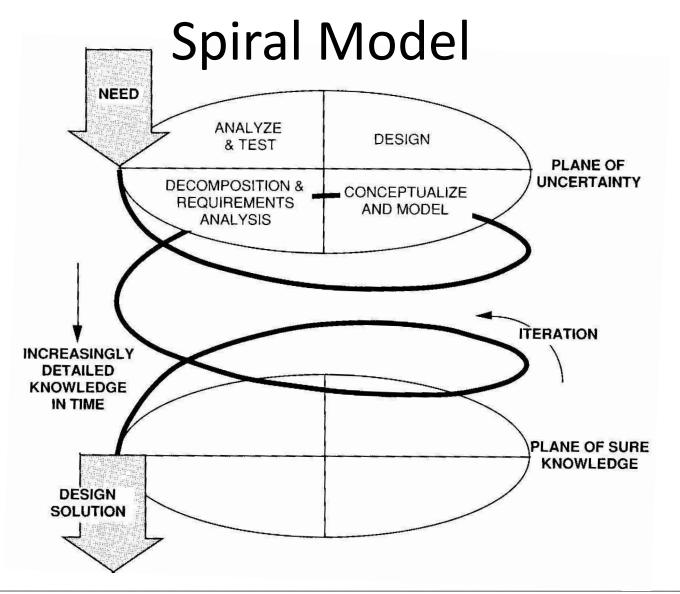
BRAINSTORMING TECHNIQUES

Elec 4309 Senior Design

Wendell H Chun Sept. 7, 2017



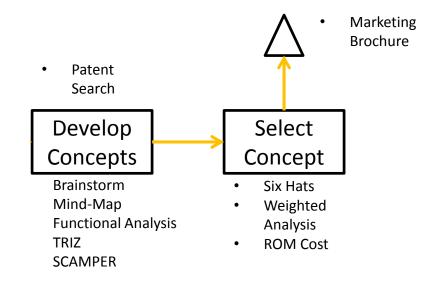
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The "General" Design Process

- 1. Identify the problem
- 2. Define the working criteria/goals
- 3. Research and gather data
- 4. Brainstorm ideas
- 5. Analyze potential solutions
- 6. Develop and test models
- 7. Make decision
- 8. Communicate decision
- 9. Implement and commercialize decision
- 10. Perform post-implementation review



Next Step



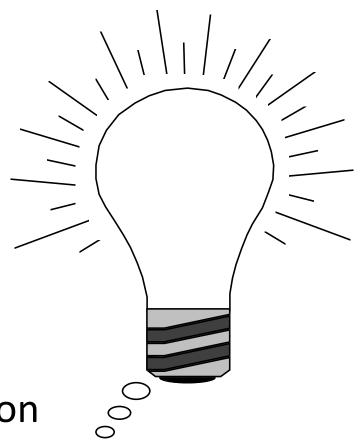
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To Think

- To form or conceive in the mind
- To meditate, ponder, <u>analyze</u> or examine
- To have in mind as a plan, intent, or purpose; intend
- To hold as an opinion; <u>believe</u>; suppose
- To <u>reflect</u> upon the matter in question
- To <u>anticipate</u> or expect
- To make a mental discovery

An Idea

- Any conception existing in the mind as a result of mental understanding, awareness or activity
- A <u>thought</u>, conception or notion
- An <u>impression</u>
- A plan of action; an intention



Lateral Thinking

Many problems require a different perspective to solve successfully

Edward de Bono

Lateral Thinking

Four critical factors associated with lateral thinking:

- 1. Recognize dominant ideas that polarize the perception of a problem
- 2. Search for different ways of looking at things
- 3. Relaxation of rigid control of thinking
- 4. Use of chance to encourage other ideas

Lateral Thinking: Avoidance

Keep an idea from dominating thinking as it always has in the past by asking avoiding questions.

- Ask "Is there another way of looking at this?"
- Ask "Why?"
- Focus on an aspect of the problem other than the "logical" one.
- List all possible alternatives to every aspect of the analysis.
- Break apart aspects (concepts) of the problem, or combine them to create even more concepts.



Some Creative Stimuli Words

- Guest stars
- Alphabet
- Truth
- Outer space
- Charity
- His and hers
- Style
- Nation
- Family
- Videotape

- Photography
- Testimonials
- Decorate
- Fantasy
- Hobbies
- Holidays
- Weather
- Calendar
- Push button
- Snob appeal

Use of Ridiculous

- How can you join two wires together?
 - Hold them with your teeth.
 - Use chewing gum.
- Can you think of others?
- Do any of these ridiculous ideas suggest a notso-ridiculous solution?

Conceptual

- Pertaining to concepts or the forming of concepts
- CONCEPT--

a general notion or idea; conception an idea of something formed by mentally combining all its characteristics or particulars: a construct a directly conceived or intuited object

Why Conceptual Thinking is Difficult

- We emphasize analysis
 - taking things apart
- Need to emphasize synthesis
 - putting things together
- Must think <u>both</u> ways
- Otherwise, we are "half wits"
- We don't emphasize it, reinforce it, reward it and practice it

Utility and Value

- Concepts should be broad enough to be useful
- Concepts should be specific enough to be of value
- The "Goldilocks Problem"
- Like programming
- Able to be amended and modified
- Not limited by time and place

Blink

- Blink: The Power of Thinking Without Thinking is a 2005 book by Malcolm Gladwell
- Mental processes that work rapidly and automatically from relatively little information
- "thin-slicing"- our ability to gauge what is really important from a very narrow period of experience
- Gladwell contends is an age of information overload, he finds that experts often make better decisions with snap judgments than they do with volumes of analysis
- Premise is that intuitive judgment is developed by experience, training, and knowledge

Brain Writing

- **Objective:** To generate as many ideas as possible.
- Rules: It's quantity not quality that counts.
- In groups: Each person has a sheet of paper. Everybody writes down two good ideas/solutions. Once it's done you pass the paper to the person next to you. Again write two good ideas and pass on the sheet. Continue like this for a set amount of time.

Common Statements

- "I'm not creative."
- "I wish I could be more creative, but I don't have it in me."
- "Why are some people creative and others aren't?"
- The truth is almost everyone has creative potential.

10 Questions to Encourage ideas

- 1. What if...?
- 2. How can we improve...?
- 3. How will the Optimist Member and/or the community benefit?
- 4. Are we forgetting anything?
- 5. What's the next step?

10 Questions to Encourage ideas

- 6. What can we do better...?
- 7. What do you think about...?
- 8. What should we add?
- 9. What should we eliminate?
- 10. What other ideas do you have...?

Problem Solving Techniques

- Brainstorming
- Mind maps
- Cause-and-Effect diagrams
- Failures Mode and Effects Analysis
- Fault Tree Analysis
- Design of Experiments

Brainstorming

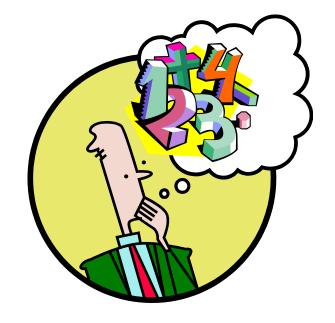
- Proposed by Alex Osborn "for the sole purpose of producing checklists of ideas"
- Technique to identify causes and develop solutions to problems
- "Seeking the wisdom of ten people rather than the knowledge of one person" [Kaizen Institute]

Tools & Techniques

BRAINSTORMING

Purpose:

To generate a large number of ideas in a short period of time.



Brainstorming

Rules for Brainstorming:

- The more ideas the better!
- No discussion
- No idea is a bad idea
- Build on one another's ideas
- Display all ideas

Brainstorming

- No criticism is permitted
 - "only stupid question is one that is not asked"
- Wild ideas are encouraged
 - often trigger good ideas from someone else
- Each person contributes one idea
 - further single ideas on second circuit
 - repeat until no further ideas
- All contributions are recorded in view

Brainstorming Exercise

How Do We Motivate Our Senior Design Team Members?

Ideas: Freely record your ideas as they come to your mind.

Brainstorming Guidelines

Remember Creative Thinking

 Practice question: How Do We Motivate Our Senior Design Team Members?



What did you mean by that?!!!

the process going2. Clarify understanding. Once all

Re-state the

question to keep

2. Clarify understanding. Once all the ideas have been generated (it may take approximately 5 to 6 minutes), review ideas offered.

Brainstorming Guidelines



3. Combine items that are similar and/or eliminate duplicates.

4. Completion.

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Brainstorming

- Brainstorming emphasizes right-brain activity.
 - Rules for brainstorming:
 - Put judgment and evaluation aside temporarily.
 - Turn imagination loose, and start offering the results.
 - Think of as many ideas as you can.
 - Seek combination and improvement.
 - Record all ideas in full view.
 - Evaluate at a later session.

Brainstorming

- Osborn proposed 75 fundamental questions
- Can be reduced to:

```
* seek other uses?
```

seek other uses:

* modify?

* minify?

* rearrange?

* combine?

* adapt?

* magnify?

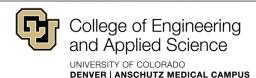
* substitute?

* reverse?



Seven Secrets for Better Brainstorming

- 1. Sharpen the focus
- 2. Playful rules
- 3. Number your ideas
- 4. Build and jump
- 5. The space remembers
- 6. Stretch your mental muscles
- 7. Get physical



Brainstorming

- Brainstorming is a *lateral thinking* process.
- Brainstorming encourages open and random thinking and communications

Some Pitfalls

- Most people mess up their creative process is in the first two steps
- Part of preparation is working on things of interest (which some people have no idea)
- Another place where things go wrong is by not being aware of how social the creative process is
- Few great ideas come from a person sitting and thinking by oneself
- Creative People tend to be attracted to areas with a high density of other creative people

More Pitfalls

- Creative People throughout history have always spoken against working for someone else because doing so has a tendency to stop your own incubation process
- For most people, it's not because they don't have the capacity to be creative and has everything to do with their creative process being buggy
- Fixing the creative process is not that hard to do
- All it takes is one or two good ideas, well-executed, for you to live the life of greatness

Before you Start too far down the path of Brainstorming various Design Alternatives

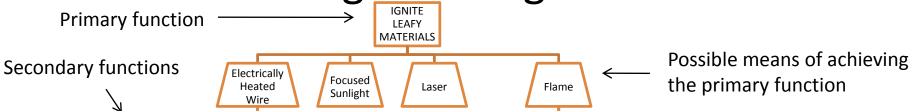
- Determine the primary functions that are required.
 - Show these on the top level of the tree
- List various means by which each function may be implemented.
 - Show these on the next level of the tree
- Determine secondary functions that would result from implementing each of the means.
 - Show these on the next level of the tree
- The tree continues to alternate between means and functions until you reach a reasonable termination point.

It helps to go Beyond the terminology and what you're Trying to Do

- Think of the "functions" as what you must do.
- Think of the "means" as how you might do it.
- The Function-Means Tree is a tool for listing the primary functions of a design and various means of achieving those functions.
- The Function-Means Tree should flow out of the Attributes List, PCC, Objectives-Constraints Tree, and Design Specifications.



Here is a Partial Function-Means Tree for a Cigarette Lighter



Function

Means

Strengths and Weaknesses of the Function-Means Approach

Strengths

- Helps break down the design problem into features or functions
- Systematic manner of deriving possible means
- Avoids possible bias toward certain means
- Helps identify and consider novel/unusual combinations

Weaknesses

- Applicable only to design problems where the features or functions of the design solution are well understood
- Quickly leads to too many possible combinations
- No valuation attached to individual means

Alternative Brainstorming

- Alternative Brainstorming Techniques
 - Random Input
 - Reframing
 - Professions approach
 - Provocation

Alternative Brainstorming

- Alternative Brainstorming Techniques
 - SCAMPER system

S=substitute

C=combine

A=adapt

M=modify

P=put to another use

E=eliminate

R=reverse



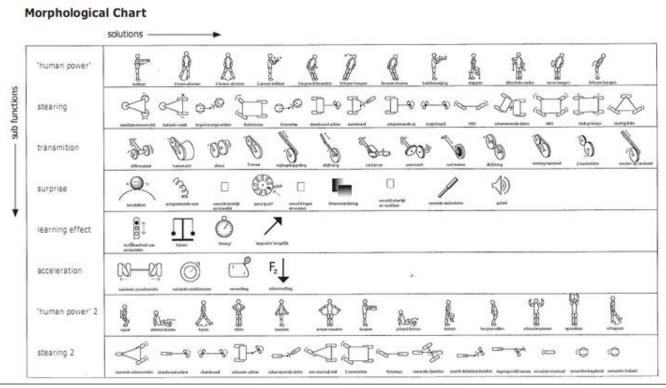
Concept Generation

- Substitute new elements
- Combine existing elements
- Adapt different operation
- Modify size, shape, function
- Put to other use other app domains
- Eliminate parts or whole
- Rearrange or reverse work better

SCAMPER

Morphological Chart

 Morphological chart is the process of generating ideas in an analytical and systematic manner





Procedure

- List the features or functions that are essential to the product
- For each feature or function, list the means by which it might be achieved
 - derive these systematically
- Identify feasible combinations

Example: List the Features or Functions ...

Engine

Shifting

Drive

Brakes

Steering

•••

Example: List the Means by which ...

Engine	Fully electric	Hybrid	Gasoline	Diesel
Shifting	Automatic	Semi- automatic	Manual	
Drive	Front-wheel	Rear-wheel	All-wheel	
Brakes	Standard	Anti-lock		
Steering	Regular	Power		
•••				

Example: Identify Feasible Combinations

Engine	Fully electric	Hybrid	Gasøline	Diesel
Shifting	Automatic	Semi- automatic	Manual	
Drive	Front-wheel	Rear-wheel	All-wheel	
Brakes	Standard	Anti-lock		
Steering	Regular	Power		
•••			•••	

Typical Notation: Morphological Chart

Functions	Technological Options							
Capture/Collection	Wind	Solar	Micro-H yrdo	River Energy (Underwater turbines)	Piezoelectric (Capture vibration energy)	Thermoelectric	Sound Energy	Algae
Storage	Kinetic Energy in a Flywheel	Compressed Air	Thermal (water or moiten salts)	Lead-Acid battery	Nickel Metal Hydride Battery	Lithium Ion Battery	Ultra-capacitors	Hydrogen
Conversion	AC/DC Converter	Alternator	DC/DC	AC/AC	Fuel Cell			
Location/Transmissi on	Power Lines	Pick-up and carry	Water					
Consumption	AC Power	DC Power	Thermal					
Management/Control	Limit Switch	PLC Display	Constant Monitoring					

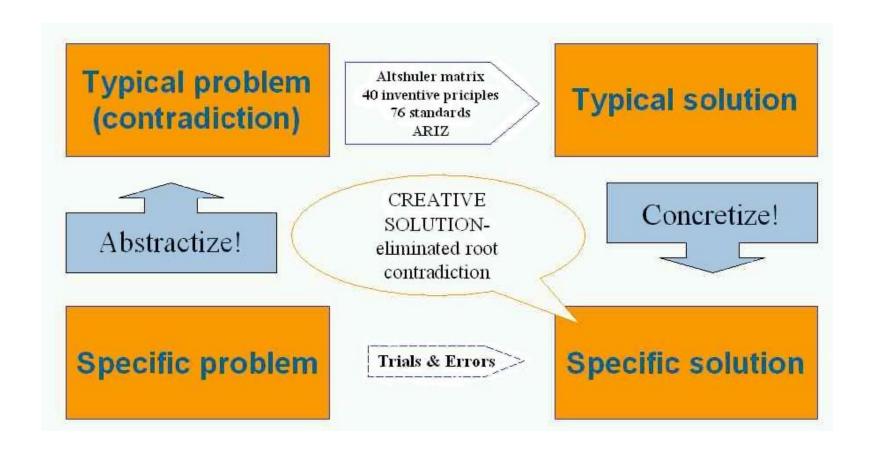
Criteria for Successful Use

- The various features or functions of the eventual design solution must be well understood
- The various features or functions of the eventual design solution must be relatively independent
- The various means per feature or function must not be infinite, and principally relate to one another so a systematic articulation can uncover all of them

TRIZ

- Teorija Reshenija Izobretatel'skih Zadach
- Loosely translates as Theory of Inventive Problem Solving (TIPS)
- 40 Inventive Principles
- TRIZ is a methodology, tool set, knowledge base, and model-based technology for generating innovative ideas and solutions for problem solving.
- TRIZ provides tools and methods for use in problem formulation, system analysis, failure analysis, and patterns of system evolution (both 'as-is' and 'could be').
- Aims to create an algorithmic approach to the invention of new systems

TRIZ Process



40 Inventive Principles of TRIZ

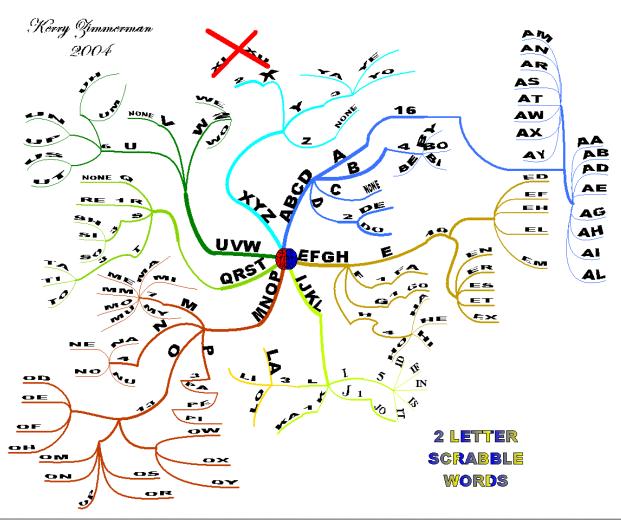
IP 01: Segmentation	IP 02: Taking out	IP 03: Local quality
IP 04: Asymmetry	IP 05: Merging	IP 06: Universality
IP 07: Nested doll	IP 08: Anti-weight	IP 09: Preliminary anti- action
IP 10: Preliminary action	IP 11: Prior cushioning	IP 12: Equipotentiality
IP 13: The other way round	IP 14: Spheroidality or curvature	IP 15: Dynamics
IP 16: Abundance	IP 17: Another dimension	IP 18: Mechanical vibration
IP 19: Periodic action	IP 20: Continuity of useful action	IP 21: Rushing through
IP 22: Blessing in disguise	IP 23: Feedback	IP 24: Intermediary
IP 25: Self-service	IP 26: Copying	IP 27: Cheap short-lived objects
IP 28: Mechanics substitution	IP 29: Pneumatics and hydraulics	
IP 30: Flexible shells and thin films	IP 31: Porous materials	IP 32: Color change
IP 33: Homogeneity	IP 34: Discarding and recovering	IP 35: Parameter change
IP 36: Phase transition	IP 37: Thermal expansion	IP 38: Strong oxidants
IP 39: Inert atmosphere	IP 40: Composite materials	



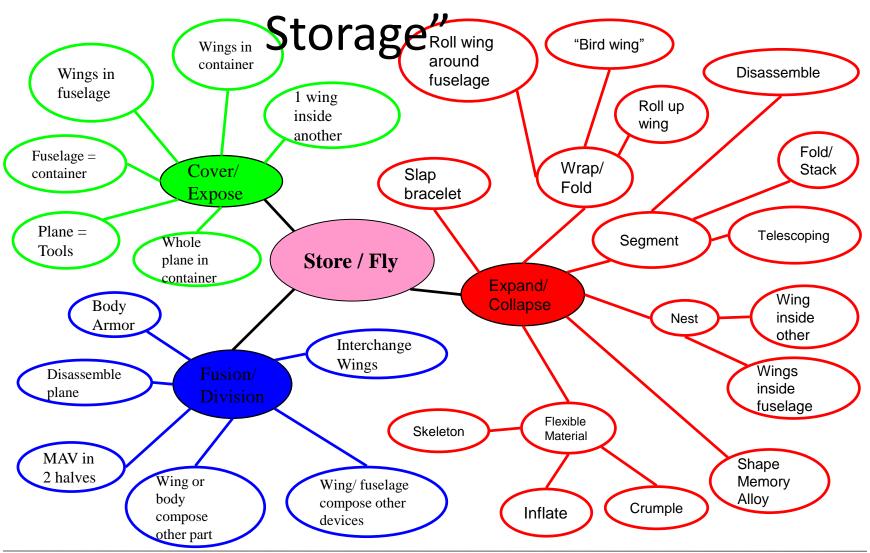
Mind Maps

- Attributed to Tony Buzan
 - classic book "Use Your Head"
- A mind map is a diagram used to represent words, ideas, tasks, or other items linked to and arranged around a central key word or idea.
- Mind maps are used to generate, visualize, structure, and classify ideas, and as an aid in study, organization, problem solving, decision making, and writing.
- A mind map is often created around a single word or text, placed in the center, to which associated ideas, words and concepts are added.

Mind Maps



Mind Map Example: UAV "Compact





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Lateral Thinking: Four Step Process

Edward de Bono's

Creative Thinking process Results: New Ideas **GET STARTED** Select & Define Capture & Work Focus with Output Generate Ideas

Bono's Six Hats

- Questions (White) considering purely what information is available, what are the facts?
- Emotions (Red) instinctive gut reaction or statements of emotional feeling (but not any justification)
- Bad points judgment (Black) logic applied to identifying flaws or barriers, seeking mismatch
- Good points (Yellow) logic applied to identifying benefits, seeking harmony
- Creativity (Green) statements of provocation and investigation, seeing where a thought goes
- Thinking (Blue) thinking about thinking

Edward de Bono's Lateral Thinking Random Word List

eagle soap coal camel taxi mouse cloud diary soup hair lawyer prison ice-cream cigarette shark diamond rocket toy tax snow gun parachute train bed wheel door picture beer froq tap kitchen farm hurricane watch computer nose iazz balloon elephant wine hat party credit card shoe rose church root saw shop knife hospital hamburger smoke camera book president banana scales button snail

Edward de Bono's Six Thinking Hats:



Information



Feelings



Caution



Benefits



Creativity



Managing the thinking



Six Hats

Information



- What information do we have?
- · What are the objectives?
- What information do we need?
- How do we acquire the needed information?

Feelings



- I once read an article where...
- That reminds me of an episode where...
- It is my impression that...
- What if we tried to...?

Caution



- That is a bad idea because...
- Drilling in the reservoir is problematic because...
- The risk of going forward on this is too high because...
- The implementation will be difficult because...

Benefits



- It would be a good idea to...
- The project is running well but it could run even better if...
- The idea certainly has qualities in the area of...
- The potentials of this idea are so great that we should attempt to...

Managing the thinking

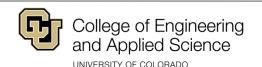


- This has been thoroughly covered. Next item is...
- Will the yellow hat please elaborate on the subject...?
- What is the documentation for the idea that...?
- We need to involve these stakeholders to ensure that...

Creativity



- The basics of this venture are similar to...
- This is comparable to...
- There is a likeness between this platform and...
- The synergies between what your saying and what he is saying is...



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Strategy

- Having identified the six states that can be accessed, distinct programs can be created, these are sequences of hats which encompass and structure the thinking process toward a distinct goal
- Sequences always begin and end with a blue hat
- The group agrees together how they will think, then they do the thinking, then they evaluate the outcomes of that thinking and what they should do next
- Sequences (and hats) may be used by individuals working alone or in groups

6 Hat Programs

- Initial Ideas Blue, White, Green, Blue
- Choosing between alternatives Blue, White, (Green), Yellow, Black, Red, Blue
- Identifying Solutions Blue, White, Black, Green, Blue
- Quick Feedback Blue, Black, Green, Blue
- Strategic Planning Blue, Yellow, Black, White, Blue, Green, Blue
- Process Improvement Blue, White, White (Other peoples views),
 Yellow, Black, Green, Red, Blue
- Solving Problems Blue, White, Green, Red, Yellow, Black, Green,
 Blue
- Performance Review Blue, Red, White, Yellow, Black, Green, Red,
 Blue

Example: Initial Ideas

Initial Ideas - Blue, White, Green, Blue

Managing the thinking



- This has been thoroughly covered. Next item is...
- Will the yellow hat please elaborate on the subject...?
- What is the documentation for the idea that...?
- We need to involve these stakeholders to ensure that...

Information



- What information do we have?
- What are the objectives?
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- The basics of this venture are similar to...
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Managing the thinking



- This has been thoroughly covered. Next item is...
- Will the yellow hat please elaborate on the subject...?
- What is the documentation for the idea that...?
- We need to involve these stakeholders to ensure that...



Lateral Thinking (LT)

- In normal thinking, each step that we take is firmly based on the preceding step (vertical thinking). When we arrive at a solution, the validity of that solution is proved by the validity of every proceding step.
- Lateral thinking gets us out of the normal way and we create somthing new.
- Methods for lateral thinking
 - Provocation :: Random Word :: Pressure 90 ideas in 10 minutes :: Steal from a previous idea on the list

This is Where we are on Teams

Jeffrey Redmond Julia Redmond Walter Emery Joshua Moyers Yuriy Komlev Mulbah Dolley Brandon Nguyen Anthony J Smith

Randal Butler Ryan Heifferon Nathan Schram Mousa Akhmri Abdulla Alobaidly Mansoor Al-Zeyara Abdulrahman Al-sulaiti

Logan Noll Dre Llewellyn Kidist Getu Morad Hazim

Endalk Zewdie

Daniel Pavlovsky

Class Schedule

OTHER CLASS PRESENTATION

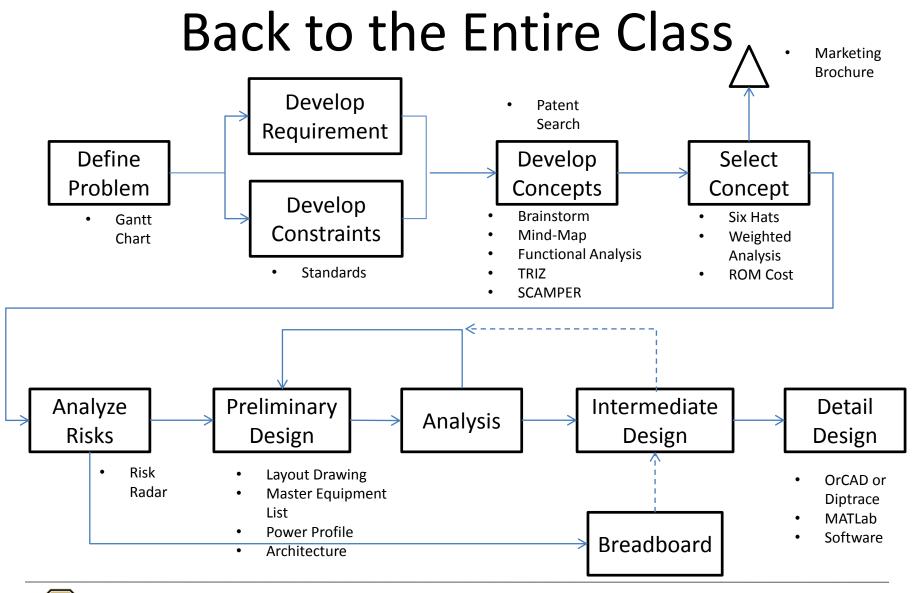


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Milestone is October 3 or October 10:

- Marketing Brochure (one pager)
- Conceptual Design In-class Presentation





Deliverables for this Class

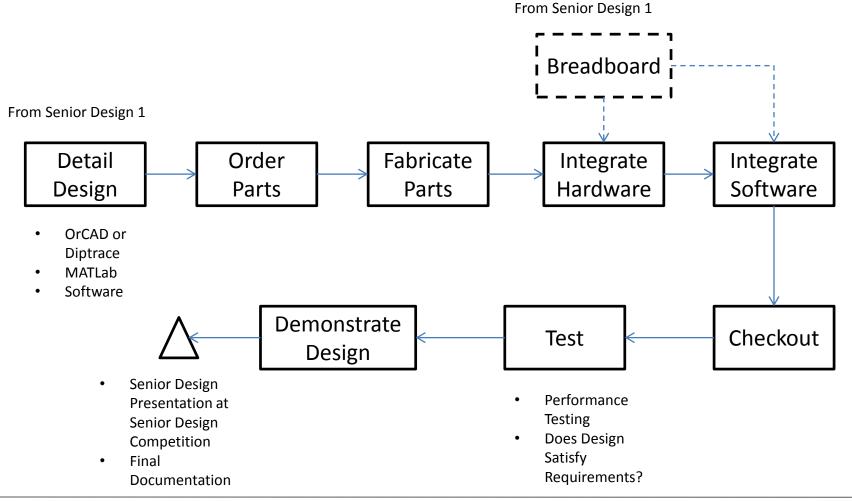
- Project/Team Status Report September
- Project/Team Status Report October
- Project/Team Status Report November

- Marketing Brochure Oct 3 or Oct 10 class
- Mid-term Presentation Same as Marketing Brochure class (10-12 minute team presentation. Everyone speaks)
- Ethics Homework End of October

- Final Presentation Dec 5 or Dec 7
- Design Book Dec 17



Plan For EE4319



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