

# Inception Phase Specification

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# System Request

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The system request evaluates the opportunity given to create the Kentucky Horsemen's Benevolent and Protection Association's new content management system and the value it is expected to provide. The request addresses the project sponsor, expected business need, business requirements, business value, and the issues and constraints faced.

Element	Description	Examples
Project Sponsor	The person who initiates the project and who serves as the primary point of contact for the business side	Sara Tooney, Executive Assistant
Business Need	The organization requires a technologically current website that allows them to communicate with members, accept applications, and process payments	<ul style="list-style-type: none"><li>• Increase donations</li><li>• Improve access to organizational information</li><li>• Streamline donation process</li><li>• Streamline membership application process</li><li>• Streamline benevolence benefit application</li><li>• Consolidate data</li><li>• Improve social media integration</li><li>• Secure sensitive information</li><li>• Improve operational efficiency</li><li>• Improve online</li></ul>

		<p>engagement</p> <ul style="list-style-type: none"> <li>• Implement online payment process (streamlines revenue sources)</li> <li>• Improved members' online accessibility</li> <li>• Provide member resources online</li> </ul>
Business Requirements	The business capabilities the system will provide	<ul style="list-style-type: none"> <li>• View information about organization (Board members, about us, mission statement)</li> <li>• Direct contact form</li> <li>• View benevolence benefits</li> <li>• Forms to apply for membership online</li> <li>• Online payment system</li> <li>• Integrated social media feeds (Facebook, Twitter, Instagram)</li> <li>• Calendar management (RSVP to events)</li> <li>• Online form to apply for benevolence benefits</li> <li>• Online form to submit claims</li> <li>• Member data stored in database</li> </ul>

		<ul style="list-style-type: none"> <li>• Resource page</li> <li>• Meeting minutes</li> <li>• Media carousel</li> <li>• Legislation page</li> <li>• News archives</li> <li>• External news links</li> <li>• Newsletter archives</li> </ul>
Business Value	The benefits the system will create for the organization	<ul style="list-style-type: none"> <li>• Process payments online</li> <li>• Submit forms online</li> <li>• Reduce resource use</li> <li>• Increase social media reach</li> <li>• Release more information about KYHBPA to community</li> <li>• Facilitate communication between organization and members via newsletter blasts</li> </ul>
Special Issues or Constraints	Issues that are relevant to the implementation of the system and decisions made by the committee about the project	<ul style="list-style-type: none"> <li>• Level of technological training required to effectively implement system</li> </ul>

# Narrative

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The narrative expands on the elements of the system request, including a problem and vision statement describing the issues the current system creates and the vision of the expected solution. The business case expands the business value argument with hard numbers. Feasibility considerations explore technical, economic (cost/benefit), and organizational issues of concern.

## Problem Statement

The Kentucky Horsemen's Benevolent and Protection Association (KYHBPA) currently operates on a system with limited capabilities and a lack of data consolidation. This combination prevents the KYHBPA from effectively performing critical business processes. This lag in implementing technological solutions in KYHBPA's operations results in the inability to efficiently process and manage membership and benevolence data and distribute desired information, news, and media to their audience in an accessible manner, resulting in less than desirable community reach. Additionally, the lack of an online payment processing system poses a problem by limiting the avenues in which they can accept donations and fees to mailed-in or dropped off cash and checks.

Introducing a user-friendly and maintainable content management and payment processing system could result in streamlined business activities whilst reducing operating costs and invested time. The implementation of this content management system could also generate the ability to increase the organization's social media and community reach, which may assist in increasing revenues.

## Business Case

KYHBPA currently receives \$2,400-\$6,000 a year in memorial donations. Blackbaud's 2015 Charitable Giving Report found online giving has been steadily increasing in recent years, rising 9.2% from 2014 to 2015. There was also a 13% increase in the number of gifts when



online giving was introduced, implying both the number and amount of donations increased. KYHBPA can expect to see a similar trend once a similar online payment system is introduced, therefore increasing annual donations to \$2,712-\$6,780 (conservative estimate) at a minimum. This number could grow depending on KYHBPA's marketing strategy.

Additionally, migrating the quarterly newsletter, membership applications, benevolence applications, and other requests to an online submission form generates the ability to reduce overall resource usage. The National HBPA mails quarterly newsletters on the KYHBPA's behalf. This service costs KYHBPA \$6,000 a year, all of which could be eliminated by transitioning the newsletter to a quarterly newsletter email blast to their membership base.

These resource savings apply to general paper use as well. With a 10 ream box of paper averaging \$60, each office worker utilizing about 5,000 sheets of paper per year (as a conservative estimate), and each of the 6,000 members using 20 sheets of paper for various application forms and reports, the KYHBPA spends approximately \$1,560 annually, just on paper. Overall, if forms and the newsletter were migrated onto a digital platform, these costs would be reduced by at least \$6,500 depending on how paper-dependent KYHBPA intends to stay. These savings also tie into ink costs, which vary depending on the model of Canon printer.

KYHBPA budgets \$30,000 to update their current website through Blue Million. Implementing the new content management system via a free, open-source platform such as WordPress can mitigate this cost. The main costs associated with using an open-source platform are the domain, which is \$10 annually to own, and the hosting fee, which averages \$120 annually. Additionally, if an online payment service such as PayPal were implemented into the website, there would be nominal processing costs associated with the service. For example, PayPal charges 2.2% plus \$0.30 per transaction processed. For example, if memorial donations were taken online and each donation averaged about \$100, annual payment process fees would equal \$19.32. This would bring total maintenance and operations costs to \$149.32 annually, generating savings of \$29,850.68 on system operations and maintenance alone.

The implementation of the proposed system generates an overall revenue increase of \$312 - \$780 and an overall expense decrease of \$36,350.68. These are conservative estimates; overall savings and revenue increases can be much greater.

## Feasibility Considerations

There are four concerns with the technical feasibility of the system, including familiarity with the functional areas, familiarity with the technology, the project size, and compatibility. The technical risk analysis has revealed the following:

- Familiarity with functional areas
  - The organization is familiar with their organizational functionalities. However, they are unfamiliar with the new system that will be implemented. The analysts have been well informed in the business processes and functional areas of the organization and are familiar with the new system that will be implemented.
- Familiarity with the technology
  - The organization is unfamiliar the technology that will be used for the new system, increasing the potential for problems and delays. However, with training, the technology will be relatively straightforward and user-friendly.
- Project size
  - The new system will be a complete overhaul of the old system, only keeping key features and adding in additional features that will assist in business processes. Old organizational data can be seamlessly integrated into the new system. The group sizes are to be kept to 4-5 people, maintaining close contact and communication between all members.
- Compatibility
  - The new system can easily integrate all old organizational data. Since the old system had very basic functionality, it will not be difficult to build on the functionality of the old system to create a new system that is more comprehensive, effective, and efficient in performing all necessary business processes.

The financial feasibility of the project has been outlined below in a cost-benefit analysis:

- Costs
  - Total maintenance and operations cost - \$149.32 annually (outlined in the Business Case)

- Time will be required to train employees and volunteers to become comfortable with the system
- Potential for rejection from audience base because they are not tech-savvy
- Benefits
  - Reduction in cost because resources are being used efficiently
    - Migrating paperwork online reduces overall office supply costs
  - Better communication with members
  - Increased internet presence combined with general marketing through social media and word-of-mouth leads to greater reach, creating the potential to:
    - Increase donations
    - Increase members
    - Increase volunteers
    - Increase political reach
  - Security in storing membership information in database, data consolidation
    - Ensures business continuity in the event of natural disaster or theft
    - Reduces likelihood of legal issues if data is physically compromised
    - Information accessible remotely
  - Online payment processing

Organizational feasibility addresses how well the system will ultimately be accepted by its users and incorporated into the ongoing operations of the organization. These considerations have been outlined below:

- A comprehensive training program aimed at familiarizing employees and volunteers with the system will alleviate discomfort with the dramatic transition
  - Ensure training program includes:
    - How to update and manage the website
    - How to update and manage website content
    - How to update social media feeds through widget
    - How to integrate and update document forms on website as needed
    - How to pull information from submitted forms

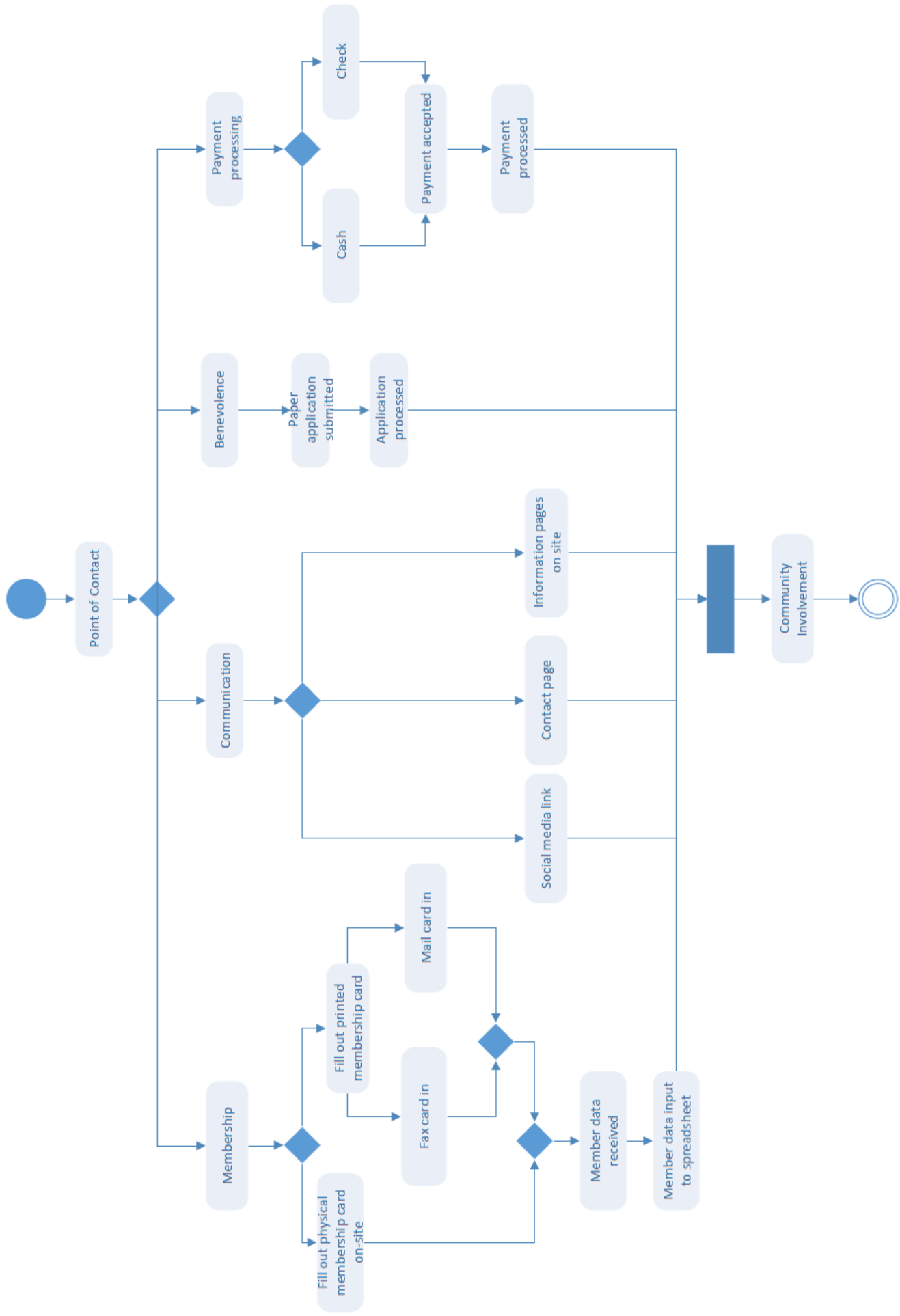
- The new system will assist in making business processes more efficient
  - All member contact information will be consolidated online
    - Send newsletter blasts with the click of a button
    - Send updates or important information with the click of a button
  - All application processes moved online
    - All information consolidated in one place
    - Easier to process each application
    - Ability to include different parties in different processing areas (E.G insurance, doctors for approving certain requests)
  - View engagement statistics and adjust approaches accordingly
  - Poll membership base to see their opinions
  - Reaches out to a fresh, broader audience
    - Tech-savvy, younger generation
    - Out-of-state parties interested in organization
- Since most business operations have become integrated with technology, this transformation will not be as shocking

# Process Models

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## **As-is Process Model**

The “as-is” process model describes the system as it is currently. KYHBPA currently uses the homepage as a primary point of contact. A user then has the choice between four business processes: membership, communication, benevolence, and payment processing. However, benevolence and payment processing are not supported on the website. The primary features the system currently offers are instructions on how an interested party can apply for membership and brief communication avenues where an interested party can link to KYHBPA’s Facebook, see KYHBPA’s contact information, and see brief bits of information about the organization. With KYHBPA’s benevolence activities, the majority of the process is done on paper. KYHBPA processes payments via mail-in or dropped-off checks and cash.



## To-be Process Model

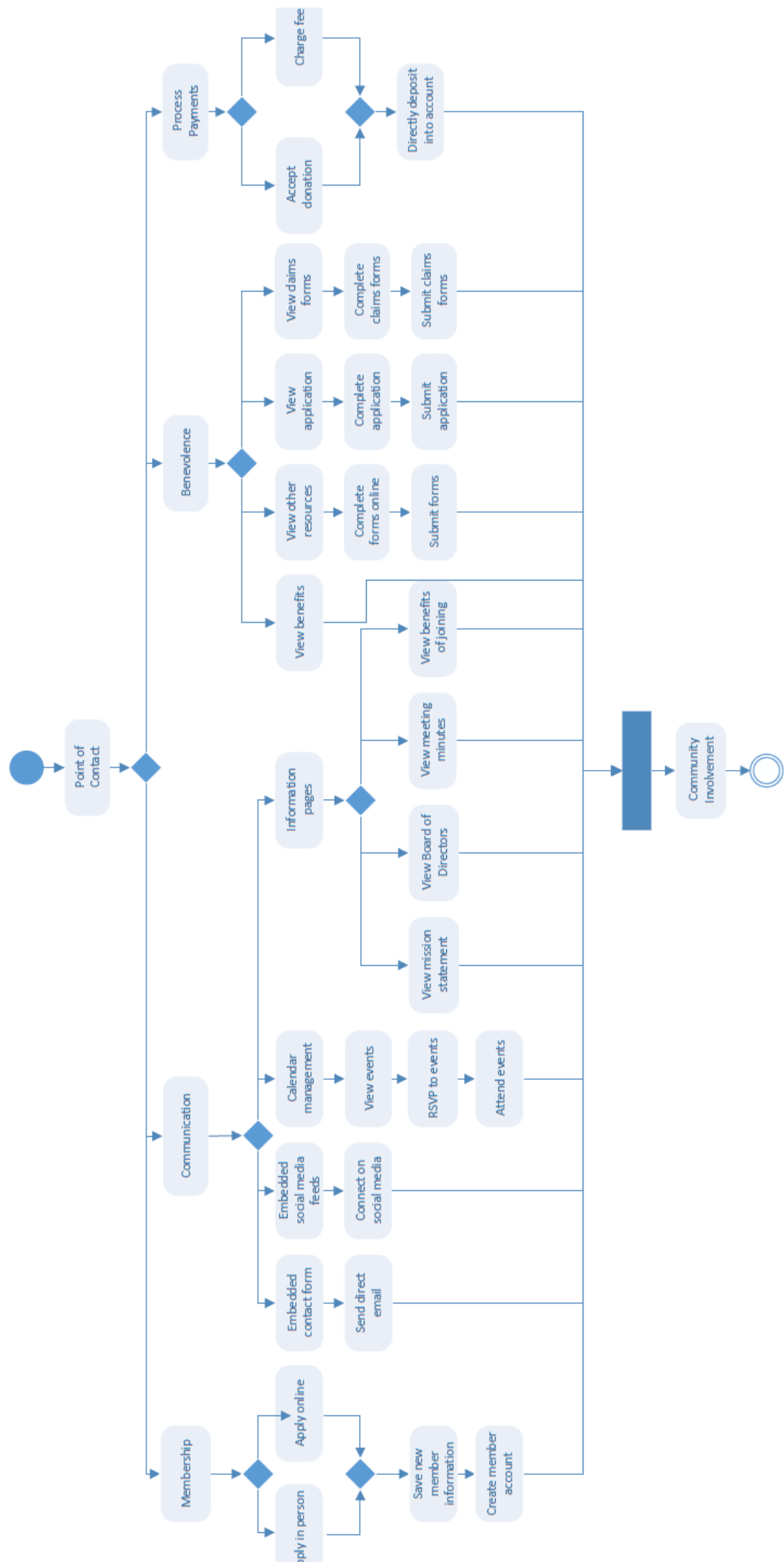
The “to-be” process model depicts the system as it is envisioned. KYHBPA still maintains the homepage as the primary point of contact and the decision between the four main business processes remains the same. However, each process is significantly more detailed.

Starting from the membership business process, interested parties can decide to apply in-person or submit an application online. The system can then save the new member information and create a member account where the interested party can access their submitted applications and view their progress and explore other information members could benefit from.

Moving to the communication business process, interested parties can choose to send a direct email to KYHBPA via an embedded contact form. Additionally, embedded social media feeds allow visitors to see the KYHBPA’s latest activity and connect with KYHBPA on various social media platforms. The new system also includes a more detailed calendar management system which allows visitors to view and RSVP to events, which in turn provides a guest list to KYHBPA. The information pages will be more fleshed out with a mission statement, interactive Board of Directors page, meeting minutes directory, and a comprehensive guide of benefits members will receive upon joining the KYHBPA.

The benevolence business process is the most fleshed out process in the new system. The new system provides members the ability to view the various benefits the program offers, view and submit other resources, view and submit applications, and view and submit claims forms. This encompasses the entirety of the benevolence application process and migrates it to an online platform.

The payment process will also be migrated online, although it is assumed donations will still be accepted in-person. With the new system, KYHBPA will be able to accept donations and fees that will be directly deposited into their account after the processing fee is subtracted.





# Vision Document

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## 1. Introduction

The purpose of this document is to collect, analyze, and define high-level needs and features of the KYHBPA content management system. It focuses on the capabilities needed by the stakeholders and the target users, and why these needs exist. The details of how the KYHBPA content management system fulfills these needs are detailed in the use-case and supplementary specifications.

### 1.1 References

Please reference Appendix A for the feasibility analysis related to this system.

## 2. Positioning

### 2.1 Problem Statement

The problem of	<ul style="list-style-type: none"><li>• Outdated system</li><li>• Lacking functionality</li><li>• Inability to perform critical business processes online</li><li>• Lack of business continuity – business will not continue if the paper system were compromised, there is a need to transfer critical information online</li></ul>
affects	<ul style="list-style-type: none"><li>• Members</li><li>• National HBPA</li><li>• Employees</li><li>• Potential donors</li><li>• Interested parties</li></ul>
the impact of which is	<ul style="list-style-type: none"><li>• Not engaging for site visitors</li><li>• Inability to process payments/donations online</li><li>• Inability to complete forms online</li><li>• Cannot register for membership on website</li><li>• Lack of information about the organization</li><li>• Overspending on website maintenance for poor results (\$30,000 annually)</li></ul>
a successful solution would be	<ul style="list-style-type: none"><li>• Improved engagement from visitors</li><li>• Improved marketability</li><li>• Reduce operational costs</li></ul>

	<ul style="list-style-type: none"> <li>• Increase donations</li> <li>• Increase benevolence services requested</li> <li>• Increased community and industry awareness about organization</li> <li>• Increased community and industry awareness about relevant issues</li> </ul>
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## 2.2 Product Position Statement

For	KYHBPA
Who	Requires a comprehensive content management system that is user-friendly and supports desired business processes
The (product name)	Is a software product
That	Is user-friendly and integrates seamlessly with social media platforms. Additionally, it should effectively market their cause to potential members and donors and allow KYHBPA to transfer critical business processes to an online platform.
Unlike	For-hire website designers
Our product	Is cost-effective and ensures ease of use and the ability to easily update the website.

## 3. Stakeholder and User Descriptions

### 3.1 Stakeholder Summary

Name	Description	Responsibilities
Organization	End user	Provide requirements of new system Provide additional information required to transition organization to become more online-based Provides domain and host for desired website
System Analyst	Integrates the needs of the organization with the capabilities of technology	Ensures the system meets the organization's desires and maintains the system
Software		

Architect	Responsible for creating system	Create system in manner that is user-friendly and intuitive Ensure system is capable of performing desired business processes
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### 3.2 User Summary

Name	Description	Responsibilities	Stakeholder
Organization	Create and push the content the website will house	<ul style="list-style-type: none"> <li>Produce information required on website to process applications</li> <li>Maintain training to keep employees informed as to how to use the website</li> <li>Keep website's content up-to-date</li> <li>Ensure submitted applications and requests are being processed in a timely fashion</li> <li>Ensure software is up to date</li> </ul>	Sarah Tooney, Jenny Rees, KYHBPA volunteers

### 3.3 User Environment

The users interacting on the management side of the system are Sara Tooney and Jennie Rees. The users interacting with the front end of the system are members, donors, and interested parties. The website should also be optimized for mobile use and able to accessed via any operating system.

### 3.4 Summary of Key Stakeholder or User Needs

Need	Priority	Concerns	Current Solution	Proposed Solutions
Secure member information	High	Manage private information	Excel spreadsheet	Manage member information via database on cloud server
Process payments online	High	None	In-person/mailed-in checks and cash	Payment processing system (E.G. Paypal)
User-friendly	High	May be a learning curve for both administrators and users	None	Create training program and manual on the system for the administrators

### 3.5 Alternatives and Competition

KYHBPA can hire an external website developer to provide this service and required updates. While this option puts all of the website concerns on a capable third-party, it brings a hefty cost along with it which would increase costs. Additionally, there is a potential problem that the developer doesn't understand the business needs of KYHBPA, therefore producing a product that is not optimally suited for KYHBPA.

## 4. Product Overview

### 4.1 Product Perspective

This product is completely independent and self-contained. There currently do not appear to be more systems implemented in the organization.

### 4.2 Assumptions and Dependencies

- Content management system is accessible on all operating systems
- Content management system can run on mobile and older devices
- The system has an Internet connection to connect to
- The system can be altered to be more user-friendly
- The administrators will be adequately trained to use the system effectively

## **5. Product Features**

- Ability to apply for membership online
- Ability to send email directly to KYHBPA via embedded contact form
- Embedded social media feeds
- Calendar management system that allows users to view and RSVP to events
- Mission statement page
- Detailed Board of Directors page
- Meeting minutes page
- Benefits of joining KYHBPA page
- Benevolence benefits available page
- Ability to apply for benevolence benefits online
- Ability to request reports online
- Ability to pay fees online
- Ability to donate online
- Content editors (WYSIWYG, i.e. what you see is what you get)
- Security (firewalls, ID verification, security certificate)
- Add and edit pages
- Spell check
- File uploading
- File downloading
- Ability to view all legislation of interest
- Ability to poll users

## **6. Other Product Requirements**

The basic requirements for this system are an Internet connection and relatively updated laptop that is capable of handling Internet processing. The system also has to be capable of handling a moderate traffic load.

# Appendix A

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## 7. Feasibility Considerations

### 7.1 Technical Feasibility

There are four concerns with the technical feasibility of the system, including familiarity with the functional areas, familiarity with the technology, the project size, and compatibility. The technical risk analysis has revealed the following:

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  - The organization is familiar with their organizational functionalities. However, they are unfamiliar with the new system that will be implemented. The analysts have been well informed in the business processes and functional areas of the organization and are familiar with the new system that will be implemented.
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  - The new system can easily integrate all old organizational data. Since the old system had very basic functionality, it will not be difficult to build on the functionality of the old system to create a new system that is more comprehensive, effective, and efficient in performing all necessary business processes.

The financial feasibility of the project has been outlined below in a cost-benefit analysis:

- Costs
  - Total maintenance and operations cost - \$149.32 annually (outlined in the Business Case)
  - Time will be required to train employees and volunteers to become comfortable with the system
  - Potential for rejection from audience base because they are not tech-savvy
- Benefits
  - Reduction in cost because resources are being used efficiently
    - Migrating paperwork online reduces overall office supply costs
  - Better communication with members

- Increased internet presence combined with general marketing through social media and word-of-mouth leads to greater reach, creating the potential to:
  - Increase donations
  - Increase members
  - Increase volunteers
  - Increase political reach
- Security in storing membership information in database, data consolidation
  - Ensures business continuity in the event of natural disaster or theft
  - Reduces likelihood of legal issues if data is physically compromised
  - Information accessible remotely
- Online payment processing

## 7.2 Organizational Feasibility

Organizational feasibility addresses how well the system will ultimately be accepted by its users and incorporated into the ongoing operations of the organization. These considerations have been outlined below:

- A comprehensive training program aimed at familiarizing employees and volunteers with the system will alleviate discomfort with the dramatic transition
  - Ensure training program includes:
    - How to update and manage the website
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    - Send newsletter blasts with the click of a button
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  - View engagement statistics and adjust approaches accordingly
  - Poll membership base to see their opinions
  - Reaches out to a fresh, broader audience
    - Tech-savvy, younger generation
    - Out-of-state parties interested in organization
- Since most business operations have become integrated with technology, this transformation will not be as shocking

### 7.3 Economic Feasibility

Economic feasibility, or a cost-benefit analysis, identifies the financial risk associated with the project. The anticipated costs and benefits have been outline below in a NPV analysis using the following figures.

Inflation rate	102.1%	
Initial donation increase	\$ 312	Conservative
Maintance cost decrease	\$ 35,740	
Resource usage decrease	\$ 6,000	
Systems analyst labor	\$ 35 hourly	DPT Labor Stats, mean hourly wage for Louisville/Jefferson County
Systems developer labor	\$ 43 hourly	
Database admnistrator labor	\$ 36 hourly	
Domain fee	\$ 10	
Hosting fee	\$ 120	
License	\$ 300	SQL Server, user client access license
Maintenance	\$ 900	Annually, \$75 monthly
Consumables	\$ 1,000	

It is clear the project will bring in a return on investment of 382% with an expected net present value of \$152,068.56, meaning the projected earnings exceed anticipated costs. Therefore, it is economically feasible to invest in creating a new content management system for KYHBPA.

	0	1	2	3	4	5	Total
<b>Benefits</b>							
Donation increase	312	319	326	333	340	347	1,977
Maintenance cost decrease	35,740	36,491	37,257	38,039	38,838	39,654	226,019
Resource usage decrease	6,000	6,126	6,255	6,386	6,520	6,657	37,944
Total benefits	42,052	42,935	43,837	44,758	45,698	46,658	<u>\$ 265,938</u>
<b>Costs</b>							
Developmental costs							
Systems analyst labor	2,078	2,122	2,167	2,213	2,259	2,306	13,145
Systems developer labor	2,572	2,626	2,681	2,737	2,794	2,853	16,263
Database administrator labor	2,147	2,192	2,238	2,285	2,333	2,382	13,577
Annual costs							
Domain fee	0	10	10	10	10	10	10
Hosting fee	0	120	123	126	129	132	135
License	0	300	306	312	319	326	333
Maintenance	0	900	919	938	958	978	999
Consumables	0	1,000	1,021	1,042	1,064	1,086	1,109
Total costs	6,797	9,270	9,465	9,663	9,866	10,073	<u>\$ 55,134</u>
<b>ROI</b>	<b>382%</b>						
<b>NPV of Project</b>	<b>\$ 152,068.56</b>						



# Agile Stories

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Agile stories are a simple description of a product requirement in terms of what the requirement must accomplish for the users of the system. The four types of users described in these stories are: potential members, current members, racing enthusiast and a donor.

## ID: AS1

Title: Apply for membership online

As: A potential new member of KYHBPA

I want to: Apply for membership online without having to mail in an application

So that: I wish to remain environmentally conscious, receive benefits associated with the KYHBPA, and contribute to the KYHBPA.

Value and effort estimate: Waste management and being environmentally conscious are things every company should be well aware of. The implementation of an online membership application process would greatly assist KYHBA, a largely paper-based organization, in both areas. Additionally, an online membership process encourages more enthusiasts and supporters to join, particularly those unable to mail or drop off the membership card.

## ID: AS2

Title: Submit claims and benevolence benefit application forms online

As: A member of HBPA (trainer, owner)

I want to: Fill out and submit claims and other applications online, view my claim and application status, and receive feedback concerning my application in one place instead of submitting multiple paper forms

So that: I can fill out forms on-the-go, trackside, or as I need to at my convenience

Value and effort estimate: Implementing online form submissions for benevolence benefits and claims allows for more members to take advantage of the benefits KYHBPA provides. A trainer, owner, or worker can submit claims and applications remotely if necessary, and these forms

can be submitted track-side in case an injury happens during a training session in order to expedite the services KYHBPA offers

## **ID: AS3**

Title: Seeking information about who KYHBPA is

As: A racing enthusiast

I want to: Learn more about the KYHBPA

So that: I can get involved or donate because I support the cause

Value and effort estimate: Giving passionate community members the ability to get involved usually leads to spreading the word about the organization and getting more people involved. KYHBPA gaining more volunteers allows it to better pursue and perform activities that support the platform the KYHBPA was built on. Community members want to contribute to organizations they know about, so creating extensive information pages that allow the curious to read about the Board of Directors and their stake in the industry, the history of the HBPA, what the HBPA does, is important. Creating these pages in an engaging, intuitive, and user-friendly way ensures those who are interested remain on the page and do not become discouraged while trying to navigate a site.

## **ID: AS4**

Title: Support the organization

As: A donor

I want to: Donate to the KYHBPA

So that: I contribute to the activities KYHBPA performs for the industry and its workers and allow the KYHBPA to do more activities in the community and spread awareness about the industry.

Value and effort estimate: Supporting the KYHBPA monetarily allows it to produce programs and activities that add value to its members. Adding a user-friendly donation area will encourage interested donors to donate due to sheer ease of use. In the modern, technological age, it is simply easier to donate online or via mobile phones rather than mail a check or cash.

# System Requirements

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System requirements are the functional and non-functional components of a system. These requirements are necessary for the system to perform desired business processes effectively. Functional requirements are defined as the physical components within the system. Non-functional requirements are defined as the virtual components within the system.

## Functional Requirements

1. Website
  - a. The website will allow members to log into a membership portal.
  - b. The website will allow members to fill out forms.
  - c. The website will allow members to apply for benevolence benefits online.
  - d. The website will allow members to request reports online.
  - e. The website will allow interested parties to apply for membership online.
  - f. The website will allow visitors to send messages directly to KYHBPA.
  - g. The website will allow visitors to view KYHBPA's social media feeds.
  - h. The website will allow visitors to view events.
  - i. The website will allow visitors to RSVP to events.
  - j. The website will allow visitors to view a detailed board of directors page.
  - k. The website will allow visitors to view meeting minutes.
  - l. The website will allow visitors to view benefits of joining KYHBPA.
  - m. The website will allow administrators to add pages.
  - n. The website will allow administrators to edit pages.
  - o. The website will allow administrators to delete pages.
  - p. The website will allow members and administration to upload files.
  - q. The website will allow members and administrators to download files.
2. Database
  - I. The database will membership information input by members into forms.
  - II. The database will manage the calendar functions.
  - III. The database will manage payment information submitted by donors.
  - IV. The database will manage payment information submitted by members.
  - V. The database will store benevolence information.
  - VI. The database will store report information.
  - VII. The database will store information about the organization.
  - VIII. The database will manage and store member and employee login information.
  - IX. The database will allow management to send information to their mailing list.
3. Payments
  - I. The website will allow donors to submit donations online.
  - II. The website will allow members to submit payments for reports online.

## Nonfunctional Requirements

1. Operational
  - I. The system will integrate with the current system.
  - II. The system will be able to operate in the Windows environment.
  - III. The system will be able to operate in the Mac OSX environment.
  - IV. The system will automatically back up according to a weekly schedule.
  - V. The system will be optimized to operate on all web and mobile browsers.
2. Performance
  - I. The system will be operational 24/7.
  - II. All interactions with the system will execute in two seconds or less.
  - III. The system will update social media feeds every 5 minutes.
  - IV. The system will update member information in less than 2 seconds.
  - V. The system will have a hot-site.
3. Security
  - I. All accounts will require a secure password.
  - II. Only administrators will have access to member information.
  - III. The system will have industry-standard security.

# Use Cases

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Use cases represent major business processes the system will perform that benefit the actor(s) in some manner.

## **ID: 1**

Use Case: Online Membership

Primary Actor: Future Members

Brief Description: Interested members enter and fill out the necessary information to become a member

## **ID: 2**

Use Case: Online Donations

Primary Actor: Donors

Brief Description: Interested parties make donations through the website via PayPal

## **ID: 3**

Use Case: Online Payments

Primary Actor: Members

Brief Description: People interested in the organization and members make payments or donations through the Internet by using a debit or credit card.

## **ID: 4**

Use Case: Contact KYHBPA

Primary actors: Visitors, members, and administration

Brief Description: Visitors and members sends emails directly to KYHBPA through an embedded contact form

## **ID: 5**

Use Case: Integrate Social Media Feed

Primary actor: Administration

Brief Description: Social media feeds from KYHBPA's platforms embedded into website for easy viewing.

## **ID: 6**

Use Case: Calendar Management

Primary Actors: Administration

Brief Description: Manage the events of the organization and letting people aware of the event. Also, trying to determine the amount of people that would be attending.

### **ID: 7**

Use Case: Member Login

Primary Actors: Members

Brief Description: Members login and see information relevant to them, including submitted forms, payments, and requests

### **ID: 8**

Use Case: Administrator Login

Primary Actors: Administrators

Brief Description: Administrators login to maintain member records, member payments, and member requests

### **ID: 9**

Use Case: Create a Member

Primary Actors: Administrators

Brief Description: Administrators create member in database

### **ID: 10**

Use Case: Update a Member

Primary Actors: Administrators and members

Brief Description: Administrators and members edit member information

### **ID: 11**

Use Case: Delete a Member

Primary Actors: Administrators

Brief Description: Administrators delete member

### **ID: 12**

Use Case: Request Reports

Primary Actors: Members

Brief Description: Members select report that best suits their needs

## Trace Matrix

The trace matrix is used to associate use cases with system requirements. Each use case satisfies one or more system requirements and is displayed in the matrix below.

		System Requirements					
		Website	Database	Payments	Operational	Performance	Security
Use Cases	Online Membership	x	x		x	x	x
	Online Donations	x		x	x		x
	Online Payments	x		x	x		x
	Contact	x			x	x	
	Social Media Feed	x			x	x	
	Calendar Management	x	x		x		
	Member Login	x	x		x	x	x
	Administrator Login	x	x		x	x	x
	Create a Member	x	x		x		x
	Update a Member	x	x		x		x
	Delete a Member	x	x		x		x
	Request Reports	x			x		

# Initial Architecture Considerations

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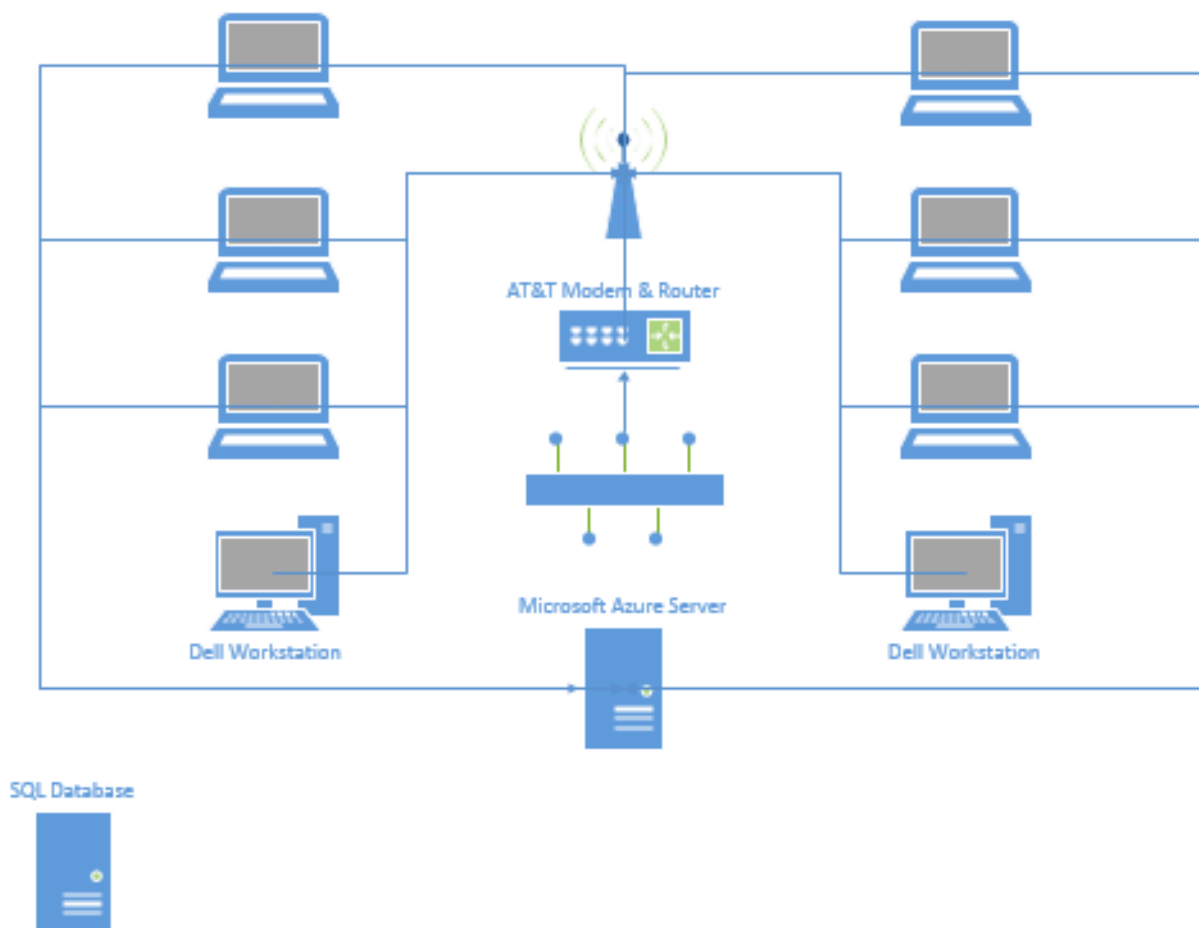
Initial architecture considerations provide descriptions and representations of system options from the design viewpoint and the realization viewpoint.

## Design Viewpoint

Regarding design, KYHBPA would greatly benefit from system architecture based in the cloud. Cloud-based storage and operations could enable KYHBPA to operate and manage the content management system without much technical training and hardware investment. All workstations will have the database software installed and will connect to a cloud-based database hosted in an off-site location.

## Realization Viewpoint

From the realization viewpoint, it would be beneficial for the cloud server to be implemented through Microsoft Azure and the database implemented through SQL Server.





# Risk Analysis

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Risks are analyzed and assign risk levels of “high” or “low” to ensure efforts are focused on high-risk processes. This ensures the most critical aspects of the system are completed correctly in a timely manner.

## Use Case Risks

Use case risks are assessed based on the number of system requirements needed to perform an action on the system (reference trace matrix).

<b>Low Risk (1-2 requirements)</b>	<b>Medium Risk (3-4 requirements)</b>	<b>High Risk (5+ requirements)</b>
Request reports	Online donations	Online membership
	Online payments	Member login
	Contact	Administrator login
	Social media feed	
	Calendar management	
	Create member	
	Update member	
	Delete Member	

## Other Risks

Other risks associated based on the technical environment, architectural considerations, and other potential risks associated with similar systems.

<b>Low Risk</b>	<b>Medium Risk</b>	<b>High Risk</b>
Operational errors	Hacking	Human error
Vendor failure	Connectivity	Hardware failure
	Viruses	System software failure

## Addressing Risks

To address risks during elaboration phase, detailed requirements will be created to ensure each facet of the business process and all possibilities have been accounted for. Creating a strong, secure architecture is key to implementing a successful system.

# Gantt Chart

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The Gantt chart determines the tasks of a project and how long each task will take as well as task dependencies.

Task ID	Task Name	Task Responsibility	Start	Finish	Duration
1	I1: Vision Document (completed feasibility analysis)	Emily	2/7/2017	2/8/2017	2d
2	I1: System Requirements	Nicole	2/9/2017	2/10/2017	2d
3	I1: List of Use Cases: Actors and Feature Use	All	2/11/2017	2/16/2017	6d
4	I1: Initial Architecture Considerations	Daniella	2/17/2017	2/18/2017	2d
5	I1: Risk Analysis	Daniella	2/19/2017	2/20/2017	2d
6	I1: Gantt Chart	Manoj	2/7/2017	2/7/2017	1d
7	I1: Inception Phase Prototype	Emily	2/13/2017	2/15/2017	2d
8	I2: Use Cases	All	2/23/2017	3/3/2017	8d
9	I2: Use Case Diagram	Nicole	3/3/2017	3/5/2017	2d
10	I2: Gantt Chart (w/ use case assignment and explanation)	Manoj	2/23/2017	2/25/2017	2d
11	I2: Use Case Prototype, Version 1	Emily	3/5/2017	3/8/2017	3d

Task ID	Task Name	Task Responsibility	Start	Finish	Duration	Feb 2017														Mar 2017								Total Dependency						
						7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28		1	2	3	4	5	6
1	U1: Vision Document (completed feasibility analysis)	Emily	2/7/2017	2/8/2017	2d																													0
2	U1: System Requirements	Nicole	2/9/2017	2/10/2017	2d																													1
3	U1: Use of Use Cases: Actors and Feature Use	All	2/11/2017	2/16/2017	6d																													2
4	U1: Initial Architecture Considerations	David	2/17/2017	2/18/2017	2d																													3
5	U1: Risk Analysis	David	2/19/2017	2/20/2017	2d																													4
6	U1: Gantt Chart	Nancy	2/7/2017	2/7/2017	1d																													0
7	U1: Inception Phase Prototype	Emily	2/15/2017	2/15/2017	2d																													5
8	U2: Use Cases	All	2/23/2017	3/3/2017	8d																													3
9	U2: Use Case Diagram	Nicole	3/3/2017	3/9/2017	2d																													8
10	U2: Gantt Chart (w/ use case assignment and explanation)	Nancy	2/23/2017	2/23/2017	2d																													0
11	U2: Use Case Prototype, Version 1	Emily	3/7/2017	3/8/2017	3d																													9

# Inception Phase Prototypes

Inception phase prototypes are high-level prototypes that represent the data needs and process flows of the “to-be” business processes, with a focus on high-risk use cases.

## Membership

The membership prototype focuses on capturing data required from the current, physical membership card. It aims to capture all required information in an online format that can be filled out and accessed from any platform.

Membership

https://kyhbpa.org/membership/apply

### Apply for Membership

I hereby appoint the Kentucky Horsemen's Benevolent and Protective Association, Inc. to act as my sole and executive agent and representative for the purpose of negotiating and executing, or refusing to executing with Thoroughbred race tracks in Kentucky and all contracts and agreements relating to Thoroughbred racing in the state. By this appointment, I hereby revoke any and all previous authorities given by me for similar purposes.

First Name

Middle Initial

Last Name

Stable, Corporation, Syndicate, or Farm (if applicable)

Managing Partner

Address Line 1

Address Line 2

City

State

Select State

Zip

Phone

Email

Date of Birth

Month Day Year

Select one:

☐ Owner

☐ Trainer

☒ Owner/Trainer

KRC License #

Signature

Submit

## Donations

The donation prototype focuses on capturing necessary donor information before redirecting the donor to PayPal and pulling billing information directly from PayPal's output.

**Donate**

Lorem ipsum dolor sit amet, consectetur adipisicing elit, sed do eiusmod tempor incididunt ut labore et dolore magna aliqua.

First Name

Last Name

Email

Phone

Donation amount

**Proceed to PayPal**

## **Benevolence**

The benevolence benefit form is a direct transposition of KYHBPA's current paper form and captures all required information to process a benefit request. It aims to capture all required information in an online format that can be filled out and accessed from any platform.

Benevolence

https://kyhbpa.org/benevolence/application/apply

# Apply for Benevolence Benefits

Lorem ipsum dolor sit amet, consectetur adipisicing elit, sed do eiusmod tempor incididunt ut labore et dolore magna aliqua.

First Name

Middle Initial

Last Name

Social Security Number

Address Line 1

Address Line 2

City

State

Select State

Zip

Phone

Date of Birth

Month

Day

Year

List all current Kentucky racing licenses you have been issued.

Type	License Number	Date Issued

List all employers for whom you have worked in the past 90 days.

Employer	Track	Date Started	Date Left

Are you currently employed?

Yes

No

If no, please explain.

List all income you currently earn on and off the racetrack.

Name of Employer	Occupation	Weekly Salary Before Taxes

How long have you been employed in the racing industry in Kentucky? (in months)


What sort of assistance are you seeking?

Submit

## Claims

The claims form is, again, a direct transposition of the paper form KYHBPA currently uses. It aims to capture all required information in an online format that can be filled out and accessed from any platform.

Claims



https://kyhbpa.org/claims/submit

### Kentucky Horse Racing Commission - Claim Bank

Lorem ipsum dolor sit amet, consectetur adipisicing elit, sed do eiusmod tempor incididunt ut labore et dolore magna aliqua.

Track

Date  
Month  Day  Year

Owner(s) making claim

Horse

Owner(s) making claim

Race #

Sum

Signature of Owner or Authorized Agent

Submit



# Team Charter

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The team charter describes how the team will conduct its activities as a unit. It describes the team goals, team meetings, team communications, team decisions, and project repository.

## Team Goals

The team's goal is to successfully combine our knowledge to propose a content management system that satisfies KYHBPA's business needs. The system must also be practical and cost-effective. The new system should facilitate communication, membership application processes, benevolence application processes, and payment processing.

## Team Meetings

Team meetings will take place Tuesdays and Thursdays during allotted class times and during the weekends as needed. Team meetings outside of class will be scheduled based on when team members will be available. Meeting decisions will be documented via a message in the team GroupMe.

## Team Communications

The majority of group communication outside of class will be facilitated using GroupMe. The work done will be stored on Google Drive, which includes a chat feature to facilitate collaboration while working on documents. Big decisions among members will be made during class meetings. Decisions between the team and client and team and instructor will be made via email.

## Team Decisions

The team will build consensus by examining all ideas team members have and weighing the pros and cons of each idea. Discussions will be open, where all members are free to state their opinion without immediate backlash. All conflicts will be resolved respectfully. If a consensus cannot be reached through discussion, a vote will be determined.

## Project Repository

All project documentation will be stored on Google Drive, mainly utilizing Google Docs. Google Docs features all members of the team to make changes and view the document. It also enables the tracking of changes made to the document and enables multiple members to work on the same document at the same time and communicate in the chat. Ideas that members wish to share are stored in a main “Idea Dump” document that will be regularly addressed.