Assignment

Investigate salary by region (San Francisco, Seattle, New York) and Profession (Data Scientist, Software Engineer, BI Engineer) using a sample of 180 people combining regions and profession.

Research question:

Were there any differences in mean salary between professions and regions?

First, I prepared the environment for this assignment and imported the data using the following commands:

```
> rm(list=ls()) #Clear the environment
> setwd("YOUR_PATH") #Set working directory for the assignment
> getwd() #Check working directory

[1] "YOUR_PATH"
>
> ######Input data from a csv file
> salary<-read.csv("engineer.csv", header=TRUE)</pre>
```

I checked that the data imported correctly:

```
Console Terminal ×
E:/Dropbox/RU DataScience/MSDS660/Week5/Assignment/
> salary<-read.csv("E:/Dropbox/RU DataScience/MSDS660/Week5/Assignment/engineer.csv", header=TRUE)
     x Salary
1 126411
                       Profession
                   Data Scientist San Francisco
      2 108402
                  Data Scientist San Francisco
                  Data Scientist San Francisco
         91 381
                  Data Scientist San Francisco
        105023
                  Data Scientist San Francisco
      6 108944
7 123952
                  Data Scientist San Francisco
                  Data Scientist San Francisco
        108217
                   Data Scientist San Francisco
        103722
                  Data Scientist San Francisco
     10 140179
                  Data Scientist San Francisco
11
     11 116892
                  Data Scientist San Francisco
                  Data Scientist San Francisco
13
14
     13 116750
                   Data Scientist San Francisco
                  Data Scientist San Francisco
     14 132715
15
16
     15 139308
                  Data Scientist San Francisco
     16 104449
                  Data Scientist San Francisco
     17 126215
                   Data Scientist San Francisco
        90123
                  Data Scientist San Francisco
```

The resulting table salary contains 180 observations of 4 variables.

I then checked the structure of the table to display the variable types:

The table contains two categorical variables – factor **Profession** with 3 levels and factor **Region** also with 3 levels, that can be used as predictors in ANOVA model. The dependent variable **Salary** has the type int.

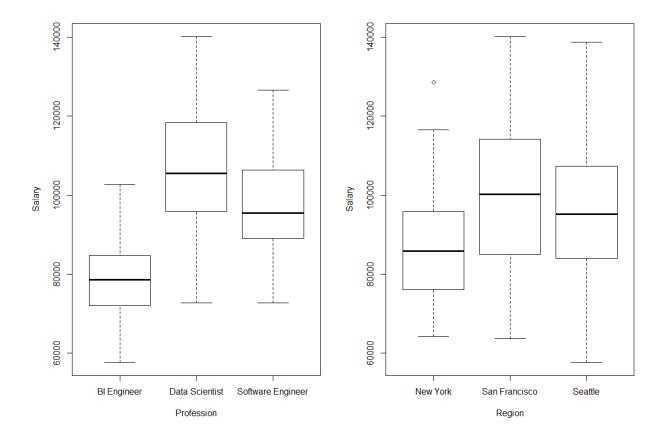
The next step is to explore the data and to check for the ANOVA model assumptions – independence, normality and homogeneity of variance.

According to the assignment, a sample of 180 people combining region and profession are collected. There are no indications of how this sample was collected, but we are going to assume that the independence requirement is met for this dataset.

Next, I created side-by-side boxplots for Salary vs. Profession and Region for each treatment group using the following code:

```
> #Make side-by-side boxplots
>
> par(mfrow=c(1,2)) #Display 2 graphs in a row
> plot(Salary ~ Profession + Region, data=salary)
```

The resulting plots are presented below:



I visually inspected the boxplots for outliers, skewness and unequal variance.

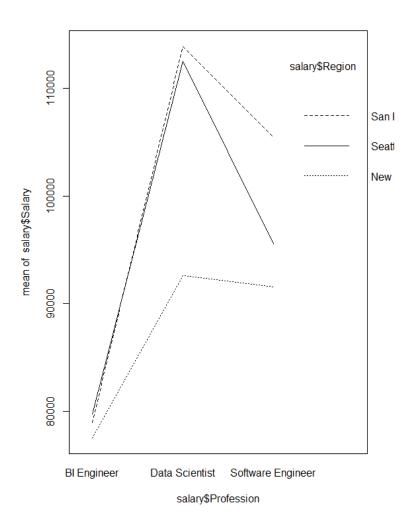
For either of the boxplots there are no separated points that would indicated outliers. The boxes for groups BI Engineer, Data Scientist are roughly symmetrical, the box for Software Engineer suggests slightly higher values in the third quantile. The boxes for New York, San Francisco and Seattle are also roughly symmetrical. The extended whiskers for the Seattle boxplot suggest wider range of values for Seattle. On the Profession vs. Salary graph BI Engineer box is slightly smaller in size compared to Data Scientist and Software Engineer boxes. The boxes for New York and Seattle are equal in sizes, with the San Francisco box just a little bigger. So, there are no big discrepancies in box sizes indicating approximately equal variances.

Overall, visual analysis in this case did not reveal any obvious problems or counterindications for using the two-way ANOVA model. So, I proceeded with additional testing of possible interaction.

I used the following code to create interaction plots:

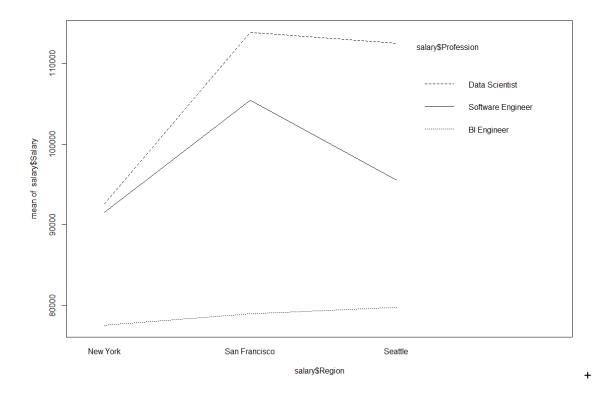
- > #Display interaction plots
- > interaction.plot(salary\$Profession, salary\$Region, salary\$Salary)

With the following output:



Reversed factors:

#Display interaction plots, reverse factors
> interaction.plot(salary\$Region, salary\$Profession, salary\$Salary)



Since lines on the graphs are not parallel, both plots suggest presence of significant interaction between two factors (profession and region). It means that we need to include interaction factor in our ANOVA model along with the two main factors.

Hypothesis for the two-way ANOVA model:

H0:

- There is no difference in salary means for different levels of factor Profession;
- There is not difference salary means for different levels of the factor Region;
- There is no significant interaction between the two factors (Profession and Region).

Ha:

There is difference in mean salary for different combinations of Profession and Region factors.

The next step is to fit the model.

```
> ####Fit two-way ANOVA model with interactions and display the results
> 
> #Fit the model
> salarymodel<-lm(salary$Salary ~ salary$Profession + salary$Region + salary$Profession * salary$Region, data=salary)
> anova(salarymodel) #Display the ANOVA table for the model
```

Two-way ANOVA

```
Analysis of Variance Table
Response: salary$Salary
                                                of Sum Sq Mean Sq F value Pr(>F)
2 2.3855e+10 1.1928e+10 86.0975 < 2.2e-16 ***
salary$Profession
                                             2 4.7499e+09 2.3750e+09 17.1433 1.638e-07 ***
4 3.0372e+09 7.5929e+08 5.4809 0.0003555 ***
171 2.3690e+10 1.3854e+08
salary$Region
salary$Profession:salary$Region
Residuals
Signif. codes: 0 '***' 0.001 '**' 0.01 '*' 0.05 '.' 0.1 ' ' 1
> ####Fit two-way ANOVA model with interactions and display the results
> #Fit the model
> salarymodel<-lm(salary$Salary ~ salary$Profession + salary$Region + salary$Profession * salary$Region, data=salary)
> anova(salarymodel) #Display the ANOVA table for the model
Analysis of Variance Table
Response: salary$Salary
                                    Df
                                            Sum Sq
                                                       Mean Sq F value
                                                                            Pr(>F)
salary$Profession
                                     2 2.3855e+10 1.1928e+10 86.0975 < 2.2e-16 ***
                                     2 4.7499e+09 2.3750e+09 17.1433 1.638e-07 ***
4 3.0372e+09 7.5929e+08 5.4809 0.0003555 ***
salary$Region
salary$Profession:salary$Region
Residuals
                                   171 2.3690e+10 1.3854e+08
Signif. codes: 0 '*** 0.001 '** 0.01 '* 0.05 '.' 0.1 ' ' 1
```

The above output of the model shows that there is a significant interaction effect between the two factors (F=5.4809, p-value = 0.0003555). P=value < 0.05 indicates that there is a statistically significant interaction effect between the two factors (Profession and Region) for at least one group.

The test for the main effect shows that both factors have significant effect on the dependent variable (Salary). The test for the main effect of Profession (F- statistic =86.0975 and p-value = 2.2e-16) returned a p-value considerably smaller than the significance level of 0.05 which indicates that there is a significant effect of Profession on Salary. The test for the main effect of Region (F-statistic = 17.1433, p-value = 1.638e-07) shows us that there is a significant effect of Region on resulting Salary.

Then I displayed more detailed summary of the model:

```
> #Display the detailed summary for the model
> summary (salarymodel)
Call:
lm(formula = salary$Salary ~ salary$Profession + salary$Region +
    salary$Profession * salary$Region, data = salary)
Residuals:
  Min
           1Q Median
                               Max
-23776 -8369 -1215
                       7426 36023
Coefficients:
                                                               Estimate Std. Error t value Pr(>|t|)
(Intercept)
                                                                  77519
                                                                              2632 29.454 < 2e-16 **
salary$ProfessionData Scientist
                                                                  15093
                                                                              3722
                                                                                     4.055 7.61e-05 **
salary$ProfessionSoftware Engineer
                                                                  14011
                                                                              3722
                                                                                     3.764 0.000229 **
```

```
salary$RegionSan Francisco
                                                                  1421
                                                                             3722
                                                                                    0.382 0.703029
salary$RegionSeattle
                                                                  2236
                                                                             3722
                                                                                    0.601 0.548786
salary$ProfessionData Scientist:salary$RegionSan Francisco
                                                                 19866
                                                                                    3.774 0.000221 **
                                                                             5264
salary$ProfessionSoftware Engineer:salary$RegionSan Francisco
                                                                 12514
                                                                             5264
                                                                                    2.377 0.018538 *
salary$ProfessionData Scientist:salary$RegionSeattle
                                                                 17680
                                                                             5264
                                                                                    3.359 0.000965 **
salary$ProfessionSoftware Engineer:salary$RegionSeattle
                                                                  1783
                                                                             5264
                                                                                    0.339 0.735213
Signif. codes: 0 '***' 0.001 '**' 0.01 '*' 0.05 '.' 0.1 ' ' 1
Residual standard error: 11770 on 171 degrees of freedom
Multiple R-squared: 0.5719, Adjusted R-squared: 0.5518
F-statistic: 28.55 on 8 and 171 DF, p-value: < 2.2e-16
```

```
Console Terminal ×
E:/Dropbox/RU DataScience/MSDS660/Week5/Assignment/
> #Display the detailed summary for the model
> summary (salarymodel)
call:
lm(formula = salary$Salary ~ salary$Profession + salary$Region +
   salary$Profession * salary$Region, data = salary)
Residuals:
          1Q Median
                               Max
-23776 -8369 -1215
                       7426
                            36023
Coefficients:
                                                               Estimate Std. Error t value Pr(>|t|)
                                                                  77519
                                                                              2632
                                                                                   29.454 < 2e-16 ***
(Intercept)
salary$ProfessionData Scientist
                                                                  15093
                                                                              3722
                                                                                     4.055 7.61e-05 ***
salary$ProfessionSoftware Engineer
                                                                  14011
                                                                              3722
                                                                                     3.764 0.000229 ***
salary$RegionSan Francisco
                                                                   1421
                                                                                     0.382 0.703029
salary$RegionSeattle
                                                                   2236
                                                                              3722
                                                                                     0.601 0.548786
salary$ProfessionData Scientist:salary$RegionSan Francisco
                                                                  19866
                                                                              5264
                                                                                     3.774 0.000221 ***
salary$ProfessionSoftware Engineer:salary$RegionSan Francisco
                                                                  12514
                                                                              5264
                                                                                     2.377 0.018538
                                                                                     3.359 0.000965 ***
                                                                  17680
salary$ProfessionData Scientist:salary$RegionSeattle
                                                                              5264
                                                                              5264
salary$ProfessionSoftware Engineer:salary$RegionSeattle
                                                                   1783
                                                                                    0.339 0.735213
Signif. codes: 0 '***' 0.001 '**' 0.01 '*' 0.05 '.' 0.1 ' ' 1
Residual standard error: 11770 on 171 degrees of freedom
Multiple R-squared: 0.5719,
                               Adjusted R-squared: 0.5518
F-statistic: 28.55 on 8 and 171 DF, p-value: < 2.2e-16
```

Overall, the F-statistic for the model id 28.55 on 8 and 171 degrees of freedom with p-value of less than 2.2e—16. The resulting p-value is much smaller than the significance level of 0.05. It means that we need to reject the null hypothesis in favor of the alternative hypothesis, stating that not all means are equal and interaction effect is present.

Close look at the results indicates that there are statistically significant differences in means detected by the model for Data Scientists, Software Engineers and those working in San Francisco and Seattle. However, the t-statistic and p-values calculated by the ANOVA model can be unreliable in presence of the significant interaction effect. Therefore, we need to proceed with some additional post-hoc testing.

Post-Hoc testing

I used the following code for Tukey Honest Significance test in order to conduct pairwise comparisons.

Two-way ANOVA

```
> #Post-Hoc Testing
> #TukeyHSD test
> TukeyHSD(aov(salary$Salary ~ salary$Profession + salary$Region, data=salary))
 Tukey multiple comparisons of means
   95% family-wise confidence level
Fit: aov(formula = salary$Salary ~ salary$Profession + salary$Region, data = salary)
$`salary$Profession`
                                     diff
                                               lwr
                                                                  p adi
                                                          unr
Data Scientist-BI Engineer
                                27608.02 22274.56 32941.478 0.0000000
Software Engineer-BI Engineer
                                 18776.57 13443.11 24110.028 0.0000000
Software Engineer-Data Scientist -8831.45 -14164.91 -3497.989 0.0003802
$`salary$Region`
                            diff
                                       lwr
                                                 upr
                                                         p adi
San Francisco-New York 12214.900 6881.439 17548.361 0.0000006
                       8723.683 3390.222 14057.144 0.0004550
Seattle-New York
Seattle-San Francisco -3491.217 -8824.678 1842.244 0.2714993
```

Below is the screenshot of the output:

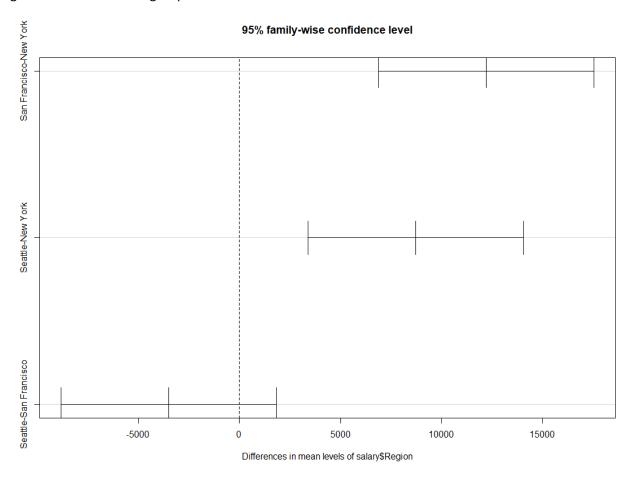
```
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   In opportactor (y, zar conducto) .
                                       not meaningful for ractors
> #Post-Hoc Testing
> #TukeyHSD test
> TukeyHSD(aov(salary$Salary ~ salary$Profession + salary$Region, data=salary))
 Tukey multiple comparisons of means
    95% family-wise confidence level
Fit: aov(formula = salary$Salary ~ salary$Profession + salary$Region, data = salary)
$`salary$Profession`
                                     diff
                                                 lwr
                                                                   p adj
                                                           upr
Data Scientist-BI Engineer
                                 27608.02 22274.56 32941.478 0.0000000
Software Engineer-BI Engineer
                                 18776.57 13443.11 24110.028 0.0000000
Software Engineer-Data Scientist -8831.45 -14164.91 -3497.989 0.0003802
$`salary$Region`
                            diff
                                       lwr
                                                  upr
San Francisco-New York 12214.900 6881.439 17548.361 0.0000006
Seattle-New York
                      8723.683 3390.222 14057.144 0.0004550
Seattle-San Francisco -3491.217 -8824.678 1842.244 0.2714993
```

The above results indicate that there is a statistical difference for five of the pairwise comparisons. The p-values below the significance level of 0.05 indicate that there are differences in mean salary between the Data Scientists and BI Engineers group (p-value adjusted for multiple comparisons is close to 0), between Software Engineers and BI Engineers (p-value close to 0), between Software Engineers and Data Scientists (adjusted p-value of 0.0003802), between mean values for San Francisco and New York (very low p-value of 0.000006), and Seattle and New-York (p value of 0.0004550). All these pair had p-values significantly lower than the 0.05. The only pair-wise comparison that did not indicate any statistically significant difference is comparison of means for Seattle and San Francisco – p-value of about 0.27.

I also used plot() command to visualize results of the Tukey HSD test:

```
> #visualise Tukey HSD test results
> plot(TukeyHSD(aov(salary$Salary ~ salary$Profession + salary$Region, data=salary)))
```

As the graph below shows, Seattle -San Francisco is the only pair with confidence interval crossing zero, meaning no significant differences. All five remaining intervals do not cross zero which implies statistically significant differences in group means.

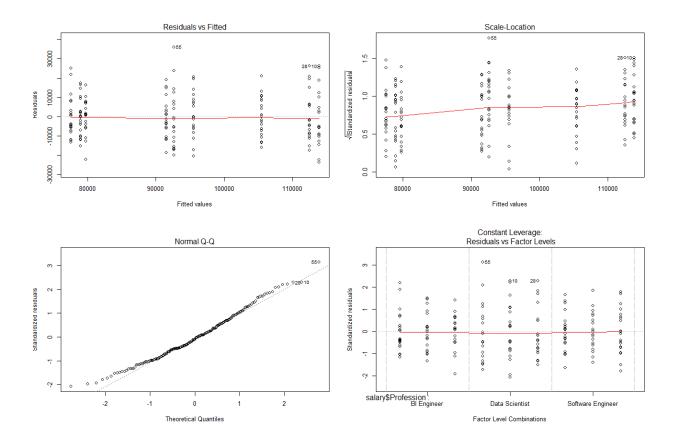


Model Diagnostic

In order to assess validity of the model's results, I proceeded with the diagnostic and constructed the following four plots for the model to visually assess normal distribution of the residuals and equal variance of the residuals.

```
> #####Model Diagnostic
> #check assumptions using graphs
>
> #diagnostic plots for salarymodel
> layout(matrix(c(1,2,3,4),2,2)) # optional 4 graphs/page
> plot(salarymodel)
```

With the following output:



According to the Residuals vs. Fitted graph, the residuals variate around 0 and the red trend line is very close to horizontal. There are no real outliers that could have significantly distorted the models results.

Normal Q-Q plot for the residual distribution is very close to the normal line with some deviation in the first and fourth quadrants. So, I used Shapiro-Wilk test to check for normality of the distribution of the residuals.

Ho: The model residuals are normally distributed

H1: The model's residuals are not normally distributed.

I used the following code to run the test:

The results of the test indicate a p-value of 0.03 with is smaller than significance level of 0.05. It means that we have to reject the null hypothesis, the residuals are not completely following normal distribution.

To test the assumption of the homogeneity of variance for the residuals versus each of the factors I used the Levene Test with the following hypothesis

Ho: The

I used the following code:

```
> #Test homogenity of variance
> library(car)
> leveneTest(salarymodel$residuals ~ salary$Profession)
Levene's Test for Homogeneity of Variance (center = median)
      Df F value Pr(>F)
group 2 5.8742 0.003388 **
     177
Signif. codes: 0 '***' 0.001 '**' 0.01 '*' 0.05 '.' 0.1 ' ' 1
> #Test homogenity of variance
> leveneTest(salarymodel$residuals ~ salary$Region)
Levene's Test for Homogeneity of Variance (center = median)
      Df F value Pr(>F)
group 2 0.1015 0.9035
     177
> #Test homogenity of variance
> leveneTest(salarymodel$residuals ~ salary$Profession *salary$Region)
Levene's Test for Homogeneity of Variance (center = median)
      Df F value Pr(>F)
group 8 1.7669 0.08667 .
     171
Signif. codes: 0 '***' 0.001 '**' 0.01 '*' 0.05 '.' 0.1 ' ' 1
```

With the following results:

Two-way ANOVA

```
> #Test homogenity of variance
> library(car)
> leveneTest(salarymodel$residuals ~ salary$Profession)
Levene's Test for Homogeneity of Variance (center = median)
     Df F value Pr(>F)
group 2 5.8742 0.003388 **
Signif. codes: 0 '***' 0.001 '**' 0.01 '*' 0.05 '.' 0.1 ' ' 1
> #Test homogenity of variance
> leveneTest(salarymodel$residuals ~ salary$Region)
Levene's Test for Homogeneity of Variance (center = median)
Df F value Pr(>F)
group 2 0.1015 0.9035
> #Test homogenity of variance
> leveneTest(salarymodel$residuals ~ salary$Profession *salary$Region)
Levene's Test for Homogeneity of Variance (center = median)
     Df F value Pr(>F)
group 8 1.7669 0.08667
     171
Signif. codes: 0 '***' 0.001 '**' 0.01 '*' 0.05 '.' 0.1 ' '1
```

The p-values above the significance level of 0.05 for Residuals vs. Region and Residuals vs. interaction of two factors do not allow us to reject the hypothesis of homogeneity However, for the variation of the Residuals vs. Profession p-value is approximately 0.034, which is smaller than the significance level of 0.05 meaning that the null hypothesis has to be rejected in favor of the alternative hypothesis (non-homogeneous variance).

Conclusions:

- Two-way ANOVA testing provide sufficient evidence allowing us to reject the null hypothesis, meaning that there is significant difference between salary means for all least one group and there is significant interaction effect.
- Since we rejected the null hypothesis, post-hoc testing was necessary to establish what pairs show significant difference in means. Tukey HSD test showed that Seattle-San Francisco was the only pair that did not show statistically significant difference in mean salary, all other five pairwise comparisons demonstrated significant differences.
- ANOVA model diagnostic showed some deviations from the model assumptions. The model residuals
 are not completely normal, but still loosely follow a normal distribution. While the requirements of
 homogeneity of the residuals mostly holds, the Levene test for the Residuals vs. Profession indicated
 non-homogeneous variance.