UBER TECHNOLOGIES, INC. CONSOLIDATED BALANCE SHEETS

(In millions, except share amounts which are reflected in thousands, and per share amounts)

•		As of Dece	ember 31, 2020	As of December 31, 2021
Short-term investments 1,180 — Restricted cash and cash equivalents 250 631 Accounts receivable, net of allowance of \$55 and \$51, respectively 1,073 2,439 Prepaid expenses and other current assets 1,215 1,454 Assets held for sale 517 — Total current assets 9,882 8,819 Restricted cash and cash equivalents 1,494 2,879 Collateral held by insurer 860 — Investments (including amortized cost of debt securities of \$2,281 and \$—) 9,052 11,806 Equity method investments 1,079 800 Property and equipment, net 1,814 1,853 Operating lease right-of-use assets 1,274 1,388 Intangible assets, net 1,564 2,412 Goodwill 6,109 8,420 Other assets 2,23 3,8774 Total assets 2,23 3,8774 Accounts payable 2,23 8,60 Short-term insurance reserves 2,23 8,60 Operating lease liabilities	Assets			
Restricted cash and cash equivalents 250 631 Accounts receivable, net of allowance of \$55 and \$51, respectively 1,073 2,439 Prepaid expenses and other current assets 1,215 1,454 Assets held for sale 517 — Total current assets 9,882 8,819 Restricted cash and cash equivalents 1,494 2,879 Collateral held by insurer 860 — Investments (including amortized cost of debt securities of \$2,281 and \$—) 9,052 11,806 Equity method investments 1,079 800 Operating lease right-of-use assets 1,244 1,388 Intagolities assets 2,072 2,322 3,325<	Cash and cash equivalents	\$	5,647	\$ 4,295
Accounts receivable, net of allowance of \$55 and \$51, respectively 1,073 2,439 Prepaid expenses and other current assets 1,215 1,54 Assets held for sale 517 ————————————————————————————————————	Short-term investments		1,180	_
Prepaid expenses and other current assets 1,215 1,454 Assets held for sale 517 — Total current assets 9,882 8,819 Restricted cash and cash equivalents 1,494 2,879 Collateral held by insurer 860 — Investments (including amortized cost of debt securities of \$2,281 and \$□ 9,052 11,606 Equity method investments 1,079 800 Property and equipment, net 1,814 1,838 Operating lease right-of-use assets 1,241 1,838 Goodwill 6,109 8,420 Goodwill 6,109 8,420 Other assets 124 397 Total assets 3,323 8,872 Eubhilties, redeemable non-controlling interests and equity 1,442 1,442 Operating lease liabilities, current 1,75 8.5 Accounts payable \$ 235 \$ 80 Short-term insurance reserves 1,243 1,442 Operating lease liabilities, current 1,815 9,246 Total current liabilities	Restricted cash and cash equivalents		250	
Assets held for sale 517 ————————————————————————————————————	Accounts receivable, net of allowance of \$55 and \$51, respectively		1,073	2,439
Total current assets 9,882 8,819 Restricted cash and cash equivalents 1,494 2,879 Collateral held by insurer 860 — Investments (including amortized cost of debt securities of \$2,281 and \$\infty\$————————————————————————————————————	Prepaid expenses and other current assets		1,215	1,454
Restricted cash and cash equivalents 1,494 2,879 Collateral held by insurer 860 — Investments (including amortized cost of debt securities of \$2,281 and \$—) 9,052 11,806 Equity method investments 1,079 800 Operating lease right-of-use assets 1,274 1,388 Optrating lease right-of-use assets 1,274 1,388 Intangible assets, net 6,109 8,420 Goodwill 6,109 8,420 Other assets 124 397 Total assets 23 33,252 Example on-controlling interests and equity 1 4 Accounts payable \$ 235 \$ Accounts payable \$ 235 \$ Accrued and other current insbilities 1,243 1,442 Operating lease liabilities, current 175 185 Accrued and other current liabilities 5,812 6,537 Liabilities held for sale 100 — Total current liabilities 1,544 1,644 Operating lease liabilities, non-current	Assets held for sale		517	
Collateral held by insurer 860 — Investments (including amortized cost of debt securities of \$2,281 and \$—) 9,052 11,806 Equity method investments 1,079 800 Property and equipment, net 1,814 1,885 Operating lease right-of-use assets 1,274 1,388 Intangible assets, net 1,564 2,412 Goodwill 6,109 8,420 Other assets 124 397 Total assets 5 33,252 \$ 38,774 Liabilities, redeemable non-controlling interests and equity	Total current assets		9,882	8,819
Investments (including amortized cost of debt securities of \$2,281 and \$—) 9,052 11,806 Equity method investments 1,079 800 Property and equipment, net 1,814 1,838 Operating lease right-of-use assets 1,274 1,388 Intangible assets, net 6,109 8,420 Other assets 124 397 Total assets 33,252 38,774 Liabilities, redeemable non-controlling interests and equity	Restricted cash and cash equivalents		1,494	2,879
Equity method investments 1,079 800 Property and equipment, net 1,814 1,883 Operating lease right-of-use assets 1,274 1,388 Intangible assets, net 6,109 8,420 Goodwill 6,109 8,420 Other assets 124 397 Total assets \$ 33,252 \$ 38,774 Liabilities, redeemable non-controlling interests and equity \$ 235 \$ 860 Short-term insurance reserves 1,243 1,442 Operating lease liabilities, current 175 185 Accrued and other current liabilities 5,112 6,537 Coppariting lease liabilities of sale 100 Total current liabilities 6,865 9,024 Long-term insurance reserves 2,223 2,546 Long-term debt, net of current portion 7,560 9,276 Operating lease liabilities, non-current 1,544 1,644 Competerm debt, net of current portion 7,560 9,276 Operating lease liabilities, non-current 1,306 935	Collateral held by insurer		860	_
Property and equipment, net 1,814 1,853 Operating lease right-of-use assets 1,274 1,388 Intangible assets, net 1,564 2,412 Goodwill 6,109 8,420 Other assets 124 397 Total assets \$ 33,252 \$ 38,774 Libilities, redeemable non-controlling interests and equity	Investments (including amortized cost of debt securities of \$2,281 and \$—)		9,052	11,806
Operating lease right-of-use assets 1,274 1,388 Intangible assets, net 1,564 2,412 Goodwill 6,109 8,420 Other assets 124 397 Total assets \$ 33,252 \$ 38,774 Liabilities, redeemable non-controlling interests and equity Total assets 8 Accounts payable \$ 235 \$ 860 Short-term insurance reserves 1,243 1,442 Operating lease liabilities, current 175 185 Accrued and other current liabilities 5,112 6,537 Liabilities held for sale 100 Total current liabilities 8,865 9,024 Long-term insurance reserves 2,223 2,546 Long-term debt, net of current portion 7,560 9,276 Operating lease liabilities, non-current 1,544 1,644 Other long-term liabilities 1,306 935 Total liabilities 7,560 9,276 Operating lease liabilities, non-current 7,87 20 Eedemable non-controlling intere	Equity method investments		1,079	800
Intangible assets, net 1,564 2,412 Goodwill 6,109 8,420 Other assets 124 397 Total assets \$ 33,252 \$ 38,778 Liabilities, redeemable non-controlling interests and equity Total counts payable \$ 235 \$ 860 Short-term insurance reserves 1,243 1,442 Operating lease liabilities, current 175 185 Accrued and other current liabilities 5,102 6,537 Accrued and other current liabilities 5,102 6,537 Accrued and other current proteid 6,865 9,024 Long-term insurance reserves 2,223 2,546 Long-term insurance reserves 2,223 2,546 Long-term insurance reserves 2,223 2,546 Long-term liabilities, non-current 1,544 1,644 Other long-term liabilities 13,96 935 Total current liabilities 787 204 Equity 2,000 2,000 2,000 Redeemable non-controlling interests 787 204	Property and equipment, net		1,814	1,853
Goodwill 6,109 8,20 Other assets 124 397 Total assets 33,252 38,774 Libilities, redeemable non-controlling interests and equity Total casets 8 860 Short-term insurance reserves 1,243 1,442 1,444 1,442 1,444	Operating lease right-of-use assets		1,274	1,388
Other assets 124 397 Total assets \$ 33,252 \$ 38,774 Liabilities, redeemable non-controlling interests and equity Total assets \$ 235 \$ 860 Accounts payable \$ 235 \$ 860 Short-term insurance reserves 1,243 1,442 Operating lease liabilities, current 175 185 Accrued and other current liabilities 5,112 6,537 Liabilities held for sale 100 — Total current liabilities 6,865 9,024 Long-term insurance reserves 2,223 2,546 Long-term leabt, net of current portion 7,560 9,276 Operating lease liabilities, non-current 1,544 1,644 Other long-term liabilities 1,349 23,425 Commitments and contingencies (Note 15) 701 49,498 23,425 Commitments and contingencies (Note 15) 87 204 Equity 2 2 2 Common stock, \$0.00001 par value, 5,000,000 shares authorized for both periods, 1,849,794 and 1,949,316 shares issued and outstanding, respectively 35,931 </td <td>Intangible assets, net</td> <td></td> <td>1,564</td> <td>2,412</td>	Intangible assets, net		1,564	2,412
Total assets \$ 33,252 \$ 38,774 Liabilities, redeemable non-controlling interests and equity Total counts payable \$ 235 \$ 860 Short-term insurance reserves 1,243 1,442 Operating lease liabilities, current 175 185 Accrued and other current liabilities 5,112 6,537 Liabilities held for sale 100 — Total current liabilities 6,865 9,024 Long-term insurance reserves 2,223 2,546 Long-term debt, net of current portion 7,560 9,276 Operating lease liabilities, non-current 1,544 1,644 Other long-term liabilities 13,06 935 Total liabilities 19,498 23,425 Commitments and contingencies (Note 15) 8 204 Redeemable non-controlling interests 787 204 Equity — — Common stock, \$0.00001 par value, 5,000,000 shares authorized for both periods, 1,849,794 and 1,949,316 shares issued and outstanding, respectively — — Accumulated other comprehensive loss (535) (524) <td>Goodwill</td> <td></td> <td>6,109</td> <td>8,420</td>	Goodwill		6,109	8,420
Liabilities, redeemable non-controlling interests and equity Accounts payable \$ 235 \$ 860 Short-term insurance reserves 1,243 1,442 Operating lease liabilities, current 175 185 Accrued and other current liabilities 5,112 6,537 Liabilities held for sale 100 — Total current liabilities 6,865 9,024 Long-term insurance reserves 2,223 2,546 Long-term liabilities, non-current 7,560 9,276 Operating lease liabilities, non-current 1,544 1,644 Other long-term liabilities 1,306 935 Total liabilities 19,498 23,425 Commitments and contingencies (Note 15) 787 204 Equity Commitments and contingencies (Note 15) 787 204 Equity Common stock, \$0,00001 par value, 5,000,000 shares authorized for both periods, 1,849,794 and 1,949,316 shares issued and outstanding, respectively — — Accumulated other comprehensive loss (535) (524) Accumulated other comprehensive loss (535)	Other assets		124	397
Accounts payable \$ 235 \$ 860 Short-term insurance reserves 1,243 1,442 Operating lease liabilities, current 175 185 Accrued and other current liabilities 5,112 6,537 Liabilities held for sale 100 — Total current liabilities 6,865 9,024 Long-term insurance reserves 2,223 2,546 Long-term debt, net of current portion 7,560 9,276 Operating lease liabilities, non-current 1,544 1,644 Other long-term liabilities 1,306 935 Total liabilities 19,498 23,425 Commitments and contingencies (Note 15) 8 204 Redeemable non-controlling interests 787 204 Equity — — Common stock, \$0.00001 par value, 5,000,000 shares authorized for both periods, 1,849,794 and 1,949,316 shares issued and outstanding, respectively — — Additional paid-in capital 35,931 38,008 Accumulated other comprehensive loss (535) (524) Accumulated deficit (Total assets	\$	33,252	\$ 38,774
Short-term insurance reserves 1,243 1,442 Operating lease liabilities, current 175 185 Accrued and other current liabilities 5,112 6,537 Liabilities held for sale 100 — Total current liabilities 6,865 9,024 Long-term insurance reserves 2,223 2,546 Long-term debt, net of current portion 7,560 9,276 Operating lease liabilities, non-current 1,544 1,644 Other long-term liabilities 1,306 935 Total liabilities 19,498 23,425 Commitments and contingencies (Note 15) 8 204 Redeemable non-controlling interests 787 204 Equity Common stock, \$0.00001 par value, \$,000,000 shares authorized for both periods, 1,849,794 and 1,949,316 shares issued and outstanding, respectively — — Additional paid-in capital 35,931 38,608 Accumulated other comprehensive loss (535) (524) Accumulated deficit (23,130) (23,626) Total Uber Technologies, Inc. stockholders' equity 12,266	Liabilities, redeemable non-controlling interests and equity			
Operating lease liabilities, current 175 185 Accrued and other current liabilities 5,112 6,537 Liabilities held for sale 100 — Total current liabilities 6,865 9,024 Long-term insurance reserves 2,223 2,546 Long-term debt, net of current portion 7,560 9,276 Operating lease liabilities, non-current 1,544 1,644 Other long-term liabilities 1,306 935 Total liabilities 19,498 23,425 Commitments and contingencies (Note 15) 8 787 204 Equity 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 3 2 2 2 3 6 9 2 6 9 2 6 9 3 5 3 5 3 2 4 2 4 2 4 2 4 2 4 <	Accounts payable	\$	235	\$ 860
Accrued and other current liabilities 5,112 6,537 Liabilities held for sale 100 — Total current liabilities 6,865 9,024 Long-term insurance reserves 2,223 2,546 Long-term debt, net of current portion 7,560 9,276 Operating lease liabilities, non-current 1,544 1,644 Other long-term liabilities 1,306 935 Total liabilities 19,498 23,425 Commitments and contingencies (Note 15) 8 787 204 Equity 2 <t< td=""><td>Short-term insurance reserves</td><td></td><td>1,243</td><td>1,442</td></t<>	Short-term insurance reserves		1,243	1,442
Liabilities held for sale 100 — Total current liabilities 6,865 9,024 Long-term insurance reserves 2,223 2,546 Long-term debt, net of current portion 7,560 9,276 Operating lease liabilities, non-current 1,544 1,644 Other long-term liabilities 1,306 935 Total liabilities 19,498 23,425 Commitments and contingencies (Note 15) 787 204 Redeemable non-controlling interests 787 204 Equity — — — Common stock, \$0.00001 par value, \$0,000,000 shares authorized for both periods, 1,849,794 and 1,949,316 shares issued and outstanding, respectively — — — Additional paid-in capital 35,931 38,608 38,608 Accumulated other comprehensive loss (535) (524) (524) Accumulated deficit (23,130) (23,626) (23,626) Total Uber Technologies, Inc. stockholders' equity 12,266 14,458 Non-redeemable non-controlling interests 701 687 Total eq	Operating lease liabilities, current		175	185
Total current liabilities 6,865 9,024 Long-term insurance reserves 2,223 2,546 Long-term debt, net of current portion 7,560 9,276 Operating lease liabilities, non-current 1,544 1,644 Other long-term liabilities 1,306 935 Total liabilities 19,498 23,425 Commitments and contingencies (Note 15) 787 204 Equity Common stock, \$0,00001 par value, 5,000,000 shares authorized for both periods, 1,849,794 and 1,949,316 shares issued and outstanding, respectively — — Additional paid-in capital 35,931 38,608 Accumulated other comprehensive loss (535) (524) Accumulated deficit (23,130) (23,626) Total Uber Technologies, Inc. stockholders' equity 12,266 14,458 Non-redeemable non-controlling interests 701 687 Total equity 12,967 15,145	Accrued and other current liabilities		5,112	6,537
Long-term insurance reserves 2,223 2,546 Long-term debt, net of current portion 7,560 9,276 Operating lease liabilities, non-current 1,544 1,644 Other long-term liabilities 1,306 935 Total liabilities 19,498 23,425 Commitments and contingencies (Note 15) 787 204 Equity Common stock, \$0,00001 par value, 5,000,000 shares authorized for both periods, 1,849,794 and 1,949,316 shares issued and outstanding, respectively — — Additional paid-in capital 35,931 38,608 Accumulated other comprehensive loss (535) (524) Accumulated deficit (23,130) (23,626) Total Uber Technologies, Inc. stockholders' equity 12,266 14,458 Non-redeemable non-controlling interests 701 687 Total equity 12,967 15,145	Liabilities held for sale		100	
Long-term debt, net of current portion 7,560 9,276 Operating lease liabilities, non-current 1,544 1,644 Other long-term liabilities 1,306 935 Total liabilities 19,498 23,425 Commitments and contingencies (Note 15) 787 204 Redeemable non-controlling interests 787 204 Equity - - Common stock, \$0.00001 par value, 5,000,000 shares authorized for both periods, 1,849,794 and 1,949,316 shares issued and outstanding, respectively - - Additional paid-in capital 35,931 38,608 Accumulated other comprehensive loss (535) (524) Accumulated deficit (23,130) (23,626) Total Uber Technologies, Inc. stockholders' equity 12,266 14,458 Non-redeemable non-controlling interests 701 687 Total equity 12,967 15,145	Total current liabilities		6,865	9,024
Operating lease liabilities, non-current 1,544 1,644 Other long-term liabilities 1,306 935 Total liabilities 19,498 23,425 Commitments and contingencies (Note 15) 8 787 204 Equity Common stock, \$0.00001 par value, 5,000,000 shares authorized for both periods, 1,849,794 and 1,949,316 shares issued and outstanding, respectively — — Additional paid-in capital 35,931 38,608 Accumulated other comprehensive loss (535) (524) Accumulated deficit (23,130) (23,626) Total Uber Technologies, Inc. stockholders' equity 12,266 14,458 Non-redeemable non-controlling interests 701 687 Total equity 12,967 15,145	Long-term insurance reserves		2,223	2,546
Other long-term liabilities 1,306 935 Total liabilities 19,498 23,425 Commitments and contingencies (Note 15) 787 204 Redeemable non-controlling interests 787 204 Equity Common stock, \$0.00001 par value, 5,000,000 shares authorized for both periods, 1,849,794 and 1,949,316 shares issued and outstanding, respectively — — Additional paid-in capital 35,931 38,608 Accumulated other comprehensive loss (535) (524) Accumulated deficit (23,130) (23,626) Total Uber Technologies, Inc. stockholders' equity 12,266 14,458 Non-redeemable non-controlling interests 701 687 Total equity 12,967 15,145	Long-term debt, net of current portion		7,560	9,276
Total liabilities 19,498 23,425 Commitments and contingencies (Note 15) 787 204 Redeemable non-controlling interests 787 204 Equity Common stock, \$0.00001 par value, 5,000,000 shares authorized for both periods, 1,849,794 and 1,949,316 shares issued and outstanding, respectively — — Additional paid-in capital 35,931 38,608 Accumulated other comprehensive loss (535) (524) Accumulated deficit (23,130) (23,626) Total Uber Technologies, Inc. stockholders' equity 12,266 14,458 Non-redeemable non-controlling interests 701 687 Total equity 12,967 15,145	Operating lease liabilities, non-current		1,544	1,644
Commitments and contingencies (Note 15) Redeemable non-controlling interests 787 204 Equity Common stock, \$0.00001 par value, 5,000,000 shares authorized for both periods, 1,849,794 and 1,949,316 shares issued and outstanding, respectively — — Additional paid-in capital 35,931 38,608 Accumulated other comprehensive loss (535) (524) Accumulated deficit (23,130) (23,626) Total Uber Technologies, Inc. stockholders' equity 12,266 14,458 Non-redeemable non-controlling interests 701 687 Total equity 12,967 15,145	Other long-term liabilities		1,306	935
Redeemable non-controlling interests 787 204 Equity Common stock, \$0.00001 par value, 5,000,000 shares authorized for both periods, 1,849,794 and 1,949,316 shares issued and outstanding, respectively — — Additional paid-in capital 35,931 38,608 Accumulated other comprehensive loss (535) (524) Accumulated deficit (23,130) (23,626) Total Uber Technologies, Inc. stockholders' equity 12,266 14,458 Non-redeemable non-controlling interests 701 687 Total equity 12,967 15,145	Total liabilities		19,498	23,425
Equity Common stock, \$0.00001 par value, 5,000,000 shares authorized for both periods, 1,849,794 and 1,949,316 shares issued and outstanding, respectively — <t< td=""><td>Commitments and contingencies (Note 15)</td><td></td><td></td><td></td></t<>	Commitments and contingencies (Note 15)			
Common stock, \$0.00001 par value, 5,000,000 shares authorized for both periods, 1,849,794 and 1,949,316 shares issued and outstanding, respectively — — — Additional paid-in capital 35,931 38,608 Accumulated other comprehensive loss (535) (524) Accumulated deficit (23,130) (23,626) Total Uber Technologies, Inc. stockholders' equity 12,266 14,458 Non-redeemable non-controlling interests 701 687 Total equity 12,967 15,145	Redeemable non-controlling interests		787	204
periods, 1,849,794 and 1,949,316 shares issued and outstanding, respectively —	Equity			
Accumulated other comprehensive loss (535) (524) Accumulated deficit (23,130) (23,626) Total Uber Technologies, Inc. stockholders' equity 12,266 14,458 Non-redeemable non-controlling interests 701 687 Total equity 12,967 15,145	periods, 1,849,794 and 1,949,316 shares issued and outstanding,		_	_
Accumulated deficit(23,130)(23,626)Total Uber Technologies, Inc. stockholders' equity12,26614,458Non-redeemable non-controlling interests701687Total equity12,96715,145	Additional paid-in capital		35,931	38,608
Total Uber Technologies, Inc. stockholders' equity 12,266 14,458 Non-redeemable non-controlling interests 701 687 Total equity 12,967 15,145	Accumulated other comprehensive loss		(535)	(524)
Non-redeemable non-controlling interests701687Total equity12,96715,145	Accumulated deficit		(23,130)	(23,626)
Total equity 12,967 15,145	Total Uber Technologies, Inc. stockholders' equity			
Total equity 12,967 15,145				687
	Total equity		12,967	
	Total liabilities, redeemable non-controlling interests and equity	\$	33,252	\$ 38,774

The accompanying notes are an integral part of these consolidated financial statements.