

# Component based or monolithic development for large C and C++ projects: Why not both?

Diego Rodriguez-Losada  
20-Nov-2025



**Northwest C++ Users' Group**



**CONAN 2.0**  
C/C++ Package Manager



- Free and open source, MIT
- C and C++: static, shared, headers, linkage
- Universal, any OS, any build system
- Binary management with customizable binary model
- Extremely extensible and powerful, enterprise ready
  - Audit, SBOMs...
- Fully maintained by JFrog, 10 people team full time maintainers
- Free JFrog Artifactory CE
- Used in production by thousands of organizations, from startups to ~15% of Fortune500

[conan.io](https://conan.io) –  
[github.com/conan-io/conan](https://github.com/conan-io/conan)

# Outline

- **Introduction: monorepo vs components**
- Challenges of component based development
- Continuous Integration at scale
- Simultaneous development of multiple packages
- Conclusions
- QA



Seen by component  
based  
developers

Component based  
paradigm



Seen by monorepo  
based  
developers

Monorepo based  
paradigm



Seen by component  
based  
developers

Component based  
paradigm



Seen by monorepo  
based  
developers

Monorepo based  
paradigm



# Conway's law

Organizations which design systems (in the broad sense used here) are constrained to produce designs which are copies of the communication structures of these organizations.

—Melvin E. Conway, How Do Committees Invent?

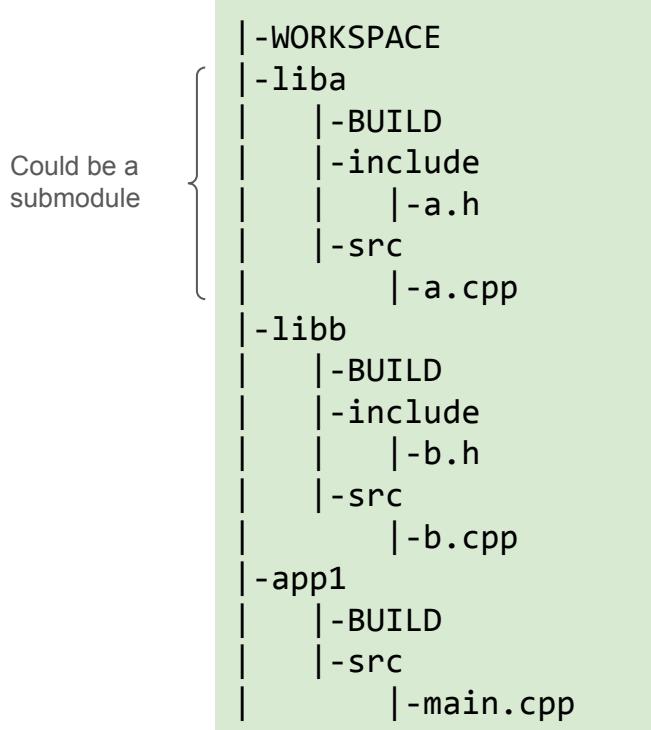
The structure of any system designed by an organization is isomorphic to the structure of the organization

You can see the organization chart of a car company in the dashboard, and also see whether the steering wheel team hates the gear stick team.

# Development paradigms

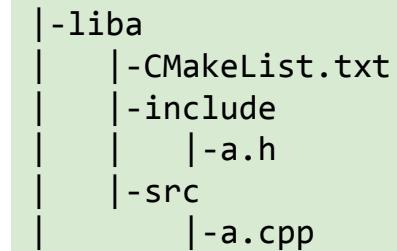
Mono-repo / monolithic build

git@.../monorepo.git

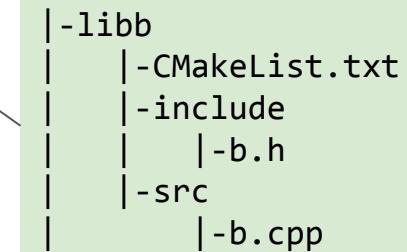


Multi-repo / component build

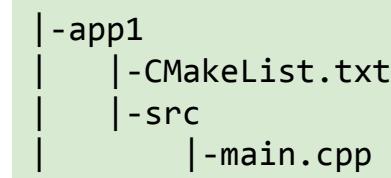
git@.../liba.git



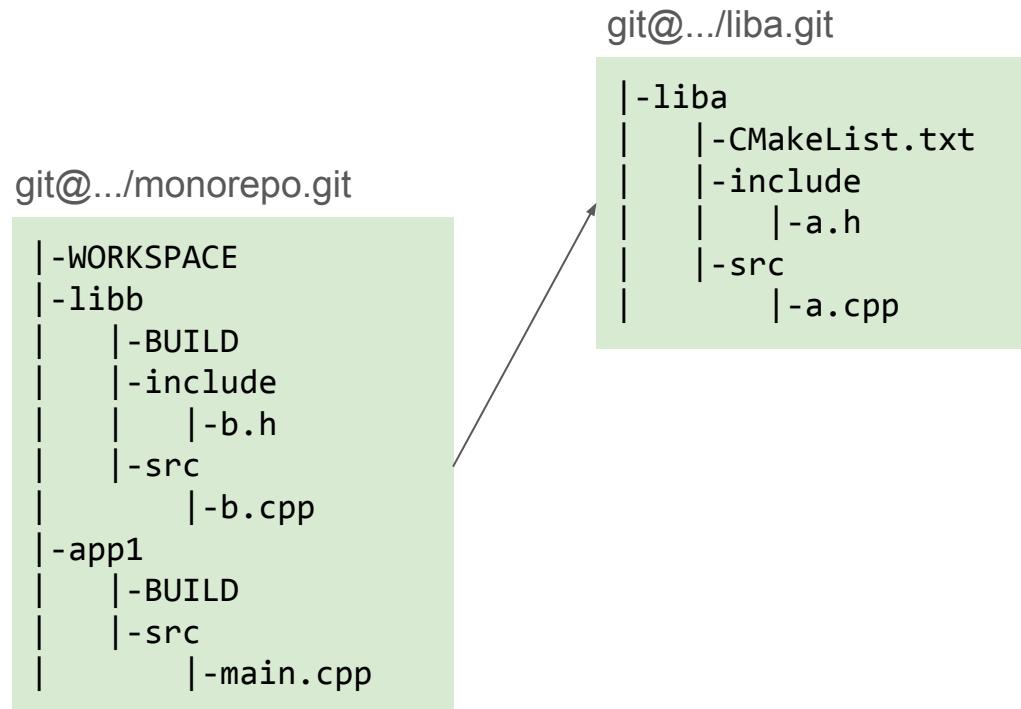
git@.../libb.git



git@.../app1.git



# Development paradigms: hybrid



# Mono repo

```
-WORKSPACE
|-liba
|   |-BUILD
|   |-include
|       |-a.h
|   |-src
|       |-a.cpp
|-libb
|   |-BUILD
|   |-include
|       |-b.h
|   |-src
|       |-b.cpp
|-app1
|   |-BUILD
|   |-src
|       |-main.cpp
```

- Live at Head paradigm
  - (Titus Winters, Google)
- Tooling:
  - Bazel(blaze), Buck2, Visual
  - Heavy use of compilation caching
  - Very dedicated and optimized build infra
  - Tooling for git itself
- Pros:
  - No versioning
- Cons:
  - No versioning
  - Organizational challenges
  - Infra
  - Tools can be complex



# Multi-repo/components

- Classic versioning paradigm
- Tooling:
  - CMake, Makefiles, MSBuild, Meson
  - Caching at the binary level (package management)
- Pros:
  - Per component development, versioning and releasing
- Cons:
  - Per component development, versioning and releasing



git@.../liba.git

```
| -liba  
|   |-CMakeList.txt  
|   |-include  
|     |-a.h  
|   |-src  
|     |-a.cpp
```

git@.../libb.git

```
| -libb  
|   |-CMakeList.txt  
|   |-include  
|     |-b.h  
|   |-src  
|     |-b.cpp
```

git@.../app1.git

```
| -app1  
|   |-CMakeList.txt  
|   |-src  
|     |-main.cpp
```



**WHY NOT BOTH?**

# Outline

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- **Challenges of component based development**
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# Components evolve

- One package gets changes
- Build those changes
- Down to our applications (integrate)
- Efficient and safe way

git@.../liba.git

```
| -liba  
|   |-CMakeList.txt  
|   |-include  
|     | -a.h  
|   |-src  
|     | -a.cpp
```

git@.../libb.git

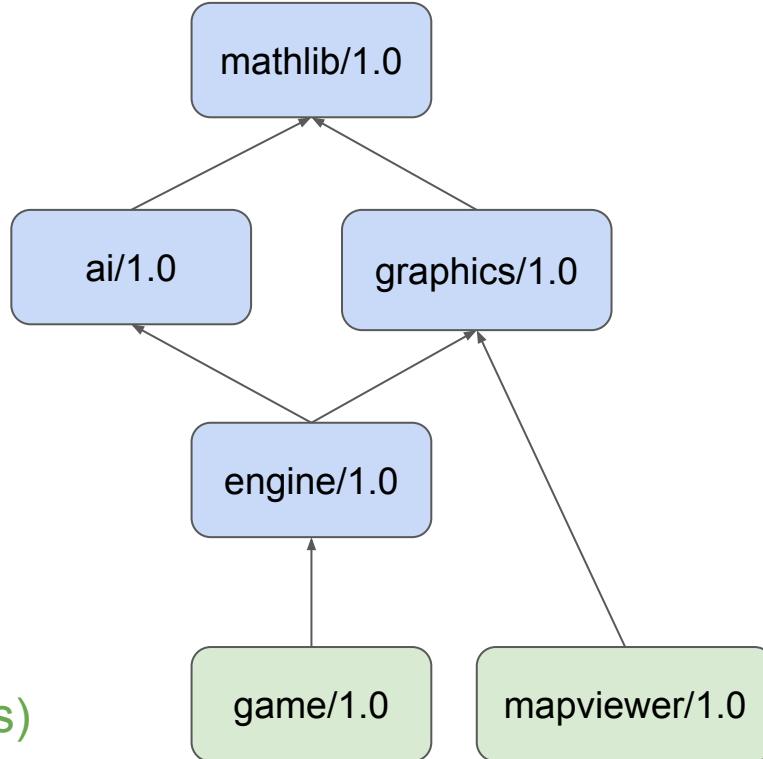
```
| -libb  
|   |-CMakeList.txt  
|   |-include  
|     | -b.h  
|   |-src  
|     | -b.cpp
```

git@.../app1.git

```
| -app1  
|   |-CMakeList.txt  
|   |-src  
|     | -main.cpp
```

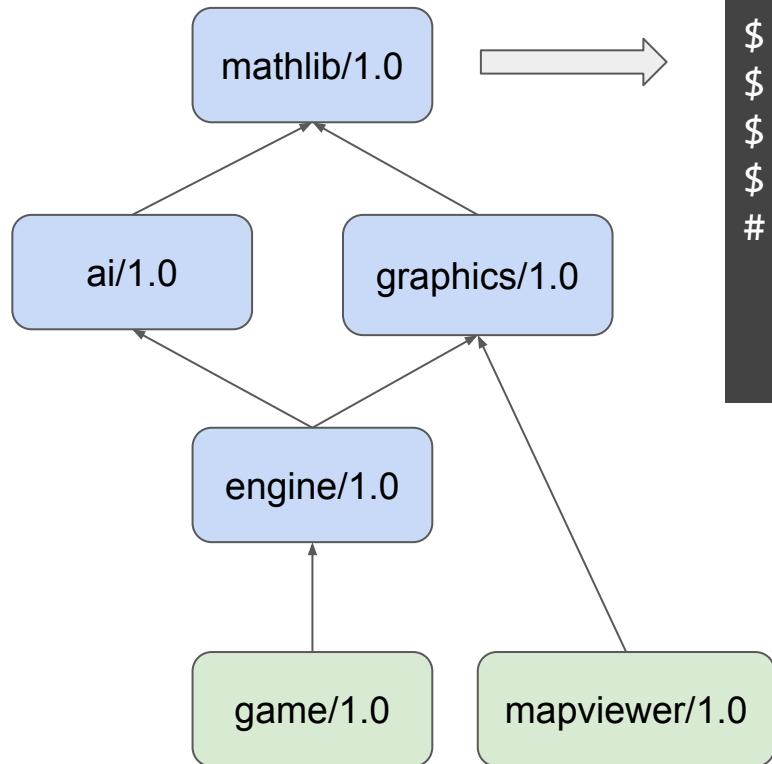
# Example project

Libraries (static)



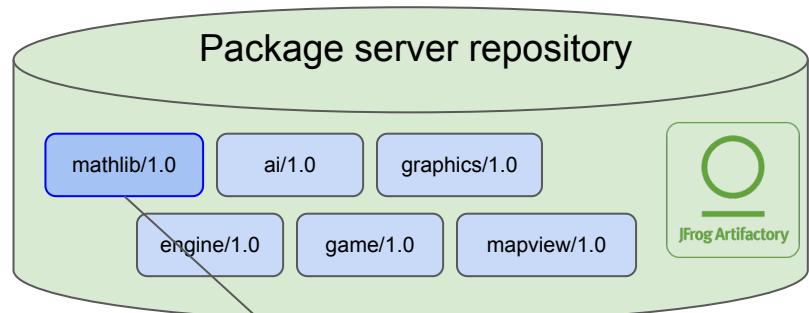
Applications (exes)

# Example project: multi-repository

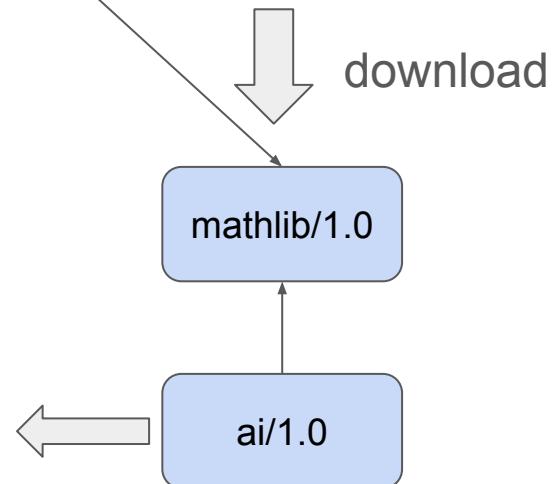


```
$ git clone git@github.com:..../mathlib.git
$ cd mathlib
$ conan install .
$ cmake --preset conan-default
# IDE work
```

# Assumptions: package and dependency management



```
$ git clone git@github.com:..../ai.git
$ cd ai
$ conan install .
# downloads mathlib/1.0 binary from server
$ cmake --preset conan-default
# IDE work
```



# Package management 101

```
$ conan install
```

- Install dependencies of current project

```
$ conan build
```

- = conan install + build()
- Install dependencies of current project
- Executes “cmake” configure and “cmake” build steps

```
$ conan create
```

- Install dependencies of current project
- Builds from source:
  - cmake .
  - cmake --build
- Packages:
  - cmake --install

# conanfile.py

```
class aiRecipe(ConanFile):
    name = "ai"
    version = "1.0"
    requires = "mathlib/[>=1.0 <2]"

    # Binary configuration
    settings = "os", "compiler", "build_type", "arch"
    package_type = "static-library"

    def export(self):
        git = Git(self, self.recipe_folder)
        git.coordinates_to_conandata()

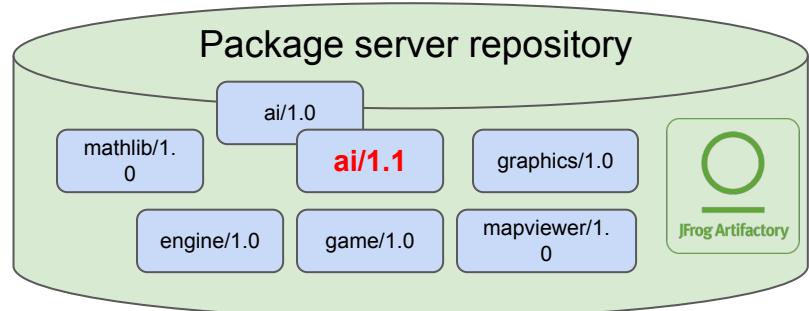
    def generate(self):
        tc = CMakeToolchain(self)
        tc.preprocessor_definitions["PKG_VERSION"] = f'{self.version}'
        tc.generate()
        deps = CMakeDeps(self)
        deps.generate()

    def build(self):
        cmake = CMake(self)
        cmake.configure()
        cmake.build()

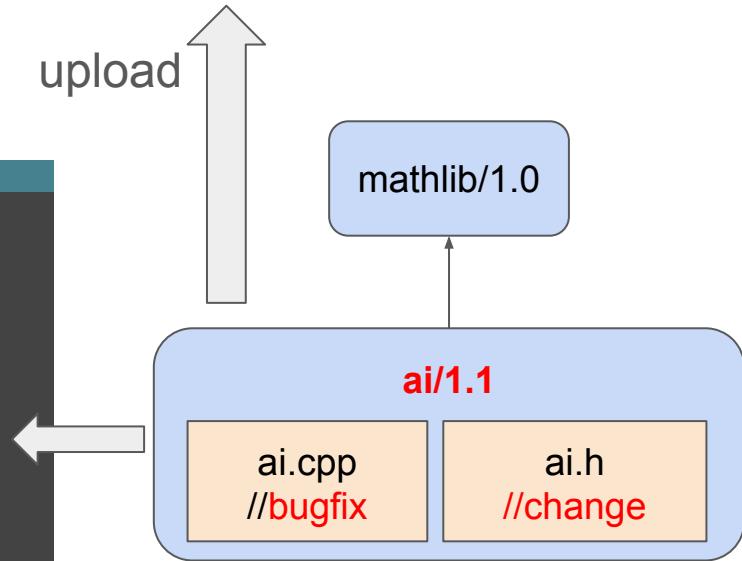
    def package(self):
        cmake = CMake(self)
        cmake.install()

    def package_info(self):
        self.cpp_info.libs = ["ai"]
```

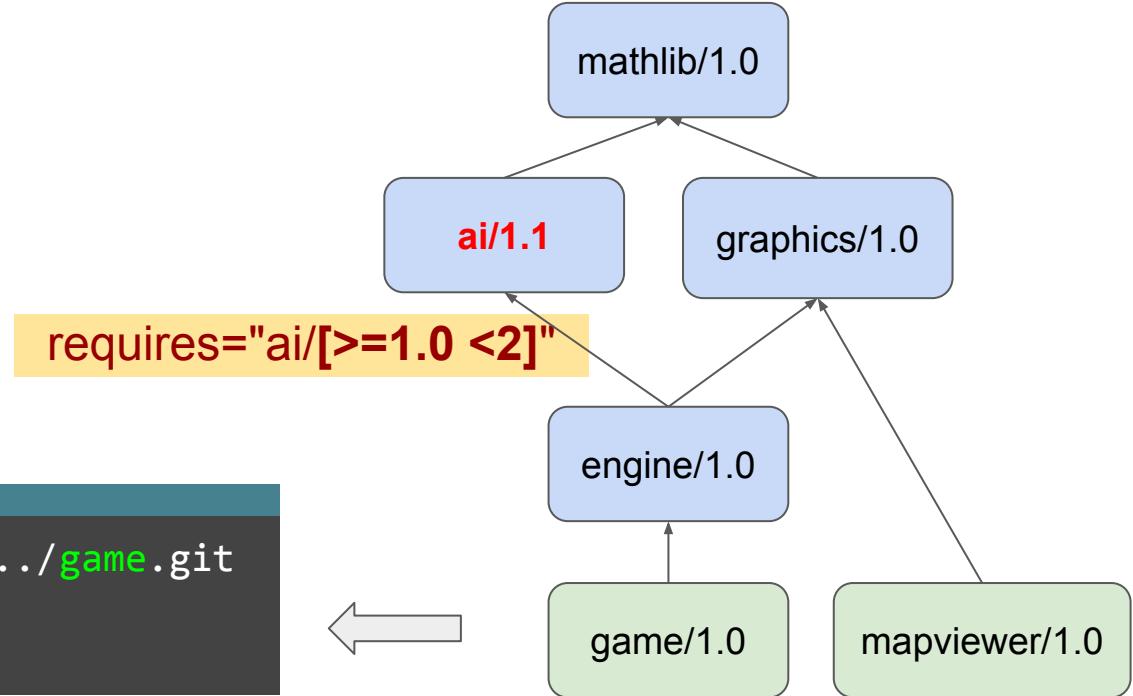
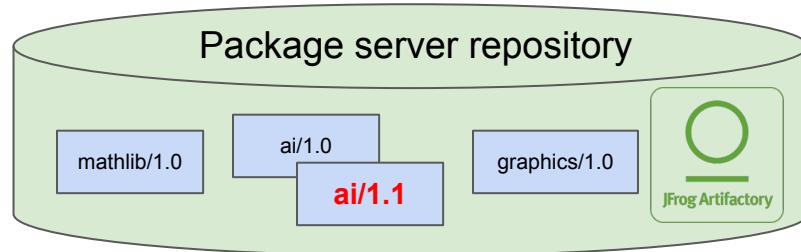
# Challenge: new version!



```
$ git clone git@github.com:..../ai.git
$ cd ai
$ conan install .
$ cmake --preset conan-default
# IDE work, bump version 1.0=>1.1
$ conan create .
$ conan upload "ai/*" -r=myremote -c
```



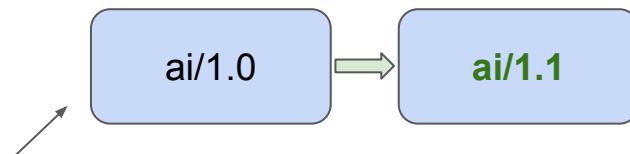
# Problem statement: version-ranges



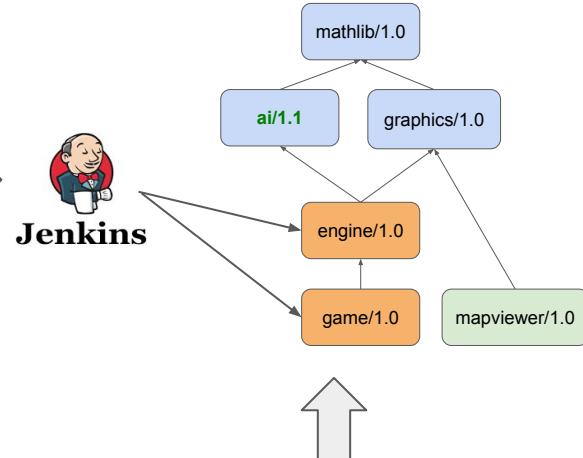
```
$ git clone git@github.com:..../game.git  
$ cd game  
$ conan install .
```

# Two different scenarios

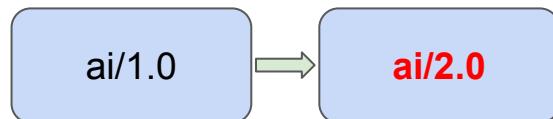
API compatible



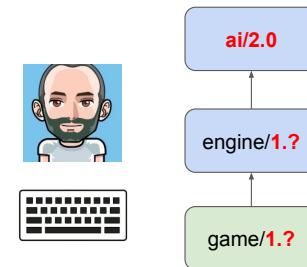
CI Problem

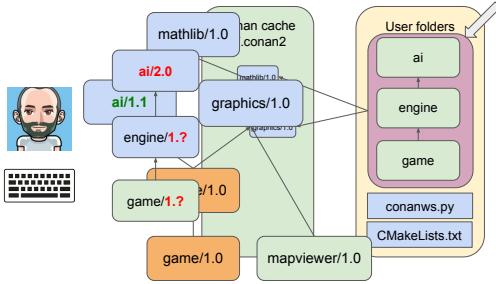


API incompatible



Dev Problem





```

class Ws(Workspace):
    def root_conanfile(self):
        return MyWs


class MyWs(ConanFile):
    settings = "os", "compiler", "build_type", "arch"

    def generate(self):
        deps = CMakeDeps(self)
        deps.generate()
        tc = CMakeToolchain(self)
        tc.preprocessor_definitions["PKG_VERSION"] = '"WS_0.1"'
        tc.generate()

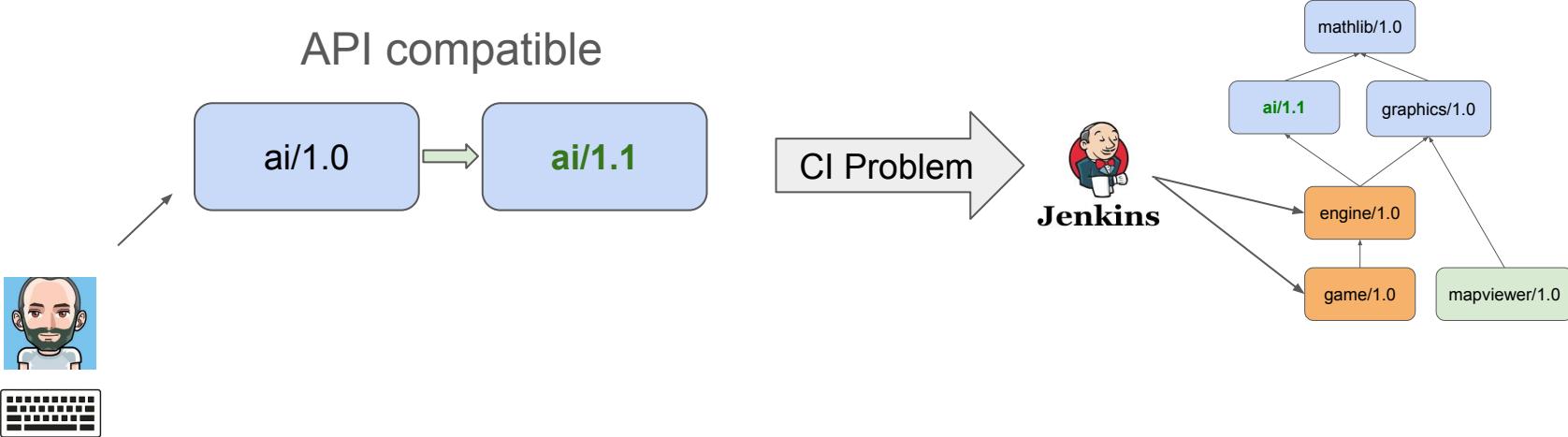
```



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# The CI problem



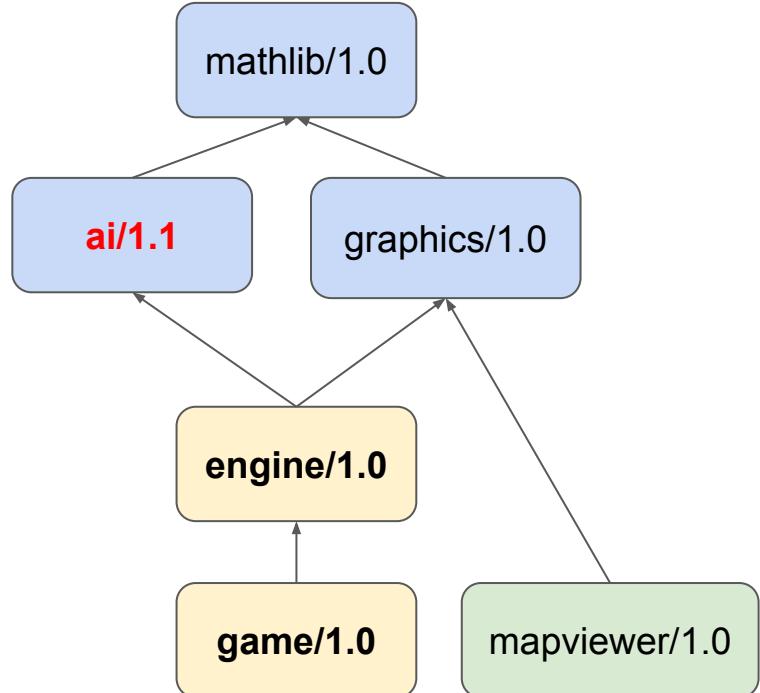
# CI Problem statement

Given an API compatible new version of a package:

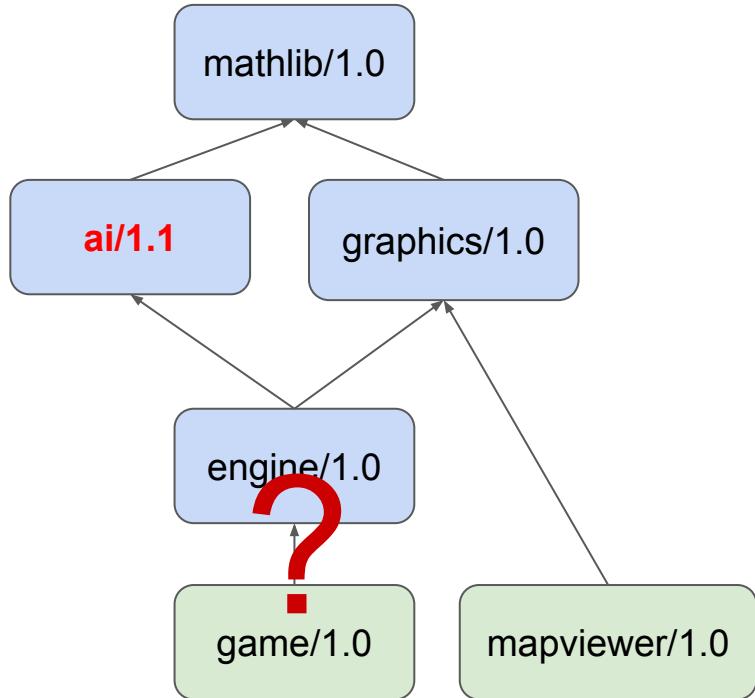
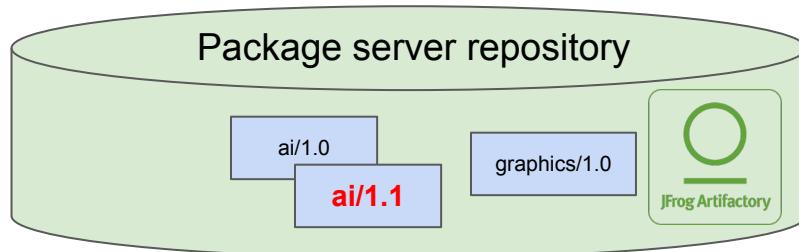
- Build and test the necessary packages for the supported platforms, in the right order down to my organization “products”

Conditions:

- Efficiently: do not build more than necessary
- Fast: build in parallel whenever possible
- Safely: do not break the build or disrupt other development and release processes

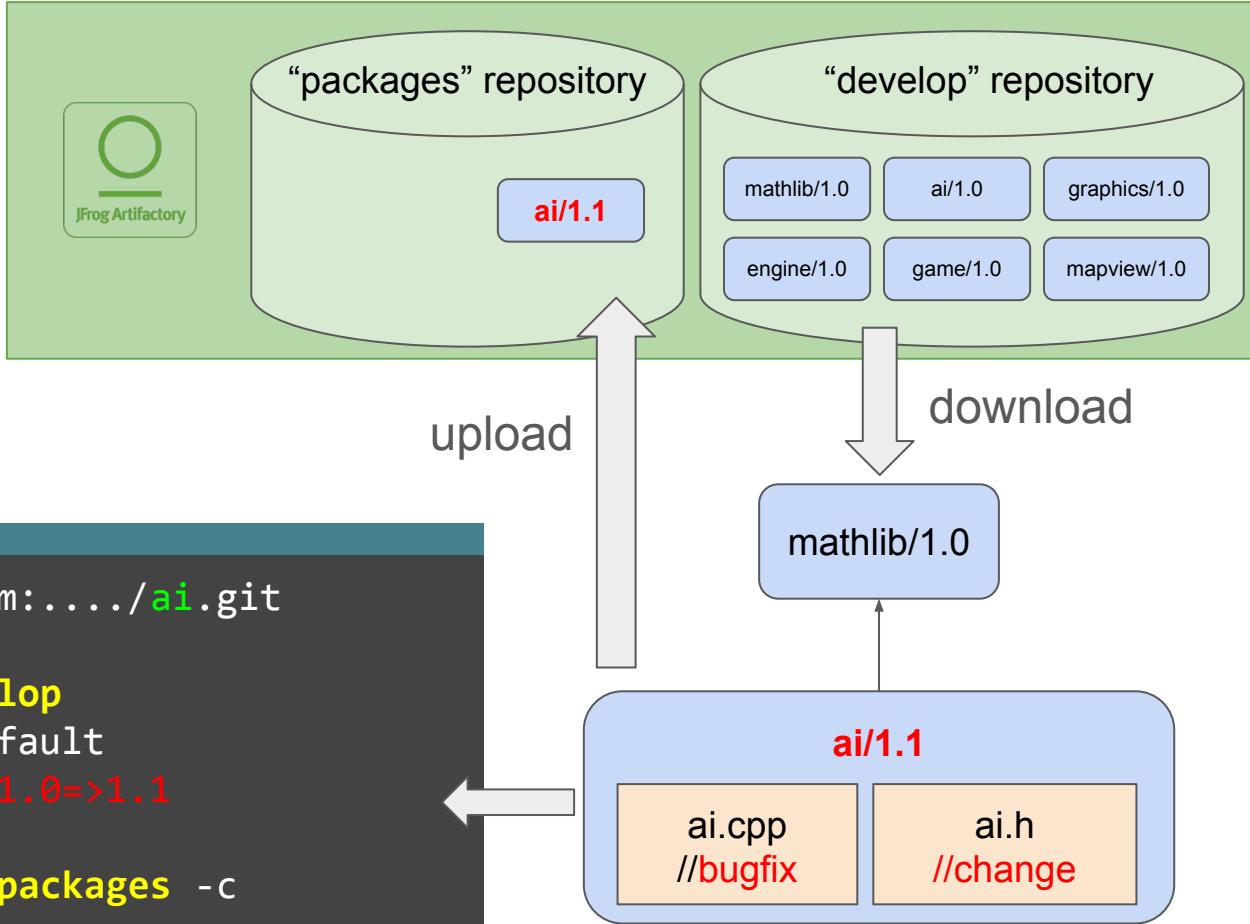


# Principles: “don’t break the build”



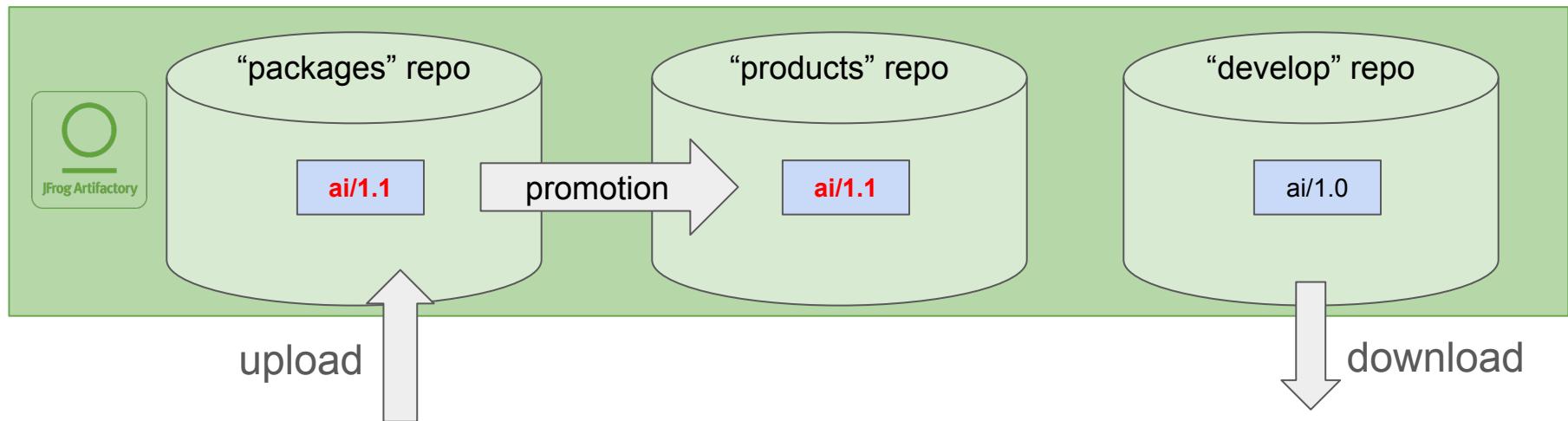
# Principles: “multi-repository”

↔ multi-branch  
in source



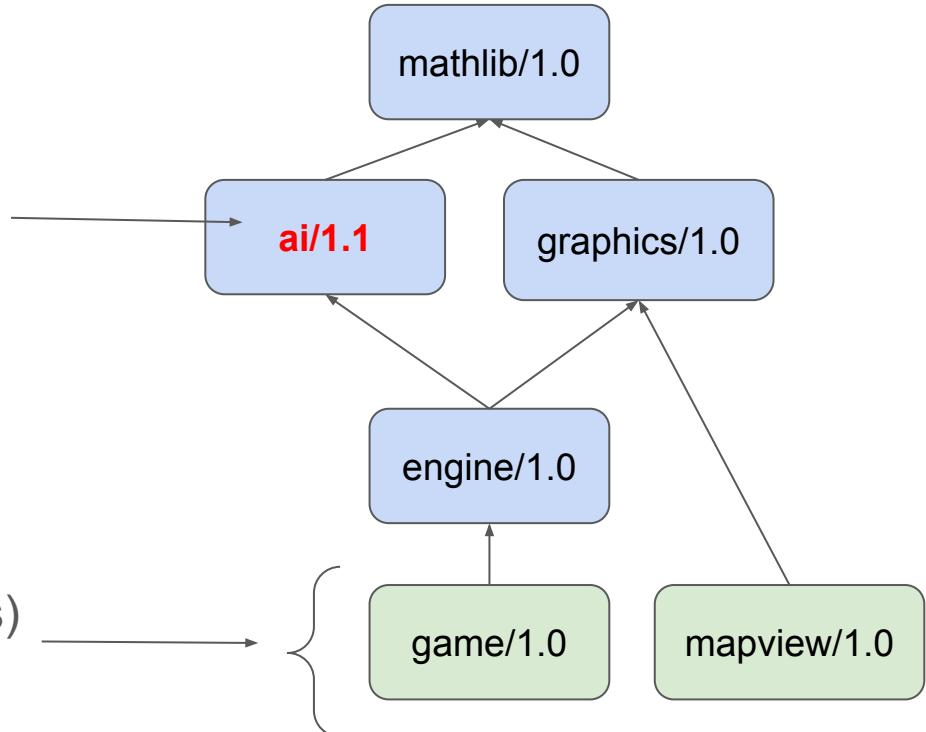
# Principles: “package promotions”

↔ merge in  
source



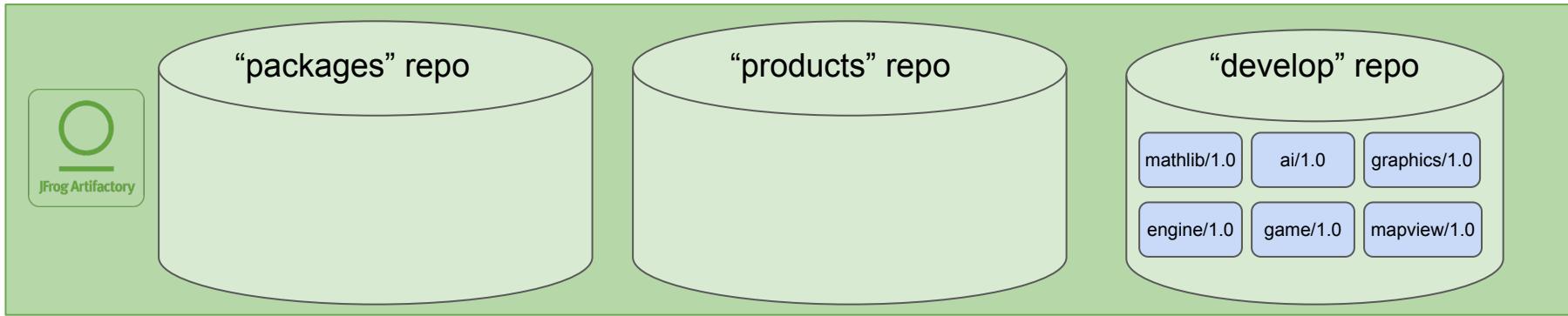
# Principles: “packages” and “products” CI pipelines

- “**Packages**”: Classic, build **ai/1.1**

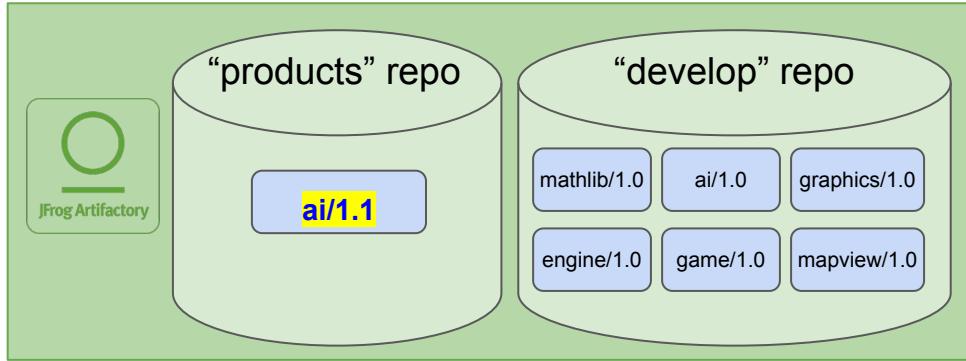


- “**Products**”: Build **game/1.0** and **mapview/1.0** (and all other necessary intermediate packages) against new **ai/1.1**

# Project setup



# Product pipeline: game/1.0



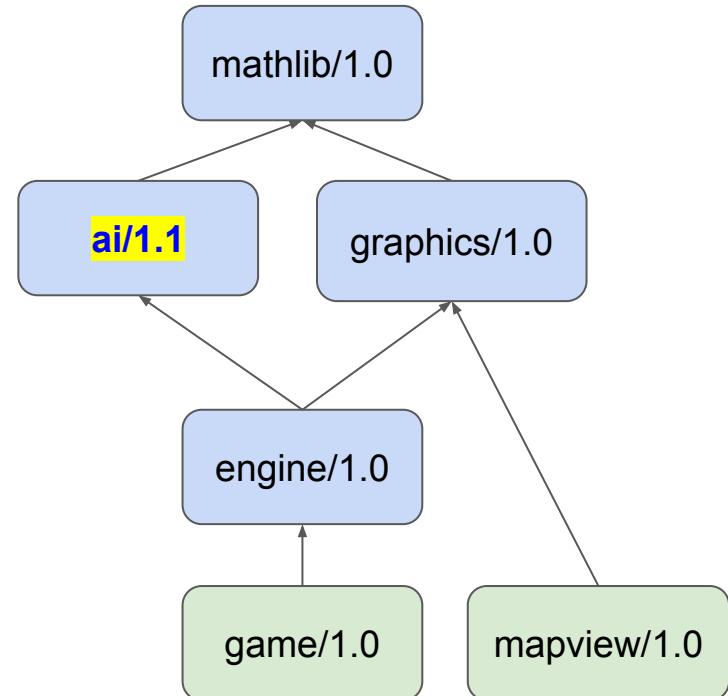
```
$ conan install --requires=game/1.0
```

```
...
```

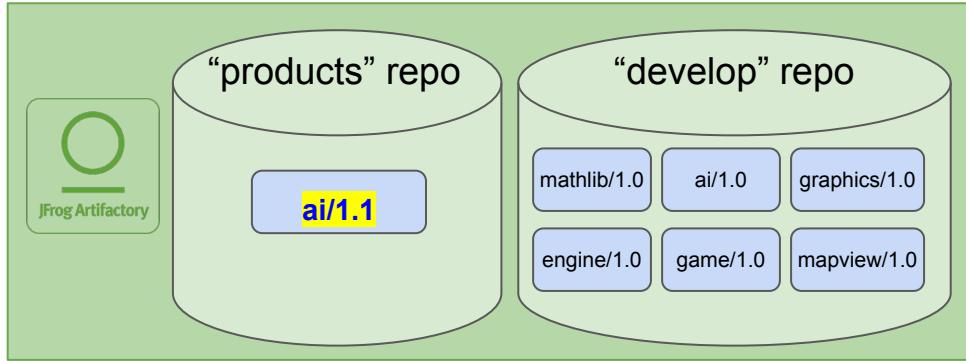
```
Requires
```

```
mathlib/1.0  
ai/1.1  
engine/1.0  
game/1.0
```

```
...
```

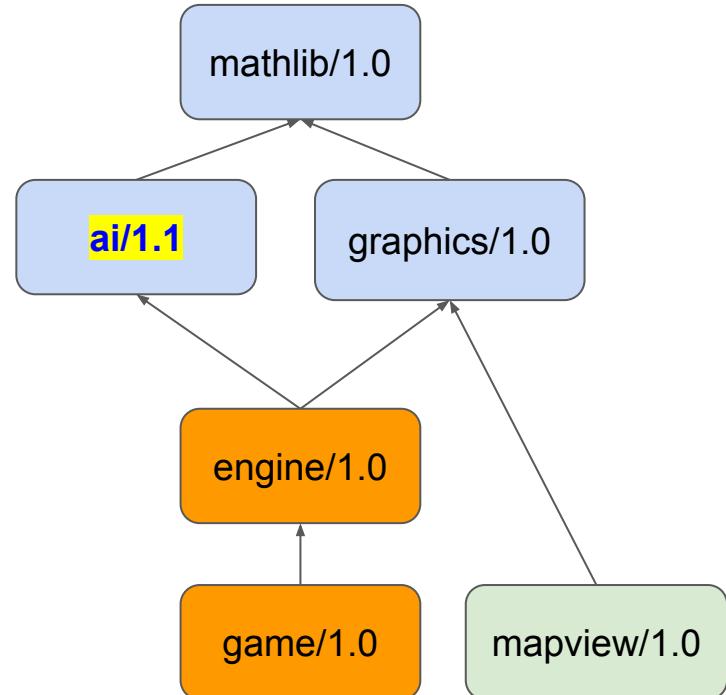


# Product pipeline: game/1.0

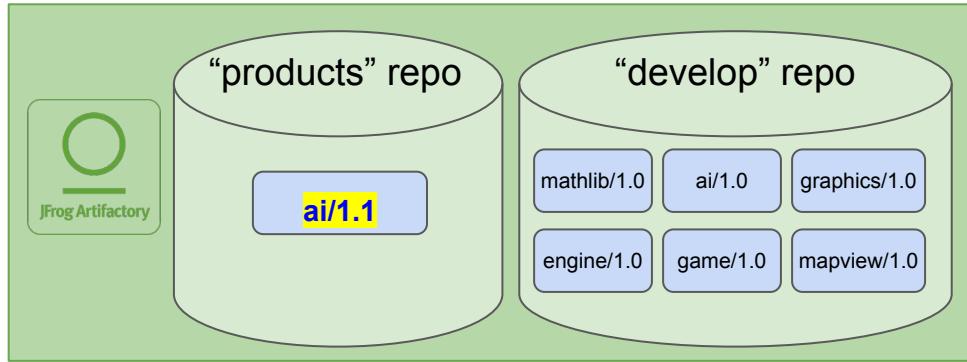


```
$ conan install --requires=game/1.0
Required packages
mathlib/1.0 - Cache
ai/1.1 - Cache
engine/1.0 - Missing binary
game/1.0 - Missing binary
```

There are missing binaries

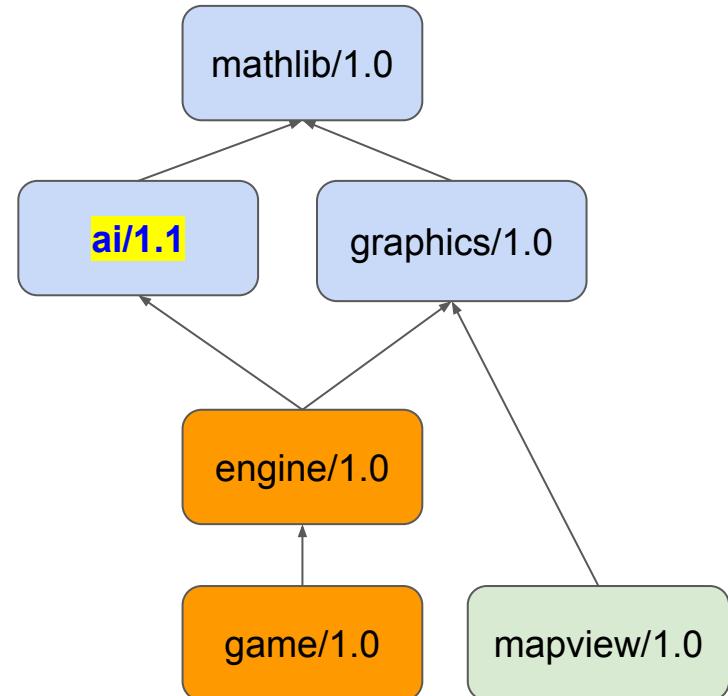


# Product pipeline: game/1.0

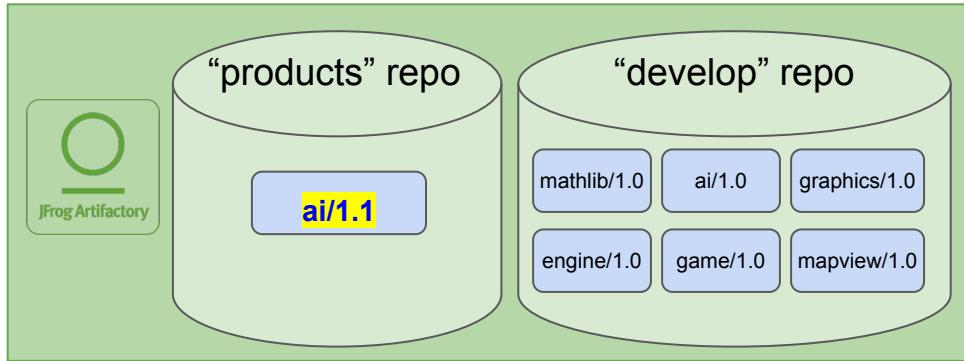


```
$ conan install --requires=game/1.0  
Required packages  
mathlib/1.0 - Cache  
ai/1.1 - Cache  
engine/1.0 - Missing binary  
game/1.0 - Missing binary
```

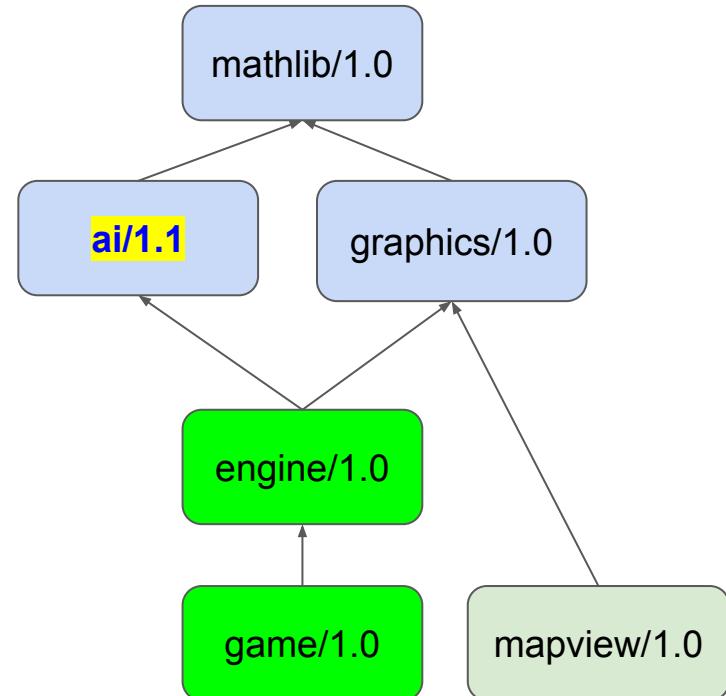
There are missing binaries



# Welcome “conan graph build-order”



```
$ conan graph build-order  
--requires=game/1.0 --build=missing >  
game_build_order.json
```



# graph\_build\_order.json

```
[  
  {  
    "ref": "engine/1.0",  
    "packages": [ [{  
        "package_id": "de73..a765",  
        "binary": "Build",  
        "build_args": "--requires=engine/1.0 --build=engine/1.0",  
      }]  
    }  
  ],  
  [  
    {  
      "ref": "game/1.0",  
      "depends": ["engine/1.0"],  
      "packages": [ [{  
          "package_id": "bac7..9d4c",  
          "binary": "Build",  
          "build_args": "--requires=game/1.0 --build=game/1.0",  
        }]  
      }  
    ]
```

# Continuous Integration (CI) for Large Scale Package-Based C, C++ Projects With Conan2

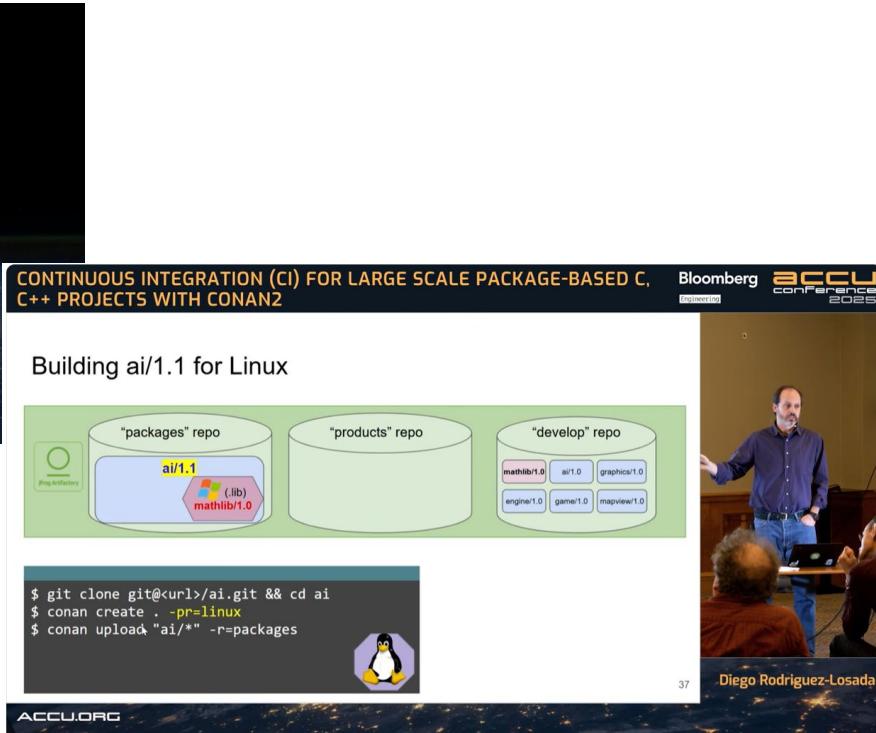
Diego Rodriguez-Losada



CONTINUOUS INTEGRATION (CI) FOR LARGE SCALE PACKAGE-BASED C, C++ PROJECTS WITH CONAN2

Bloomberg ACCU conference 2025

Building ai/1.1 for Linux



\$ git clone git@<url>/ai.git && cd ai  
\$ conan create . -pr=linux  
\$ conan upload "ai/\*" -r=packages

ACCU.ORG

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Diego Rodriguez-Losada

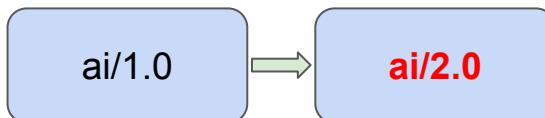
<https://youtu.be/A3X1MpvYTrM>

[https://docs.conan.io/2/ci\\_tutorial/tutorial.html](https://docs.conan.io/2/ci_tutorial/tutorial.html)

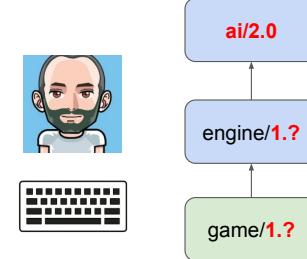
# The development workspace problem



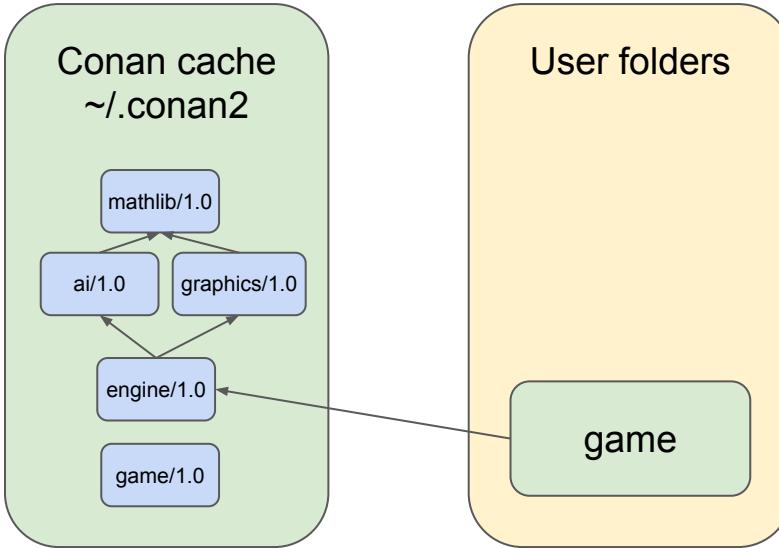
API incompatible



Dev Problem

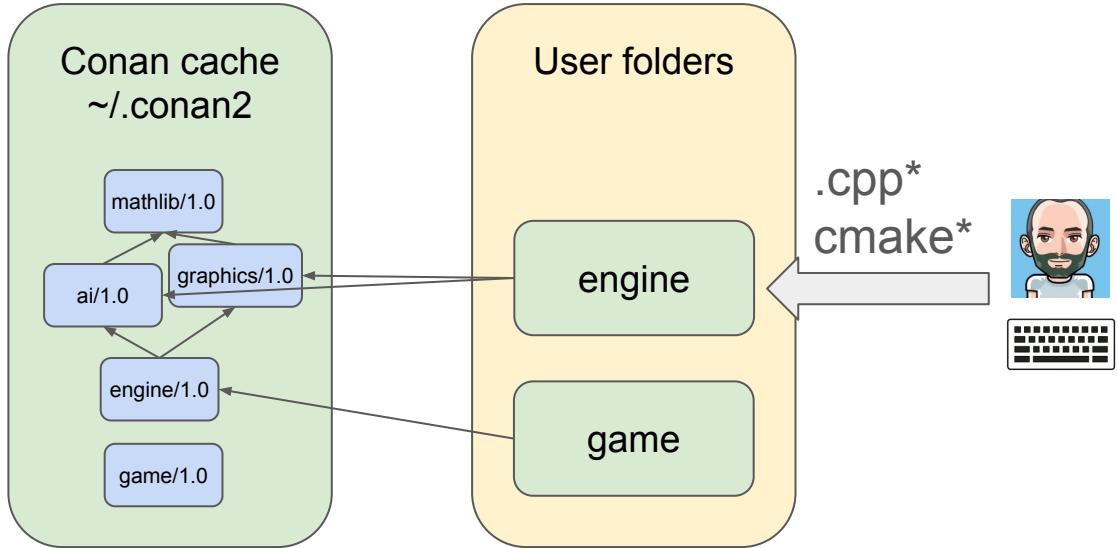


# Working on multiple packages simultaneously



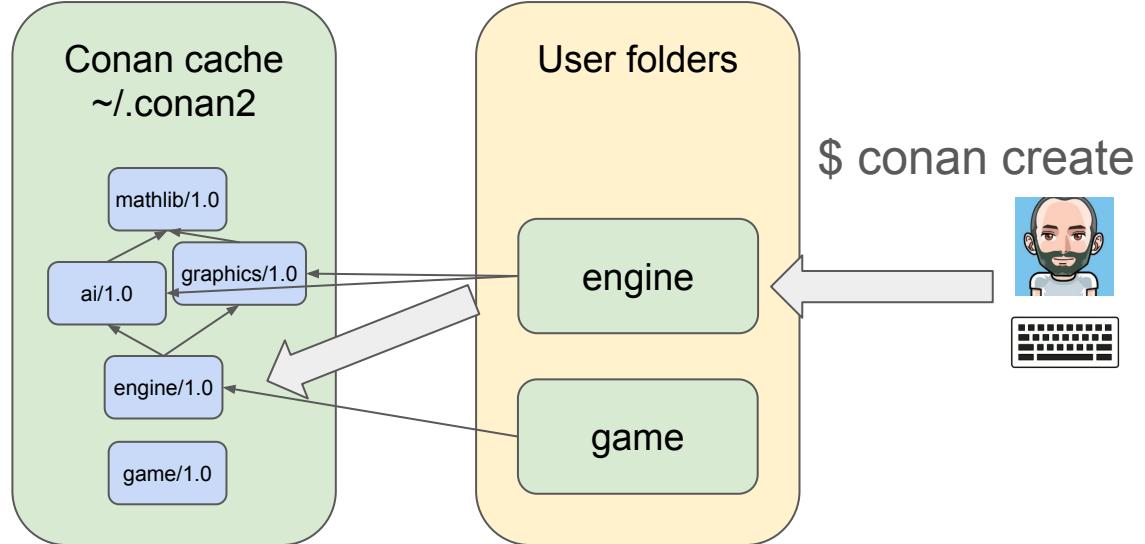
```
$ git clone git@...:game.git && cd game
$ conan install
Requires
    mathlib/1.0 - Cache
    ai/1.1 - Cache
    engine/1.0 - Cache
```

# Working on multiple packages simultaneously



```
$ git clone git@...engine.git && cd engine
$ conan install
Requires
    mathlib/1.0 - Cache
    ai/1.1 - Cache
$ vim engine.cpp
$ cmake ...
```

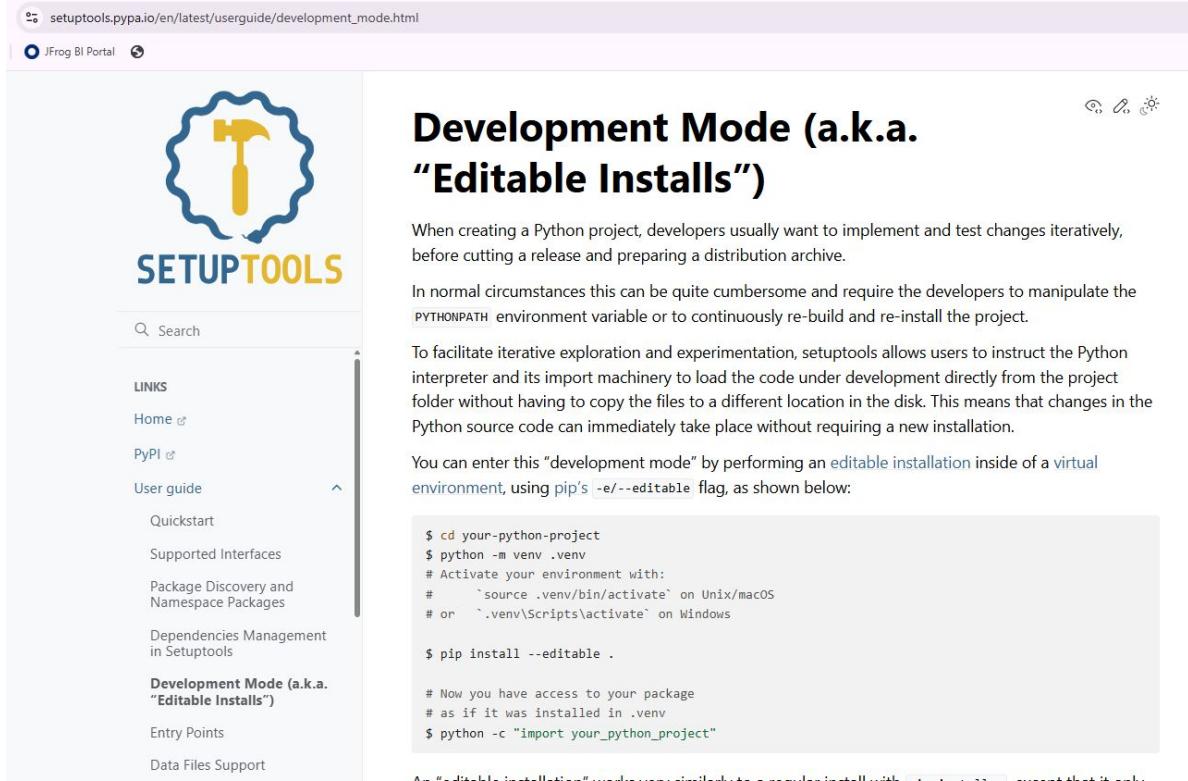
# Working on multiple packages simultaneously



Full build, not  
incremental

```
$ conan create .
$ cd ../game
$ conan install .
$ cmake ...
```

# Editable packages



setuptools.pypa.io/en/latest/userguide/development\_mode.html

JFrog BI Portal

## Development Mode (a.k.a. "Editable Installs")

When creating a Python project, developers usually want to implement and test changes iteratively, before cutting a release and preparing a distribution archive.

In normal circumstances this can be quite cumbersome and require the developers to manipulate the `PYTHONPATH` environment variable or to continuously re-build and re-install the project.

To facilitate iterative exploration and experimentation, setuptools allows users to instruct the Python interpreter and its import machinery to load the code under development directly from the project folder without having to copy the files to a different location in the disk. This means that changes in the Python source code can immediately take place without requiring a new installation.

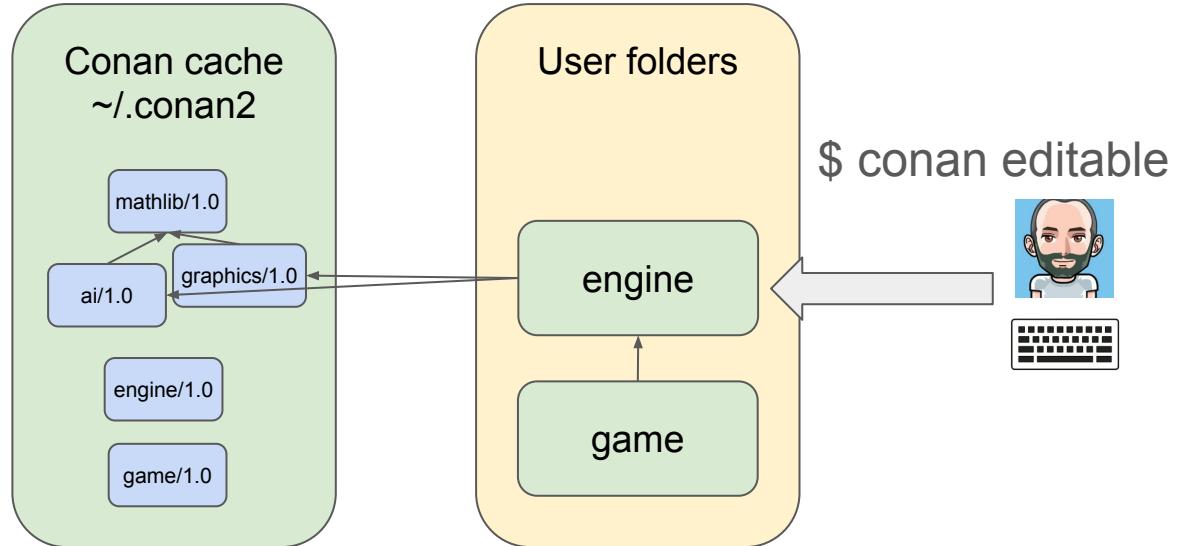
You can enter this "development mode" by performing an editable installation inside of a virtual environment, using pip's `-e --editable` flag, as shown below:

```
$ cd your-python-project
$ python -m venv .venv
# Activate your environment with:
#   `source .venv/bin/activate` on Unix/macOS
# or `.\.venv\Scripts\activate` on Windows

$ pip install --editable .

# Now you have access to your package
# as if it was installed in .venv
$ python -c "import your_python_project"
```

# Editable packages

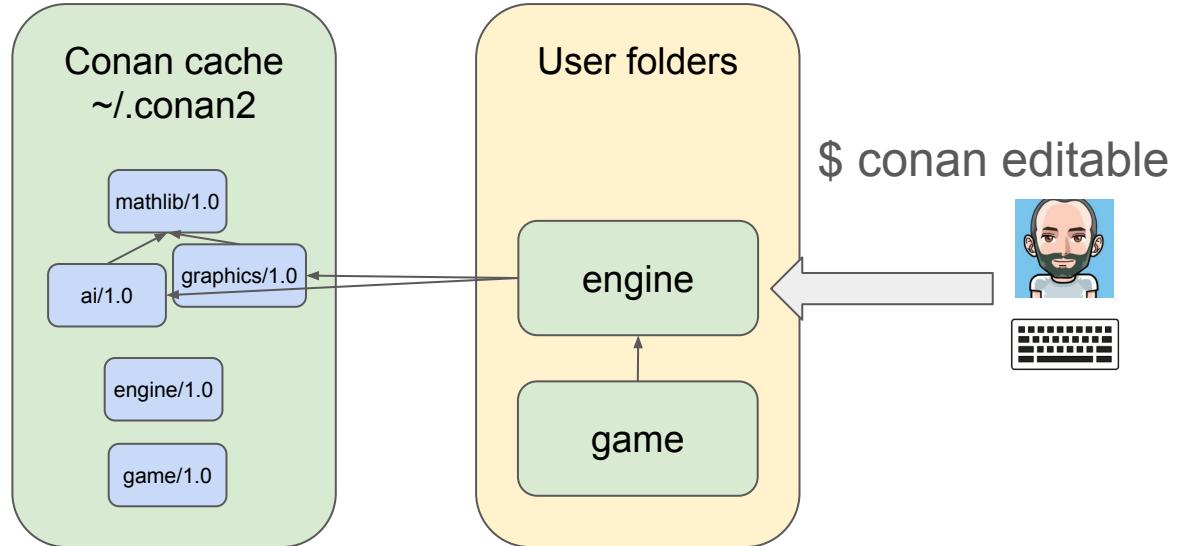


Incremental  
builds, much  
faster!

```
$ conan editable add engine
$ conan install game
$ cd engine && cmake ...
$ cd ../game && cmake ...
# more changes
$ cd engine && cmake ...
$ cd ../game && cmake ...
```

# DEMO

# Editable packages



Incremental  
builds, much  
faster!

```
$ conan editable add engine
$ conan install game
$ cd engine && cmake ...
$ cd ../game && cmake ...
# more changes
$ cd engine && cmake ...
$ cd ../game && cmake ...
```



**WHY NOT BOTH?**

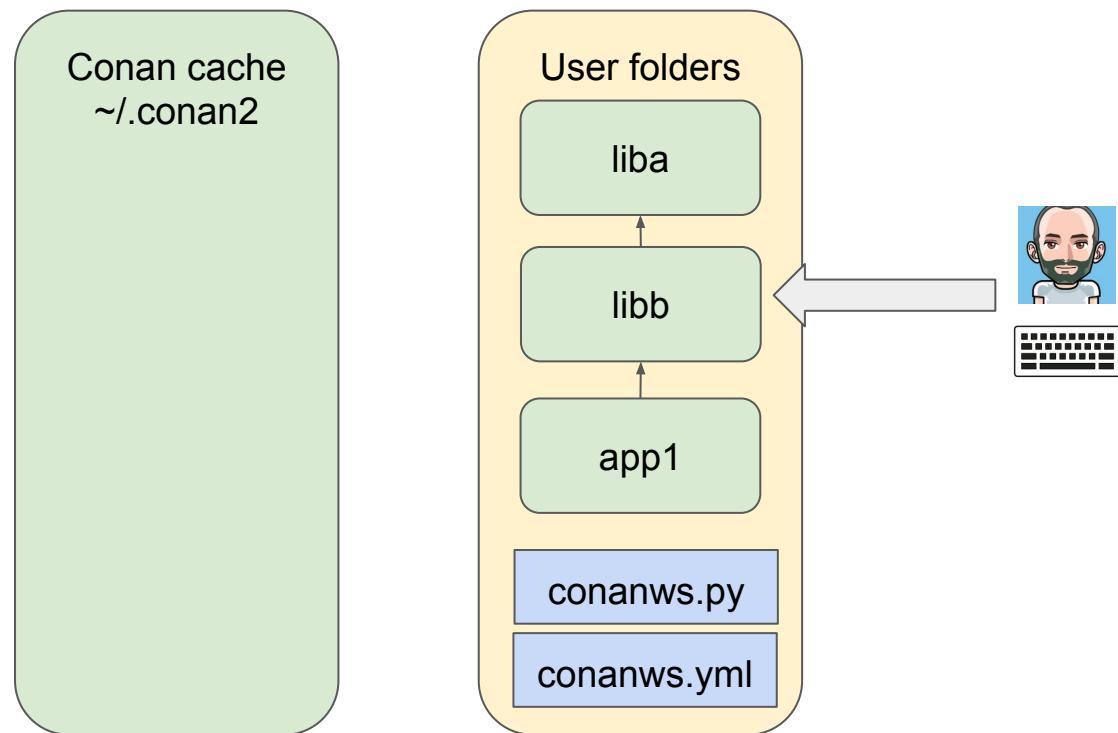
# Workspaces!!!

- Definition
- Workspace open/add
  - SCM
- Workspace build (orchestrated)
- Workspace super-install (super-build monolithic)
  - CMakeLists.txt with FetchContent
- Workspace new template

# Workspace

Definition: a dynamic and orchestrated set of locally editable packages:

- Editable definition not global
- Can add/remove packages
- Orchestrated:
  - Multi-repo
  - Mono-repo



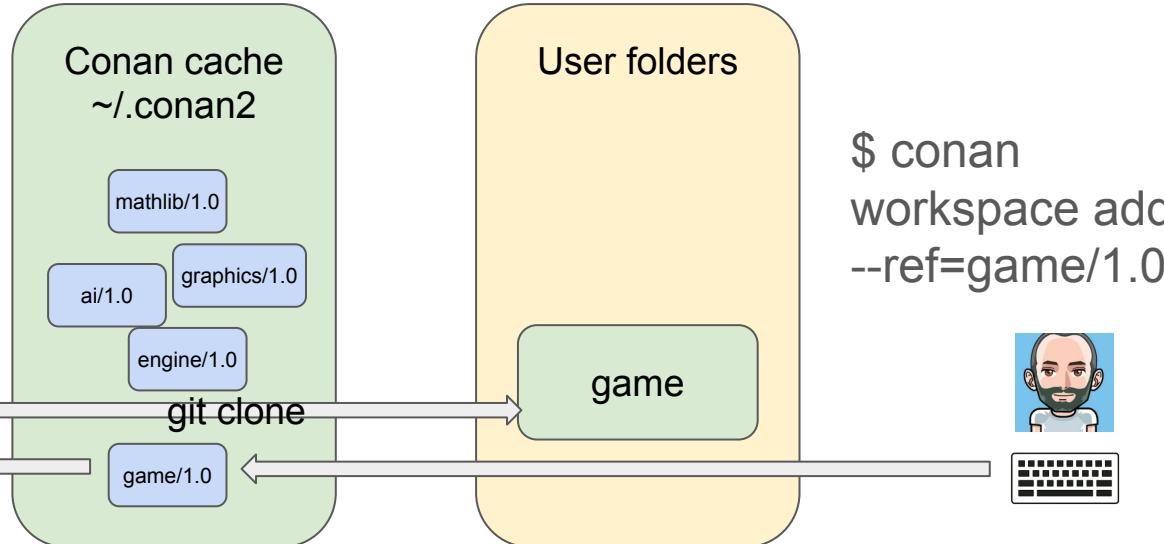
# DEMO

# Dynamic: conan workspace open/add/remove

conandata.yml

```
scm:  
  url: git@github.com.../conanci_game.git  
  commit: 0ab1c2...
```

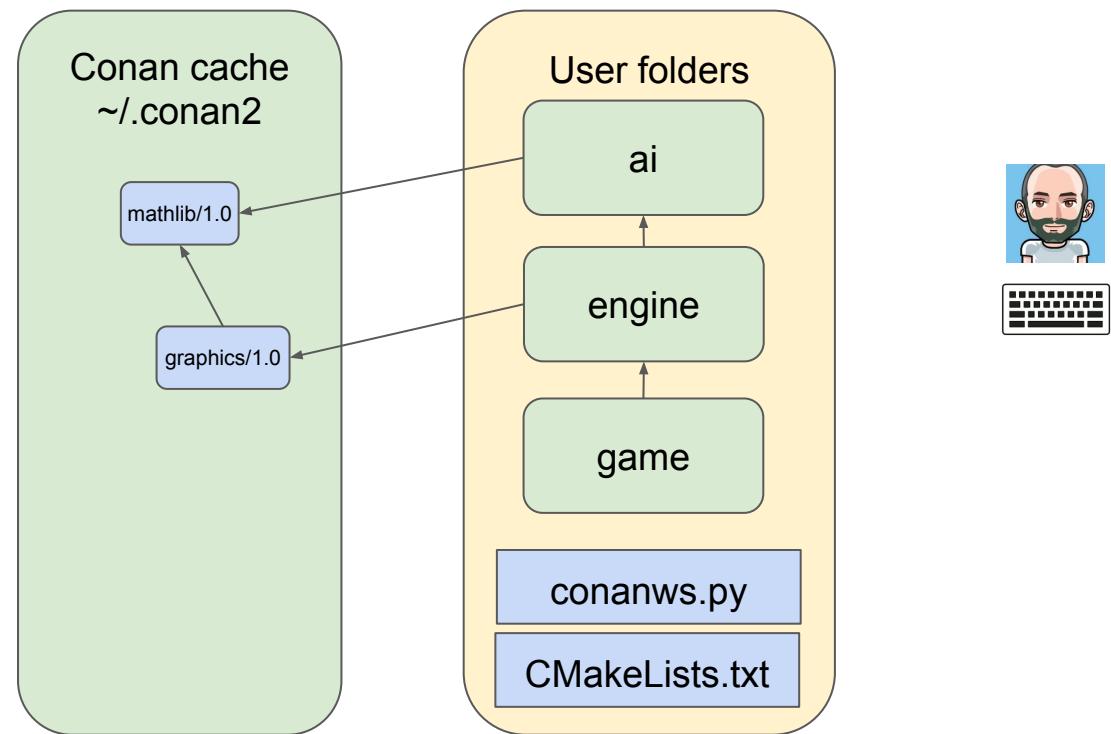
```
class aiRecipe(ConanFile):  
    name = "ai"  
    version = "1.0"  
  
    def export(self):  
        git = Git(self, self.recipe_folder)  
        git.coordinates_to_conandata()
```



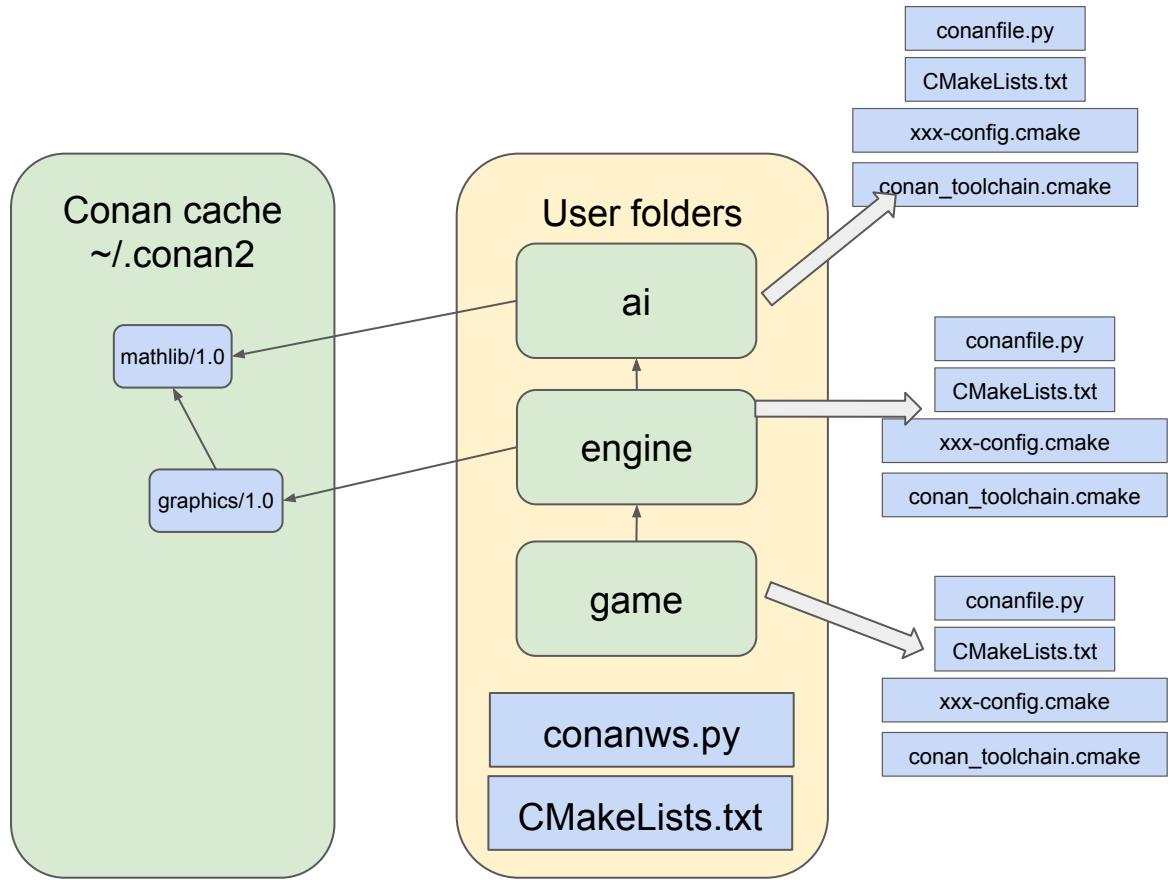
```
$ conan workspace add --ref=game/1.0  
# Internally does git clone ...  
# Then conan editable add game
```

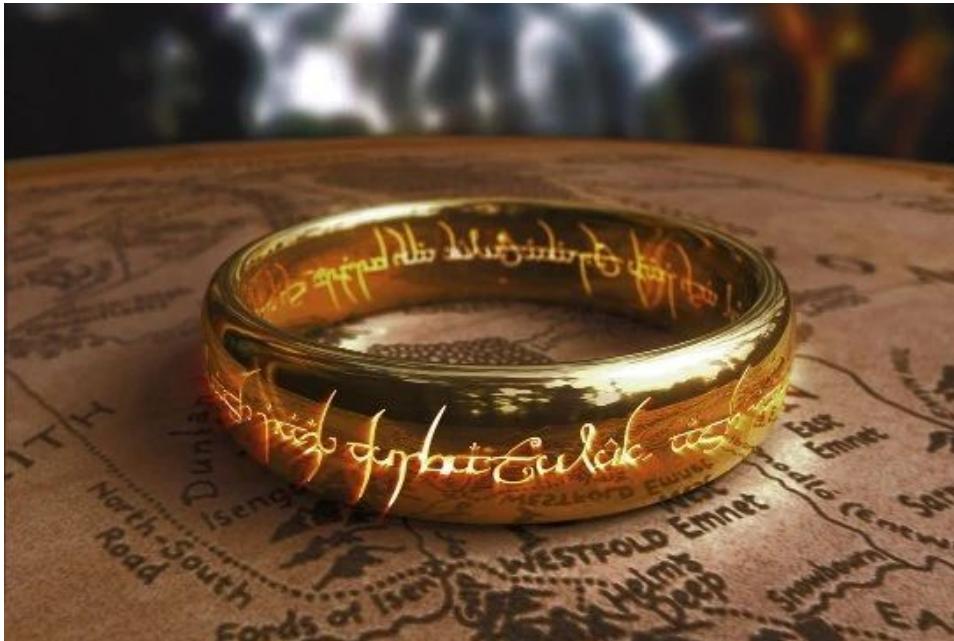
# DEMO

# Mono-repo like



# Mono-repo like



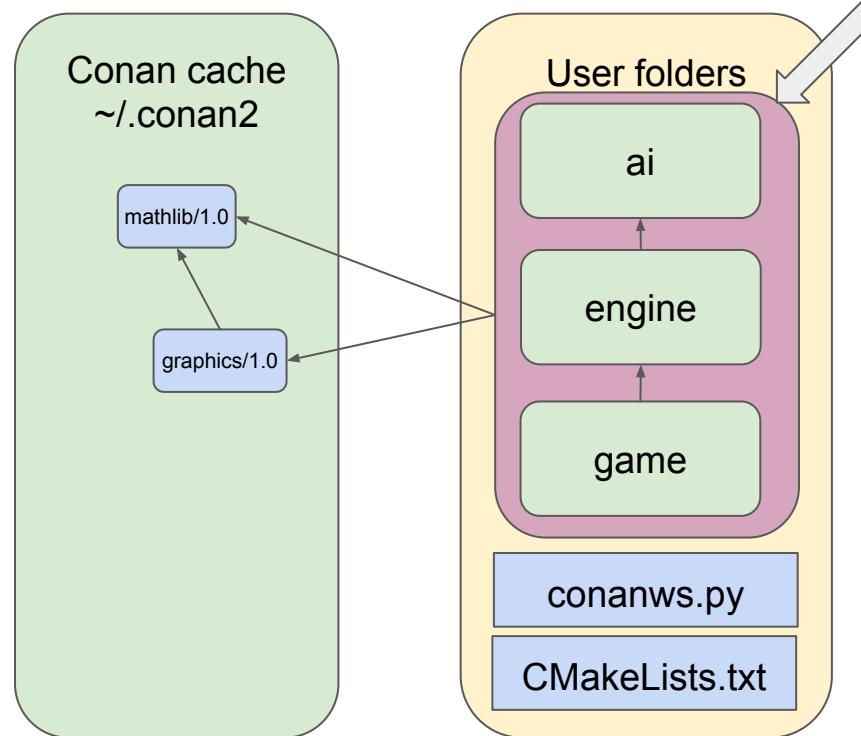


One CMakeLists.txt to rule them all

and one “conan\_toolchain.cmake”, one install, 1 project in IDE

# Workspace conanfile

Virtual collapsed node/pkg in the dependency graph



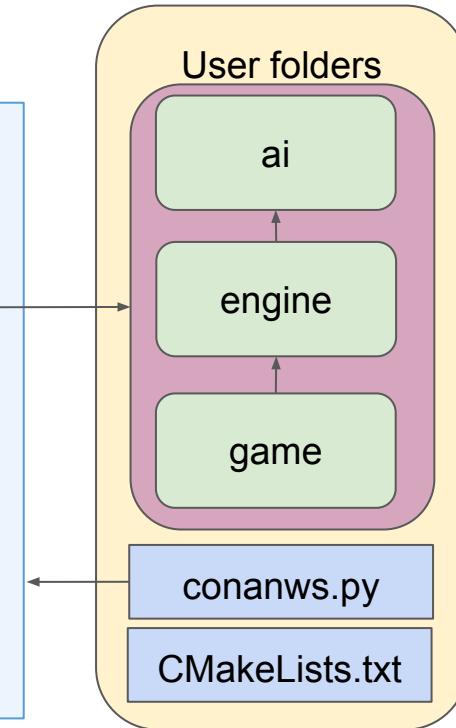
# Workspace conanfile

```
class Ws(Workspace):
    def root_conanfile(self):
        return MyWs

class MyWs(ConanFile):
    settings = "os", "compiler", "build_type", "arch"

    def generate(self):
        deps = CMakeDeps(self)
        deps.generate()
        tc = CMakeToolchain(self)
        tc.preprocessor_definitions["PKG_VERSION"] = '"WS_0.1"'
        tc.generate()

    def layout(self):
        cmake_layout(self)
```



# Workspace CMakeLists.txt

```
cmake_minimum_required(VERSION 3.25)
project(myws CXX)

include(FetchContent)

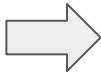
function(add_project PACKAGE_NAME SUBFOLDER)
    FetchContent_Declare(
        ${PACKAGE_NAME}
        SOURCE_DIR ${CMAKE_CURRENT_LIST_DIR}/${SUBFOLDER}
        SYSTEM
        OVERRIDE_FIND_PACKAGE
    )
    FetchContent_MakeAvailable(${PACKAGE_NAME})
endfunction()

add_project(ai ai)
add_library(ai::ai ALIAS ai) # only necessary cause project didn't
add_project(engine engine)
add_library(engine::engine ALIAS engine)
add_project(game game)
```

# Dynamic CMakeLists.txt

```
function(add_project PACKAGE_NAME SUBFOLDER)
    ...
endfunction()

add_project(ai ai)
add_library(ai::ai ALIAS ai)
add_project(engine engine)
add_library(engine::engine ALIAS engine)
add_project(game game)
```



```
function(add_project PACKAGE_NAME SUBFOLDER)
    ...
endfunction()

include(build/conanws_build_order.cmake)

foreach(pair ${CONAN_WS_BUILD_ORDER})
    string(FIND "${pair}" ":" pos)
    string(SUBSTRING "${pair}" 0 "${pos}" pkg)
    math(EXPR pos "${pos} + 1") # Skip the separator
    string(SUBSTRING "${pair}" "${pos}" -1 folder)

    add_project(${pkg} ${folder})
    get_target_property(target_type ${pkg} TYPE)
    if (NOT target_type STREQUAL "EXECUTABLE")
        add_library(${pkg}::${pkg} ALIAS ${pkg})
    endif()
endforeach()
```

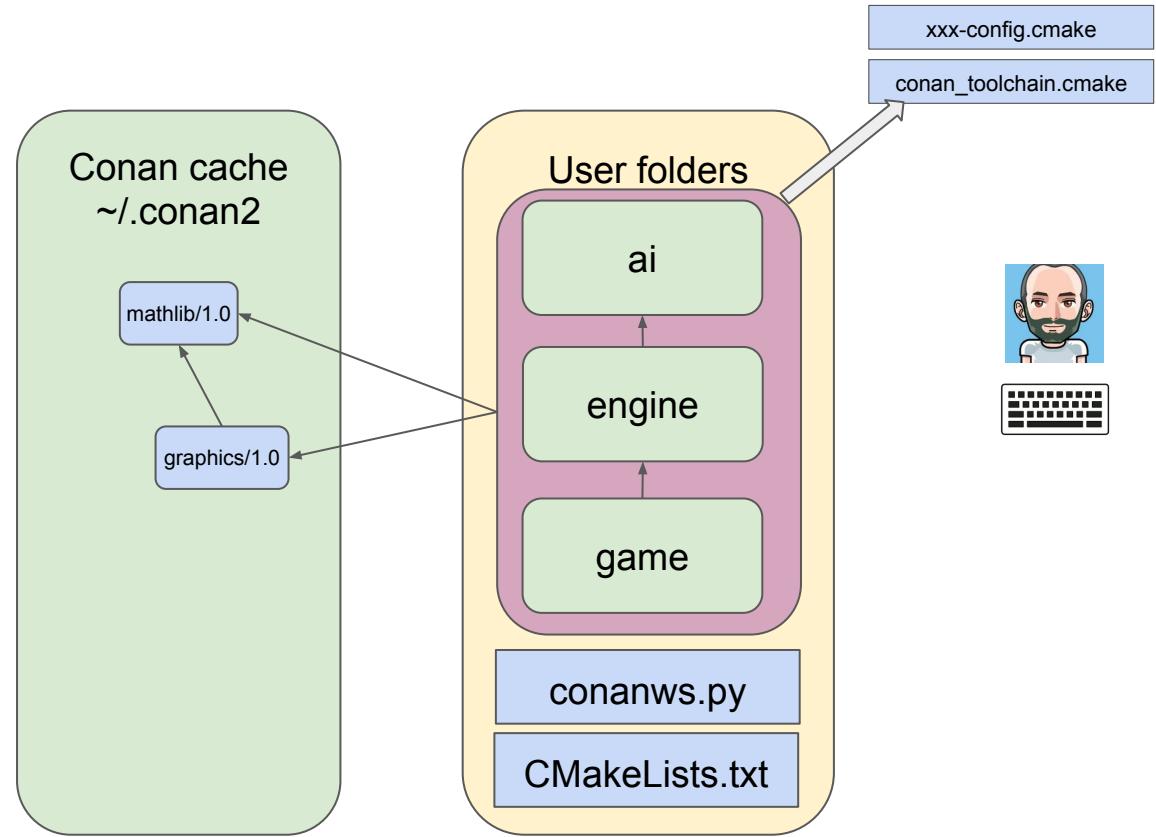
# Dynamic conanws.py

```
class Ws(Workspace):
    def root_conanfile(self):
        return MyWs

    def packages(self):
        result = []
        for f in os.listdir(self.folder):
            if os.path.isdir(os.path.join(self.folder, f)):
                if not os.path.isfile(os.path.join(self.folder, f, "conanfile.py")):
                    continue
                conanfile = self.load_conanfile(f)
                result.append({"path": f,
                               "ref": f"{conanfile.name}/{conanfile.version}"})
        return result

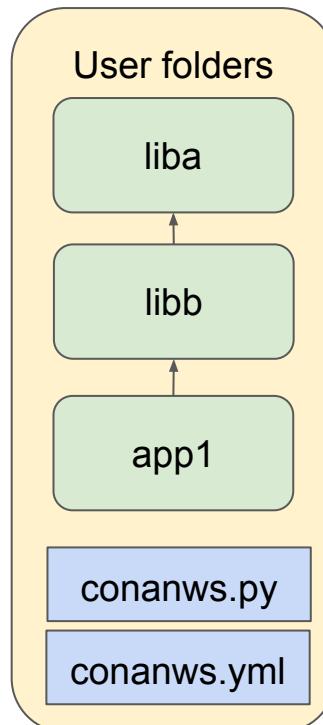
    def build_order(self, order):
        super().build_order(order) # default behavior prints the build order
        pkglist = " ".join([f'{it["ref"]}:{it["folder"]}' for level in order for it in level])
        save(self, "build/conanws_build_order.cmake", f"set(CONAN_WS_BUILD_ORDER {pkglist})")
```

# conan workspace super-install



# DEMO

# Want to experiment? “conan new workspace”



```
$ conan new workspace  
$ conan workspace super-install  
$ cmake --preset
```

# Outline

- Introduction: monorepo vs components
- Challenges of component based development
- Continuous Integration at scale
- Simultaneous development of multiple packages
- **Conclusions**
- QA

# Conclusions

- Both monorepo and component based development have their own challenges
- Component/package-based dev challenges:
  - CI at scale
  - Development UX to work on multiple packages
- CI at scale with Conan2
  - 200 lines of GH actions code: **simple!**
  - No extra scripting necessary
  - **Escalable**, for any graph size, any number of configurations (architectures, platforms), any number or products. **Without explicit model in CI!**
  - Jenkins or similar preferred for the products pipeline
- Workspaces: Developing multiple packages in a mono-repo project
  - **Simple**, standard and out of the box
  - 30 lines of CMakeLists + 50 lines of conanws.py

# Conclusions

- **For the first time in C++ we have:**
  - Component/package based approach
  - A framework for scalable CI
  - Standard monorepo like development experience
  - With familiar and established tooling: CMake and Conan2
    - 30 lines of CMake + 50 lines of conanws.py
  - Extensible to MSBuild
- **An enterprise ready C, C++ tooling framework for dependencies, packaging, continuous integration and development**

## Component based paradigm

Seen by component  
based  
developers



# Thank you!

Source code: [https://github.com/memsharded/conanci\\_](https://github.com/memsharded/conanci_)\*

The screenshot shows a web browser displaying the Conan documentation at [https://docs.conan.io/2/ci\\_tutorial/tutorial.html](https://docs.conan.io/2/ci_tutorial/tutorial.html). The page title is "Continuous Integration (CI) tutorial". On the left, there is a sidebar with navigation links: "Introduction", "What's new in Conan 2", "Install", "Tutorial", and "CI Tutorial" (which is expanded, showing "Project setup", "Packages pipeline", and "Products pipeline"). The main content area contains a "Note" section with two bullet points: "This is an advanced topic, previous knowledge of Conan is necessary" and "This section is intended for devops and build engineers designing a pipeline involving Conan packages, if it is not the case, you can skip this section". Below the note, a paragraph starts with "Continuous Integration has different meanings for different users and".

<https://docs.conan.io>



<https://conan.io>



<https://github.com/conan-io/conan>