- Updated all the post assignments throughout the facility.
- Purchased and installed a new big screen television in the dining area.
- Got all floors stripped and waxed throughout the facility.
- Purchased corn hole boards and picnic tables (that were created by Cadets from the Rubenstein Center) for the facility.

### Goals for FY 2019

- Continue to paint throughout the facility, including resident rooms.
- Replace carpeting and flooring in the administrative area.
- Replace the garage door controls with new locking control system.
- Have exterior lighting on parking lot repaired.
- Pressure wash the entire facility in the spring.
- Purchase and install pavers for walkways to the storage building and picnic tables.



## Vicki V. Douglas Juvenile Center



Bobby Levering  
Director



Berkeley  
County



The Vicki Douglas Juvenile Center is a twenty-three bed facility housing both male and female residents located in Berkeley County, West Virginia. The facility provides educational services, individual and group counseling along with recreational and religious services. Once again, this year the facility provided numerous activities for the residents composing and sending cards to Veterans on various holidays, conducted a Food for Survival group to learn how the foods consumed affect your mind and body, social groups to learn life skills such as preparation for job interviews and peer bullying prevention.

Despite consistent staffing issues the facility and morale remained strong as the search for new employees intensified and included multiple job fairs throughout the year. We close the year having hired an additional corporal. We are looking forward to the upcoming changes that will positively impact the facility due to the consolidation with the Department of Corrections and Rehabilitation.

Our staff are focused on assisting residents achieve a better future, strengthen their coping skills and prepare them for life past their experience at this facility. VDJC continued to work with DHHR, court, and local law enforcement professionals to ensure that residents have appropriate supports to meet individual needs.

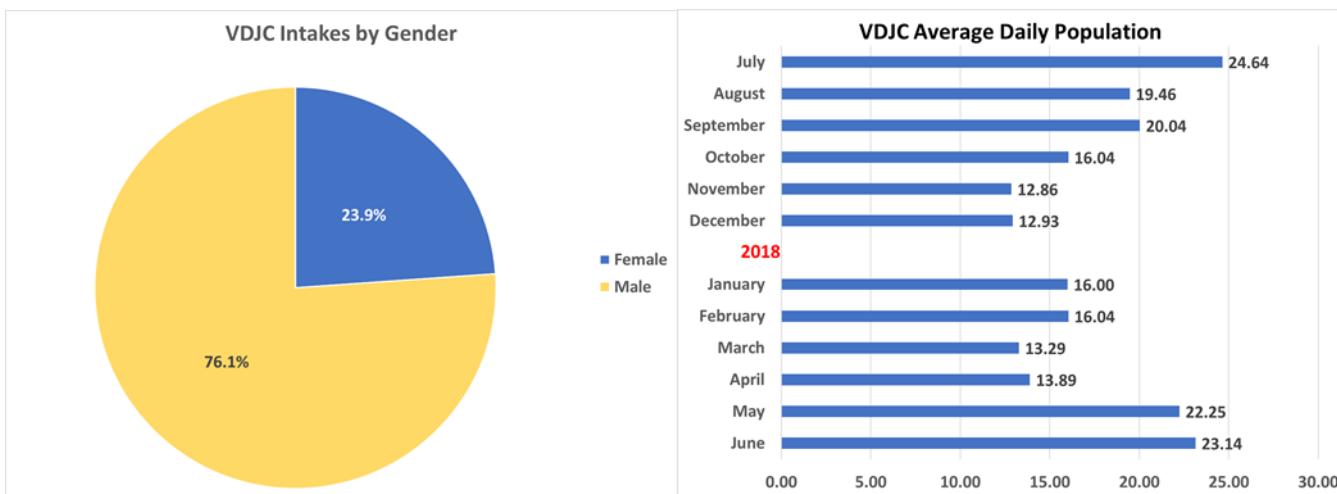
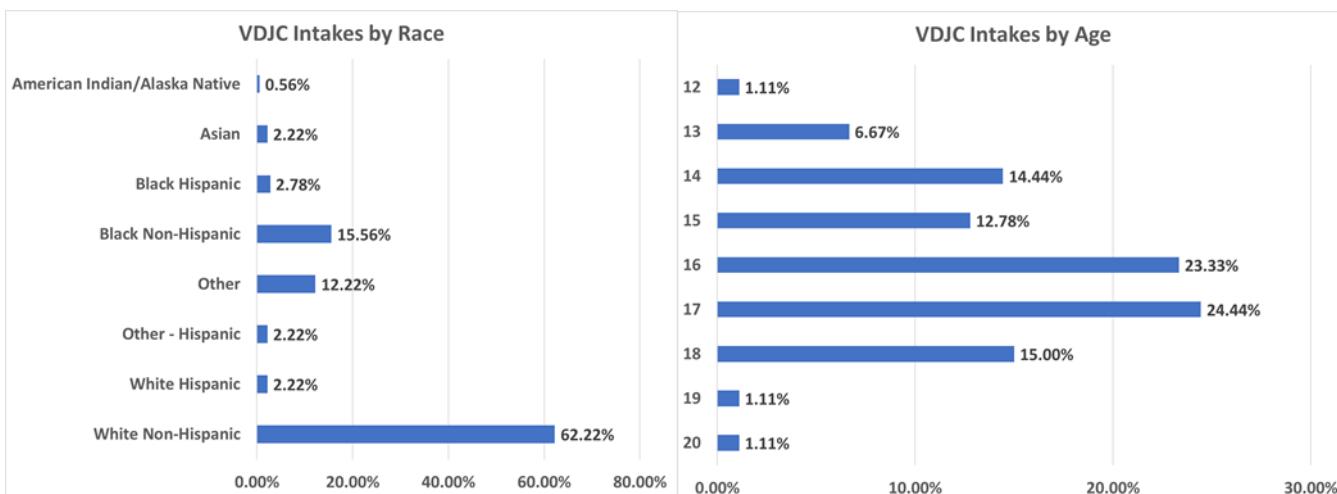
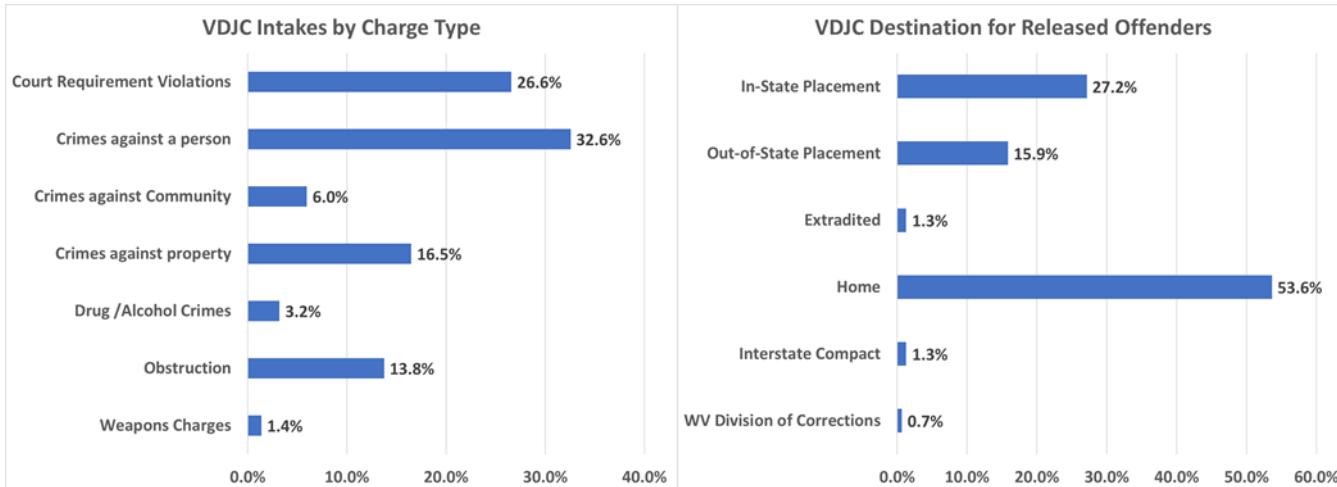
## **Accomplishments for FY 2018**

- Facility upgrades continue to occur throughout the year including new Norix tables and chairs for the residents, continued repairs to the facility Air Conditioning Units, and repaving of the employee and visitor parking lot.
- VDJC is in the process of implementing the Positive Behavioral Interventions and Support program within the resident classrooms.
- Many residents are discharged from VDJC with a safe serve certification, OSHA certification, or food handler's card. We have assisted residents in completing their TASC education through the State of West Virginia Department of Education.

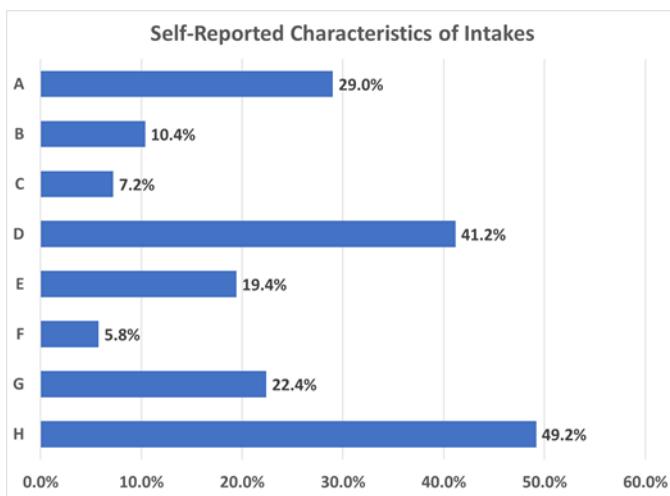
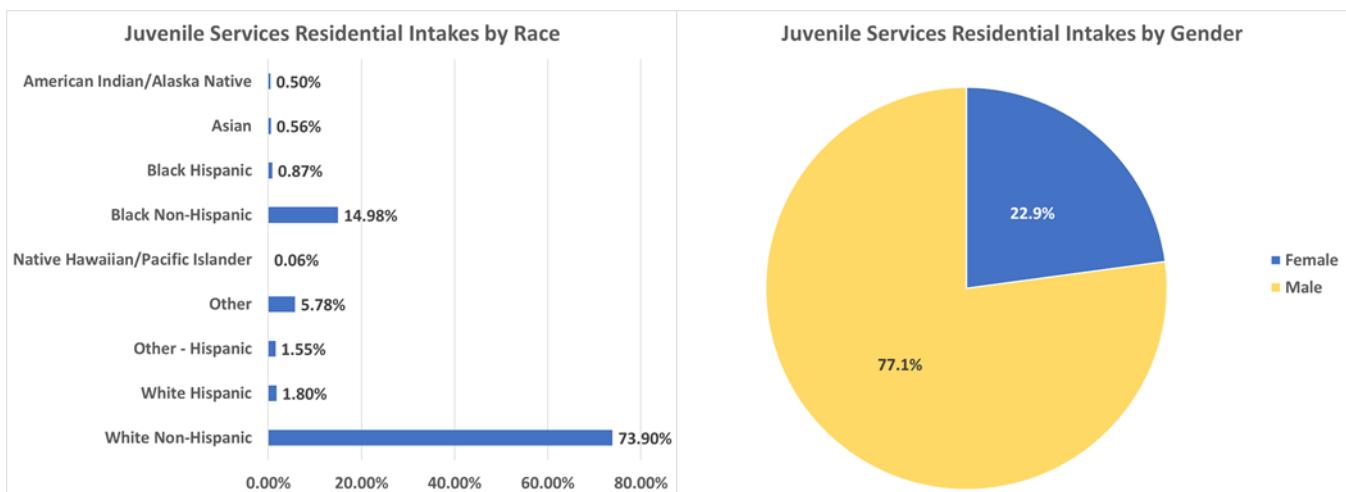
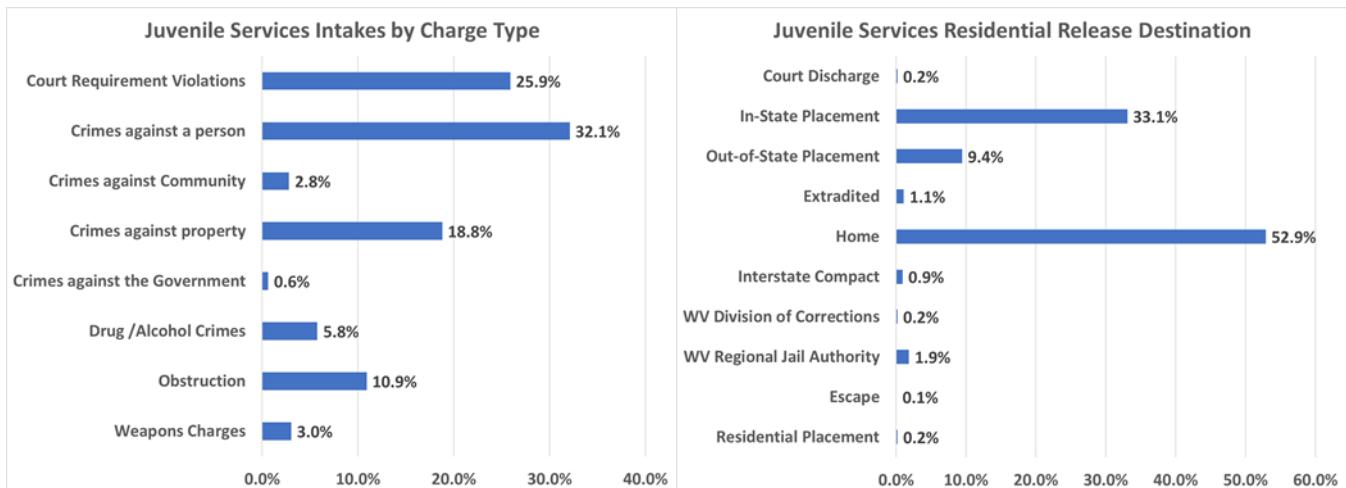
## **Goals for FY 2019**

- Increase employee retention.
- Increase training opportunities for development of officers.
- Replace resident room doors and replace rooftop HVAC unit.
- Continue to assist in training staff to meet the needs of special needs residents.
- Encourage rehabilitation for residents by utilizing motivational speakers including Men Against Domestic Violence, Resilience and Will & Purpose coaching.
- Increase staff developmental training.

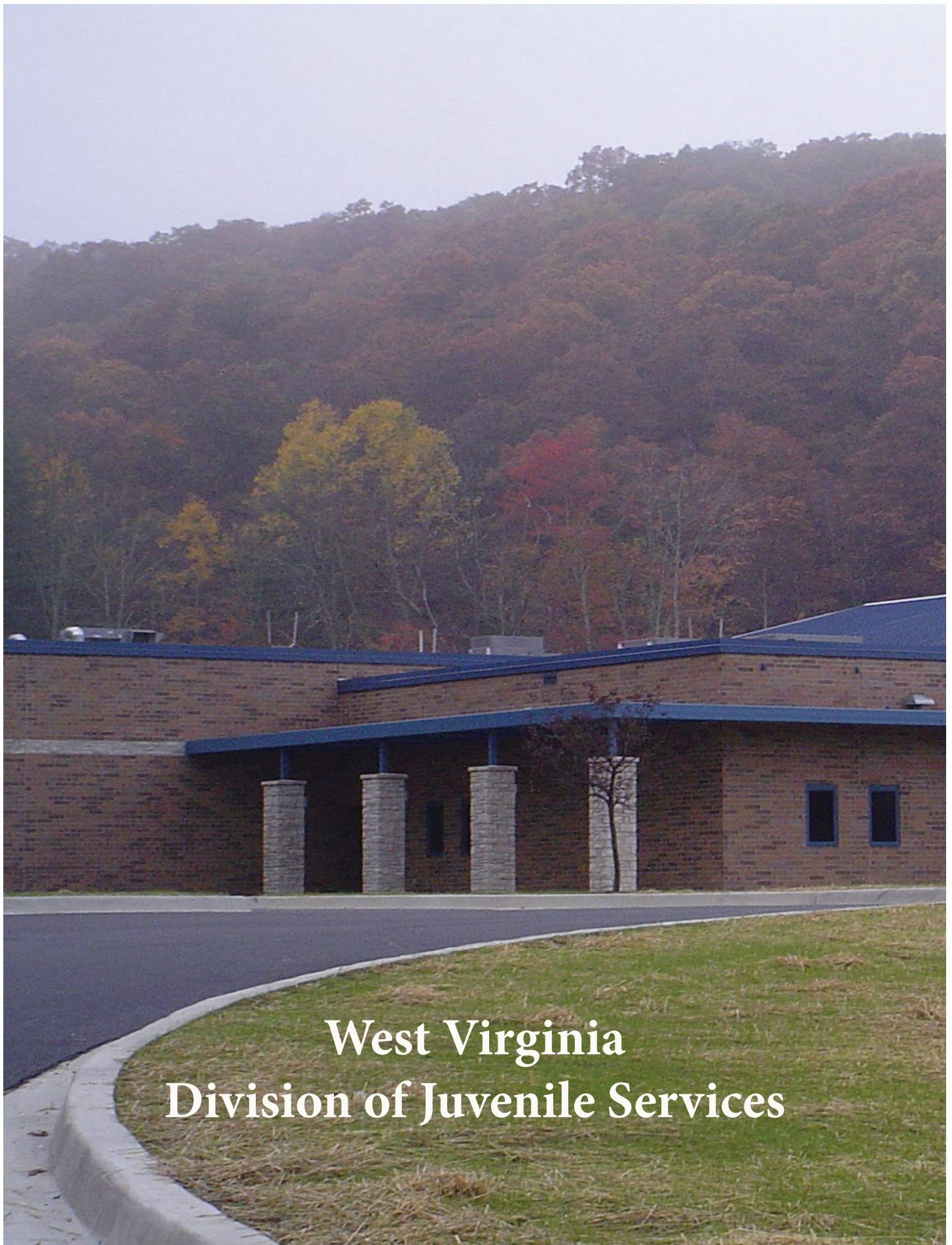
# Vicki V. Douglas Juvenile Center



# All DJS Residential Facilities



- A = History of Substance Abuse/Treatment
- B = Intellectual or Developmental Delays
- C = Lesbian, gay, bisexual, transgender, or intersex
- D = Mental health or mental disability diagnosis
- E = Physical, emotional, or sexual abuse
- F = Sexual behavior
- G = Special education classes received in school
- H = Violent or assaultive behavior



**West Virginia  
Division of Juvenile Services**